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TOWN OF BARRINGTON
NEW HAMPSHIRE

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## TOWN OF BARRINGTON

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a. Bond Request

# 2020 Budget Proposal 

PRESENTED BY:
CONNER MACIVER, TOWN ADMINISTRATOR

## Funding Local Government Services

- Property Tax
- Vehicle Registration
- Fees for Service
- State \& Federal Aid
- Miscellaneous

2020 Budget Proposal - September 23, 2019

## Municipal Tax Rate History

- $2013 \$ 4.66$
- $2014 \$ 4.72$
- $2015 \$ 4.66$
- $2016 \$ 4.59$
- $2017 \$ 4.21^{*}$ (Assessment +8.4\%)
- $2018 \$ 4.23$

2020 Budget Proposal - September 23, 2019

## Measures of Financial Stability

- Stable Municipal Tax Rate
- Limited Budgetary Tax Impact for eight years (budget increases covered by tax base and increased revenues)
- Unassigned Fund Balance of $8 \%-17 \%$ as Recommended by the NH Department of Revenue Administration
- Barrington holds an estimated $\$ 3,979,805$ or $13 \%$


## Unassigned Fund Balance and Use

| - Year | Balance | Used by Town Meeting |
| :--- | :--- | :--- |
| - 2012 | $\$ 2,557,711$ | $\$ 250,000$ |
| - 2013 | $\$ 2,779,790$ | $\$ 399,910$ |
| - 2014 | $\$ 2,942,637$ | $\$ 592,209$ |
| - 2015 | $\$ 3,041,459$ | $\$ 339,463$ |
| - 2016 | $\$ 4,063,777$ | $\$ 378,000$ |
| - 2017 | $\$ 4,460,259$ | $\$ 726,536$ |
| - 2018 | $\$ 4,470,997$ | $\$ 554,050$ |
| - 2019 | $\$ 3,797,805$ | $\$ 1,320,000$ |

## Proposed Operating Budget

- Approved 2019 \$7,124,095
- Proposed 2020 \$7,357,782
- Difference \$233,687
- Difference
3.28\%

2020 Budget Proposal - September 23, 2019

## 2020 Budget General Information

- 3\% Wage Increases
- $1.25 \%$ Cost of Living Adjustment
- $1.75 \%$ Step for Eligible Employees
- $1.75 \%$ Top of Scale Bonus
- Benefits
- Currently Assuming 10\% Rate Increases (July-December)
- Compensation Study
- Town Hall


## Budget Increases of $\$ 10,000+$

- Vehicle Fuel +\$12,500 to \$87,500
- Based on Price and Usage (was \$110,000 in 2015)
- Building Equipment $+25,000$ to $\$ 25,000$
- New Town Hall; Currently Using Rented Furniture/Equip.
- Fire Per-Diem $+\$ 32.063$ to $\$ 115,633$
- To Expand Night/Weekend Coverage
- Library Maintenance $+\$ 10,000$ to $\$ 11,500$
- ADA Compliant Entry Doors
- Highway Vehicle Maint. +\$20,000 to \$85,000
- Investing in Older Equipment


## Budget Increases of $\$ 10,000+$

- Election P/T Wages $+17,000$ to $\$ 22,000$
- Four (4) Elections in 2020
- Rental/Lease $+\$ 35,700$ to $\$ 100,000$
- To fund repairs and lease requirements at 333 Calef Highway
- Incident $+\$ 15,000$ to $\$ 100,000$
- Implementing Compensation Study, Road Study, Wifi Upgrades, *To Be Evaluated Throughout Process


## Budget Decreases of \$10,000+

- Building Maintenance -\$25,000
- To off-set increase for Town Hall furniture/equipment


## Assessment Revaluation Update

- 2019 - DRA Mandatory Revaluation
- Assessor will Present to Board/Community on October 7, 2019
- 2018 Equalized Ratio was $91 \%$
- On Average, Properties were Assessed for $91 \%$ of Sale Price
- 2019 Assessed Value on December Bill


## Bond Article - New Library

- Replace 3,700 sq. ft. Current Library
- 13,120 sq. ft. Library and Community Center
- Located on Ramsdell Lane
- Barrington Library Foundation has collected $\$ 242,197$ and has a commitment of an additional $\$ 248,780$ to be collected by 2021
- Estimated Project Cost: \$4,734,617


## Greenhill Bridge Replacement \$400,000

- State Bridge Aid Project for FY2022 (80\% State Funds)
- Replace Single-Lane Bridge over Isinglass River
- Two 12' Travel Lanes
- Total Project Cost (est.): \$1,954,079.96 (2019 Dollars)
- Town's Portion (20\%): \$400,000 (Fund Balance)
- No Future Tax Impact


## Reoccurring Warrant Articles

- \$100,000 Paving and Related Road Work
- \$75,000 Highway Equipment Capital Reserve
- \$75,000 Bridge and Culvert Capital Reserve
- \$50,000 Emergency Communication Capital Reserve
- \$50,000 Fire Truck Capital Reserve
- \$10,000 Fire Rescue Equipment Capital Reserve
- \$5,000 Tricentennial Celebration Expendable Trust
- \$3,000 Library Technology Capital Reserve
- \$2,000 Cemetery Capital Reserve


## Fund Balance for Capital Projects

- Responsible Investment in Capital Projects while Reducing Tax Impact
- Unexpended Appropriations are Taxes Raised
- Revenue in Excess of Projections
- Fund Balance is a Savings Account for Cash Flow and in Case of Emergency

2020 Budget Proposal - September 23, 2019

## Executive Budget

- 01-4130-02-4112: Municipal Office Administrator
- Moved from Financial Administration for more accurate budget reflection
- 01-4130-02-4154: Earned Time Buyout $(+\$ 4,000)$
- For Town Administrator and Municipal Office Administrator
- 01-4130-09-4810: Incident Fund (+\$15,000)
- For Implementing Compensation Study, Road Study, Wifi Upgrades, *To Be Evaluated Throughout Process


## General Government Buildings

- 01-4194-01-4431: Building Maintenance (-\$25,000)
- To Offset Equipment Increase and Limit Impact
- 01-4194-01-4441: Rental/Lease (+\$35,700)
- To fund repairs and lease requirements at 333 Calef Highway
- 01-4194-01-4626: Vehicle Fuel $(+\$ 12,500)$
- Based on Price and Usage (was $\$ 110,000$ in 2015)
- 01-4194-01-4754: Equipment $(+\$ 25,000)$
- New Town Hall; Currently Using Rented Furniture/Equip.


## Questions

- More Information
- www.Barrington.nh.gov/2020Budget
- Entire Budget Binder Available Electronically
- Contact
- Conner MacIver, Town Administrator
- (603) 664-9007
- cmaciver@Barrington.nh.gov

| Account Number | Account Description | 2018 Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4130-01-4110 | Executive-S/M Salaries | 0 | 1 | 0 | 1 |
| 01-4130-01-4290 | Executive-Employee Benefits | 9,095 | 1 | 0 | 1 |
| 01-4130-01-4560 | Executive-Conferences \& Training | 88 | 500 | 55 | 500 |
| 01-4130-01-4580 | Executive SM Mileage | 0 | 1 | 0 | 1 |
| 01-4130-02-4110 | Executive-Salary | 0 | 40,380 | 40,812 | 80,366 |
| 01-4130-02-4111 | Executive-TA FT Hourly | 14,525 | 32,360 | 27,075 | 1 |
| 01-4130-02-4112 | Executive-TA PT Hourly | 77,224 | 40,808 | 35,000 | 27,608 |
| 01-4130-02-4154 | Executive-ET Buyout | 0 | 500 | 4,000 | 4,500 |
| 01-4130-02-4290 | Executive-Employee Benefits | 33 | 40,566 | 38,771 | 43,543 |
| 01-4130-02-4349 | Executive-Consultants |  |  |  | 5,000 |
| 01-4130-02-4560 | Executive-Conferences \& Training | 2,786 | 3,600 | 3,000 | 3,600 |
| 01-4130-02-4570 | Executive-TA Dues | 210 | 600 | 1,004 | 700 |
| 01-4130-02-4580 | Executive-Mileage | 470 | 400 | 400 | 400 |
| 01-4130-09-4310 | Executive-Contracts | 0 | 1 | 0 | 1 |
| 01-4130-09-4532 | Executive-Web and Cable | 3,433 | 3,500 | 3,500 | 3,500 |
| 01-4130-09-4540 | Executive-Advertising | 157 | 500 | 2,500 | 1,500 |
| 01-4130-09-4570 | Executive-Dues | 7,593 | 8,143 | 8,443 | 8,567 |
| 01-4130-09-4710 | Executive-Land Acquisition \& Clearing | 0 | 1 | 0 | 1 |
| 01-4130-09-4730 | Executive-Building Construction | 0 | 1 | 0 | 1 |
| 01-4130-09-4732 | Executive-Building Demolition | 0 | 1 | 0 | 1 |
| 01-4130-09-4733 | Executive-Building Design | 0 | 1 | 0 | 1 |
| 01-4130-09-4810 | Executive-Incident Fund | 50,554 | 85,000 | 85,000 | 75,000 |
| 01-4130-09-4820 | Executive-Grant Match | 0 | 1 | 0 | 1 |
| 01-4130-09-4840 | Executive-Memorial Fund | 719 | 600 | 2,000 | 2,000 |
| 01-4140-01-4110 | Town Clerk-Salary | 59,574 | 60,855 | 60,434 | 62,686 |
| 01-4140-01-4111 | Town Clerk-F/T Hourly Wages | 36,952 | 37,035 | 35,897 | 35,552 |
| 01-4140-01-4112 | Town Clerk-P/T Hourly Wages | 29,992 | 32,570 | 27,689 | 33,278 |
| 01-4140-01-4154 | Town Clerk-E/T Buyout | 2,438 | 4,500 | 4,000 | 4,500 |
| 01-4140-01-4290 | Town Clerk-Employee Benefits | 48,966 | 53,141 | 52,006 | 66,052 |


| Account Number |
| :---: |
| $01-4140-01-4310$ |
| $01-4140-01-4434$ |
| $01-4140-01-4443$ |
| $01-4140-01-4550$ |
| $01-4140-01-4560$ |
| $01-4140-01-4570$ |
| $01-4140-01-4572$ |
| $01-4140-01-4580$ |
| $01-4140-01-4611$ |
| $01-4140-01-4612$ |
| $01-4140-01-4754$ |
| $01-4140-03-4112$ |
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| $01-4140-03-4540$ |
| $01-4140-03-4550$ |
| $01-4140-03-4560$ |
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| $01-4140-03-4612$ |
| $01-4140-03-4754$ |
| $01-4150-01-4110$ |
| $01-4150-01-4111$ |
| $01-4150-01-4112$ |
| $01-4150-01-4154$ |
| $01-4150-01-4290$ |
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| $01-4150-01-4331$ |
| $01-4150-01-4434$ |
| $01-4150-01-4442$ |
| $01-4150-01-4443$ |
| $01-4150-01-4531$ |
| $01-4150-01-4550$ |


| Account Description |
| :--- |
| Town Clerk-Contracts |
| Town Clerk-Maintenance |
| Town Clerk-Copier Lease \& Maint |
| Town Clerk-Printing |
| Town Clerk-Conferences \& Training |
| Town Clerk-Dues \& Fees |
| Town Clerk-Service Fees |
| Town Clerk-Mileage \& Expenses |
| Town Clerk-Office Supplies |
| Town Clerk-Postage |
| Town Clerk-Equipment |
| Election-P/T Hourly Wages |
| Election-Equipment Maintenance |
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| Election-Printing/Coding Ballot Machine |
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| Election-Mileage \& Expenses |
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| Election-Postage |
| Election-Equipment |
| Admin-Salary |
| Admin-F/T hourly Wages |
| Admin-P/T Hourly Wages |
| Admin-E/T Buyout |
| Admin-Employee Benefits |
| Admin-Contracts |
| Admin-Auditing Contracts |
| Admin-Equipment Maintenance |
| Admin-Equipment Rental |
| Admin-Copier Lease \& Maint |
| Admin-Communications |
| Admin-Printing |

Town Clerk-Mileage \& Expenses
Town Clerk-Office Supplies
Town Clerk-Postage
Town Clerk-Equipment
-P/T Hourly Wages

Election-Advertising
Election-Printing/Coding Ballot Machine
Election Conferences \& Training
Election-Mileage \& Expenses
Election-Office Supplies
Election-Postage
Election-Equipment
Admin-F/T hourly Wages
Admin-P/T Hourly Wages
Admin-E/T Buyout
Admin-Employee Benefits
Admin-Contracts
Admin-Auditing Contracts
Admin-Equipment Maintenance
Admin-Equipment Renta
Admin-Communications
Admin-Printing

2018 Expended 2 2019 B 55

## 250

943
2,929
215

252
2,191
5,534
5,534
10,245



| Account Number |
| :---: |
| $01-4150-01-4560$ |
| $01-4150-01-4570$ |
| $01-4150-01-4571$ |
| $01-4150-01-4580$ |
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| $01-4153-01-4332$ |
| $01-4155-01-4154$ |
| $01-4155-01-4210$ |
| $01-4155-01-4220$ |


| Account Description |
| :--- |
| Admin-Conferences \& Training |
| Admin-Dues \& Fees |
| Admin-Registry of Deeds |
| Admin-Mileage \& Expenses |
| Admin-Office Supplies |
| Admin-Postage |
| Admin-Equipment |
| Assessing-Contracts |
| Tax Coll-Salary |
| Tax Coll-F/T Hourly Wages |
| Tax Coll-P/T Hourly Wages |
| Tax Coll-E/T Buyout |
| Tax Coll-Employee Benefits |
| Tax Coll-Contracts |
| Tax Coll-Office Equip Maint |
| Tax Coll-Equipment Rental |
| Tax Coll-Copier Lease \& Maint |
| Tax Coll-Printing |
| Tax Coll-Conferences \& Training |
| Tax Coll-Dues \& Fees |
| Tax Coll-Registry of Deeds |
| Tax Coll-Mileage \& Expenses |
| Tax Coll-Office Supplies |
| Tax Coll-Postage |
| Tax Coll-Equipment |
| Treasurer-Salary |
| Deputy Treasurer Salary |
| Revaluation-Contracts |
| Legal |
| Payroll Admin-End of Service |
| Payroll Admin-Health Insurance |
| Payroll Admin-Employer FICA/Medicare |


| 2018 Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| ---: | ---: | ---: | ---: |
| 2,905 | 3,500 | 3,500 | 3,500 |
| 420 | 450 | 450 | 450 |
| 187 | 200 | 200 | 200 |
| 1,726 | 1,500 | 1,500 | 1,500 |
| 4,300 | 4,500 | 3,000 | 4,500 |
| 2,066 | 1,900 | 1,900 | 1,900 |
| 640 | 1,500 | 4,000 | 9,500 |
| 29,561 | 45,000 | 35,000 | 40,000 |
| 49,908 | 51,006 | 50,690 | 52,546 |
| 6,405 | 33,760 | 30,161 | 35,552 |
| 11,180 | 0 | 0 | 0 |
| 962 | 1,500 | 1,000 | 1,500 |
| 20,238 | 53,701 | 48,945 | 51,746 |
| 1,772 | 2,500 | 2,604 | 2,800 |
| 0 | 1 | 0 | 1 |
| 0 | 1 | 0 | 1 |
| 0 | 300 | 0 | 1 |
| 2,466 | 2,500 | 2,520 | 2,625 |
| 750 | 1,360 | 1,235 | 2,000 |
| 130 | 190 | 100 | 190 |
| 1,069 | 1,050 | 1,350 | 1,050 |
| 404 | 600 | 733 | 1,200 |
| 711 | 600 | 500 | 600 |
| 6,019 | 7,000 | 1 | 6,000 |
| 0 | 1 | 0 | 6,000 |
| 6,495 | 6,852 | 6,852 | 7,058 |
| 0 | 1,010 | 0 | 1,040 |
| 47,406 | 54,000 | 54,000 | 1 |
| 34,896 | 58,000 | 40,000 | 48,000 |
| 34,720 | 15,000 | 35,000 | 15,000 |
| 0 | 1 | 0 | 1 |
| 0 | 1 | 0 | 1 |
|  |  |  | 1 |


| Account Number | $\begin{array}{l}\text { Account Description }\end{array}$ | $\mathbf{2 0 1 8}$ Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| :--- | :--- | ---: | ---: | ---: | ---: |
| $01-4155-01-4230$ |  |  |  |  |  |$)$


| Account Number |
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| $01-4210-01-4145$ |
| $01-4210-01-4154$ |
| $01-4210-01-4196$ |
| $01-4210-01-4290$ |
| $01-4210-01-4332$ |
| $01-4210-01-4350$ |
| $01-4210-01-4432$ |
| $01-4210-01-4434$ |
| $01-4210-01-4443$ |
| $01-4210-01-4531$ |
| $01-4210-01-4550$ |
| $01-4210-01-4560$ |
| $01-4210-01-4570$ |

## Account Description

Gen Govt Bldgs-Communications
Gen Govt Bldgs-Electric
Gen Govt Bldgs-Heating Fuel
Gen Govt Bldgs-Vehicle Fuel
Gen Govt Bldgs-Operating Supplies
Gen Govt Bldgs Equipment
Cemetery-Contracts/Mowing
Cemetery-Maintenance
Cemetery-Electric
Cemetery-Operating Supplies
Cemetery-Improvements \& Expansion
Insurance
AdRegAssoc-Strafford Reg Plan
Police -Salary
Police-F/T Hourly Wages
Police-P/T Hourly Wages
Police-Shift Differential
Police-Overtime
Police-Witness Fees-Overtime
Police-Holiday Pay
Police-E/T Buyout
Police-Highway Safety Grants
Police-Employee Benefits
Police-Legal
Police-Contracts
Police-Vehicle \& Vehicle Equipment Maint.
Police-Office Equipment Maint
Police-Copier Supplies
Police-Communications
Police-Printing
Police-Conference/Training
Police-Dues \& Fees
Police-Dues \& Fees

2018 Expended
28,437
46,551
33,652
78,06
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- 3,000

10,
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2
2019 Budget
2019 Year End Estimate
31,400
2020 Budget
27,400
44,000
30,000
87,50
25,000
11,680
1,000
220
1,500
3,500
60,111 8,650
161,119
443,984
39,578
60,000
2,500
16,500
2,612
508,873
11,500
21,255
18,000
2,500
10,500
250
7,500
7,500
800

| Account Number |
| :---: |
| $01-4210-01-4580$ |
| $01-4210-01-4612$ |
| $01-4210-01-4651$ |
| $01-4210-01-4652$ |
| $01-4210-01-4752$ |
| $01-4210-01-4754$ |
| $01-4210-01-4810$ |
| $01-4210-01-4820$ |
| $01-4210-02-4111$ |
| $01-4210-02-4651$ |
| $01-4220-01-4110$ |
| $01-4220-01-4111$ |
| $01-4220-01-4112$ |
| $01-4220-01-4121$ |
| $01-4220-01-4122$ |
| $01-4220-01-4124$ |
| $01-4220-01-4140$ |
| $01-4220-01-4145$ |
| $01-4220-01-4154$ |
| $01-4220-01-4290$ |
| $01-4220-01-4350$ |
| $01-4220-01-4351$ |
| $01-4220-01-4432$ |
| $01-4220-01-4433$ |
| $01-4220-01-4531$ |
| $01-4220-01-4560$ |
| $01-4220-01-4570$ |
| $01-4220-01-4580$ |
| $01-4220-01-4611$ |
| $01-4220-01-4651$ |
| $01-4220-01-4652$ |
| $01-4220-01-4754$ |$|$


| Account Description |
| :--- | :--- |
| Police Mileage \& Expenses |
| Police-Postage |
| Police-Operating Supplies |
| Police-Uniforms |
| Police-Vehicles |
| Police-Equipment |
| Police-Contingency |
| Police-Grant Match |
| Police-Clerical |
| Police-K9 |
| Fire Chief Salary |
| Fire/EMS-FT hourly wages |
| Fire/EMS-PT Hourly |
| Fire/EMS Responder Points |
| Fire/EMS EMS On-Call |
| Fire/EMS Per-diem hourly |
| Fire/EMS Overtime |
| Fire/EMS Holiday Pay |
| Fire/EMS-E/T Buyout |
| Fire/EMS-Employee Benefits |
| Fire/EMS Contracts |
| Fire/EMS AMB Contract Billing |
| Fire/EMS Equipment Maintenance |
| Fire/EMS Vehicle Maintenance |
| Fire/EMS-Communications |
| Fire/EMS Conferences \& Training |
| Fire/EMS Dues \& Fees |
| Fire/EMS Mileage \& Expenses |
| Fire/EMS Office Supplies |
| Fire Operating Supplies |
| Fire/EMS Protective Gear |
| Fire/EMS Equipment |

2018 Expended 20
439
1,960
1,96
12,418
1
$\begin{array}{r}0 \\ \hline 7,479 \\ \hline\end{array}$
$\square$
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42,26
62,5
81,95


019 B
B
1
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11

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25
t 2
2019 Year End Estimate
2020 Budget 500 2,000 11,000 6,500

Fire/EMS Holiday Pay
Fire/EMS-E/T Buyout
位
Fire/EMS AMB Contract Billing
Fire/EMS Equipment Maintenance
Fire/EMS Vehicle Maintenance
Fire/EMS-Communications
Fire/EMS Conferences \& Training
Fire/EMS Dues \& Fees
Fire/EMS Mileage \& Expenses
, Op Office Supplie
Fire/EMS Protective Gear Fire/EMS Equipment

| Account Number |
| :--- |
| $01-4220-01-4820$ |
| $01-4220-02-4121$ |
| $01-4220-02-4651$ |
| $01-4220-02-4820$ |
| $01-4220-03-4651$ |
| $01-4220-03-4820$ |
| $01-4240-01-4111$ |
| $01-4240-01-4112$ |
| $01-4240-01-4140$ |
| $01-4240-01-4154$ |
| $01-4240-01-4290$ |
| $01-4240-01-4332$ |
| $01-4240-01-4432$ |
| $01-4240-01-4434$ |
| $01-4240-01-4442$ |
| $01-4240-01-4443$ |
| $01-4240-01-4531$ |
| $01-4240-01-4560$ |
| $01-4240-01-4570$ |
| $01-4240-01-4580$ |
| $01-4240-01-4611$ |
| $01-4240-01-4612$ |
| $01-4240-01-4651$ |
| $01-4240-01-4652$ |
| $01-4240-01-4754$ |
| $01-4311-01-4110$ |
| $01-4311-01-4111$ |
| $01-4311-01-4112$ |
| $01-4311-01-4140$ |
| $01-4311-01-4154$ |
| $01-4311-01-4290$ |
| $01-4311-01-4349$ |

## Account Description

Fire/EMS Grant Match
Fire/EMS Deputy Chief Stipend
Fire/EMS EMS Operating Supplies
Fire/Emergency Management Grant
Fire/EMS Prevention
Fire/EMS Fire Grant
Building-FT Hourly
Building-PT Hourly Wages
Building-Overtime
Building-ET Buyout
Building-Employee Benefits
Building-Legal
Building-Equipment \& Vehicle Maintenance
Building-Office Equipment Maint
Building-Equipment Rental
Building-Copier Lease \& Maintenance
Building-Communications
Building-Conferences \& Training
Building-Dues \& Fees
Building-Mileage \& Expenses
Building-Office Supplies
Building-Postage
Building-Operating Supplies
Building-Uniforms \& Protective Gear
Building-Equipment
Highway Dept-Salary
Highway Dept-FT Hourly Wages
Highway Dept-PT \& Temp Hourly Wages
Highway Dept-Overtime
Highway-E/T Buyout
Highway-Employee Benefits
Highway-Consultants
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2018 Expended
19 Bu
2,00
et 2
2019 Year End Estimate
2020 Budget
2,000
1

|  |  |  |
| :---: | :---: | :---: |
|  |  |  |



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2,6
65,661


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| Account Number |
| :---: |
| $01-4311-01-4431$ |
| $01-4311-01-4442$ |
| $01-4311-01-4531$ |
| $01-4311-01-4540$ |
| $01-4311-01-4560$ |
| $01-4311-01-4570$ |
| $01-4311-01-4611$ |
| $01-4311-01-4612$ |
| $01-4311-01-4652$ |
| $01-4311-01-4661$ |
| $01-4312-01-4344$ |
| $01-4312-01-4350$ |
| $01-4312-01-4433$ |
| $01-4312-01-4435$ |
| $01-4312-01-4439$ |
| $01-4312-01-4452$ |
| $01-4312-01-4662$ |
| $01-4312-02-4435$ |
| $01-4312-03-4435$ |
| $01-4312-05-4350$ |
| $01-4312-05-4432$ |
| $01-4312-05-4663$ |
| $01-4313-01-4435$ |
| $01-4321-01-4111$ |
| $01-4321-01-4112$ |
| $01-4321-01-4154$ |
| $01-4321-01-4290$ |
| $01-4321-01-4342$ |
| $01-4321-01-4343$ |
| $01-4321-01-4431$ |
| $01-4321-01-4432$ |
| $01-4321-01-4442$ |


| Account Description |
| :--- | :--- |
| Highway-Building Maint |
| Highway-Equipment Rental |
| Highway Dept-Communications |
| Highway-Advertising |
| Highway-Conferences \& Training |
| Highway-Dues \& Fees |
| Highway-Office Supplies |
| Highway-Postage |
| Highway-Safety Equipment/Uniforms |
| Highway-Equip/Tools/Hardware/Supplies |
| Highway-Layouts \& re-establishments/ROW |
| Highway Road Maint.-Contracts/Mowing/Tr |
| Highway-Vehicle Maintenance |
| Highway-Paved Roads |
| Highway-Street Sign Maintenance |
| Highway-Paving |
| Highway-Materials \& Supplies |
| Highway-Gravel Roads |
| Highway-Gravel Road Upgrades |
| Highway-Winter-Contractors |
| Highway-Winter Equip Maint/Parts \& Supplies |
| Highway-Operating Supplies-Salt \& Sand |
| Highway-Bridges/Rails/Culverts |
| Transfer Station-FT Hourly Wages |
| Transfer Station-PT Hourly Wages |
| Transfer Station-E/T Buyout |
| Transfer Station-Employee Benefits |
| Transfer Station-Landfill Monitoring |
| Transfer Station-Monitoring Wells |
| Transfer Station-Building Maintenance |
| Transfer Station - Equipment Maintenance |
| Transfer Station-Equipment Rental |

Highway-Layouts \& re-establishments/ROW
Highway Road Maint.-Contracts/Mowing/Tr
Highway-Vehicle Maintenance

Highway-Street Sign Maintenance
Highway-Paving
Highway-Materials \& Supplies
Highway-Gravel Roads
Highway-Gravel Road Upgrades

Highway-Operating Supplies-Salt \& Sand
Highway-Bridges/Rails/Culverts
Transfer Station-FT Hourly Wages
Transfer Station-PT Hourly Wages
Transfer Station-E/T Buyout
Transfer Station-Employee Benefits

Transfer Station-Monitoring Wells
Transfer Station-Building Maintenance
Transfer Station-Equipment Rental

2018 Expended
42,896
25,080
$\begin{array}{r}25,080 \\ 797 \\ \hline\end{array}$
1


2019 Budget
2019 Year End Estimate
40,000
30,000

1,550
973
$\square$

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| Account Number |
| :---: |
| $01-4321-01-4560$ |
| $01-4321-01-4570$ |
| $01-4321-01-4580$ |
| $01-4321-01-4651$ |
| $01-4324-01-4350$ |
| $01-4324-01-4361$ |
| $01-4324-01-4362$ |
| $01-4324-01-4363$ |
| $01-4324-01-4364$ |
| $01-4339-01-4439$ |
| $01-4339-01-4570$ |
| $01-4419-01-4350$ |
| $01-4441-01-4112$ |
| $01-4441-01-4290$ |
| $01-4441-01-4560$ |
| $01-4441-01-4580$ |
| $01-4444-01-4832$ |
| $01-4444-01-4833$ |
| $01-4444-01-4834$ |
| $01-4444-01-4835$ |
| $01-4445-01-4831$ |
| $01-4520-01-4110$ |
| $01-4520-01-4111$ |
| $01-4520-01-4112$ |
| $01-4520-01-4140$ |
| $01-4520-01-4154$ |
| $01-4520-01-4290$ |
| $01-4520-01-4350$ |
| $01-4520-01-4431$ |
| $01-4520-01-4434$ |
| $01-4520-01-4531$ |
| $01-4520-01-4560$ |


| Account Description |
| :---: |
| Transfer Station-Conferences \& Training |
| Transfer Station-Dues/Fees/Training |
| Transfer Station Mileage \& Expenses |
| Transfer Station-Operating Supplies |
| Transfer Station-Contracts/Waste Management |
| Transfer Station-Bulky Waste Disposal |
| Transfer Station-Recycling |
| Transfer Station-Electronics Removal |
| Transfer Station-Metal \& Tire Removal |
| Town Dams-Gate Repair |
| Town Dams-Registration Fee |
| Health Dept-Rural Dist Health/WRC/LHC |
| Gen Asst-PT Hourly Wages |
| Gen'l Asst-Employee Benefits |
| Gen Asst-Conferences/Training |
| Gen Asst-Mileage \& Expenses |
| Gen Asst-Food Pantry |
| Gen Asst-Transportation |
| Gen Asst-Community Action |
| Gen Asst-Shelters |
| Gen Asst-Food/Rent/Utilities |
| Recreation-Salary |
| Recreation-FT Hourly Wage |
| Recreation-PT Hourly Wage |
| Recreation-Overtime |
| Recreation-E/T Buyout |
| Recreation-Employee Benefits |
| Recreation - Contracts |
| Recreation Facilities Maintenance |
| Recreation - Software Security |
| Recreation-Communications |
| Recreation-Conferences \& Training |


| Account Description |  |  |
| :---: | ---: | ---: |
| Transfer Station-Conferences \& Training | 2018 Expended | 2019 B |
| 202 |  |  |

Transfer Station-Conferences \& Training
Transfer Station Mileage \& Expenses
Transfer Station-Operating Supplies
Transfer Station-Contracts/Waste Management
Transfer Station-Bulky Waste Disposal
Transfer Station-Recycling
Transfer Station-Electronics Removal
Transfer Station-Metal \& Tire Removal
Town Dams-Gate Repair
Dams-Registration Fee
Gen Asst-PT Hourly Wages
Gen'l Asst-Employee Benefits
Gen Asst-Conferences/Training
Gen Asst-Mileage \& Expenses
Gen Asst-Food Pantry
Gen Asst-Transportation
Gen Asst-Community Action
Gen Asst-Shelters

Recreation-Salary
Recreation-FT Hourly Wage

Recreation-Overtime
Recreation-E/T Buyout
Recreation-Employee Benefits
Recreation - Contracts
位位

Recreation-Communications
Recreation-Conferences \& Training

2018 Expended
2018 Expen 42
925
68
18,755
91,390
67,033
50,756
10,161
1,738
2,300
15,571
15,571
6,244
478
$\square$

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$\square$

| 45 |
| ---: |
| 76 |

8,340
1,500
2,000
2,00

$$
20,708
$$

$$
\begin{aligned}
& \text { 20, } 08 \\
& 57,231
\end{aligned}
$$

37,753
19,
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71,

## 2

| 626 | 1,660 |
| ---: | ---: |
| 0 | 900 |
| 0 | 4,268 |
| 20 | 1 |
| 0 | 1 |

. 1
1
25,000

105,000
75,000
55,000
16,000
2,000
10,500
2,300
16,571
8,723
100

100
15,000
1,500
2,000
2,000
2,000
30,000
60,538
47,200
20,699
1
5,500
75,890
660
512
4,396
1
1
1

| Account Number |
| :---: |
| $01-4520-01-4570$ |
| $01-4520-01-4580$ |
| $01-4520-01-4611$ |
| $01-4520-01-4612$ |
| $01-4520-01-4754$ |
| $01-4550-01-4110$ |
| $01-4550-01-4111$ |
| $01-4550-01-4112$ |
| $01-4550-01-4154$ |
| $01-4550-01-4290$ |
| $01-4550-01-4321$ |
| $01-4550-01-4322$ |
| $01-4550-01-4431$ |
| $01-4550-01-4434$ |
| $01-4550-01-4439$ |
| $01-4550-01-4443$ |
| $01-4550-01-4531$ |
| $01-4550-01-4540$ |
| $01-4550-01-4560$ |
| $01-4550-01-4570$ |
| $01-4550-01-4580$ |
| $01-4550-01-4612$ |
| $01-4550-01-4641$ |
| $01-4550-01-4642$ |
| $01-4550-01-4643$ |
| $01-4550-01-4651$ |
| $01-4583-01-4651$ |
| $01-4711-01-4981$ |
| $01-4711-01-4782$ |
| $01-4723-01-4983$ |

## Account Description

Recreation-Dues \& Fees
Recreation - Mileage
Recreation-Office Supplies
Recreation-Postage
Recreation-Equipment
Library-Salary
Library-FT Hourly Wages
Library-PT
Library-E/T Buyout
Library-Employee Benefits
Library-Contracts
Library-Program Expenses
Library-Building Maintenance
Library-Equipment Maintenance
Library-Book Maintenance
Library-Copier Lease \& Maint
Library-Communications
Library-Advertising/Public Relations
Library-Conferences \& Training
Library-Dues \& Fees
Library-Mileage \& Expenses
Library-Postage
Library-Periodicals
Library-Books \& Multi-media
Library-Digital Materials
Library-Operating Supplies
Patriotic Purposes Contracts
Long Term Bond - Principal
Long Term Bond - Interest
TAN Interest
|

2018 Expended

- 929

929
122
20

2019 B 3 32
t 2
2019 Year End Estimate
2020 Budget
305
1,12
634
52,966
57,517
61,607
73,481
5,87
70,948
5,621
2,21
$\square$
2,
$\square$
$\square$
16

16,546
4,759
2,631
2,631
$\square$

6,337,882

Total
Updated: 11/27/2019

## 2020 Proposed Budget - 190916

| Account Number | Account Description | 2018 Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4130-01-4110 | Executive-S/M Salaries | 0 | 1 | 0 | 1 |
| 01-4130-01-4290 | Executive-Employee Benefits | 9,095 | 1 | 0 | 1 |
| 01-4130-01-4560 | Executive-Conferences \& Training | 88 | 500 | 55 | 500 |
| 01-4130-01-4580 | Executive SM Mileage | 0 | 1 | 0 | 1 |
| 01-4130-02-4110 | Executive-Salary | 0 | 40,380 | 40,812 | 80,366 |
| 01-4130-02-4111 | Executive-TA FT Hourly | 14,525 | 32,360 | 27,075 | 1 |
| 01-4130-02-4112 | Executive-TA PT Hourly | 77,224 | 40,808 | 40,000 | 27,608 |
| 01-4130-02-4154 | Executive-ET Buyout | 0 | 500 | 4,000 | 4,500 |
| 01-4130-02-4290 | Executive-Employee Benefits | 33 | 40,566 | 38,771 | 44,595 |
| 01-4130-02-4349 | Executive-Consultants |  |  |  | 5,000 |
| 01-4130-02-4560 | Executive-Conferences \& Training | 2,786 | 3,600 | 3,300 | 3,600 |
| 01-4130-02-4570 | Executive-TA Dues | 210 | 600 | 1,004 | 700 |
| 01-4130-02-4580 | Executive-Mileage | 470 | 400 | 400 | 400 |
| 01-4130-09-4310 | Executive-Contracts | 0 | 1 | 0 | 1 |
| 01-4130-09-4532 | Executive-Web and Cable | 3,433 | 3,500 | 3,500 | 3,500 |
| 01-4130-09-4540 | Executive-Advertising | 157 | 500 | 2,500 | 1,500 |
| 01-4130-09-4570 | Executive-Dues | 7,593 | 8,143 | 8,443 | 8,500 |
| 01-4130-09-4710 | Executive-Land Acquisition \& Clearing | 0 | 1 | 0 | 1 |
| 01-4130-09-4730 | Executive-Building Construction | 0 | 1 | 0 | 1 |
| 01-4130-09-4732 | Executive-Building Demolition | 0 | 1 | 0 | 1 |
| 01-4130-09-4733 | Executive-Building Design | 0 | 1 | 0 | 1 |
| 01-4130-09-4810 | Executive-Incident Fund | 50,554 | 85,000 | 85,000 | 100,000 |
| 01-4130-09-4820 | Executive-Grant Match | 0 | 1 | 120 | 1 |
| 01-4130-09-4840 | Executive-Memorial Fund | 719 | 600 | 2,000 | 2,000 |
| 01-4140-01-4110 | Town Clerk-Salary | 59,574 | 60,855 | 60,855 | 62,686 |
| 01-4140-01-4111 | Town Clerk-F/T Hourly Wages | 36,952 | 37,035 | 37,035 | 57,753 |
| 01-4140-01-4112 | Town Clerk-P/T Hourly Wages | 29,992 | 32,570 | 32,570 | 16,659 |
| 01-4140-01-4154 | Town Clerk-E/T Buyout | 2,438 | 4,500 | 1,768 | 4,500 |


| Account Number |
| :--- |
| $01-4140-01-4290$ |
| $01-4140-01-4310$ |
| $01-4140-01-4434$ |
| $01-4140-01-4443$ |
| $01-4140-01-4550$ |
| $01-4140-01-4560$ |
| $01-4140-01-4570$ |
| $01-4140-01-4572$ |
| $01-4140-01-4580$ |
| $01-4140-01-4611$ |
| $01-4140-01-4612$ |
| $01-4140-01-4754$ |
| $01-4140-03-4112$ |
| $01-4140-03-4432$ |
| $01-4140-03-4540$ |
| $01-4140-03-4550$ |
| $01-4140-03-4560$ |
| $01-4140-03-4580$ |
| $01-4140-03-4611$ |
| $01-4140-03-4612$ |
| $01-4140-03-4754$ |
| $01-4150-01-4110$ |
| $01-4150-01-4111$ |
| $01-4150-01-4112$ |
| $01-4150-01-4154$ |
| $01-4150-01-4290$ |
| $01-4150-01-4310$ |
| $01-4150-01-4331$ |
| $01-4150-01-4434$ |
| $01-4150-01-4442$ |
| $01-4150-01-4443$ |

## Account Description

Town Clerk-Employee Benefits
Town Clerk-Contracts
Town Clerk-Maintenance
Town Clerk-Copier Lease \& Maint
Town Clerk-Printing
Town Clerk-Conferences \& Training
Town Clerk-Dues \& Fees
Town Clerk-Service Fees
Town Clerk-Mileage \& Expenses
Town Clerk-Office Supplies
Town Clerk-Postage
Town Clerk-Equipment
Election-P/T Hourly Wages
Election-Equipment Maintenance
Election-Advertising
Election-Printing/Coding Ballot Machine
Election Conferences \& Training
Election-Mileage \& Expenses
Election-Office Supplies
Election-Postage
Election-Equipment
Admin-Salary
Admin-F/T hourly Wages
Admin-P/T Hourly Wages
Admin-E/T Buyout
Admin-Employee Benefits
Admin-Contracts
Admin-Auditing Contracts
Admin-Equipment Maintenance
Admin-Equipment Rental
Admin-Copier Lease \& Maint

2018 Expended

| 2018 Expended | Budget | 2019 Year End Estimate | 2020 Budget |
| ---: | ---: | ---: | ---: |
| 48,966 | 53,141 | 53,141 | 69,967 |
| 555 | 650 | 555 | 0 |
| 0 | 500 | 0 | 1,200 |
| 250 | 300 | 255 | 300 |
| 943 | 1,150 | 1,047 | 1,150 |
| 2,929 | 3,200 | 3,300 | 3,660 |
| 215 | 220 | 225 | 230 |
| 0 | 375 | 0 | 375 |
| 252 | 350 | 422 | 550 |
| 2,191 | 2,000 | 2,000 | 2,300 |
| 5,534 | 5,500 | 5,500 | 6,500 |
| 0 | 3,310 | 3,346 | 6,225 |
| 10,245 | 5,000 | 4,100 | 22,000 |
| 450 | 650 | 750 | 800 |
| 0 | 100 | 0 | 100 |
| 4,978 | 3,500 | 2,415 | 7,300 |
| 100 | 20 | 200 | 200 |
| 0 | 50 | 60 | 100 |
| 568 | 300 | 342 | 800 |
| 119 | 200 | 200 | 850 |
| 680 | 1,500 | 600 | 1,500 |
| 57,413 | 57,674 | 57,674 | 1 |
| 89,742 | 95,633 | 86,419 | 98,176 |
| 59,476 | 28,956 | 28,956 | 1 |
| 1,313 | 2,500 | 3,000 | 2,000 |
| 79,245 | 80,054 | 80,054 | 54,732 |
| 43,090 | 58,000 | 58,000 | 58,000 |
| 12,800 | 13,500 | 15,300 | 14,500 |
| 4,673 | 8,000 | 0 | 1 |
| 1,626 | 1,650 | 1,626 | 1,650 |
| 678 | 800 | 900 | 900 |
|  |  |  |  |


| Account Number <br> $01-4150-01-4531$ <br> $01-4150-01-4550$ <br> $01-4150-01-4560 ~$ | Account Description |
| :--- | :--- |
| Admin-Communications |  |
| Admin-Printing |  |
| $01-4150-01-4570$ | Admin-Conferences \& Training |
| $01-4150-01-4571$ | Admin-Dues \& Fees |
| $01-4150-01-4580$ | Admin-Registry of Deeds |
| $01-4150-01-4611$ | Admin-Office Supplies |
| $01-4150-01-4612$ | Admin-Postage |
| $01-4150-01-4754$ | Admin-Equipment |
| $01-4150-03-4310$ | Assessing-Contracts |
| $01-4150-04-4110$ | Tax Coll-Salary |
| $01-4150-04-4111$ | Tax Coll-F/T Hourly Wages |
| $01-4150-04-4112$ | Tax Coll-P/T Hourly Wages |
| $01-4150-04-4154$ | Tax Coll-E/T Buyout |
| $01-4150-04-4290$ | Tax Coll-Employee Benefits |
| $01-4150-04-4310$ | Tax Coll-Contracts |
| $01-4150-04-4434$ | Tax Coll-Office Equip Maint |
| $01-4150-04-4442$ | Tax Coll-Equipment Rental |
| $01-4150-04-4443$ | Tax Coll-Copier Lease \& Maint |
| $01-4150-04-4550$ | Tax Coll-Printing |
| $01-4150-04-4560$ | Tax Coll-Conferences \& Training |
| $01-4150-04-4570$ | Tax Coll-Dues \& Fees |
| $01-4150-04-4571$ | Tax Coll-Registry of Deeds |
| $01-4150-04-4580$ | Tax Coll-Mileage \& Expenses |
| $01-4150-04-4611$ | Tax Coll-Office Supplies |
| $01-4150-04-4612$ | Tax Coll-Postage |
| $01-4150-04-4754$ | Tax Coll-Equipment |
| $01-4150-05-4110$ | Treasurer-Salary |
| $01-4150-06-4110$ | Deputy Treasurer Salary |
| $01-4152-03-4310$ | Revaluation-Contracts |
| $01-4153-01-4332$ | Legal |


| 2018 Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| :---: | :---: | :---: | :---: |
| 813 | 500 | 750 | 800 |
| 2,271 | 3,000 | 3,000 | 3,000 |
| 2,905 | 3,500 | 3,500 | 3,500 |
| 420 | 450 | 450 | 450 |
| 187 | 200 | 200 | 200 |
| 1,726 | 1,500 | 1,500 | 1,500 |
| 4,300 | 4,500 | 4,500 | 4,500 |
| 2,066 | 1,900 | 1,900 | 1,900 |
| 640 | 1,500 | 4,000 | 9,500 |
| 29,561 | 45,000 | 45,000 | 49,500 |
| 49,908 | 51,006 | 51,006 | 52,546 |
| 6,405 | 33,760 | 33,760 | 35,552 |
| 11,180 | 0 | 0 | 0 |
| 962 | 1,500 | 1,000 | 1,500 |
| 20,238 | 53,701 | 53,701 | 53,188 |
| 1,772 | 2,500 | 2,604 | 2,800 |
| 0 | 1 | 0 | 1 |
| 0 | 1 | 0 | 1 |
| 0 | 300 | 0 | 1 |
| 2,466 | 2,500 | 2,564 | 2,625 |
| 750 | 1,360 | 1,235 | 2,000 |
| 130 | 190 | 100 | 190 |
| 1,069 | 1,050 | 950 | 1,050 |
| 404 | 600 | 678 | 1,200 |
| 711 | 600 | 500 | 600 |
| 6,019 | 7,000 | 6,000 | 6,000 |
| 0 | 1 | 0 | 4,700 |
| 6,495 | 6,852 | 6,852 | 7,058 |
| 0 | 1,010 | 0 | 1,040 |
| 47,406 | 54,000 | 54,000 | 1 |
| 34,896 | 58,000 | 40,000 | 58,000 |


| Account Number |
| :---: |
| $01-4155-01-4154$ |
| $01-4155-01-4210$ |
| $01-4155-01-4220$ |
| $01-4155-01-4230$ |
| $01-4155-01-4250$ |
| $01-4155-01-4260$ |
| $01-4155-01-4290$ |
| $01-4190-01-4110$ |
| $01-4190-01-4111$ |
| $01-4190-01-4112$ |
| $01-4190-01-4154$ |
| $01-4190-01-4290$ |
| $01-4190-01-4349$ |
| $01-4190-01-4439$ |
| $01-4190-01-4442$ |
| $01-4190-01-4443$ |
| $01-4190-01-4531$ |
| $01-4190-01-4540$ |
| $01-4190-01-4541$ |
| $01-4190-01-4550$ |
| $01-4190-01-4560$ |
| $01-4190-01-4570$ |
| $01-4190-01-4571$ |
| $01-4190-01-4580$ |
| $01-4190-01-4611$ |
| $01-4190-01-4612$ |
| $01-4190-01-4754$ |
| $01-4194-01-4112$ |
| $01-4194-01-4154$ |
| $01-4194-01-4290$ |
| $01-4194-01-4350$ |

## Account Description

Payroll Admin-End of Service
Payroll Admin-Health Insurance
Payroll Admin-Employer FICA/Medicare
Payroll Admin-Retirement
Payroll Admin-Unemployment Compensation
Payroll Admin-Workers Compensation
Payroll Admin-Medical Surveillance Program
Land Use Salary
Land Use F/T Hourly Wages
Land Use P/T Hourly Wages
Land Use ET Buyout
Land Use-Employee Benefits
Land Use Consultants
Land Use Forest and Trails
Land Use Equipment Rental
Land Use Copier Lease \& Maint
Land Use-Communications
Land Use Advertising
Land Use Education \& Outreach
Land Use Printing
Land Use Conferences \& Training
Land Use Dues \& Fees
Land Use Registry of Deeds
Land Use Mileage \& Expenses
Land Use Office Supplies
Land Use Postage
Land Use Equipment
Gen Gov Bldg-P/T Hourly Wages
Gen Gov Bldg-Earned Time Buyout
Gen Gov Bldg-Employee Benefits
Gen Govt Bldgs-Contracts

2018 Expended


20
Budget 2
2019 Year End Estimate
2020 Budget
15,000

1
1
1
1
1,800
59,420
41,053
2,454
2,000
49,626
3,000
375
1
750
300
5,500
100
2,000
1,200
1,000
600
800
4,000
1,000
30,592
100
100
3,499
43,012

| Account Number |
| :---: |
| $01-4194-01-4431$ |
| $01-4194-01-4432$ |
| $01-4194-01-4441$ |
| $01-4194-01-4442$ |
| $01-4194-01-4531$ |
| $01-4194-01-4622$ |
| $01-4194-01-4624$ |
| $01-4194-01-4626$ |
| $01-4194-01-4651$ |
| $01-4194-01-4754$ |
| $01-4195-01-4350$ |
| $01-4195-01-4439$ |
| $01-4195-01-4622$ |
| $01-4195-01-4651$ |
| $01-4195-01-4740$ |
| $01-4196-01-4520$ |
| $01-4197-01-4341$ |
| $01-4210-01-4110$ |
| $01-4210-01-4111$ |
| $01-4210-01-4112$ |
| $01-4210-01-4123$ |
| $01-4210-01-4140$ |
| $01-4210-01-4141$ |
| $01-4210-01-4145$ |
| $01-4210-01-4154$ |
| $01-4210-01-4196$ |
| $01-4210-01-4290$ |
| $01-4210-01-4332$ |
| $01-4210-01-4350$ |
| $01-4210-01-4432$ |
| $01-4210-01-4434$ |

## Account Description

Gen Govt Bldgs-Building Maintenance
Gen Govt Bldgs-Equipment Maintenance
Gen Govt Bldgs-Rental/Lease
Gen Govt Bldgs Equipment Rental
Gen Govt Bldgs-Communications
Gen Govt Bldgs-Electric
Gen Govt Bldgs-Heating Fuel
Gen Govt Bldgs-Vehicle Fuel
Gen Govt Bldgs-Operating Supplies
Gen Govt Bldgs Equipment
Cemetery-Contracts/Mowing
Cemetery-Maintenance
Cemetery-Electric
Cemetery-Operating Supplies
Cemetery-Improvements \& Expansion
Insurance
AdRegAssoc-Strafford Reg Plan
Police -Salary
Police-F/T Hourly Wages
Police-P/T Hourly Wages
Police-Shift Differential
Police-Overtime
Police-Witness Fees-Overtime
Police-Holiday Pay
Police-E/T Buyout
Police-Highway Safety Grants
Police-Employee Benefits
Police-Legal
Police-Contracts
Police-Vehicle \& Vehicle Equipment Maint.
Police-Office Equipment Maint

2018 Expended
9,288
1,676
62,759
28,437
46,551
33,652
78,06



| 149 | 220 | 220 | 220 |
| ---: | ---: | ---: | ---: |
| 3,685 | 1,500 | 1,500 | 1,500 |
| 663 | 3,500 | 3,500 | 3,500 |
| 53,839 | 56,000 | 52,942 | 60,000 |
| 8,113 | 8,300 | 8,394 | 8,500 |
| 86,471 | 161,317 | 161,317 | 161,119 |
| 461,320 | 442,683 | 420,548 | 443,984 |
| 41,429 | 38,539 | 38,539 | 39,578 |
| 0 | 0 | 0 |  |
| 58,513 | 60,000 | 55,000 | 60,000 |
| 0 | 2,500 | 2,000 | 2,500 |
| 22,610 | 24,501 | 23,276 | 22,094 |
| 15,290 | 15,000 | 18,000 | 16,500 |
| 2,491 | 1,286 | 1,286 | 2,612 |
| 390,303 | 459,991 | 413,992 | 517,642 |
| 11,500 | 11,500 | 11,500 | 11,500 |
| 19,737 | 20,300 | 20,300 | 21,255 |
| 12,727 | 18,000 | 18,000 | 18,000 |
| 1,100 | 1,040 | 0 | 0 |


| Account Number |
| :---: |
| $01-4210-01-4443$ |
| $01-4210-01-4531$ |
| $01-4210-01-4550$ |
| $01-4210-01-4560$ |
| $01-4210-01-4570$ |
| $01-4210-01-4580$ |
| $01-4210-01-4612$ |
| $01-4210-01-4651$ |
| $01-4210-01-4652$ |
| $01-4210-01-4752$ |
| $01-4210-01-4754$ |
| $01-4210-01-4810$ |
| $01-4210-01-4820$ |
| $01-4210-02-4111$ |
| $01-4210-02-4651$ |
| $01-4220-01-4110$ |
| $01-4220-01-4111$ |
| $01-4220-01-4112$ |
| $01-4220-01-4121$ |
| $01-4220-01-4122$ |
| $01-4220-01-4124$ |
| $01-4220-01-4140$ |
| $01-4220-01-4145$ |
| $01-4220-01-4154$ |
| $01-4220-01-4290$ |
| $01-4220-01-4350$ |
| $01-4220-01-4351$ |
| $01-4220-01-4432$ |
| $01-4220-01-4433$ |
| $01-4220-01-4531$ |
| $01-4220-01-4560$ |

## Account Description

Police-Copier Supplies
Police-Communications
Police-Printing
Police-Conference/Training
Police-Dues \& Fees
Police Mileage \& Expenses
Police-Postage
Police-Operating Supplies
Police-Uniforms
Police-Vehicles
Police-Equipment
Police-Contingency
Police-Grant Match
Police-Clerical
Police-K9
Fire Chief Salary
Fire/EMS-FT hourly wages
Fire/EMS-PT Hourly
Fire/EMS Responder Points
Fire/EMS EMS On-Call
Fire/EMS Per-diem hourly
Fire/EMS Overtime
Fire/EMS Holiday Pay
Fire/EMS-E/T Buyout
Fire/EMS-Employee Benefits
Fire/EMS Contracts
Fire/EMS AMB Contract Billing
Fire/EMS Equipment Maintenance
Fire/EMS Vehicle Maintenance
Fire/EMS-Communications
Fire/EMS Conferences \& Training

2018 Expended
2,764 2019 Budget
9,813
161
5,991
814
439
1,960
12,418
9,170
0
7,479
7,4

| 0 | 1 | 3,801 | 1 |
| ---: | ---: | ---: | ---: |
| 0 | 1 | 1 | 1 |
| 42,262 | 43,097 | 43,097 | 44,267 |
| 2,061 | 2,500 | 2,500 | 2,500 |
| 62,573 | 75,300 | 73,570 | 75,239 |
| 81,958 | 84,989 | 81,200 | 87,248 |
| 14 | 18,000 | 8,500 | 20,800 |
| 41,160 | 39,201 | 27,000 | 34,650 |
| 34,300 | 35,040 | 33,500 | 35,040 |
| 42,219 | 83,570 | 50,000 | 115,633 |
| 9,022 | 8,000 | 10,000 | 9,000 |
| 6,440 | 6,681 | 6,681 | 7,206 |
| 8,579 | 9,917 | 9,917 | 9,917 |
| 109,837 | 155,892 | 100,000 | 163,972 |
| 28,525 | 23,600 | 23,000 | 21,900 |
| 11,932 | 26,500 | 16,000 | 26,500 |
| 2,660 | 2,500 | 2,500 | 3,700 |
| 20,023 | 15,000 | 11,000 | 15,000 |
| 5,134 | 5,700 | 5,100 | 5,100 |
| 5,909 | 4,000 | 4,000 | 4,000 |


| Account Number |
| :---: |
| $01-4220-01-4570$ |
| $01-4220-01-4580$ |
| $01-4220-01-4611$ |
| $01-4220-01-4651$ |
| $01-4220-01-4652$ |
| $01-4220-01-4754$ |
| $01-4220-01-4820$ |
| $01-4220-02-4121$ |
| $01-4220-02-4651$ |
| $01-4220-02-4820$ |
| $01-4220-03-4651$ |
| $01-4220-03-4820$ |
| $01-4240-01-4111$ |
| $01-4240-01-4112$ |
| $01-4240-01-4140$ |
| $01-4240-01-4154$ |
| $01-4240-01-4290$ |
| $01-4240-01-4332$ |
| $01-4240-01-4432$ |
| $01-4240-01-4434$ |
| $01-4240-01-4442$ |
| $01-4240-01-4443$ |
| $01-4240-01-4531$ |
| $01-4240-01-4560$ |
| $01-4240-01-4570$ |
| $01-4240-01-4580$ |
| $01-4240-01-4611$ |
| $01-4240-01-4612$ |
| $01-4240-01-4651$ |
| $01-4240-01-4652$ |
| $01-4240-01-4754$ |

## Account Description

Fire/EMS Dues \& Fees
Fire/EMS Mileage \& Expenses
Fire/EMS Office Supplies
Fire Operating Supplies
Fire/EMS Protective Gear
Fire/EMS Equipment
Fire/EMS Grant Match
Fire/EMS Deputy Chief Stipend
Fire/EMS EMS Operating Supplies
Fire/Emergency Management Grant
Fire/EMS Prevention
Fire/EMS Fire Grant
Building-FT Hourly
Building-PT Hourly Wages
Building-Overtime
Building-ET Buyout
Building-Employee Benefits
Building-Legal
Building-Equipment \& Vehicle Maintenance
Building-Office Equipment Maint
Building-Equipment Rental
Building-Copier Lease \& Maintenance
Building-Communications
Building-Conferences \& Training
Building-Dues \& Fees
Building-Mileage \& Expenses
Building-Office Supplies
Building-Postage
Building-Operating Supplies
Building-Uniforms \& Protective Gear
Building-Equipment
Building-Equipment

2018 Expended
-


| - |  |  |
| :---: | :---: | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |


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$\mid$
935

3,784
2019 Budget
2,000
200
2019 Year End Estimate
2,000
2020 Budget
2,000
200

1,000
3,500
18,100
12,500
18,500
2,000

6,000
500
2,500
104,749
3,000
1,000
65,407
1,700
0
250
750
750
2500
2,500
800
400
800
100
550
1,092
0

| Account Number |
| :--- |
| $01-4311-01-4110$ |
| $01-4311-01-4111$ |
| $01-4311-01-4112$ |
| $01-4311-01-4140$ |
| $01-4311-01-4154$ |
| $01-4311-01-4290$ |
| $01-4311-01-4349$ |
| $01-4311-01-4431$ |
| $01-4311-01-4442$ |
| $01-4311-01-4531$ |
| $01-4311-01-4540$ |
| $01-4311-01-4560$ |
| $01-4311-01-4570$ |
| $01-4311-01-4611$ |
| $01-4311-01-4612$ |
| $01-4311-01-4652$ |
| $01-4311-01-4661$ |
| $01-4312-01-4344$ |
| $01-4312-01-4350$ |
| $01-4312-01-4433$ |
| $01-4312-01-4435$ |
| $01-4312-01-4439$ |
| $01-4312-01-4452$ |
| $01-4312-01-4662$ |
| $01-4312-02-4435$ |
| $01-4312-03-4435$ |
| $01-4312-05-4350$ |
| $01-4312-05-4432$ |
| $01-4312-05-4663$ |
| $01-4313-01-4435$ |
| $01-4321-01-4111$ |


| Account Description |
| :--- |
| Highway Dept-Salary |
| Highway Dept-FT Hourly Wages |
| Highway Dept-PT \& Temp Hourly Wages |
| Highway Dept-Overtime |
| Highway-E/T Buyout |
| Highway-Employee Benefits |
| Highway-Consultants |
| Highway-Building Maint |
| Highway-Equipment Rental |
| Highway Dept-Communications |
| Highway-Advertising |
| Highway-Conferences \& Training |
| Highway-Dues \& Fees |
| Highway-Office Supplies |
| Highway-Postage |
| Highway-Safety Equipment/Uniforms |
| Highway-Equip/Tools/Hardware/Supplies |
| Highway-Layouts \& re-establishments/ROW |
| Highway Road Maint-Contracts/Mowing/Tr |
| Highway-Vehicle Maintenance |
| Highway-Paved Roads |
| Highway-Street Sign Maintenance |
| Highway-Paving |
| Highway-Materials \& Supplies |
| Highway-Gravel Roads |
| Highway-Gravel Road Upgrades |
| Highway-Winter-Contractors |
| Highway-Winter Equip Maint/Parts \& Supplies |
| Highway-Operating Supplies-Salt \& Sand |
| Highway-Bridges/Rails/Culverts |
| Transfer Station-FT Hourly Wages |

2018 Expended

| 71,340 |
| ---: |
| 277,739 |
| 41,545 |
| 48,881 |
| 9,675 |
| 224,671 |
| 0 |
| 42,896 |
| 25,080 |
| 797 |
| 1,550 |
| 973 |
| 279 |
| 543 |
| 40 |
| 9,844 |
| 5,283 |
| 10,297 |
| 16,313 |
| 90,290 |
| 60,475 |
| 2,994 |
| 60,000 |
| 13,363 |
| 3,668 |
| 14,953 |
| 175,474 |
| 42,864 |
| 216,729 |
| 15,919 |
| 36,575 |

2019 Budget
72,287
277,891
53,330
65,000
6,000
261,58

2019 Year End Estimate
55,000
277,891
277,891
53,330
65,000
6,000
261,581

40,000
30,000
1,500

,
-
1,00
100
14,000
3,500
12,000
30,000
65,000
85,000
6,000
600,000
8,000
15,00
15,000
133,000
25,000
210,560
15,000
38,304

2020 Budget
77,886
284,426
57,394
65,000
10,000
253,055
40,000
30,000
1,000
1,000
1,000
500
1,000
100
12,000
3,500
12,000
30,000
85,000
85,000
6,000
600,000
8,000
40,000
133,000
25,000
210,560
15,000
39,458

| Account Number |
| :---: |
| $01-4321-01-4112$ |
| $01-4321-01-4154$ |
| $01-4321-01-4290$ |
| $01-4321-01-4342$ |
| $01-4321-01-4343$ |
| $01-4321-01-4431$ |
| $01-4321-01-4432$ |
| $01-4321-01-4442$ |
| $01-4321-01-4560$ |
| $01-4321-01-4570$ |
| $01-4321-01-4580$ |
| $01-4321-01-4651$ |
| $01-4324-01-4350$ |
| $01-4324-01-4361$ |
| $01-4324-01-4362$ |
| $01-4324-01-4363$ |
| $01-4324-01-4364$ |
| $01-4339-01-4439$ |
| $01-4339-01-4570$ |
| $01-4419-01-4350$ |
| $01-4441-01-4112$ |
| $01-4441-01-4290$ |
| $01-4441-01-4560$ |
| $01-4441-01-4580$ |
| $01-4444-01-4832$ |
| $01-4444-01-4833$ |
| $01-4444-01-4834$ |
| $01-4444-01-4835$ |
| $01-4445-01-4831$ |
| $01-4520-01-4110$ |
| $01-4520-01-4111$ |


| Account Description |
| :--- | :--- |
| Transfer Station-PT Hourly Wages |
| Transfer Station-E/T Buyout |
| Transfer Station-Employee Benefits |
| Transfer Station-Landfill Monitoring |
| Transfer Station-Monitoring Wells |
| Transfer Station-Building Maintenance |
| Transfer Station - Equipment Maintenance |
| Transfer Station-Equipment Rental |
| Transfer Station-Conferences \& Training |
| Transfer Station-Dues/Fees/Training |
| Transfer Station Mileage \& Expenses |
| Transfer Station-Operating Supplies |
| Transfer Station-Contracts/Waste Management |
| Transfer Station-Bulky Waste Disposal |
| Transfer Station-Recycling |
| Transfer Station-Electronics Removal |
| Transfer Station-Metal \& Tire Removal |
| Town Dams-Gate Repair |
| Town Dams-Registration Fee |
| Health Dept-Rural Dist Health/WRC/LHC |
| Gen Asst-PT Hourly Wages |
| Gen'l Asst-Employee Benefits |
| Gen Asst-Conferences/Training |
| Gen Asst-Mileage \& Expenses |
| Gen Asst-Food Pantry |
| Gen Asst-Transportation |
| Gen Asst-Community Action |
| Gen Asst-Shelters |
| Gen Asst-Food/Rent/Utilities |
| Recreation-Salary |
| Recreation-FT Hourly Wage |

2018 Expended
$\square$


Transfer Station Mileage \& Expenses
Transfer Station-Operating Supplies
Transfer Station-Contracts/Waste Management
Transfer Station-Bulky Waste Disposal
Transfer Station-Recycling
Transfer Station-Electronics Removal
Transfer Station-Metal \& Tire Removal
Town Dams-Gate Repair
Town Dams-Registration Fee
Health Dept-Rural Dist Health/WRC/LHC
Gen Asst-PT Hourly Wages
Gen'l Asst-Employee Benefits

Gen Asst-Mileage \& Expenses
Gen Asst-Food Pantry
Gen Asst-Community Action
Gen Asst-Shelters
Gen Asst-Food/Rent/Utilities

Recreation-FT Hourly Wage

2
0
19 Budget
22,709
37,435
34,732
3,010
2019 Year End Estimate
30,000
2020 Budget
30,609
800
37,686
3,000
2,000
15,000
5,700
500
500
1,000
25,000
105,000
75,000
55,000
16,000
2,000
10,500
2,300
16,571
8,723
848
100
100
15,000
1,500
2,000
2,000
20,708
57,231
37,753

| Account Number |
| :---: |
| $01-4520-01-4112$ |
| $01-4520-01-4140$ |
| $01-4520-01-4154$ |
| $01-4520-01-4290$ |
| $01-4520-01-4350$ |
| $01-4520-01-4431$ |
| $01-4520-01-4434$ |
| $01-4520-01-4531$ |
| $01-4520-01-4560$ |
| $01-4520-01-4570$ |
| $01-4520-01-4580$ |
| $01-4520-01-4611$ |
| $01-4520-01-4612$ |
| $01-4520-01-4754$ |
| $01-4550-01-4110$ |
| $01-4550-01-4111$ |
| $01-4550-01-4112$ |
| $01-4550-01-4154$ |
| $01-4550-01-4290$ |
| $01-4550-01-4321$ |
| $01-4550-01-4322$ |
| $01-4550-01-4431$ |
| $01-4550-01-4434$ |
| $01-4550-01-4439$ |
| $01-4550-01-4443$ |
| $01-4550-01-4531$ |
| $01-4550-01-4540$ |
| $01-4550-01-4560$ |
| $01-4550-01-4570$ |
| $01-4550-01-4580$ |
| $01-4550-01-4612$ |

## Account Description

Recreation-PT Hourly Wage
Recreation-Overtime
Recreation-E/T Buyout
Recreation-Employee Benefits
Recreation - Contracts
Recreation Facilities Maintenance
Recreation - Software Security
Recreation-Communications
Recreation-Conferences \& Training
Recreation-Dues \& Fees
Recreation - Mileage
Recreation-Office Supplies
Recreation-Postage
Recreation-Equipment
Library-Salary
Library-FT Hourly Wages
Library-PT
Library-E/T Buyout
Library-Employee Benefits
Library-Contracts
Library-Program Expenses
Library-Building Maintenance
Library-Equipment Maintenance
Library-Book Maintenance
Library-Copier Lease \& Maint
Library-Communications
Library-Advertising/Public Relations
Library-Conferences \& Training
Library-Dues \& Fees
Library-Mileage \& Expenses
Library-Postage

2018 Expended

| 2018 Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| ---: | ---: | ---: | ---: |
| 19,150 | 20,808 | 15,000 | 19,617 |
| 65 | 1 | 1 | 1 |
| 4,256 | 5,500 | 5,500 | 5,500 |
| 71,173 | 79,529 | 79,529 | 77,907 |
| 626 | 1,660 | 530 | 660 |
| 0 | 900 | 899 | 912 |
| 0 | 4,268 | 4,268 | 4,396 |
| 20 | 1 | 0 | 1 |
| 0 | 1 | 0 | 1 |
| 290 | 325 | 325 | 325 |
| 0 | 1,124 | 1,120 | 1,124 |
| 929 | 634 | 634 | 682 |
| 122 | 100 | 100 | 100 |
| 0 | 500 | 500 | 500 |
| 57,517 | 52,966 | 54,349 | 56,493 |
| 61,607 | 70,606 | 6,557 | 72,738 |
| 73,481 | 73,752 | 78,920 | 77,028 |
| 5,876 | 5,000 | 4,997 | 5,000 |
| 70,948 | 77,728 | 77,728 | 94,583 |
| 5,621 | 7,882 | 5,385 | 6,288 |
| 2,217 | 4,000 | 4,453 | 5,000 |
| 1,157 | 1,500 | 600 | 11,500 |
| 450 | 1,300 | 1,275 | 1,300 |
| 908 | 800 | 800 | 800 |
| 2,223 | 2,498 | 2,500 | 2,198 |
| 0 | 1 | 0 | 1 |
| 137 | 350 | 350 | 350 |
| 1,117 | 1,375 | 1,310 | 1,525 |
| 865 | 993 | 991 | 1,040 |
| 534 | 500 | 650 | 500 |
| 182 | 246 | 246 | 246 |
|  |  |  |  |


| Account Number | Account Description |  | 2018 Expended | 2019 Budget | 2019 Year End Estimate | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4550-01-4641 | Library-Periodicals |  | 381 | 500 | 628 | 500 |
| 01-4550-01-4642 | Library-Books \& Multi-media |  | 16,546 | 18,000 | 18,000 | 18,000 |
| 01-4550-01-4643 | Library-Digital Materials |  | 4,759 | 5,510 | 5,473 | 6,433 |
| 01-4550-01-4651 | Library-Operating Supplies |  | 2,631 | 2,800 | 2,800 | 2,800 |
| 01-4583-01-4651 | Patriotic Purposes Contracts |  |  | 1 | 0 | 1 |
| 01-4711-01-4981 | Long Term Bond - Principal |  |  | 1 | 0 | 1 |
| 01-4711-01-4782 | Long Term Bond - Interest |  |  | 1 | 0 | 1 |
| 01-4723-01-4983 | TAN Interest |  |  | 1 | 0 | 1 |
|  |  | Total | 6,337,882 | 7,124,095 | 6,867,654 | 7,357,783 |

Updated: 9/16/2019

## 2020 Budget Summary By Function



## 2020 Budget Summary By Function



## 2019 Select Board Goals and Budget Analysis

August 12, 2019

The Select Board's 2019 operating budget was approved at Town Meeting on March 12, 2019. Subsequently, the Select Board finalized their 2019 goals on May 6, 2019. This goal and budget analysis serves to provide a mid-year update to the community.

## 2019 Goals

1. Complete long-term space needs plans for Town facilities
a. Compile and publicize the short-term and long-term plans for the Library, Recreation and Town Hall
b. Develop plans for the Police, Fire, and Public Works
2. Work with the technology committee to make Town operations more efficient by utilizing technology
a. Review the phone infrastructure and develop plans to utilize Office 365's phone system
b. Develop a plan to expand the digitization and storage of legacy documents
i. Review record retention laws
ii. Develop a scanning protocol for electronic record storage
iii. Review which areas of records require judgment (e.g. old/new map and lot numbers/pre-911 addresses, etc.)
3. Review and recommend changes on personnel policies
a. Complete the compensation study
b. Review total rewards utilizing the Compensation Study Task Force to review the study results
c. Review and revise personnel plan

## 2019 Goal Analysis

1. The Select Board has made progress in this area, see specific facility updates below:
a. Library
i. After receiving a majority of the vote (but not he supermajority necessary) in March of 2019, the residents of Barrington will be presented a library proposal again in 2020. The Library Trustees and the Select Board will meet on September $9^{\text {th }}$ to discuss the project.

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b. Recreation
i. The Recreation Department recently completed a comprehensive strategic planning process which should be finalized in September of 2019. The Select Board was presented with the findings of this strategic plan, which included facilities needs, on May 20, 2019. The Recreation Department and Recreation Commission will be developing a facilities plan based on the findings for consideration by the Select Board.
c. Town Hall
i. Voters approved a $\$ 1.9$ million new Town Hall project on March 12, 2019. The Select Board convened a Town Hall Building Committee which has been developing a request for qualifications to find the design-build firm for the design and construction of the new Town Hall. This facility is expected to be constructed in 2020.
d. Police
i. Voters appropriated and the Select Board approved an $\$ 80,000$ renovation project to the existing Police Department. This project is in progress and should be completed in the coming weeks. The Select Board supported this renovation in order to address the significant deficiencies identified during the Police Department LEAN process. The Select Board recognizes that the Police Department facility will need to be readdressed in the coming years; expansion of existing space and new construction are both being considered.
e. Fire
i. The Select Board approved a minor construction project which will make the Fire Department space more functional. This project converts office space into two dorm rooms and is in progress and will be completed in the coming weeks. A long-term plan for the Fire Department facility will depend, in part, on the long-term plan for the Police Department.
f. Public Works
i. The Select Board has recognized and discussed the facility needs of the Transfer Station and Highway Department. Recognizing the impact to residents, the Select Board is committed to a thoughtful approach to Transfer Station adjustments. The Select Board looks forward to working with the next Road Agent and staff to develop long-term plans for these facilities.
2. The Select Board is committed to information technology (IT) improvements. The Select Board is advised by the Technology Committee which thoughtfully considers IT projects.

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# TOWN OF BARRINGTON <br> NEW HAMPSHIRE 

The Select Board recently approved a comprehensive network modernization project as proposed by the Town's IT services provider, Rockport Technology Group, and recommended by the Technology Committee. This project is nearly complete and will increase connectivity, security, and reliability.

The Town is currently preparing to implement the Office 365 Phone System in November of 2019. This transition will save money and will offer many new productivity tools.

The Select Board replaced an Administrative Assistant position with a Municipal Office Administrator in June of 2019. This new position is tasked with electronic file organization and management. The Select Board also created a per-diem position of Records Retention Clerk in order to leverage the institutional knowledge of a retiring employee. The Select Board supports the efforts to digitize Town document storage in conjunction with the move to the new Town Hall.
3. The Select Board recognizes the challenge of attracting employees in a $2 \%$ unemployment rate labor market. Competitive compensation is an important aspect of securing a qualified workforce. The Select Board created the Compensation Study Task Force in order to thoughtfully develop a request for proposals (RFP) for a comprehensive compensation study. From the RFP:

The goal of this study is to consider external market results on all positions with interdepartmental equity and hierarchical equity of range placement considered. A review of total rewards for each position in comparison to the external marketplace taking into consideration full-time and part-time employment status.
The RFP due date is September 3, 2019. The compensation study is expected to be completed in early 2020. At that time, the Select Board will consider the recommendations of the study and implement changes to the personnel plan and compensation model.

## 2019 Budget Analysis

The analysis below is based on actual revenue and expenditures as of July 31, 2019. This represents $211 / 365$ days of our fiscal year or $58 \%$.

## 2019 Expenditures

At the March 12, 2019 Town Meeting, voters approved an operating budget of $\mathbf{\$ 7 , 1 2 4 , 1 0 0}$.

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## 2019 Budget Expenditures $(\$ 7,124,100)$



This chart illustrates that we have expended $\$ 3,955,666$, encumbered $\$ 151,011$ and have $\$ 3,017,424$ remaining. Expenditures and encumbrances total $58 \%$ of the approved budget and represent one-time annual contract payments and large expenditures (insurance and paving, for example). We are $58 \%$ through the fiscal year and have committed $58 \%$ of the budget. We are comfortably within budget and in a similar financial position as this time last year. See 2018 expenditure chart below.

## 2018 Budget Expenditures $(\$ 7,052,228)$



- Expenditures (as of July 31, 2018) ■ Encumbrances ■ Balance Available

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| Department |  | Expenditures and <br> 58\% of <br> Budget | Encumbrances (as of July <br> 31, 2019) |
| :--- | ---: | ---: | ---: |
| Executive | $\$ 257,466.00$ | $\$ 149,330.28$ | $\$ 174,051.67$ |
| Election/Town Clerk | $\$ 216,976.00$ | $\$ 125,846.08$ | $\$ 114,458.72$ |
| Financial Administration/Tax | $\$ 572,752.00$ | $\$ 332,196.16$ | $\$ 321,089.61$ |
| Personnel Administration | $\$ 16,805.00$ | $\$ 9,746.90$ | $\$ 25,782.65$ |
| Land Use/Planning | $\$ 96,317.00$ | $\$ 55,863.86$ | $\$ 51,706.19$ |
| General Government Buildings | $\$ 420,310.00$ | $\$ 243,779.80$ | $\$ 280,451.51$ |
| Police | $\$ 1,383,257.00$ | $\$ 802,289.06$ | $\$ 720,987.97$ |
| Fire/EMS | $\$ 644,792.00$ | $\$ 373,979.36$ | $\$ 267,704.72$ |
| Building Inspection | $\$ 215,502.00$ | $\$ 124,991.16$ | $\$ 109,134.65$ |
| Highway/Streets Administration | $\$ 828,690.00$ | $\$ 480,640.20$ | $\$ 396,201.65$ |
| Roadways and Walkways | $\$ 1,219,560.00$ | $\$ 707,344.80$ | $\$ 1,038,100.23$ |
| Transfer Station Administration | $\$ 151,949.00$ | $\$ 88,130.42$ | $\$ 78,565.96$ |
| Transfer Station Waste Disposal | $\$ 253,000.00$ | $\$ 146,740.00$ | $\$ 110,024.49$ |
| Parks and Recreation | $\$ 219,947.00$ | $\$ 127,569.26$ | $\$ 109,373.42$ |
| Library | $\$ 328,308.00$ | $\$ 190,418.64$ | $\$ 168,716.62$ |

[^0]This chart represents expenditures and encumbrances for most departments compared to the $58 \%$ benchmark of July 31, 2019. The blue bar shows $58 \%$ of the respective department's approved budget. Most departments have committed less than $58 \%$ of the approved department budget. See the following list and details of departments which have committed more than $58 \%$ of the approved department budget.

- Executive - $68 \%$
- $66 \%$ of the Incident Fund has been committed, the largest portion being a $\$ 55,000$ information technology improvement.
- Personnel Administration - 153\%
- $165 \%$ of the End of Service line has been expended. This line is difficult to accurately budget and the over expenditure will be absorbed elsewhere in the budget.
- General Government Buildings - $67 \%$
- $95 \%$ of the Building Maintenance line has been committed for the budgeted improvements at the Public Safety Building.
- $81 \%$ of the Heating Fuel line has been expended; necessary adjustments will be made to the 2020 budget.
- Roadways and Walkways - $85 \%$
- $100 \%$ of the Paving line has been expended for the 2019 paving projects.
- $77 \%$ of the Contractors line has been expended (this time last year, the line was $96 \%$ spent and it was $132 \%$ overspent at year-end). The budget was $\$ 133,000$ in 2018 and 2019.


## 2019 Revenue

Municipal revenues offset services and expenditures. Revenues are estimated throughout the budget cycle and finalized estimates are provided during tax-rate setting. The tax rate is set based on the amount of money necessary to fund appropriations after accounting for all other revenue sources.
Page |6


This chart illustrates that we have collected $54 \%$ of the $\$ 3,792,107$ of revenue estimated for 2019. The largest outstanding revenue is reimbursement for the Mallego Bridge project. Once we collect that revenue, we will be beyond the $58 \%$ benchmark based on July 31, 2019. We have collected over \$150,000 more than this same time last year. See chart below for 2018 revenues.

Page |7


| Revenue Category | 2019 <br> Estimated <br> Revenue | $\mathbf{5 8 \%}$ of <br> Estimated <br> Revenue | Revenue <br> Collected (as of <br> July 31, 2019) |
| :--- | ---: | ---: | ---: |
| Interest on Delinquent Taxes | $\$ 156,000.00$ | $\$ 90,480$ | $\$ 161,710$ |
| Motor Vehicle Local Excise Tax | $\$ 1,861,172.00$ | $\$ 1,079,480$ | $\$ 1,097,029$ |
| Building Permit Fees | $\$ 112,000.00$ | $\$ 64,960$ | $\$ 40,280$ |
| Meals and Rooms Tax | $\$ 455,000.00$ | $\$ 263,900$ | $\$ 0$ |
| Highway Block Grant | $\$ 217,000.00$ | $\$ 125,860$ | $\$ 157,097$ |
| Ambulance Income | $\$ 100,000.00$ | $\$ 58,000$ | $\$ 42,766$ |
| Trash Bag Revenue | $\$ 120,000.00$ | $\$ 69,600$ | $\$ 71,376$ |
| Miscellaneous Revenue | $\$ 435,935.00$ | $\$ 252,842$ | $\$ 8,103$ |

This chart represents the collected revenue as compared to $58 \%$ of the estimated revenue for each category over $\$ 100,000$. We are on track to meet or exceed most revenue categories. The largest collected versus estimated gaps exist with Meals and Rooms Tax and Miscellaneous Revenue. Both represent a bulk payment from the state which will be delivered in quarter four. Compare these revenue categories to the 2018 chart on the following page.

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| Revenue Category | 2018 <br> Estimated <br> Revenue | $\mathbf{5 8 \%}$ of <br> Estimated <br> Revenue | Revenue <br> Collected (as of <br> July 31, 2018) |
| :--- | ---: | ---: | ---: |
| Interest on Delinquent Taxes | $\$ 175,000.00$ | $\$ 101,500$ | $\$ 140,894$ |
| Motor Vehicle Local Excise Tax | $\$ 1,744,400.00$ | $\$ 1,011,752$ | $\$ 1,067,471$ |
| Building Permit Fees | $\$ 95,000.00$ | $\$ 55,100$ | $\$ 72,655$ |
| Meals and Rooms Tax | $\$ 457,165.00$ | $\$ 265,156$ | $\$ 0$ |
| Highway Block Grant | $\$ 221,433.00$ | $\$ 128,431$ | $\$ 104,472$ |
| Ambulance Income | $\$ 110,000.00$ | $\$ 63,800$ | $\$ 113,121$ |
| Trash Bag Revenue | $\$ 105,500.00$ | $\$ 61,190$ | $\$ 71,741$ |
| Miscellaneous Revenue | $\$ 5,500.00$ | $\$ 3,190$ | $\$ 7,339$ |

## Conclusion

The Select Board has prioritized the goals set earlier this year and have done so within the approved budget. The Select Board will continue to support staff through the ongoing projects related to their goals. Heading into the 2020 budget planning process, the Select Board will continue to balance the needs of Barrington with the impact of property taxes.

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## TOWN OF BARRINGTON

NEW HAMPSHIRE

TO: $\quad$ Select Board<br>FROM: Department Heads<br>Conner MacIver, Town Administrator<br>SUBJECT: Budget Process Suggestions<br>DATE: Friday, August 2, 2019

At Department Head meetings starting July $3^{\text {rd }}$ we have been discussing and preparing for the budget process. This has been an opportunity for Department Heads to provide suggestions and recommendations to each other for an efficient and effective budget process. A result of these conversations has been certain suggestions for the Select Board to consider based on the experience of Department Heads. These suggestions are a combination of practices already in place and proposed adjustments.

Please review and consider the following suggestions:

- Questions in advance
- The budget materials for each Department are thoughtfully prepared and delivered prior to the start of the budget process.
- Select Board members are encouraged to review these materials in advance of the Department's presentation and if there are questions, deliver them to the Town Administrator which will allow the questions to be answered before or during the presentation.
- At the Select Board's request, Department Heads will provide a budget summary for all budget lines that are proposed to increase/decrease $10 \%$ as well as all budget lines that are expected to be $10 \%$ over or under spent by the end of the year.
- Allow for Department Head input prior to changes
- Department Heads would prefer to be able to provide additional information (if necessary) regarding specific line items prior to an adjustment.
- If the majority of adjustments are made (or even proposed/discussed) the same evening as the presentation, this would allow for a dialogue with the Department Head when appropriate.

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## TOWN OF BARRINGTON

- If adjustments are purposefully reserved until the end of the budget process, Department Heads would prefer to know so they can attend and participate if necessary.
- Presentations are an executive summary which highlight changes
- The Department Heads feel that time during Select Board meetings is best spent providing a budget overview and highlighting changes. The written budget materials will provide a line-by-line explanation, but the presentation will not. This will allow for adequate questions and answers after the presentation.
- For Department Heads to feel comfortable only providing an executive summary during their presentation, they want to be able to provide additional information regarding undiscussed budget lines prior to the Select Board making changes.

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## 2019-2020 Barrington Budget Calendar

2019

| SEPTEMBER |  |  |  |  |  |  | OCTOBER |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | s |  | m | t | w | t |  | f | s |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |  |  |  | 1 | 2 | 3 |  | 4 | 5 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 | 6 |  | 7 | 8 | 9 | 10 |  | 11 | 12 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 | 13 |  | 14 | 15 | 16 | 17 |  | 18 | 19 |
|  | 23 | 24 | 25 | 26 | 27 | 28 | 20 |  | 21 | 22 | 23 | 24 |  | 25 | 26 |
|  | 30 |  |  |  |  |  |  |  | 28 | 29 | 30 | 31 |  |  |  |


| NOVEMBER |  |  |  |  |  | DECEMBER |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| s | m t | w | t | f | s | s | m | , | w | t |  |  | s |
|  |  |  |  | 1 | 2 | 1 | 2 | 3 | 4 | 5 |  |  | 7 |
| 3 | 45 | 6 | 7 | 8 | 9 | 8 | 9 | 10 | 11 | 12 | 2 |  | 14 |
|  | 1112 | 13 | 14 | 15 | 16 |  | 16 | 617 | 18 | 19 |  |  | 1 |
|  | 1819 | 20 | 21 | 22 | 23 |  | 23 | 324 | 25 | 26 |  |  |  |
|  | 2526 | 27 | 28 | 29 | 30 |  | 30 | 031 |  |  |  |  |  |

2020

| JANUARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{s}$ | $\mathbf{m}$ | $\mathbf{t}$ | $\mathbf{w}$ | $\mathbf{t}$ | $\mathbf{f}$ | $\mathbf{s}$ |
|  |  | $\mathbf{1}$ | 1 | 2 | 3 | 4 |
| 5 | $\mathbf{6}$ | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | $\mathbf{2 0}$ | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 |  |


| FEBRUARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{s}$ | $\mathbf{m}$ | $\mathbf{t}$ | $\mathbf{w}$ | $\mathbf{t}$ | $\mathbf{f}$ | $\mathbf{s}$ |
|  |  |  |  |  | $\mathbf{1}$ |  |
| 2 | $\mathbf{3}$ | 4 | 5 | 6 | 7 | 8 |
| 9 | $\mathbf{1 0}$ | 11 | 12 | 13 | 14 | 15 |
| 16 | $\mathbf{1 7}$ | 18 | 19 | 20 | 21 | 22 |
| 23 | $\mathbf{2 4}$ | 25 | 26 | 27 | 28 | 29 |


| MARCH |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{s}$ | $\mathbf{m}$ | $\mathbf{t}$ | $\mathbf{w}$ | $\mathbf{t}$ | $\mathbf{f}$ | $\mathbf{s}$ |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 8 | $\mathbf{9}$ | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | 31 |  |  |  |  |


|  | APRIL |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{s}$ | $\mathbf{m}$ | $\mathbf{t}$ | $\mathbf{w}$ | $\mathbf{t}$ | $\mathbf{f}$ | $\mathbf{s}$ |
|  |  |  | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | $\mathbf{1 3}$ | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 |  |  |

## September

23: Initial Budget Presentation/Executive/ Personnel/Govt. Building/Misc. 30: Recreation

## October

7: Fire/EMS/Ambulance/Cemeteries
21: Police
28: Library

## November

4: Planning/Land Use/Building/Codes
18: Highway/Transfer/Dams
25: Election/Town Clerk/Tax

## December

2: Advisory Budget Committee Presentation
9: Select Board Budget Deliberations
16: Budget Finalization/Prep. for Hearing

## January

6: Public Hearing - Budget/Bonds
20: Tentative Second Public Hearing

## February

1: Barrington Deliberative Session
9:00am - Middle School
3: Snow Date Deliberative Session

## March

10: Ballot Session Town Meeting
] = Select Board Meeting (Early Childhood Learning Center - 6:30pm)
] = Advisory Budget Committee Meeting (Town Hall - 4:30pm)
[] = Town Holiday

# NHMA <br> Important Dates for Local Officials 2020 SB2 MARCH TOWN MEETING CALENDAR 

## NOVEMBER 2019

Monday, November 11, 2019
First day to accept petitions to amend zoning ordinance, historic district ordinance or building code for consideration at the 2020 town meeting. [RSA 675:4; 40:13, VII]

## DECEMBER 2019

Tuesday, December 3, 2019
Last day for voters to present application to select board to call special town meeting prior to annual meeting if your deliberative session is held on the first Saturday. Petition must be received no later than 60 days before the next annual meeting, so deadline depends on date of First Session. Number of petitioners required depends on size of town. [RSA 39:3; 40:13, III]

Wednesday, December 11, 2019
Last day to accept petitions to amend zoning ordinance, historic district ordinance or building code for consideration at the March 10, 2020 town meeting. [RSA 675:4; 40:13, VII]

## JANUARY 2020

Wednesday, January 1, 2020
Last day to post and publish notice for first hearing on January 13 for proposed adoption or amendment of zoning ordinance, historic district ordinance or building code if a second hearing is anticipated. [RSA 675:3, :7]

Friday, January 10, 2020
Last day for voters to petition select board to include an article in the warrant proposing a bond governed by RSA 33:8-a. [RSA 40:13, II-a(b)]

Friday, January 10, 2020
Last day for governing body to vote to extend polling hours at March 10 elections. [RSA 659:4-a, IV]. (Reduction of polling hours requires vote of legislative body.)

Monday, January 13, 2020
Last day to hold first public hearing by Planning Board on proposed adoption or amendment of zoning ordinance, historic district ordinance or building code if a second public hearing is anticipated, since final proposal must be included in warrant and posted by January 27. [RSA 675:3] (See note for January 27. It is strongly recommended that first hearing be held before this date.)

Important Dates for Local Officials 2020 SB2 MARCH TOWN MEETING CALENDAR

Tuesday, January 14, 2020
Last day for select board to publish notice of time, place and subject of public hearing on bond or note issue over $\$ 100,000$. Hearing must be held at least 15 days but not more than 60 days before First Session. [RSA 40:13, II-a(a); 33:8-a, I]

Tuesday, January 14, 2020
Last day for giving notice of January 21 public hearing on annual budget. [RSA 32:5, I; 40:13, II-a (a)]

Tuesday, January 14, 2020
Last day for voters to petition select board to include an article in the town meeting warrant, provided that if a petitioned article proposes a bond governed by RSA 33:8-a, the deadline is the preceding Friday, January 10. [RSA 39:3; 40:13, II-a(b)]

Tuesday, January 14, 2020
Budget submission date for collective bargaining. Last day to finalize collective bargaining agreement "cost items" for submission to annual meeting. [RSA 40:13, II-a (b); 273-A:1, III]

Tuesday, January 14, 2020
Last day to publish notice of January 21 session for correction of the checklist (required on day before opening of candidate filing period). Notice must be posted in 2 appropriate places one of which shall be the town's Internet website, if such exists, or shall be published in a newspaper of general circulation at least 7 days prior to the session. [RSA 654:27; 669:5]

Wednesday, January 15, 2020
Last day to post and publish notice for last hearing on January 27 for proposed adoption or amendment of zoning ordinance, historic district ordinance or building code. [RSA 675:7.]

Saturday, January 18, 2020
Last day to notify affected landowners if town meeting warrant contains an article to discontinue a highway if the First Session is to be held on February 1. Notice must be given no later than 14 days before First Session. [RSA 231:43; 40:13, III]

Saturday, January 18, 2019
If the session to correct the checklist will be on January 25 , this is the last day to post and publish newspaper notice of the day, hour and place. Notice must be posted in 2 appropriate places one of which shall be the town's Internet website, if such exists, or shall be published in a newspaper of general circulation at least 7 days prior to the session. [RSA 654:27 - :28; RSA 669:5]

Tuesday, January 21, 2020
Last day to hold public hearing on annual budget. [RSA 32:5, I and V; 40:13, II-a (c)]
Tuesday, January 21, 2020
Last day to hold public hearing on bond or note issue over $\$ 100,000$. Hearing can be held no earlier than 60 days before First Session. [RSA 33:8-a, I; 40:13, II-a (c)]

Tuesday, January 21, 2020
Supervisors must hold a session from 7 to 7:30 p.m. to correct the checklist on day before opening of candidate filing period. [RSA 669:5; 654:27]

Wednesday, January 22, 2020
First day for candidates in towns with non-partisan official ballot system to file declarations of candidacy with town clerk. [RSA 669:19; 652:20; 40:13, VII]

Thursday, January 23, 2020
Last day for the official budget committee (if adopted in the town) to deliver copies of the final budget and recommendations to the governing body. [RSA 32:16, IV; 40:13, II-a(c)]

Saturday, January 25, 2020
If the First Session (deliberative session) of your meeting falls on February 1, this is the date the supervisors meet to correct the checklist, for no fewer than 30 minutes. Checklist to be posted by midnight on January 31. If the First Session is on February 8, the supervisors meet on February 1. [RSA 669:5; 654:27-:28]

Monday, January 27, 2020
Last day for planning board to hold final public hearing on adoption or amendment of zoning ordinance, historic district ordinance or building code, because any proposed ordinance or amendment must be included in warrant, which must be posted today. [NOTE: For this reason, it is strongly recommended that the final hearing be held before this date.] Planning board must also determine final form. An official copy of any final proposal must be placed on file in the town clerk's office not later than the fifth Tuesday before town meeting (town meeting is March 10 fifth Tuesday before is February 4). [RSA 675:3]

Monday, January 27, 2020
Last day for select board to post warrant and budget at all polling places and at clerk's office or town hall. Warrant shall state place, day and hour for each of the two separate sessions. For the Second Session, the warrant shall also state the hour of the election, hour polls open and close, and which items are to be voted on by ballot. [RSA 40:13, II and II-a (d)]

## New Hampshire Municipal Association Page 3 of 7

Important Dates for Local Officials 2020 SB2 MARCH TOWN MEETING CALENDAR

Friday, January 31, 2020
Last day for filing declaration of candidacy with town clerk in towns with non-partisan official ballot system. Town clerk's office must be open at least from 3 to 5 p.m. [RSA 669:19; 652:20; 40:13, VII]

Friday, January 31, 2020
Last day for party caucus to nominate candidates for town office in towns using partisan system. [RSA 669:39; 40:13, VII]

## FEBRUARY 2020

Saturday, February 1, 2020
Earliest date to hold First Session of town meeting. Governing body sets date. [RSA 40:13, III]

Saturday, February 1, 2020
If the First Session of your meeting falls on February 8, this is the date the supervisors meet to correct the checklist, for no fewer than 30 minutes. Checklist to be posted by midnight on January 31. [RSA 669:5; 654:27-:28]

Tuesday, February 4, 2020
Last day for official copy of final proposal to adopt or amend zoning ordinance, historic district ordinance or building code to be placed on file at town clerk's office. [RSA 675:3, V.] (See entry for January 27 above-must be ready by that date.)

Saturday, February 8, 2020
Last day to hold First Session of town meeting. [RSA 40:13, III]
Saturday, February 22, 2020
Last day to publish notice, in a newspaper of general circulation in the town, of February 29 session for checklist correction. Notice must be posted in 2 appropriate places one of which shall be the town's Internet website, if such exists, or shall be published in a newspaper of general circulation at least 7 days prior to the session. [RSA 654:27; 669:5; 40:13, VII]

Monday, February 24, 2020
Last day to hold public hearing on question of establishing a special revenue fund. Hearing must be held at least 15 but not more than 30 days prior to meeting where question will be voted on. Notice of the hearing shall be posted in at least 2 public places and published in a newspaper at least 7 days before the hearing. [RSA 31:95-d, I (b)]

## New Hampshire Municipal Association Page 4 of 7

Important Dates for Local Officials 2020 SB2 MARCH TOWN MEETING CALENDAR
Saturday, February 29, 2020
Supervisors to hold session for correction of checklist for Second Session of annual meeting for no fewer than 30 minutes. No corrections or additions may be made after this session until election day, except as provided in RSA 659:12. [RSA 654:27; 654:28; 669:5; 40:13, II-d, VII]

Saturday, February 29, 2020
Last day for town clerk to accept voter registration applications for Second Session of annual meeting. (Voters may register on election day for all town, city, school district and village district elections.) [RSA 654:8; 40:13, VII; 654:27]

Saturday, February 29, 2020
Reports of transfer, death and removal of names to be acted on by supervisor of the checklist. [RSA 654:27; 654:36-:37; 654:44]

## MARCH 2020

Tuesday, March 3, 2020
Annual town report with final budget and ballot questions must be available today. [RSA 40:13, II]

Tuesday, March 3, 2020
Last day to submit zoning ordinance protest petition to require $2 / 3$ vote at town meeting. [RSA 675:5; 40:13, VII]

Monday, March 9, 2020
The town clerk's office shall be open to receive applications for absentee ballots, to provide voters the opportunity to complete absentee ballots, and to receive returned ballots on the Monday immediately prior to an election at a minimum from 3:00 p.m. to 5:00 p.m. The clerk may designate a deputy clerk or assistant to provide this service, provided the individual has taken the oath of office and has been trained in the requirements for using an absentee ballot and the procedures for issuing and receiving absentee ballots. [RSA 657:1, II (c)]

Tuesday, March 10, 2020
Last day for town clerk to accept completed absentee ballots; clerk, or clerk's designee, must be available at least between 3 and 5 p.m. No absentee ballots may be accepted after 5 p.m. [RSA 669:29; 657:22; 652:20; 40:13, VII]

Tuesday, March 10, 2020
Second Session of annual meeting to elect officers, to vote on all questions required by law to be on official ballot, and to vote on all warrant articles from First Session of annual meeting. Voters may register at the polls. [RSA 40:13, VII; 654:7-a]. If new tax collector is elected or appointed, select board audits accounts and issues a new warrant. [RSA 41:36] Votes taken at the second session shall not be reconsidered [RSA 40:13, XV]

New Hampshire Municipal Association Page 5 of 7

## Important Dates for Local Officials

 2020 SB2 MARCH TOWN MEETING CALENDARFriday, March 13, 2020
Last day for any person for whom a vote was cast to apply to town clerk for a recount (to be conducted not earlier than 5 nor later than 10 days after receipt of the application). Town clerk must be available at least between 3 and 5 p.m. to receive application, and must provide at least 3 days' notice of recount date to candidates for that office. [RSA 669:30-:31; 652:20]

Monday, March 16, 2020
Select board must appoint town treasurer by today if annual meeting fails either to elect one or to vote to authorize the appointment rather than the election of the treasurer. [RSA 41:27; 41:26-e]

Tuesday, March 17, 2020
Last day for 10 voters of a town to petition clerk to recount ballots on any question printed on official ballot. [RSA 40:4-c]

Friday, March 20, 2020
Town clerk to forward to select board and treasurer certified copy of any vote to transfer surplus to capital reserve funds within 10 days of such vote. Surplus must be transferred by treasurer to trustees of trust funds immediately after receipt of order of select board. [RSA 35:11]

Monday, March 30, 2020
Town clerk must report names and addresses of all town officers to commissioner of revenue administration after annual election. There is an ongoing duty to report changes as they occur. [RSA 41:19; Rev 1707.13]

Monday, March 30, 2020
Minutes and various reports must be filed with the Department of Revenue Administration within 20 days after the close of town meeting. [RSA 21-J:34]

## APRIL 2020

Thursday, April 2, 2020
Town clerk to send 2 copies of town report to State Library and 1 copy of town report to UNH Library within 30 days. [RSA 41:22; 201-A:18]

Thursday, April 9, 2020
Within 30 days after town meeting, town clerk to report on town library to assistant state librarian. [RSA 41:20]

Thursday, April 9, 2020
Appointed municipal budget committee members must be named within 30 days after town meeting. [RSA 32:15, II]

MAY 2020

Saturday, May 9, 2020
Ballots and absentee voting materials for election of town officers at town meeting may be destroyed by the town clerk until the contest is settled and all appeals have expired or at least 60 days after the election, whichever is longer. [RSA 657:16; 657:22; 659:100-:101; 669:25; 33-A:3-a]

# IMPORTANT DATES FOR THE 2020 ANNUAL TOWN MEETING MARCH 10, 2020 

## BOARD OF SELECTMEN

November 11, First day for 25 or more registered voters to submit a petition to amend 2019 a zoning ordinance, historic district ordinance, or building code. RSA 675:4, I; RSA 40:13, VII.

December 11, Last day for 25 or more registered voters to submit a petition to amend 2019

January 14 Last date to give public notice, which must be at least 7 days in 2020 a zoning ordinance, historic district ordinance, or building code. RSA 675:4, I; RSA 40:13, VII. advance, of selectmen's public hearing on any proposed bond or note issue in excess of $\$ 100,000$. Notice of the public hearing should be posted in at least 2 public places and published in a newspaper of local circulation. RSA 40:13, II-a(c); RSA 33:8-a.

January 14

January 14 Last date to give public notice, which must be at least 7 days in advance, of the selectmen's public hearing on the budget. All purposes and amounts of appropriations to be included in the budget and special warrant articles must be disclosed or discussed at the final hearing, even a proposed bond or note large enough to require a separate public hearing (see next entry). RSA 40:13, II-a(c); RSA 32:5, I.

January 21 Last date for selectmen to hold a public hearing on any proposed bond or note issue in excess of \$100,000 (see appropriate entry for January 8 for notice of this hearing). RSA 40:13, II-a(c); RSA 33:8-a.

January 21 Last date for the selectmen to hold the final public hearing on the proposed budget and special warrant articles. RSA 40:13, II-a(c); RSA 32:5, I (see appropriate entry for January 8 for notice of this hearing).

January $27 \quad$ Although the "Senate Bill 2" law is not clear, by this date official copies of the final proposal to adopt or amend a zoning ordinance, building code or historic district ordinance should be placed on file with the town clerk and made available to the public (January 27 is the deadline for posting the warrant, which must include these items). RSA 40:13, II-a(d); See also, RSA 675:3, V.

January 27 Last date for selectmen to post the warrant with a certified copy of the budget at the place of the meeting and at least one other place in town; copies must also be available to the public. RSA 40:13, II-a(d); RSA 39:5; RSA 32:5, VII.

February 1- The first session of the annual meeting must be held between these February 8 two Saturdays, inclusive of those two days, at a time chosen by the selectmen. RSA 40:13, III.

March 3 Last day to make annual report available to the legislative body; the final budget and ballot questions must be printed in the annual report. RSA 40:13,II.

March 10 The date of the second session. Town officers shall be elected by official ballot. Also, all warrant articles, as they may have been amended at the first session, and questions required by law to be inserted on the official ballot (zoning amendments, for example) shall be voted on by official ballot. RSA 40:13, VII.

## PLANNING BOARD

December 27, Last date to give notice of the planning board's first public hearing on 2019

January 7
2020

January 10 Last date to give notice for the planning board's final public hearing on proposals to adopt or amend a zoning ordinance, building code or historic district ordinance. Notice must be posted in at least 2 public places and published in a newspaper of local circulation. RSA 40:13, II-a (c); RSA 675:3, II, V; RSA 675:7, I.

January 21 Last date for planning board to hold the final public hearing on proposals to adopt or amend a zoning ordinance, building code or historic district ordinance. After the final public hearing the planning board shall vote to determine the final form of the proposal. RSA 40:13, II-a(c); RSA 675:3, III, V.

## BUDGET COMMITTEE

January 14 Last date to give public notice, which must be at least 7 days in advance, of the budget committee's public hearing on the budget. All purposes and amounts of appropriations to be included in the budget and special warrant articles must be disclosed or discussed at the final hearing, even a proposed bond or note large enough to require a separate public hearing before the selectmen (see section on Selectmen). Notice of the public hearing should be posted in at least 2 public places and published in a newspaper of local circulation, although the type of notice required is not spelled out in the law. RSA 40:13, II-a(c); RSA 32:5, I.

January 21 Last date for the budget committee to hold the final public hearing on the proposed budget and special warrant articles. RSA 40:13, II-a(c); RSA 32:5, I.

## SUPERVISORS OF THE CHECKLIST

January 7 If the first session of your town meeting falls between February 1 and February 4, both days inclusive, this is the last day to post copies of the current checklist at the town clerk's office or the town hall. Notice of the day, hour and place of the supervisor's upcoming session to correct the checklist (which will be on January 25 if your meeting is between February 1 and February 5, and on February 1 if your meeting is on February 6, February 7 or February 8) shall be included on the posted checklist. RSA 669:5; RSA 654:26; RSA 654:27.

January 14 In towns with the non-partisan ballot for election of town officials, this is the last day to publish newspaper notice of the day, hour and place of the supervisor's session on January 21 (the day before the candidate filing period begins) to correct the checklist. RSA 669:5; RSA 669:19; RSA 654:27.

January 14 If the first session of your town meeting falls between February 5 and February 8, both days inclusive, this is the last day to post copies of the current checklist at the town clerk's office or the town hall. Notice of the day, hour and place of the supervisor's upcoming session to correct the checklist (which will be on January 25 if your meeting is between February 1 and February 6, and on February 1 if your meeting is on February 7 or February 8) shall be included on the posted checklist. RSA 669:5; RSA 654:26; RSA 654:27.

January 21 Supervisors hold session to correct the checklist from 7 p.m. to 7:30 p.m. because this is the day before the filing period for candidates for elected town offices under the non-partisan ballot system. RSA 669:5; RSA 669:19.

January 24 If the supervisors met on January 21 in your town, the additions and corrections to the checklist must be made to the previously posted checklist, or a new checklist must be posted, by midnight tonight. RSA 654:28.

January 18 If the session to correct the checklist will be on January 25 in your town, this is the last day to publish newspaper notice of the day, hour and place. RSA 669:5; RSA 654:26; RSA 654:27.

January 25 If the session to correct the checklist will be on February 1 in your town, this is the last day to publish newspaper notice of the day, hour and place. RSA 669:5; RSA 654:26; RSA 654:27.

January 25 If the first session of your meeting falls between February 1 and February 6, both days inclusive, this is the date the supervisors meet to correct the checklist. At a minimum, the supervisors must meet for half an hour between 11 a.m. and 11:30 a.m. RSA 669:5; RSA 654:27; RSA 654:28.

January 31 If the supervisors met on January 25 in your town, the additions and corrections to the checklist must be made to the previously posted checklist, or a new checklist must be posted, by midnight tonight. RSA 654:28.

February 1 If the first session of your meeting falls on February 6, February 7, or February 8, both days inclusive, this is the date the supervisors meet to correct the checklist. At a minimum, the supervisors must meet for half an hour between 11 a.m. and 11:30 a.m.. RSA 669:5; RSA 654:27; RSA 654:28.

February 11 Last day to post copies of the current checklist at the town clerk's office or the town hall. Notice of the day, hour and place of the supervisor's session on March 1 to correct the checklist shall be included on the posted checklist. RSA 669:5; RSA 654:26; RSA 654:27.

February 7 If the supervisors met on February 1 in your town, the additions and corrections to the checklist must be made to the previously posted checklist, or a new checklist must be posted, by midnight tonight. RSA 654:28.

February 22 Last day to publish newspaper notice of the day, hour and place of the supervisor's session on February 29 to correct the checklist for the town election - second session. RSA 669:5; RSA 654:26; RSA 654:27.

February 29 Supervisors meet to correct the checklist for the town election/second session of the annual meeting. At a minimum, the supervisors must meet for half an hour between 11 a.m. and 11:30 a.m. RSA 669:5; RSA 654:27; RSA 654:28.

March 6 Additions and corrections to the checklist must be made to the previously posted checklist, or a new checklist must be posted, by midnight tonight. RSA 654:28.

## TOWN CLERK

January 22 Filing period begins for candidates for elected town offices under the non-partisan ballot system. RSA 669:19.

January 31 Last day for candidates to file for elected town offices under the nonpartisan system. RSA 669:19.

## MISCELLANEOUS

January 14 "Budget Submission Date" for calculating certain deadlines affecting collective bargaining with public employees. RSA 40:13, II(b); RSA 273-A:1, III.

## Operating Budget Wages and Benefits Summary - 2020

> Salary Wages $\$ 694,391$
> Full-Time Wages $\$ 1,367,257$
> Part-Time Wages $\$ 350,106$
> Earned Time Buyout $\$ 63,317$
> Other Wages $\$ 351,622$
> Total Wages $\mathbf{\$ 2 , 8 2 6 , 6 9 3}$

Retirement \$371,357
FICA \$181,355
Unemployment \$3,700
Worker's Compensation \$65,971
Life Insurance \$4,320
Long-Term Disability \$6,418
Short Term Disability $\$ 11,081$
Health Insurance $\$ 707,614$
Flexible Spending Account $\$ 18,079$
Dental \$11,970
Total Benefits \$1,475,716
Total Wages and Benefits $\mathbf{\$ 4 , 3 0 2 , 4 0 9}$
Updated: 12/3/2019

## Operating Budget Wages and Benefits Summary - 2020

Salary Wages \$694,391<br>Full-Time Wages $\$ 1,356,604$<br>Part-Time Wages \$356,882<br>Earned Time Buyout \$63,317<br>Other Wages \$351,622<br>Total Wages \$2,822,817

Retirement \$369,230
FICA \$181,059
Unemployment \$3,700
Worker's Compensation \$65,971
Life Insurance $\$ 4,212$
Long-Term Disability \$6,355
Short Term Disability \$11,063
Health Insurance $\$ 720,967$
Flexible Spending Account $\$ 18,479$
Dental \$11,822
Total Benefits \$1,486,707
+\$5672 from Recreation Revolving

Includes benefits from general wage categories (OT/ET Buyout/Holiday/etc.)
Total Wages and Benefits $\mathbf{\$ 4 , 3 0 9 , 5 2 4}$
Updated: 9/16/2019

## 2020 Wage and Benefit Calculations and Assumptions



Updated: 12/3/2019

## 2020 Wage and Benefit Calculations and Assumptions

| Category | Formula | Description/Assumptions |
| :---: | :---: | :---: |
| Top of Scale | $=\mathrm{IFS}(\mathrm{H} 2>=13,(\mathrm{~L} 2 * \mathrm{~F} 2 * 0.0175), \mathrm{H} 2<13,0)$ | If first rate is top of scale, calculate top of scale bonus of $1.75 \%$ of total hours at increased rate ( $1.25 \%$ COLA); top of scale changes to 9 for Police union |
| Wages | $=(\mathrm{F} 2 * 0.25 * \mathrm{~L} 2)+(\mathrm{F} 2 * 0.75 * \mathrm{~L} 2)+\mathrm{M} 2$ | Jan-Mar ( $25 \%$ ) at first rate, Apr-Dec ( $75 \%$ ) at increased ( $1.75 \%$ step and $1.25 \%$ COLA) rate; used wage matrix to source wage ratesl; plus any top of scale bonus |
| Retirement | $\begin{aligned} & =\mathrm{IFS}(\mathrm{~F} 2>=1820,(\mathrm{IFS}(\mathrm{O} 2=\text { "Employee",N2*0.1117, } \\ & \text { O2="Police",N2*0.2943,O2="Fire",N2*0.3189)), } \\ & \text { F2<1820,0) } \end{aligned}$ | For full-time employees, 11.17\% for employees, $29.43 \%$ for Police, and $31.89 \%$ for Fire; based on total wages; 0 for non-full-time |
| FICA | $=\mathrm{N} 2 * 0.0765$ | 7.65\% of total wages |
| Unemployment | $=\mathrm{IFS}(\mathrm{O} 2>=14000,60, \mathrm{O} 2<14000,40)$ | Unemployment is based on the first $\$ 14,000$ wages; if wages are $\$ 14,000$ or higher, full $\$ 60$; if wages are less than $\$ 14,000$ reduced to $\$ 40$; based on costs |
| Workers Compensation | N/A | Based on total bill of $\$ 70,000$; PRIMEX bills by wages paid in multiple emplyoment categories; Department respsonsibilitiy calculated based on percentage of total bill and divided among employees; Department total is accurate, individual employee portion was normalized |
| Life Insurance | $=\mathrm{IFS}(\mathrm{F} 2>=1820,108, \mathrm{~F} 2<1820,0)$ | For full-time employees, $\$ 108$ based on cost; 0 for non-full time |
| Long Term Disability | $=\mathrm{IFS}(\mathrm{F} 2>=1820,(\mathrm{~N} 2 * 0.0033), \mathrm{F} 2<1820,0)$ | For full-time employees, $0.33 \%$ of total wages based on rates; 0 for non-full time |
| Short Term Disability | $=\mathrm{IFS}(\mathrm{F} 2>=1040,(\mathrm{~N} 2 * 0.0045), \mathrm{F} 2<1040,0)$ | For employees scheduled 20 hours per week or more, $0.45 \%$ of total wages based on rates; 0 for less than 20 hours per week |
| Health Insurance | $\begin{aligned} & =\operatorname{IFS}(\mathrm{W} 2=0,0, \mathrm{~W} 2=1,((166.57 * 26)+(183.23 * 26)), \\ & \mathrm{W} 2=2,((333.14 * 26)+(366.46 * 26)), \mathrm{W} 2=3 \\ & ((449.74 * 26)+(494.71 * 26)), \mathrm{W} 2=1.5,(50 * 52), \\ & \mathrm{W} 2=2.5,(100 * 52), \mathrm{W} 2=3.5,(150 * 52)) \end{aligned}$ | Where applicable ( 30 hours+ eligible for individual plan, 35 hours+ eligible for family plan and in-lieu-of benefit); $85 \%$ match of Access Blue plan; Town's portion for Jan-Jun $\$ 166.57 / \mathrm{wk}$-Single, $\$ 333.14 / \mathrm{wk}$-Two-Person, $\$ 449.74 / \mathrm{wk}$-Family; Rates for Jul-Dec unknown, budget for $10 \%$ increase to rates; In-Lieu-Of Benefit $\$ 50 / \mathrm{wk}$-Single, $\$ 100 / \mathrm{wk}$-Two-Person, $\$ 150 / \mathrm{wk}$-Family; 0 for ineligible emplyoees |
| Flexible Spending Account | $=\mathrm{IFS}(\mathrm{F} 2>=1820,433, \mathrm{~F} 2<1820,33)$ | \$33 maintenance fee to offer account to all employees; \$400 Town contribution for 35 hours+ |
| Dental | $=\operatorname{IFS}(\mathrm{F} 2>=1820,((5.48 * 26)+(6.03 * 26)), \mathrm{F} 2<1820,0)$ | Where applicable ( 35 hours + ); Town pays $50 \%$ of total premium; Town's portion for Jan-Jun $\$ 5.48 / \mathrm{wk}$, rates unkwon for JulDec, budget for $10 \%$ rate increase |
|  |  |  |
| Overtime | N/A | Where applicable, calculated benefits which are based on wages (Retirement, FICA, Short Term Disability, Long Term Disability) |
| Earned Time Buyout | N/A | Where applicable, calculated benefits which are based on wages (Retirement, FICA, Short Term Disability, Long Term Disability) |
| Shift Differential | N/A | Where applicable, calculated benefits which are based on wages (Retirement, FICA, Short Term Disability, Long Term Disability) |
| Holiday | N/A | Where applicable, calculated benefits which are based on wages (Retirement, FICA, Short Term Disability, Long Term Disability) |
| Part Time Hourly | N/A | Where part-time hours were budgeted for non-specific staff, calculated benefits which are based on wages (FICA, Short Term Disability, Long Term Disability) |
| On Call Pay | N/A | Where applicable, calculated benefits which are based on wages (FICA, Short Term Disability, Long Term Disability) |
| Responder Points | N/A | Where applicable, calculated benefits which are based on wages (FICA, Short Term Disability, Long Term Disability) |
| Per-Diem Hourly | N/A | Where applicable, calculated benefits which are based on wages (FICA, Short Term Disability, Long Term Disability) |

# Barrington Wage Scale - April 2019 Through March 2020 

| GradelStep | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | \$ 8.19 | \$ 8.33 | \$ 8.48 | \$ 8.63 | \$ 8.78 | \$ 8.93 | \$ 9.09 | \$ 9.25 | \$ 9.41 | \$ 9.57 | \$ 9.74 | \$ 9.91 | \$ 10.08 |
| 2 | \$ 8.64 | \$ 8.79 | \$ 8.95 | 9.10 | \$ 9.26 | \$ 9.42 | \$ 9.59 | 9.76 | \$ 9.93 | \$ 10.10 | \$ 10.28 | \$ 10.46 | \$ 10.64 |
| 3 | \$ 9.12 | \$ 9.27 | \$ 9.44 | \$ 9.60 | \$ 9.77 | \$ 9.94 | \$ 10.12 | \$ 10.29 | \$ 10.47 | \$ 10.66 | \$ 10.84 | \$ 11.03 | \$ 11.22 |
| 4 | \$ 9.62 | \$ 9.78 | \$ 9.96 | \$ 10.13 | \$ 10.31 | \$ 10.49 | \$ 10.67 | \$ 10.86 | \$ 11.05 | \$ 11.24 | \$ 11.44 | \$ 11.64 | \$ |
| 5 | \$ 10.15 | \$ 10.32 | \$ 10.50 | \$ 10.69 | \$ 10.87 | \$ 11.06 | \$ 11.26 | \$ 11.46 | \$ 11.66 | \$ 11.86 | \$ 12.07 | \$ 12.28 | \$ |
| 6 | \$ 10.70 | \$ 10.89 | \$ 11.08 | \$ 11.28 | \$ 11.47 | \$ 11.67 | \$ 11.88 | \$ 12.09 | \$ 12.30 | \$ 12.51 | \$ 12.73 | \$ 12.95 | \$ 1 |
| 7 | \$ 11.29 | \$ 11.49 | \$ 11.69 | \$ 11.90 | \$ 12.10 | \$ 12.32 | \$ 12.53 | \$ 12.75 | \$ 12.97 | \$ 13.20 | \$ 13.43 | \$ 13.67 | \$ 13 |
| 8 | \$ 11.91 | \$ 12.12 | \$ 12.33 | \$ 12.55 | \$ 12.77 | \$ 12.99 | \$ 13.22 | \$ 13.45 | \$ 13.69 | \$ 13.93 | \$ 14.17 | \$ 14.42 | \$ 14 |
| 9 | \$ 12.57 | \$ 12.79 | \$ 13.01 | \$ 13.24 | \$ 13.47 | \$ 13.71 | \$ 13.95 | \$ 14.19 | \$ 14.44 | \$ 14.69 | \$ 14.95 | \$ 15.21 | \$ 15 |
| 10 | \$ 13.26 | \$ 13.49 | \$ 13.73 | \$ 13.97 | \$ 14.21 | \$ 14.46 | \$ 14.71 | \$ 14.97 | \$ 15.23 | \$ 15.50 | \$ 15.77 | \$ 16.05 | \$ 16 |
| 11 | \$ 13.99 | \$ 14.23 | \$ 14.48 | \$ 14.74 | \$ 14.99 | \$ 15.26 | \$ 15.52 | \$ 15.80 | \$ 16.07 | \$ 16.35 | \$ 16.64 | \$ 16.93 | \$ 17 |
| 12 | \$ 14.76 | \$ 15.02 | \$ 15.28 | \$ 15.55 | \$ 15.82 | \$ 16.10 | \$ 16.38 | \$ 16.66 | \$ 16.96 | \$ 17.25 | \$ 17.5 | \$ 17.86 | \$ 18 |
| 13 | \$ 15.57 | \$ 15.84 | \$ 16.12 | \$ 16.40 | \$ 16.69 | \$ 16.98 | \$ 17.28 | \$ 17.58 | \$ 17.89 | \$ 18.20 | \$ 18.52 | \$ 18.84 | \$ 19 |
| 14 | \$ 16.43 | \$ 16.71 | \$ 17.01 | \$ 17.30 | \$ 17.61 | \$ 17.91 | \$ 18.23 | \$ 18.55 | \$ 18.87 | \$ 19.20 | \$ 19.54 | \$ 19.88 | \$ 20.23 |
| 15 | \$ 17.33 | \$ 17.63 | \$ 17.94 | \$ 18.26 | \$ 18.58 | \$ 18.90 | \$ 19.23 | \$ 19.57 | \$ 19.91 | \$ 20.26 | \$ 20.61 | \$ 20.97 | \$ 2 |
| 16 | \$ 18.28 | \$ 18.60 | \$ 18.93 | \$ 19.26 | \$ 19.60 | \$ 19.94 | \$ 20.29 | \$ 20.64 | \$ 21.00 | \$ 21.37 | \$ 21.75 | \$ 22.13 | \$ 22 |
| 17 | \$ 19.29 | \$ 19.63 | \$ 19.97 | \$ 20.32 | \$ 20.67 | \$ 21.04 | \$ 21.40 | \$ 21.78 | \$ 22.16 | \$ 22.55 | \$ 22.94 | \$ 23.34 | \$ 23 |
| 18 | \$ 20.35 | \$ 20.71 | \$ 21.07 | \$ 21.44 | \$ 21.81 | \$ 22.19 | \$ 22.58 | \$ 22.98 | \$ 23.38 | \$ 23.79 | \$ 24.20 | \$ 24.63 | \$ 25. |
| 19 | \$ 21.47 | \$ 21.84 | \$ 22.23 | \$ 22.62 | \$ 23.01 | \$ 23.41 | \$ 23.82 | \$ 24.24 | \$ 24.66 | \$ 25.10 | \$ 25.54 | \$ 25.98 | \$ 26 |
| 20 | \$ 22.65 | \$ 23.05 | \$ 23.45 | \$ 23.86 | \$ 24.28 | \$ 24.70 | \$ 25.13 | \$ 25.57 | \$ 26.02 | \$ 26.48 | \$ 26.94 | \$ 27.41 | \$ 27.8 |
| 21 | \$ 23.90 | \$ 24.31 | \$ 24.74 | \$ 25.17 | \$ 25.61 | \$ 26.06 | \$ 26.52 | \$ 26.98 | \$ 27.45 | \$ 27.93 | \$ 28.42 | \$ 28.92 | \$ 29.4 |
| 22 | \$ 25.21 | \$ 25.65 | \$ 26.10 | \$ 26.56 | \$ 27.02 | \$ 27.49 | \$ 27.97 | \$ 28.46 | \$ 28.96 | \$ 29.47 | \$ 29.99 | \$ 30.51 | \$ 31.0 |
| 23 | \$ 26.60 | \$ 27.06 | \$ 27.53 | \$ 28.02 | \$ 28.51 | \$ 29.01 | \$ 29.51 | \$ 30.03 | \$ 30.56 | \$ 31.09 | \$ 31.63 | \$ 32.19 | \$ 32.7 |
| 24 | \$ 28.06 | \$ 28.55 | \$ 29.05 | \$ 29.56 | \$ 30.07 | \$ 30.60 | \$ 31.14 | \$ 31.68 | \$ 32.24 | \$ 32.80 | \$ 33.37 | \$ 33.96 | \$ 34.5 |
| 25 | \$ 29.60 | \$ 30.12 | \$ 30.65 | \$ 31.18 | \$ 31.73 | \$ 32.28 | \$ 32.85 | \$ 33.42 | \$ 34.01 | \$ 34.60 | \$ 35.21 | \$ 35.83 | \$ 36.45 |
| 26 | \$ 31.23 | \$ 31.78 | \$ 32.33 | \$ 32.90 | \$ 33.47 | \$ 34.06 | \$ 34.66 | \$ 35.26 | \$ 35.88 | \$ 36.51 | \$ 37.15 | \$ 37.80 | \$ 38.46 |
| 27 | \$ 32.95 | \$ 33.52 | \$ 34.11 | \$ 34.71 | \$ 35.32 | \$ 35.93 | \$ 36.56 | \$ 37.20 | \$ 37.85 | \$ 38.52 | \$ 39.19 | \$ 39.88 | \$ 40.57 |
| 28 | \$ 34.76 | \$ 35.37 | \$ 35.99 | \$ 36.62 | \$ 37.26 | \$ 37.91 | \$ 38.57 | \$ 39.25 | \$ 39.93 | \$ 40.63 | \$ 41.34 | \$ 42.07 | \$ 42.80 |
| 29 | \$ 36.67 | \$ 37.31 | \$ 37.97 | \$ 38.63 | \$ 39.31 | \$ 39.99 | \$ 40.69 | \$ 41.41 | \$ 42.13 | \$ 42.87 | \$ 43.62 | \$ 44.38 | \$ 45. |

## Barrington Wage Scale - April 2020 Through March 2021

| GradelStep | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | \$ 8.29 | \$ 8.44 | \$ 8.58 | \$ 8.73 | \$ 8.89 | \$ 9.04 | \$ 9.20 | \$ 9.36 | \$ 9.53 | \$ 9.69 | \$ 9.86 | \$ 10.04 | \$ 10.21 |
| 2 | \$ 8.75 | \$ 8.90 | \$ 9.06 | \$ 9.22 | \$ 9.38 | \$ 9.54 | \$ 9.71 | \$ 9.88 | \$ 10.05 | \$ 10.23 | \$ 10.41 | \$ 10.59 | \$ 10.77 |
| 3 | \$ 9.23 | \$ 9.39 | \$ 9.55 | \$ 9.72 | \$ 9.89 | \$ 10.07 | \$ 10.24 | \$ 10.42 | \$ 10.60 | \$ 10.79 | \$ 10.98 | \$ 11.17 | \$ 11.37 |
| 4 | \$ 9.74 | \$ 9.91 | \$ 10.08 | \$ 10.26 | \$ 10.44 | \$ 10.62 | \$ 10.80 | \$ 10.99 | \$ 11.19 | \$ 11.38 | \$ 11.58 | \$ 11.78 | \$ 11.99 |
| 5 | \$ 10.27 | \$ 10.45 | \$ 10.63 | \$ 10.82 | \$ 11.01 | \$ 11.20 | \$ 11.40 | \$ 11.60 | \$ 11.80 | \$ 12.01 | \$ 12.22 | \$ 12.43 | \$ 12.65 |
| 6 | \$ 10.84 | \$ 11.03 | \$ 11.22 | \$ 11.42 | \$ 11.62 | \$ 11.82 | \$ 12.03 | \$ 12.24 | \$ 12.45 | \$ 12.67 | \$ 12.89 | \$ 13.12 | \$ 13.35 |
| 7 | \$ 11.43 | \$ 11.63 | \$ 11.84 | \$ 12.04 | \$ 12.25 | \$ 12.47 | \$ 12.69 | \$ 12.91 | \$ 13.14 | \$ 13.37 | \$ 13.60 | \$ 13.84 | \$ 14.08 |
| 8 | \$ 12.06 | \$ 12.27 | \$ 12.49 | \$ 12.71 | \$ 12.93 | \$ 13.16 | \$ 13.39 | \$ 13.62 | \$ 13.86 | \$ 14.10 | \$ 14.35 | \$ 14.60 | \$ 14.85 |
| 9 | \$ 12.73 | \$ 12.95 | \$ 13.17 | \$ 13.41 | \$ 13.64 | \$ 13.88 | \$ 14.12 | \$ 14.37 | \$ 14.62 | \$ 14.88 | \$ 15.14 | \$ 15.40 | \$ 15.67 |
| 10 | \$ 13.43 | \$ 13.66 | \$ 13.90 | \$ 14.14 | \$ 14.39 | \$ 14.64 | \$ 14.90 | \$ 15.16 | \$ 15.42 | \$ 15.69 | \$ 15.97 | \$ 16.25 | \$ 16.53 |
| 11 | \$ 14.16 | \$ 14.41 | \$ 14.66 | \$ 14.92 | \$ 15.18 | \$ 15.45 | \$ 15.72 | \$ 15.99 | \$ 16.27 | \$ 16.56 | \$ 16.85 | \$ 17.14 | \$ 17.44 |
| 12 | \$ 14.94 | \$ 15.20 | \$ 15.47 | \$ 15.74 | \$ 16.02 | \$ 16.30 | \$ 16.58 | \$ 16.87 | \$ 17.17 | \$ 17.47 | \$ 17.77 | \$ 18.08 | \$ 18.40 |
| 13 | \$ 15.76 | \$ 16.04 | \$ 16.32 | \$ 16.61 | \$ 16.90 | \$ 17.19 | \$ 17.49 | \$ 17.80 | \$ 18.11 | \$ 18.43 | \$ 18.75 | \$ 19.08 | \$ 19.41 |
| 14 | \$ 16.63 | \$ 16.92 | \$ 17.22 | \$ 17.52 | \$ 17.83 | \$ 18.14 | \$ 18.46 | \$ 18.78 | \$ 19.11 | \$ 19.44 | \$ 19.78 | \$ 20.13 | \$ 20.48 |
| 15 | \$ 17.55 | \$ 17.85 | \$ 18.17 | \$ 18.48 | \$ 18.81 | \$ 19.14 | \$ 19.47 | \$ 19.81 | \$ 20.16 | \$ 20.51 | \$ 20.87 | \$ 21.24 | \$ 21.61 |
| 16 | \$ 18.51 | \$ 18.84 | \$ 19.17 | \$ 19.50 | \$ 19.84 | \$ 20.19 | \$ 20.54 | \$ 20.90 | \$ 21.27 | \$ 21.64 | \$ 22.02 | \$ 22.40 | \$ 22.80 |
| 17 | \$ 19.53 | \$ 19.87 | \$ 20.22 | \$ 20.57 | \$ 20.93 | \$ 21.30 | \$ 21.67 | \$ 22.05 | \$ 22.44 | \$ 22.83 | \$ 23.23 | \$ 23.64 | \$ 24.05 |
| 18 | \$ 20.60 | \$ 20.96 | \$ 21.33 | \$ 21.70 | \$ 22.08 | \$ 22.47 | \$ 22.86 | \$ 23.26 | \$ 23.67 | \$ 24.09 | \$ 24.51 | \$ 24.94 | \$ 25.37 |
| 19 | \$ 21.74 | \$ 22.12 | \$ 22.50 | \$ 22.90 | \$ 23.30 | \$ 23.71 | \$ 24.12 | \$ 24.54 | \$ 24.97 | \$ 25.41 | \$ 25.85 | \$ 26.31 | \$ 26.77 |
| 20 | \$ 22.93 | \$ 23.33 | \$ 23.74 | \$ 24.16 | \$ 24.58 | \$ 25.01 | \$ 25.45 | \$ 25.89 | \$ 26.35 | \$ 26.81 | \$ 27.28 | \$ 27.75 | \$ 28.24 |
| 21 | \$ 24.19 | \$ 24.62 | \$ 25.05 | \$ 25.49 | \$ 25.93 | \$ 26.39 | \$ 26.85 | \$ 27.32 | \$ 27.80 | \$ 28.28 | \$ 28.78 | \$ 29.28 | \$ 29.79 |
| 22 | \$ 25.52 | \$ 25.97 | \$ 26.43 | \$ 26.89 | \$ 27.36 | \$ 27.84 | \$ 28.32 | \$ 28.82 | \$ 29.32 | \$ 29.84 | \$ 30.36 | \$ 30.89 | \$ 31.43 |
| 23 | \$ 26.93 | \$ 27.40 | \$ 27.88 | \$ 28.37 | \$ 28.86 | \$ 29.37 | \$ 29.88 | \$ 30.41 | \$ 30.94 | \$ 31.48 | \$ 32.03 | \$ 32.59 | \$ 33.16 |
| 24 | \$ 28.41 | \$ 28.91 | \$ 29.41 | \$ 29.93 | \$ 30.45 | \$ 30.98 | \$ 31.53 | \$ 32.08 | \$ 32.64 | \$ 33.21 | \$ 33.79 | \$ 34.38 | \$ 34.98 |
| 25 | \$ 29.97 | \$ 30.50 | \$ 31.03 | \$ 31.57 | \$ 32.13 | \$ 32.69 | \$ 33.26 | \$ 33.84 | \$ 34.43 | \$ 35.04 | \$ 35.65 | \$ 36.27 | \$ 36.91 |
| 26 | \$ 31.62 | \$ 32.17 | \$ 32.74 | \$ 33.31 | \$ 33.89 | \$ 34.49 | \$ 35.09 | \$ 35.70 | \$ 36.33 | \$ 36.96 | \$ 37.61 | \$ 38.27 | \$ 38.94 |
| 27 | \$ 33.36 | \$ 33.94 | \$ 34.54 | \$ 35.14 | \$ 35.76 | \$ 36.38 | \$ 37.02 | \$ 37.67 | \$ 38.33 | \$ 39.00 | \$ 39.68 | \$ 40.37 | \$ 41.08 |
| 28 | \$ 35.19 | \$ 35.81 | \$ 36.44 | \$ 37.07 | \$ 37.72 | \$ 38.38 | \$ 39.06 | \$ 39.74 | \$ 40.43 | \$ 41.14 | \$ 41.86 | \$ 42.59 | \$ 43.34 |
| 29 | \$ 37.13 | \$ 37.78 | \$ 38.44 | \$ 39.11 | \$ 39.80 | \$ 40.49 | \$ 41.20 | \$ 41.92 | \$ 42.66 | \$ 43.40 | \$ 44.16 | \$ 44.94 | \$ 45.72 |

## Barrington Police Union Wage Scale - April 2019 Through March 2020

|  | Grade | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 | Step 6 | Step 7 | Step 8 | Step 9 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Title | $\$ 16.86$ | $\$ 17.44$ | $\$ 18.06$ | $\$ 18.67$ | $\$ 19.33$ | $\$ 20.02$ | $\$ 20.36$ | $\$ 20.72$ |  |  |
| Admin. Asst. | $\mathbf{1 4}$ | $\$ 16.28$ | $\$ 16.87$ | $\$ 20.30$ |  |  |  |  |  |  |
| PT Patrol | $\mathbf{1 7}$ | $\$ 19.12$ | $\$ 19.78$ | $\$ 20.48$ | $\$ 21.20$ | $\$ 21.94$ | $\$ 22.70$ | $\$ 23.49$ | $\$ 23.91$ | $\$ 24.33$ |
| Patrol | $\mathbf{1 8}$ | $\$ 20.17$ | $\$ 20.87$ | $\$ 21.60$ | $\$ 22.36$ | $\$ 23.15$ | $\$ 23.95$ | $\$ 24.79$ | $\$ 25.22$ | $\$ 25.66$ |
| Sergeant | $\mathbf{2 1}$ | $\$ 23.68$ | $\$ 24.51$ | $\$ 25.37$ | $\$ 26.26$ | $\$ 27.19$ | $\$ 28.13$ | $\$ 29.12$ | $\$ 29.62$ | $\$ 30.14$ |
| Lieutenant | $\mathbf{2 4}$ | $\$ 27.81$ | $\$ 28.79$ | $\$ 29.80$ | $\$ 30.84$ | $\$ 31.92$ | $\$ 33.03$ | $\$ 34.19$ | $\$ 34.78$ | $\$ 35.39$ |

## Barrington Police Union Wage Scale - April 2020 Through March 2021

| Title | Grade | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 | Step 6 | Step 7 | Step 8 | Step 9 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Admin. Asst. | $\mathbf{1 4}$ | $\$ 16.48$ | $\$ 17.07$ | $\$ 17.66$ | $\$ 18.28$ | $\$ 18.91$ | $\$ 19.57$ | $\$ 20.27$ | $\$ 20.62$ | $\$ 20.98$ |
| PT Patrol | $\mathbf{1 7}$ | $\$ 19.36$ | $\$ 20.02$ | $\$ 20.74$ | $\$ 21.46$ | $\$ 22.21$ | $\$ 22.99$ | $\$ 23.79$ | $\$ 24.21$ | $\$ 24.63$ |
| Patrol | $\mathbf{1 8}$ | $\$ 20.42$ | $\$ 21.13$ | $\$ 21.87$ | $\$ 22.64$ | $\$ 23.44$ | $\$ 24.25$ | $\$ 25.10$ | $\$ 25.53$ | $\$ 25.98$ |
| Sergeant | $\mathbf{2 1}$ | $\$ 23.98$ | $\$ 24.82$ | $\$ 25.69$ | $\$ 26.59$ | $\$ 27.53$ | $\$ 28.48$ | $\$ 29.48$ | $\$ 29.99$ | $\$ 30.52$ |
| Lieutenant | $\mathbf{2 4}$ | $\$ 28.15$ | $\$ 29.14$ | $\$ 30.17$ | $\$ 31.22$ | $\$ 32.31$ | $\$ 33.44$ | $\$ 34.62$ | $\$ 35.22$ | $\$ 35.84$ |

FROM: NHRS Board of Trustees
George P. Lagos, Executive Director
TO: Political Subdivisions, including Municipalities, School and Village Districts, Counties, and others

SUBJECT: EMPLOYER CONTRIBUTION RATES - MUNICIPAL
EFFECTIVE JULY 1, 2019 - JUNE 30, 2021
Pursuant to RSA 100-A:16, III, and the actuarial valuation of June 30, 2017, the New Hampshire Retirement System Board of Trustees at its September 11, 2018, meeting certified the following employer rates of contribution due the retirement system beginning July 1, 2019, and ending June 30, 2021. Employers shall ensure that these rates are implemented for Earnable Compensation paid on and after July 1, 2019.

|  | EMPLOYER CONTRIBUTION RATES <br> EFFECTIVE JULY 1, 2019 - JUNE 30, 2021 |  |
| :--- | :---: | :---: | :---: |
| Medical |  |  |
| Subsidy |  |  |
| Pension |  |  |$\quad$| Total |
| :---: |
| GROUP I |

The employer contribution rates must be applied to the covered payroll for each respective membership classification.

Please refer any questions regarding this memo to: info@nhrs.org

| FY | Employer Rates* |  |  |  |  | Member Rates** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year | Non-State Employees | State Employees | Teachers | Police | Fire | Group I | Group II |
| 1971 | 2.85\% | 2.85\% | 3.10\% | 8.30\% | 8.30\% | Variable | Variable |
| 1972 | 2.61\% | 2.61\% | 3.55\% | 8.49\% | 8.86\% | Variable | Variable |
| 1973 | 2.96\% | 2.96\% | 3.88\% | 8.80\% | 9.05\% | Variable | Variable |
| 1974 | 2.77\% | 2.77\% | 4.30\% | 8.82\% | 8.31\% | Variable | Variable |
| 1975 | 1.90\% | 1.90\% | 2.61\% | 7.31\% | 6.76\% | Variable | Variable |
| 1976 | 1.59\% | 1.59\% | 1.79\% | 9.69\% | 9.52\% | Variable | Variable |
| 1977 | 2.43\% | 2.43\% | 3.89\% | 10.89\% | 18.44\% | Variable | Variable |
| 1978 | 3.03\% | 3.03\% | 2.88\% | 11.98\% | 19.05\% | 4.6\%/9.2\% | 9.3\% |
| 1979 | 3.01\% | 3.01\% | 2.88\% | 11.98\% | 18.61\% | 4.6\%/9.2\% | 9.3\% |
| 1980 | 3.00\% | 3.00\% | 2.96\% | 11.77\% | 13.14\% | 4.6\%/9.2\% | 9.3\% |
| 1981 | 2.74\% | 2.74\% | 2.96\% | 11.71\% | 12.86\% | 4.6\%/9.2\% | 9.3\% |
| 1982 | 2.55\% | 2.55\% | 1.80\% | 21.69\% | 17.29\% | 4.6\%/9.2\% | 9.3\% |
| 1983 | 2.56\% | 2.56\% | 2.20\% | 21.40\% | 17.83\% | 4.6\%/9.2\% | 9.3\% |
| 1984 | 2.39\% | 2.39\% | 0.88\% | 21.51\% | 23.12\% | 4.6\%/9.2\% | 9.3\% |
| 1985 | 2.07\% | 2.07\% | 0.92\% | 21.71\% | 22.80\% | 4.6\%/9.2\% | 9.3\% |
| 1986 | 1.27\% | 1.27\% | 0.88\% | 13.00\% | 15.54\% | 4.6\%/9.2\% | 9.3\% |
| 1987 | 1.01\% | 1.01\% | 0.88\% | 11.60\% | 14.70\% | 4.6\%/9.2\% | 9.3\% |
| 1988 | 2.74\% | 2.74\% | 0.65\% | 7.07\% | 13.99\% | 4.6\%/9.2\% | 9.3\% |
| 1989 | 2.47\% | 2.47\% | 0.79\% | 8.20\% | 13.98\% | 5.0\% | 9.3\% |
| 1990 | 2.30\% | 2.30\% | 1.37\% | 9.31\% | 12.23\% | 5.0\% | 9.3\% |
| 1991 | 2.02\% | 2.02\% | 1.37\% | 10.22\% | 12.65\% | 5.0\% | 9.3\% |
| 1992 | 2.33\% | 2.33\% | 2.09\% | 7.97\% | 7.95\% | 5.0\% | 9.3\% |
| 1993 | 2.65\% | 2.65\% | 2.79\% | 5.07\% | 10.20\% | 5.0\% | 9.3\% |
| 1994-95 | 2.65\% | 2.65\% | 2.79\% | 5.07\% | 10.20\% | 5.0\% | 9.3\% |
| 1996-97 | 3.14\% | 3.14\% | 3.35\% | 3.81\% | 7.49\% | 5.0\% | 9.3\% |
| 1998-99 | 3.86\% | 3.86\% | 4.05\% | 5.22\% | 8.30\% | 5.0\% | 9.3\% |
| 2000-01 | 3.94\% | 3.94\% | 4.11\% | 7.13\% | 8.30\% | 5.0\% | 9.3\% |
| 2002-03 | 4.14\% | 4.14\% | 3.97\% | 8.20\% | 10.17\% | 5.0\% | 9.3\% |
| 2004-05 | 5.90\% | 5.90\% | 4.06\% | 12.11\% | 20.68\% | 5.0\% | 9.3\% |
| 2006-07 | 6.81\% | 6.81\% | 5.70\% | 14.90\% | 22.09\% | 5.0\% | 9.3\% |
| 2008-09 | 8.74\% | 8.74\% | 8.93\% | 18.21\% | 24.49\% | 5.0\% | 9.3\% |
| 2010-11 | 9.16\% | 11.05\% | 10.70\% | 19.51\% | 24.69\% | 5.0\%*** | 9.3\% |
| 2012^ | 11.09\%/8.80\% | 12.31\%/10.08\% | 13.95\%/11.30\% | 25.57\%/19.95\% | 30.90\%/22.89\% | 7.0\%~ | 11.55\%/11.8\%~ |
| 2013 | 8.80\% | 10.08\% | 11.30\% | 19.95\% | 22.89\% | 7.0\% | 11.55\%/11.8\% |
| 2014-15 | 10.77\% | 12.13\% | 14.16\% | 25.40\%/25.30\% ${ }^{\text {c }}$ | 27.85\%/27.74\% ${ }^{\infty}$ | 7.0\% | 11.55\%/11.8\% |
| 2016-17 | 11.17\% | 12.50\% | 15.67\% | 26.38\% | 29.16\% | 7.0\% | 11.55\%/11.8\% |
| 2018-19 | 11.38\% | 12.15\% | 17.36\% | 29.43\% | 31.89\% | 7.0\% | 11.55\%/11.8\% |
| 2020-21 | 11.17\% | 11.93\% | 17.80\% | 28.43\% | 30.09\% | 7.0\% | 11.55\%/11.8\% |

* Employer Rates: (1) The rates listed above are the total employer contribution rates. In 2008, legislation was passed to include both a pension and a Medical Subsidy portion as part of the total employer contribution rate, which may result in a difference in the employer rates for state and non-state Employee members. Visit the NHRS website at https://www.nhrs.org/employers/employer-contribution-rates to view a breakdown of the pension and Medical Subsidy percentages. (2) Group II employers do not pay the Social Security tax, currently $6.2 \%$ on earnings up to $\$ 128,700$.
** Member Rates: (1) Group I includes Employee and Teacher members; Group II includes Police and Fire members. (2) Member rates are set by the New Hampshire Legislature. Prior to 1977, employee contribution rates were assessed on a sliding scale based on age, and, for Group I only, gender. Prior to 1989, Group I members contributed $4.60 \%$ up to the Social Security taxable wage limit and $9.20 \%$ on any excess.
${ }^{* * *}$ The member contribution rate for Group I state employees whose employment began on or after July 1, 2009, was $7.0 \%$.
${ }^{\wedge}$ Employer rates were recertified effective Aug. 1, 2011, to reflect 2011 legislative changes. Employers paid the higher rate shown for July 2011 only.
~ Effective July 1, 2011, the member contribution rates increased to $7.0 \%$ for all Group I members, $11.55 \%$ for all Group II Police members, and $11.80 \%$ for all Group II Fire members.
$\infty$ The two rates listed in this column represent differing employer contribution rates for the state and political subdivisions, respectively. Group II employer contribution rates differed in this biennium only due to the timing of 2011 statutory changes in relation to the state payroll schedule.

Revised 9/2018

NH Public Risk Management Exchange

October 15, 2019

Conner Maclver, Town Administrator
Town of Barrington
333 Calef Highway
PO Box 660
Barrington, NH 03825
RE: Not-To-Exceed (NTE) FY 2021 Property \& Liability Program Renewal
Dear Conner:
As you prepare your budget for the coming year, we thank you for your continued trust and partnership in our Property \& Liability Program. Our goal in all of our programs is to provide our members with the best service, value, and coverage through our core values: Trust. Excellence. Service.

Enclosed is your Not-To-Exceed (NTE) FY 2021 Property \& Liability Member Contribution Summary. The intent of the Summary is to build awareness of your member contribution and how performance, payroll changes and exposure changes, such as buildings or vehicles affect your contribution. The final contribution summary sheet will be issued by April 15, 2020 and will not exceed the amount shown on the enclosed NTE.

Please contact your Member Services Consultant or me if you have any questions regarding your contribution and performance in the Property \& Liability Program.

Sincerely,


Carl Weber
Director of Member Services

## 2019/2020 Property \& Liability Coverage Updates

There are important updates to the Primex ${ }^{3}$ Property \& Liability coverage for 2019/2020.
Some of the changes described below increase coverage, while others clarify or eliminate aspects of coverage.

Coverage enhancements take effect immediately.

Any reduction in coverage takes effect upon your 2020 renewal.
Should you have any questions or concerns about the changes or your coverage in general, please contact us and you will be able to speak with Mike Ricker, General Counsel, or Mary Beth Purcell, Director of Claims, either of whom will be happy to explain the changes and how they function.

## Cyber Coverage

- The Primex ${ }^{3}$ Board of Trustees and CEO are acutely aware of the ever-increasing threat of cyber loss in the local government sector and have approved substantial increases to the limits and scope of Primex ${ }^{3}$ cyber coverage in order to provide Property and Liability Pool members with greater protections. The cyber coverage improvements are as follows:

Cyber property coverage is basically the data, hardware, software and business interruption loss costs. Damage to Member (Subject to a \$1,000 deductible)

Cyber liability coverage is basically defense costs and incident management costs when third parties are harmed.
(See the Cyber Coverage Schedule on Page 2)

## COVERAGE SCHEDULE

(Currency in USD)

| Limit | Retention |  |
| :---: | :---: | :---: |
| Pool Aggregate Limit: <br> Member Aggregate Limit: <br> A Member deductible of \$1,000 may apply depending on the type of loss incurred. | $\begin{array}{r} \$ 35,000,000 \\ \$ 5,000,000 \end{array}$ |  |
| Breach Response | Prior Coverage Limits | Updated Coverage Limits (as of 7/1/19) |
| Breach Response Costs | \$500,000 | \$2,000,000 |
| First Party Loss |  |  |
| Business Interruption Loss: |  |  |
| Resulting from Security Breach: | \$2,000,000 | \$5,000,000 |
| Resulting from System Failure: | \$250,000 | \$1,000,000 |
| Dependent Business Loss: |  |  |
| Resulting from Dependent Security Breach: | \$750,000 | \$1,500,000 |
| Resulting from Dependent System Failure: | Not Purchased | \$200,000 |
| Cyber Extortion Loss: | \$2,000,000 | \$5,000,000 |
| Data Recovery Costs: | \$2,000,000 | \$5,000,000 |
| Computer Hardware Replacement: | Not Purchased | \$150,000 |
| Consequential Reputation Loss: | \$50,000 | \$100,000 |
| Liability |  |  |
| Data \& Network Liability: | \$2,000,000 | \$5,000,000 |
| Regulatory Defense \& Penalties: | \$2,000,000 | \$5,000,000 |
| Payment Card Liabilities \& Costs: | \$2,000,000 | \$5,000,000 |
| Media Liability: | \$2,000,000 | \$5,000,000 |
| Third party claims for injury and property damage: | Not Purchased | \$1,000,000 |
| eCrime |  |  |
| Fraudulent Instruction: | \$50,000 | \$150,000 |
| Funds Transfer Fraud: | \$50,000 | \$150,000 |
| Telephone Fraud: | \$50,000 | \$150,000 |
| Invoice Manipulation: | Not Purchased | \$100,000 |
| Criminal Reward |  |  |
| Criminal Reward: | \$25,000 | \$25,000 |

This summary is an overview of the Primex ${ }^{3}$ Cyber Coverage and it is not the actual coverage document. The terms, conditions, exclusions, and limits, set forth in the coverage documents determine coverage.

Trust. Excellence. Service.

## Liability Coverage

- Primex ${ }^{3}$ has added defense cost coverage for housing accommodation claims, special education mediation and unequal pay act claims.
- We've also added a no-fault coverage for water intrusion claims which will operate the same as the existing sewer back-up coverage. This will allow members to offer some assistance to residents impacted by failed member water lines that result in water intrusion.
- We've clarified liability coverage of authorized drivers of member automobiles, volunteers, student teachers and work study students. They can qualify as covered persons, however, the amount of coverage is limited to $\$ 325,000$, the amount of the municipal damages cap.
- We've clarified that covered parties who do not cooperate with defense and sustain a default judgment will not be covered.
- We've limited our exception to the absolute pollution exclusion to sewer back-up claims. All other exceptions have been eliminated; for example, claims arising from hazardous response, pesticides, chlorine, ammonia, refrigerants, smoke, fumes, fuels, lubricants and operating fluids.
- We've clarified that additional covered party certificates are issued by Primex ${ }^{3}$ at our discretion.


## Property Coverage

- We've clarified that we will issue Builder's Risk coverage for projects based on application and discretionary review and approval.
- We've eliminated the $\$ 10,000$ coverage for pollution clean-up costs.
- In service fire trucks and ambulances: we've limited replacement cost coverage to vehicles which have not been salvaged and are not older than 20 years. Actual cash value will apply to vehicles that don't qualify for replacement cost.
- Valuable papers and records: we've aligned the requirements for on and off-premises storage so that both require storage in a "fire safe, fire vault or similar protective receptacle."


## Crime Coverage

- We've clarified that crime coverage does not apply to errors of employees as these issues are not in the nature of crime losses.


## Public Officials Schedule Bond Coverage

- We've clarified that coverage will conform to bonding requirements imposed by the State through its statutes and agency regulations.


## Volunteer Medical Payments Coverage

- We've clarified that payment is based on discretionary review of volunteer status and duties.

Trust. Excellence. Service.

# PROPERTY \& LIABILITY PROGRAM <br> MEMBER CONTRIBUTION SUMMARY 

## JULY 1, 2020 THROUGH JUNE 30, 2021 RENEWAL

 NOT TO EXCEED
## MEMBER: Town of Barrington <br> MEMBER NUMBER: 113

| FY 2019/2020 | FY 2020/2021 |  |
| :--- | :--- | ---: |
|  | Contribution Assurance Program (CAP) | Yes |
|  |  | PRIME3 Program |
| Member Contribution | $\$ 55,148$ | Member Contribution |


| Your 2019/2020 Property Values | $\$ 10,204,771$ |
| :--- | ---: |
| Your 2020/2021 Property Values |  |
| (Exposures Valued as of 9/23/2019) | $\$ 12,534,957$ |
| Change in Property | $22.8 \%$ |
| Your 2019/2020 Payroll (CY 2017 Reported) | $\$ 2,882,109$ |
| Your 2020/2021 Payroll (CY 2018 Reported) | $\$ 2,971,172$ |
| Change in Payroll | $3.1 \%$ |
| Your 2019/2020 Loss Ratio Adjustment Factor | 0.85 |
| Your 2020/2021 Loss Ratio Adjustment Factor | 0.88 |
| Change in Loss Ratio Adjustment Factor | $3.5 \%$ |
| Change from 2019/2020 to 2020/2021: |  |
| Contribution Amount Change | $\$ 4,963$ |
| Contribution Percent Change | $9.0 \%$ |

Please contact the Primex ${ }^{3}$ Member Services Team if you have any questions or comments.
Final contribution summary sheets will be issued by April 15, 2020

## Trust. Excellence. Service.

Bow Brook Place, 46 Donovan Street • Concord, NH 03301-2624
(603) 225-2841 • (800) 698-2364 • nhprimex.org

NH Public Risk Management Exchange

October 15, 2019

Conner Maclver, Town Administrator
Town of Barrington
333 Calef Highway
PO Box 660
Barrington, NH 03825

## RE: CY 2020 Workers' Compensation Program Renewal

Dear Conner:

As you prepare your budget for the coming year, we thank you for your continued trust and partnership in our Workers' Compensation Program. Our goal in all of our programs is to provide our members with the best service, value, and coverage through our core values: Trust. Excellence. Service.

Enclosed is your CY 2020 Workers' Compensation Member Contribution Summary. The intent of the Summary is to build awareness of your member contribution and how performance and payroll changes affect your contribution. Invoices will be mailed around January 1, 2020.

The Prime ${ }^{3}$ Membership Agreement and Public Entity Coverage Document have a 45-day written notice requirement in the event that you elect to terminate membership in the Workers' Compensation Program. This notice must be provided on official letterhead to the Chief Executive Officer of Prime ${ }^{3}$ by 4:30 PM on November 17, 2019 and must specify a final decision regarding your participation in the program. Please carefully review your Public Entity Coverage Document, General Conditions, Section L, regarding notice of termination.

Please contact your Member Services Consultant or me if you have any questions regarding your contribution and performance in the Workers' Compensation Program.

Sincerely,


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Carl Weber
Director of Member Services

## Trust. Excellence. Service.

## WORKERS' COMPENSATION PROGRAM <br> MEMBER CONTRIBUTION SUMMARY

JANUARY 1, 2020 THROUGH DECEMBER 31, 2020 RENEWAL
MEMBER: Town of Barrington
MEMBER NUMBER: 113

## CY 2019

Member Contribution

CY 2020
Contribution Assurance Program (CAP) No
PRIME 3 Program No
\$64,212
Member Contribution

Please contact the Primex ${ }^{3}$ Member Services Team if you have any questions or comments.
Invoices will be mailed around January 1, 2020

# WORKERS' COMPENSATION CONTRIBUTION BY PAYROLL CLASS 

January 1, 2020 through December 31, 2020

| Member: | Barrington, Town of |  |  |
| :--- | :--- | ---: | ---: |
| Member Number | 113 |  |  |
| Class | Description | Payroll Contribution* |  |
| 506 | Highway Maintenance (Formerly Street Laborers) | 322,020 | 10,498 |
| 7590 | Waste Management | 68,042 | 1,648 |
| 7704 | Firefighters \& Drivers | 216,880 | 13,369 |
| 7704 | Volunteer Firefighters | 111,487 | 10,308 |
| 7720 | Police \& Drivers | 750,736 | 12,904 |
| 8810 | Office Employees, Municipal | 671,469 | 1,094 |
| 8810 | Office Employees, Library | 201,113 | 328 |
| 9015 | Buildings - Janitor | 30,031 | 848 |
| 9101 | Library, Janitorial | 7,518 | 140 |
| 9102 | Parks | 392,656 | 8,873 |
| 9402 | Highway Winter Maintenance (Formerly Mechanized Street Cleaning) | 107,340 | 3,475 |
| 9410 | Municipal Employees, Inspectors, Assessors | 91,879 | 3,424 |
| Totals | $\mathbf{2 , 9 7 1 , 1 7 2}$ | $\mathbf{6 6 , 9 0 9}$ |  |

[^1]NH Public Risk Management Exchange

October 15, 2019

Conner Maclver, Town Administrator
Town of Barrington
333 Calef Highway
PO Box 660
Barrington, NH 03825

## RE: CY 2020 Unemployment Compensation Program Renewal

Dear Conner:

As you prepare your budget for the coming year, we thank you for your continued trust and partnership in our Unemployment Compensation Program. Our goal in all of our programs is to provide our members with the best service, value, and coverage through our core values: Trust. Excellence. Service.

Enclosed is your CY 2020 Unemployment Compensation Member Contribution Summary. The intent of the Summary is to build awareness of your member contribution and how performance and payroll changes affect your contribution. Invoices will be mailed around January 1, 2020.

The Primex ${ }^{3}$ Membership Agreement and Public Entity Coverage Document have a 45-day written notice requirement in the event that you elect to terminate membership in the Unemployment Compensation Program. This notice must be provided on official letterhead to the Chief Executive Officer of Prime ${ }^{3}$ by 4:30 PM on November 17, 2019 and must specify a final decision regarding your participation in the program. Please carefully review your Public Entity Coverage Document, General Conditions, Section L, regarding notice of termination.

Please contact your Member Services Consultant or me if you have any questions regarding your contribution and performance in the Unemployment Compensation Program.

Sincerely,


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 $\qquad$

Carl Weber
Director of Member Services

## Trust. Excellence. Service.

# UNEMPLOYMENT COMPENSATION PROGRAM <br> MEMBER CONTRIBUTION SUMMARY <br> JANUARY 1, 2020 THROUGH DECEMBER 31, 2020 RENEWAL 

MEMBER: Town of Barrington
MEMBER NUMBER: 113

## CY 2019

Member Contribution

## CY 2020

\$3,087

Member Contribution
\$2,970

Your 2019 Taxable Wages (CY 2017)
\$1,102,326
Your 2020 Taxable Wages (CY 2018)
\$1,209,568
Change in Taxable Wages
9.73\%

Your 2018 Loss Ratio
97.00\%

Your 2019 Loss Ratio (through June 2019)
237.00\%

Your 2019 Unemployment Rate
0.28\%

Your 2020 Unemployment Rate
0.25\%

Change from 2019 to 2020:
Contribution Amount Change
-\$117
$\begin{array}{ll}\text { Contribution Percent Change } & -3.8 \%\end{array}$

Please contact the Primex ${ }^{3}$ Member Services Team if you have any questions or comments. Invoices will be mailed around January 1, 2020

Trust. Excellence. Service.

## 2020 Worker's Compensation Breakdown

| Department | 2019 |  | Budget | 2020 |
| :--- | :---: | ---: | :---: | ---: |
| Budget |  |  |  |  |
| Executive | $\$$ | 160 | $\$$ | 176 |
| Town Clerk | $\$$ | 320 | $\$$ | 352 |
| Financial Administration | $\$$ | 160 | $\$$ | 176 |
| Tax | $\$$ | 160 | $\$$ | 176 |
| Land Use | $\$$ | 160 | $\$$ | 176 |
| General Governmetn Buildings | $\$$ | 777 | $\$$ | 855 |
| Police | $\$$ | 14,476 | $\$$ | 15,924 |
| Fire | $\$$ | 19,893 | $\$$ | 21,882 |
| Building Inspection | $\$$ | 3,305 | $\$$ | 3,636 |
| Highway | $\$$ | 14,985 | $\$$ | 16,484 |
| Tansfer Station | $\$$ | 1,455 | $\$$ | 1,601 |
| Recreation | $\$$ | 2,777 | $\$$ | 3,055 |
| Recreation Revolving | $\$$ | 5,157 | $\$$ | 5,673 |
| Library | $\$$ | 435 | $\$$ | 479 |
|  |  |  |  |  |
| Total | $\$$ | 64,220 | $\$$ | 70,642 |

## Town of Barrington ("Member")

Member hereby elects the following HealthTrust, Inc. ("HealthTrust") coverage(s):


## Medical Coverage and Rates

## July 2019 Medical Renewal

The following rates shall apply from July 1, 2019 to June 30, 2020

| Rating Renewal | July | Rating Tier | Small |
| :--- | :--- | :--- | :--- |
| Probationary Period | 0 M | Rating Type | Standard |


| Benefit Option(s) | Single | 2-Person | Family |
| :--- | :---: | :---: | :---: |
| BC2T20(07S)-RX10/20/45/3K $(\mathrm{S})$ | S 873.13 | $\mathrm{~S} 1,746.26$ | $\mathrm{~S} 2,357.45$ |
| AB10(07S)-RX10/20/45/3K(S) | $\$ 849.18$ | $\$ 1,698.35$ | $\$ 2,292.77$ |
| MC3 $(07 \mathrm{~S})-\mathrm{RX} 10 / 20 / 45(\mathrm{SCY})$ | S 545.52 |  |  |
| MCNRX $(07 \mathrm{~S})$ | S 218.17 |  |  |
|  |  |  |  |

Monthly rates and continued Member Group coverage are subject to applicable Health Trust minimum participation requirements including, without limitation: 1) at least $75 \%$ participation of Eligible Employees who do not othervise bave group medical coverage; and
2) Employees who elect to cover dependents must enroll all of their Eligible Dependents (other than dependent children age 19 and over) who do not otherwise bave group medical coverage.

HealthTrust reserves the right to change the rates at any time if there is a $10 \%$ or more increase or decrease in enrollment.
*PROBATIONARY PERIOD EXCEPTIONS
None

## SPECIAL NOTES

None

# Dental Coverage and Rates 

## July 2019 Dental Renewal

The following rates shall apply from July 1, 2019 to June 30, 2020
$\begin{array}{ll}\text { Rating Renewal } & \text { July } \\ \text { Probationary Period } & \text { OM }\end{array}$

| Benefit Option(s) | Single | 2-Person | Family |
| :--- | :---: | ---: | ---: |
| OPTION 1S | $\$ 47.46$ | $\$ 91.69$ | $\$ 164.00$ |

Monthbs rates and continued Member Group coverage are subject to applicable HealthTiust minimum participation requivements including, without limitation: 1) at least $75 \%$ participation of Eligible Employees who do not othervise have group dental coverage; and
2) Emplojees who elect to cover dependents must enroll all of their Eligible Dependents (other than dependent children age 19 and over) who do not otherwise bave group dental ioverage.

| BENEFIT SCHEDULE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Plan Year |  | Coverage D |  |
| Benefit Option(s) | Coverage A Coverage B | Coverage C | Maximum | Coverage D | Maximum | Deductible |
| OPTION 15 | 100\% 80\% | 50\% | \$2,000 | 50\% | \$1,000 | S0 |

## *PROBATIONARY PERIOD EXCEPTIONS

None

## SPECIAL NOTES

None

## Short-term Disability Coverage and Rates

July 2019 STD Renewal
The following rates shall apply from July 1, 2019 to June 30, 2020

| Rating Renewal | July |
| :--- | ---: |
| Carrier ID \# | 174 |



Monthly rates and continued Member Group coverage are based on $75 \%$ participation of Eligible Employees if contributory status is Y or $100 \%$ participation if contributory status is N. per applivable Health Trust minimum participation requirements.

## *PROBATIONARY PERIOD EXCEPTIONS

None

## SPECIAL NOTES

-Pregnancy covered the same as an illness.
-Evidence of Insurability needed for all late enrollees (contributory groups only).

# Life Coverage and Rates 

## July 2019 Life Renewal

The following rates shall apply from July 1, 2019 to June 30, 2020

| Rating Renewal | July |
| :--- | ---: |
| Carrier ID \# | 174 |

BASIC LIFE BENEFIT SCHEDULE

|  |  | Probation- |  |  | Guarantee |
| :---: | :--- | :---: | :---: | :---: | :---: |
| Class | Maximum |  |  |  |  |
|  | Class Name | ary Period | Coverage | AD\&D | Issue |
| 1 | All Eligible Employees | 0 M | $\$ 50,000$ | $\$ 50,000$ | $\$ 50,000$ |

## CONTRIBUTORY STATUS AND PARTICIPATION REQUIREMENTS

| CONTRIBUTORY STATUS AND PARTICIPATION REQUIREMENTS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Class | Class Name | Basic Life Contributory Status Y/N | Basic Life Participation | Supplemental Contributory Status Y/N | Supplemental <br> Participation | Dependent Contributory Status Y/N | Dependent <br> Participation |
| 1 | All Eligible Employees | N | 100\% | N/ $/$ | N/A | N/A | N/A |


| RATES |  |
| :--- | :---: |
| BASIC LIFE FOR E:\CH S1,000 OF BENEFIT | $\$ 0.15$ |
| B $\backslash$ SIC AD\&D FOR FACH $\$ 1,000$ OF BENEFIT | $\$ 0.03$ |

Monthly rates and continued Member Group coverage are subject to applicable minimum participation requirements including, without limitation: $75 \%$ participation of Eligible Employees if contributory status is Y or $100 \%$ participation if contributory status is N for Basic Life. Other requirements may apply:
*PROBATIONARY PERIOD EXCEPTIONS
None

## SPECIAL NOTES

-Basic Life Evidence of Insurability required for: Any amount in excess of the Guarantee Issue; all late applicants (contributory groups only); salary increases greater than $\$ 25,000$.
-Life and $A D \& D$ benefits reduce to $50 \%$ at age 70 .

## Long-term Disability Coverage and Rates

July 2019 LTD Renewal
The following rates shall apply from July 1, 2019 to June 30, 2020

| Rating Renewal | July |
| :--- | :--- |
| Carrier ID \# | 174 |


| BENEFIT SCHEDULE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Maximum |  |
| Class | Class Name | Probationary <br> Period | Benefit Percentage | Monthly Benefit | Elimination Period |
| 1 | All Eligible Employees | 0M | 60.00\% | S6,000 | 90 days |

## CONTRIBUTORY STATUS AND PARTICIPATION REQUIREMENTS

| Class | Class Name | Contributory Y/N | Participation |
| :---: | :--- | :---: | :---: | :---: |
| 1 | All Eligible Employees | N | $100 \%$ |
|  |  |  |  |
| Rer $\$ 100$ of Covered Monthly Payroll | $\$ 0.33$ |  |  |

Monthby rates and continued Member Group coverage are subject to applicable minimum participation requirements including, without limitation: $75 \%$ participation of Eligible Employees if contributory status is Yor $100 \%$ participation if contributory status is N . Other requirements may appbs:

## MAXIMUM BENEFIT PERIOD

| Age at <br> Disablement | Benefit Duration* |
| :---: | :---: |
| 59 or vounger | To age 65 |
| 60 | 5 years |
| 61 | 4 years |
| 62 | 3-1/2 years |
| 63 | 3 years |
| 64 | 2-1/2 years |
| 65 | 2 years |
| 66 | 1-3/4 years |
| 67 | 1-1/2 years |
| 68 | 1-1/4 years |
| 69 and over | 1 year |
| *To the later of: 1) the specified length of time as stated above, or <br> 2) the day before attaining the Social Security Normal Retirement Age under the United States Social Security Act, as revised. |  |

## *PROBATIONARY PERIOD EXCEPTIONS

None

SPECIAL NOTES
-Evidence of Insurability needed for all late enrollees (contributory groups only).
Prepared: October 9, 2018
Revised: March 19, 2019


## BILLING SERVICES

Member Group has separately contracted with Health Trust for the following Billing Services with respect to any selected medical and dental plan coverages:
[ $\mathrm{X} \mid$ COBRA $|\mathrm{X}|$ Retirees


## Additional Terms

SBC Compliance: Health Trust, Inc. agrees to prepare and provide Member with a Summary of Benefits and Coverage ("SBC") for each medical plan coverage option listed on this transmittal. Member must distribute the SBCs to applicable eligible individuals. These obligations will be performed in accordance with (i) the statutory and regulatory requirements for SBCs under the Affordable Care Act ("ACA"), and (ii) related SBC compliance information provided to Member by Health Trust, Inc.

Maximum Probationary Period Compliance: Member represents that the eligibility conditions and probationary period requirements for enrollment in each medical plan coverage option listed on this transmittal comply with the 90 -Day Maximum Waiting Period rule of the ACA.

Member agrees that the coverages elected herein are subject to the terms and conditions of the Health Trust Membership Agreement, the Health Trust Bylaws and applicable Coverage Documents.

Member hereby authorizes Health Trust, Inc. to execute and deliver any and all documents necessary to effectuate the enrollment of the Member and its Employees into the coverages) listed on this transmittal.


For Health Trust, Inc.

## HealthTrust

## How HealthTrust Medical Rates are Determined

## JULY 2020 RENEWAL



## Rating Process

The renewal rates were set by the HealthTrust Board of Directors (HealthTrust Board) on October 7, 2019 as the last step in our comprehensive rate setting process. Staff, consultants and external actuaries work together to review historical claims data that is then projected forward using the latest trend forecasts to derive the change required, if any, in renewal rates. This information is presented to the Board's Finance \& Personnel Committee for their review and consideration. The Finance \& Personnel Committee determines the recommended renewal rates, which are then presented at two public hearings for Members. Finally, the HealthTrust Board adopts the renewal rates, taking into consideration feedback received from the two public hearings and the recommendation by the Finance \& Personnel Committee.

The HealthTrust Board sets Guaranteed Maximum Rates (GMR) for the July renewal at their meeting in October. GMR provides rate projection information and locks-in a maximum rate for Member Groups for budgeting purposes. However, it provides Groups with the opportunity to still receive the most competitive rates possible based on HealthTrust's revisit rating in the spring which utilizes the most current claims and cost data available. The HealthTrust Board will establish the final July "revisit" rates in late March/early April.

## Medical Contribution Components

The overall medical rates are comprised of several components. Claims are the largest component at approximately $\mathbf{9 2 . 4} \%$ of the rate, $\mathbf{3 . 5} \%$ for claims administration, $\mathbf{1 . 4 \%}$ for wellness and SmartShopper, and $\mathbf{1 . 7 \%}$ for HealthTrust's operations (net of investment income). The remainder of the rate is for required state vaccine fees $(\mathbf{0 . 2 \%})$ and risk charges recommended by the actuary $(\mathbf{0 . 8} \%)$ to ensure adequate reserve levels.


July GMR 2020 Medical Renewal

Claims Administration: 3.5\%
HealthTrust Operations*: 1.7\%
HealthTrust Wellness \& SmartShopper: 1.4\%

Capital Maintenance \& Risk: 0.8\%
State \& Federal Fees: 0.2\%
*Net of investment income

## Medical Plan Relativities

HealthTrust works with its actuaries from time to time to determine the relative cost of the different medical benefit options we offer. At this time, the percentage rate change for each benefit option will remain the same as the overall percentage rate change for Member Groups.

## CAPITAL ADEQUACY RESERVE AND RETURN OF SURPLUS

## Capital Adequacy Reserve Levell

Annually the HealthTrust Board determines the target level for HealthTrust's capital adequacy reserve. The purpose of a capital adequacy reserve is to ensure that all future obligations for the payment of claims and expenses are fully paid even if HealthTrust's actual experience differs from the rating assumptions used to set the contribution rates. Check out our video explaining Capital Adequacy Reserve on our website www.healthtrustnh.org, in the "Who We Are" section under Financials.

HealthTrust locks in the rates it charges for future coverage based on the actuaries' best information known at this time. However, actual future claims costs may be significantly higher than predicted for numerous reasons. The capital adequacy reserve exists to make sure HealthTrust can pay claims and expenses even if future performance differs from the projections used to set rates.

The HealthTrust Board has established a policy that it shall rely on the opinion of a qualified actuary using a sound actuarial methodology to determine the target capital adequacy reserve level for HealthTrust to meet its obligations to pay claims and expenses, even if the rating assumptions end up being too low. This policy is consistent with the NH Supreme Court's 2014 decision which addresses how such reserves should be set.

HealthTrust retained the Milliman firm, one of the preeminent actuarial firms in the country, to determine, using an actuarially sound methodology, how much capital adequacy reserve HealthTrust needed as of the start of this fiscal year, July 1, 2019. Milliman recommended that HealthTrust should target a capital adequacy reserve level of at least $\$ 85$ million. This amount provides HealthTrust with a $95 \%$ confidence level that it can meet all its obligations over a 5 -year period, provided it has pricing flexibility to respond to adverse situations as they develop. Milliman recommends that HealthTrust use that confidence level as it provides only a $5 \%$ chance of insolvency over the next five years.

Based on this actuarial recommendation, the HealthTrust Board established a capital adequacy reserve target level of $\$ 85$ million as of June 30, 2019.

## Return of Surplus

After the Board sets the capital adequacy reserve level, it determines whether there is any surplus to return to Members. Since the ending Net Position in HealthTrust's 2019 Fiscal Year audited financial statement was $\$ 81.2$ million, which is below the $\$ 85$ million capital adequacy reserve target, there will not be a Return of Surplus to Members for the fiscal year ending June 30, 2019.
*Once the HealthTrust 2019 Fiscal Year audited financial statement is finalized, it will be posted online on our website www.healthtrustnh.org, in the "Who We Are" section under Financials.

Surplus is distributed when Total Net
Assets exceed the Capital Adequacy Reserve Target.

There will be no Surplus returned this year.

## JULY GROUPS

> HealthTrust values your membership and strives to continually enhance our benefits and programs to meet your Group's expectations.

Coverage information will be shared with Member Groups and Enrollees prior to the effective dates of the changes.

## Infertility Treatment

- New coverage for medically necessary treatment of fertility-related conditions.

Effective July 1, 2020 (Coverage is currently provided for diagnostic services related to determining the cause of infertility.)

- Applies to all HealthTrust medical benefit options, with the exception of Medicomp Three.


## Accordant Specialty Care Program

A voluntary program available through HealthTrust, for those living with a complex or
Effective January 1, 2020 rare condition at no cost to eligible covered individuals.
Dedicated nurses to help manage covered individual's health and wellness needs by:

- Helping manage rare conditions and treatment
- Monitoring side effects, changes in health, mood or daily activities
- Working with the covered individual's case managers, doctors and others

Accordant Specialty Care specializes in 19 rare conditions:

- ALS
- CIDP
- Crohn's Disease
- Cystic Fibrosis
- Dermatomyositis
- Epilepsy (Seizures)
- Gaucher Disease
- Hemophilia
- Hereditary Angioedema
- Human Immunodeficiency Virus
- Multiple Sclerosis
- Myasthenia Gravis
- Parkinson's Disease
- Polymyositis
- Rheumatoid Arthritis
- Scleroderma
- Sickle Cell Disease
- Systemic Lupus Erythematosus
- Ulcerative Colitis


## Emergency Room Boarding Benefit

- New coverage for boarding and non-medical care costs of a covered individual

Effective January 1, 2020 who is waiting in an acute care hospital in NH for an involuntary inpatient or other psychiatric admission, with no cost sharing for the individual.

- Applies to all HealthTrust medical benefit options, with the exception of Medicomp Three.


## Advanced Specialty Formulary

- Management of medications in specialty classes to promote cost-effective use of Effective July 1, 2020 specialty drugs.
- Integrates preferred drug and generic drug strategies.
- Ensures access to drugs in each specialty drug class to make sure covered individuals have access to medications they need to stay healthy.
- Provides resources for physicians to support covered individuals.
- Applies to all CVS Caremark prescription benefit options.
- Additional Resources for Enrollees - Focusing on Health and Wellness!


## OTHER EXCITING UPDATES



GRAND ROUNDS
Available through HealthTrust»

## Grand Rounds - New Benefit effective August 1, 2019

A new benefit available through HealthTrust to individuals enrolled in a HealthTrust medical plan who are experiencing complex and serious medical conditions.

Grand Rounds services include:

- Second opinions from world class doctors who are experts in their field to help you get the most appropriate diagnosis and treatment plan.
- Treatment decision support and resources to help you make the best choices for care.
- Facilitating complex care office visits with the most appropriate specialists.
- Available to individuals enrolled in a HealthTrust medical plan (except Medicomp Three)


## ConvenientMD - Two new locations - Opening Soon!

Littleton: November 2019 and Belmont: December 2019

- Biometric Health Screenings for Slice of Life participants
- Free flu shots for the whole family

ConvenientMD
URGENT CARE

All ConvenientMD locations are open 8 am to $8 p m, 7$ days a week. Just walk in; no appointment required.

## Enhanced Secure Enrollee Portal (SEP) and easy-to-use HealthTrust Mobile - Launching October 22, 2019

- Digital ID cards
- Coverage documents
- Secure Message Center
- Easy sign-on access to even more vendor partner websites
- Now easy to use on your computer, tablet or smartphone!
- Launch mobile apps from our vendor partners on a smartphone!

HT

Encourage your HealthTrust Enrollees, covered spouses and/or covered dependents age 18 or older to login today!

# HeallthTrust $\gg$ 

October 11, 2019
Mr. John Scruton
Town Administrator
Town of Barrington
PO Box 660
Barrington, NH 03825
Dear Mr. Scruton:
The HealthTrust Board of Directors met on October 7, 2019 to set renewal rates for the 2020 renewal period. Enclosed are the Guaranteed Maximum Rates (GMR) for your Group's renewal of medical coverage for the period of July 1, 2020 through June 30, 2021 for your current benefit plans. Also included are the renewal rates for dental, life, short-term and long-term disability coverage, if applicable. Your Benefits Advisor can work directly with you to provide alternative benefit options and applicable rates. Please see the enclosed transmittal for your Group's specific renewal rates for all your coverage lines.

## Medical Rates

The Guaranteed Maximum Rate adjustment for all Member Groups renewing medical coverage for July 2020 is an overall average increase of $5.2 \%$, primarily due to projected medical and prescription trend and increased claims utilization. Your Group's rate change will vary from this overall average increase based in part on your Group's own claims experience. If you are a Group in the Small Group Rating Tier (50 and Under), or part of a combined rating group, your rate reflects the claims experience of that combined rating group.

The GMR provides rate projection information and locks-in a maximum rate for your budgeting purposes. However, it provides you with the opportunity to still receive the most competitive rates possible based on HealthTrust's revisit rating in the spring which utilizes the most current claims and cost data available. The HealthTrust Board will establish the final July "revisit" rates on March 17, 2020.

## Dental Rates

For Member Groups currently participating in HealthTrust's dental coverage, there is an increase of $3.9 \%$ for all Member Groups primarily due to projected dental trend.

## Short-Term Disability Coverage

For Member Groups currently participating in HealthTrust's short-term disability coverage, there is an overall average rate increase of $8.5 \%$ for fiscal year 2021 due to increased claims volume and average claim duration. However, your Group's actual rate adjustment will vary from the overall increase depending on your Group's experience and demographic make-up.

## Long-Term Disability Coverage

For Member Groups currently participating in HealthTrust's long-term disability coverage, your rate will decrease by $15 \%$. Rates will remain the same for all Member Groups that added coverage on January 1, 2019 or later. If your Group has had a recent benefit change, your rate adjustment may vary from this standard adjustment. These rate adjustments are based on contractual negotiations influenced by the positive experience of the covered Member Groups.

## Life Coverage

For Member Groups that participate in HealthTrust's life coverage and that have 10 or more employees, rates for your life coverage will decrease by $15 \%$. For Groups with fewer than 10 employees who participate in the life coverage with standard benefits, rates will decrease to $\$ .18$ for each $\$ 1,000$ of benefit. Rates will remain the same for all Member Groups that added coverage on January 1, 2019 or later. These rate reductions apply only to Base Life coverage; Accidental Death \& Dismemberment, Dependent Life and Supplemental Life rates will remain the same. If your Group has had a recent benefit change, your rate adjustment may vary from this standard adjustment. These rate adjustments are based on contractual negotiations influenced by the positive experience of the covered Member Groups.

## Benefit Advantage

For Member Groups currently participating in HealthTrust's Benefit Advantage Health
Reimbursement Arrangement (HRA) and enhanced Flexible Spending Account (FSA) services, there is no change to the per participant/per month rates. FSA and HRA administration services per participant/per month fees are waived for participants enrolled in the following HealthTrust medical plans: AB15/40IPDED, ABSOS20/40/1KDED, ABSOS25/50/3KDED, ABSOS30/60/5KDED, $\mathrm{ABHD} / 5 \mathrm{~K} / 20 \mathrm{COIN}$ and LUMENOS2500.

## Enclosures

Please review these enclosures for additional details on your renewal, the rating process, benefit enhancements and updates:

- Group Transmittal (includes monthly contribution rates for all of your coverage lines)
- Group Medical Rate Exhibit (includes monthly contribution rates for existing benefit options and alternatives)
- How Your Rate is Determined - The Rating Process, Capital Adequacy Reserve and Return of Surplus
- 2020 Plan Enhancements and Updates


## Timeline

Benefit Changes Notification Deadline - May 22, 2020
Your Benefits Advisor, Stephanie Perrin, will be contacting you to discuss the renewal and work with you to review available options and assist with any changes you may be considering. Please note that requests for any coverage changes must be communicated to us and completed prior to May 22, 2020 to be effective July 1, 2020.

## Meet with your Benefits and Wellness Advisors

Your Benefits Advisor is available to work with you to schedule meetings to review the following key education and reporting tools.

- Benefit Education Sessions - New PowerPoint Presentation format - a customized Benefit Education presentation to make it even easier to educate your employees about their benefit plans, medical consumerism, and wellness programs, including how they can access tools and resources through the Enhanced HealthTrust Secure Enrollee Portal and HealthTrust Mobile.
- Rating Summary-a report showing how your Group's rates were calculated. (Also available to Small Groups showing the 50 and under summary)
- Stewardship Report (for Groups with 100 or more Enrollees) - a detailed report showing your Group's membership data, medical and prescription claims utilization data, wellness program participation and recommendations.

Thank you for your continued participation with HealthTrust. If you have any questions or concerns, please do not hesitate to contact Stephanie at 800.527.5001.

Sincerely,
Werdy lu Packer
Wendy Lee Parker
Executive Director
Enclosures
cc: Amanda Barber, NEPBA Local 240 President, Town of Barrington

## Town of Barrington ("Member")

HealthTrust, Inc. ("HealthTrust") hereby provides the following rates for coverage(s) currently offered to
Member with respect to the July 1, 2020 to June 30, 2021 Coverage Period:

```
=======================================================================
```


## Medical Coverage and Rates

July 2020 Medical Renewal
The following Guaranteed Maximum Rates shall apply from July 1, 2020 to June 30, 2021

| Rating Renewal | July | Rating Tier | Small |
| :--- | :--- | :--- | :--- |
| Probationary Period | 0 M | Rating Type | Standard |


| Benefit Option(s) | Single | 2-Person | Family |
| :--- | :---: | :---: | :---: |
| BC2T20(07S)-RX10/20/45/3K(S) | $\$ 880.98$ | $\$ 1,761.97$ | $\$ 2,378.65$ |
| AB10(07S)-RX10/20/45/3K(S) | $\$ 856.81$ | $\$ 1,713.63$ | $\$ 2,313.40$ |
| MC3(07S)-RX10/20/45(SCY) | $\$ 550.43$ |  |  |
| MCNRX $(07 S)$ | $\$ 220.14$ |  |  |

Monthly rates and continued Member Group coverage are subject to applicable HealthTrust minimum participation requirements including, without limitation: 1) at least $75 \%$ participation of Eligible Employees who do not otherwise bave group medical coverage; and
2) Employees who elect to cover dependents must enroll all of their Eligible Dependents (other than dependent children age 19 and over) who do not otherwise bave group medical coverage.

HealthTrust reserves the right to change the rates at any time if there is a $10 \%$ or more increase or decrease in enrollment.

## PROBATIONARY PERIOD EXCEPTIONS

None

SPECIAL NOTES
None

## Dental Coverage and Rates

July 2020 Dental Renewal
The following rates shall apply from July 1, 2020 to June 30, 2021
Rating Renewal July
Probationary Period 0M

| Benefit Option(s) | Single | 2-Person | Family |
| :--- | :---: | ---: | :---: |
| OPTION 1S | $\$ 49.31$ | $\$ 95.26$ | $\$ 170.40$ |

Monthly rates and continued Member Group coverage are subject to applicable HealthTrust minimum participation requirements including, without limitation: 1) at least $75 \%$ participation of Eligible Employees who do not otherwise bave group dental coverage; and
2) Employees who elect to cover dependents must enroll all of their Eligible Dependents (other than dependent children age 19 and over) who do not otherwise have group dental coverage.

| BENEFIT SCHEDULE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Benefit Option(s) | Coverage A Coverage B | Coverage C | Plan Year Maximum | Coverage D |  |  |
|  |  |  |  | Coverage D | Maximum | Deductible |
| OPTION 1S | 100\% $80 \%$ | 50\% | \$2,000 | 50\% | \$1,000 | \$0 |
| PROBATIONARY PERIOD EXCEPTIONS |  |  |  |  |  |  |
| None |  |  |  |  |  |  |
|  | SPECI | AL NOTES |  |  |  |  |

## Short-term Disability Coverage and Rates

July 2020 STD Renewal
The following rates shall apply from July 1, 2020 to June 30, 2021

| Rating Renewal | July |
| :--- | ---: |
| Suffix \# | 174 |



## CONTRIBUTORY STATUS AND PARTICIPATION REQUIREMENTS

| Class | Class Name | Contributory Y/N | Participation |
| :---: | :--- | :---: | :---: |
| 1 | All Eligible Employees | N | $100 \%$ |


| RATE |
| :---: | :---: |
| For Each $\$ 10$ of Weekly Benefit Per Month |

Monthly rates and continued Member Group coverage are based on $75 \%$ participation of Eligible Employees if contributory status is Y or $100 \%$ participation if contributory status is $N$, per applicable HealthTrust minimum participation requirements.

## PROBATIONARY PERIOD EXCEPTIONS

None

## SPECIAL NOTES

[^2]
#  

## Life Coverage and Rates

July 2020 Life Renewal
The following rates shall apply from July 1, 2020 to June 30, 2021

| Rating Renewal | July |
| :--- | ---: |
| Suffix \# | 174 |

BAE means Base Annual Earnings, if applicable

| BASIC LIFE BENEFIT SCHEDULE |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Class | Class Name |  | Probationary Period | Coverage | AD\&D | Guarantee Issue | $\begin{gathered} \text { Maximum } \\ \text { Benefit } \\ \hline \end{gathered}$ |
| 1 | All Eligible Employees |  | 0M | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| CONTRIBUTORY STATUS AND PARTICIPATION REQUIREMENTS |  |  |  |  |  |  |  |
| Class | Class Name | Basic Life <br> Contributory <br> Status Y/N | Basic Life <br> Participation | Supplemental Contributory Status Y/N | Supplemental <br> Participation | Dependent Contributory Status Y/N | Dependent <br> Participation |
| 1 | All Eligible Employees | ${ }^{\top}$ | 100\% | N/A | N/A | N/A | N/A |
| RATES |  |  |  |  |  |  |  |
| BASIC | IFE FOR EACH \$1,000 OF BENEFIT |  | \$0.13 |  |  |  |  |
| BASIC | D\&D FOR EACH \$1,000 OF BENEFIT |  | \$0.03 |  |  |  |  |

Monthly rates and continued Member Group coverage are subject to applicable minimum participation requirements including, without limitation: $75 \%$ participation of Eligible Employees if contributory status is Y or $100 \%$ participation if contributory status is $N$ for Basic Life. Other requirements may apply.

## PROBATIONARY PERIOD EXCEPTIONS

None

## SPECIAL NOTES

-Basic Life Evidence of Insurability required for: Any amount in excess of the Guarantee Issue; all late applicants (contributory groups only); salary increases greater than $\$ 25,000$.
-Life and $\mathrm{AD} \& \mathrm{D}$ benefits reduce to $50 \%$ at age 70 .

# Long-term Disability Coverage and Rates 

## July 2020 LTD Renewal

The following rates shall apply from July 1, 2020 to June 30, 2021

| Rating Renewal | July |
| :--- | :--- |
| Suffix \# | 174 |

## BENEFIT SCHEDULE

|  |  |  |  | Maximum |  |
| :---: | :--- | :---: | :---: | :---: | :---: |
| Class | Class Name | Probationary | Benefit <br> Monthly | Elimination <br> Benefit | Period |


|  | CONTRIBUTORY STATUS AND PARTICIPATION REQUIREMENTS |  |  |  |
| :---: | :--- | :---: | ---: | :---: |
| Class | Class Name | Contributory Y/N | Participation |  |
| 1 | All Eligible Employees | N | $100 \%$ |  |


| RATE |  |
| :--- | :---: |
| Per $\$ 100$ of Covered Monthly Payroll | $\$ 0.28$ |

Monthly rates and continued Member Group coverage are subject to applicable minimum participation requirements including, without limitation: $75 \%$ participation of Eligible Employees if contributory status is Y or $100 \%$ participation if contributory status is N. Other requirements may apply.

## MAXIMUM BENEFIT PERIOD

| Age at <br> Disablement | Benefit Duration* |
| :---: | :---: |
| 59 or younger | To age 65 |
| 60 | 5 years |
| 61 | 4 years |
| 62 | $3-1 / 2$ years |
| 63 | 3 years |
| 64 | $2-1 / 2$ years |
| 65 | 2 years |
| 66 | $1-3 / 4$ years |
| 67 | $1-1 / 2$ years |
| 68 | $1-1 / 4$ years |
| 1 year |  |
| and over |  |
| *To the later of: 1 ) the specified length of time as stated <br> above, or <br> 2) the day before attaining the Social Security Normal <br> Retirement Age under the United States Social Security <br> Act, as revised. |  |

## PROBATIONARY PERIOD EXCEPTIONS

## None

## SPECIAL NOTES

-Evidence of Insurability needed for all late enrollees (contributory groups only).

## BILLING SERVICES

Member Group has separately contracted with HealthTrust for the following Billing Services with respect to any selected medical and dental plan coverages:
[X] COBRA [X]Retirees

## ADDITIONAL TERMS

SBC Compliance: HealthTrust, Inc. agrees to prepare and provide Member with a Summary of Benefits and Coverage ("SBC") for each medical plan coverage option listed on this transmittal. Member must distribute the SBCs to applicable eligible individuals. These obligations will be performed in accordance with (i) the statutory and regulatory requirements for SBCs under the Affordable Care Act ("ACA"), and (ii) related SBC compliance information provided to Member by HealthTrust, Inc.

Maximum Probationary Period Compliance: The eligibility conditions and probationary period requirements for enrollment in each medical plan coverage option listed on this transmittal must comply with the 90 -Day Maximum Waiting Period rule of the ACA.

## Agreement and Authorization

The rates and coverages offered herein are subject to the terms and conditions of the HealthTrust Membership Agreement, the HealthTrust Bylaws and applicable Coverage Documents.

Note: This Transmittal is for informational purposes and not for signature. You will receive the final Transmittal for signature in March 2020.

## Medical Rate Exhibit

## Town of Barrington

Rating Renewal: July
Rating Tier: Small
Rating Type: Standard

| Current Benefit Option(s) | Enrollment Type | Enrollee <br> Counts | $\begin{aligned} & 7 / 19 \\ & \text { Rates } \end{aligned}$ | $7 / 20$ <br> GMRRates | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BC2T20(07S)-RX10/20/45/3K(S) | Single | 2 | \$873.13 | \$880.98 | 0.9\% |
|  | 2-Person | 0 | \$1,746.26 | \$1,761.97 | 0.9\% |
|  | Family | 3 | \$2,357.45 | \$2,378.65 | 0.9\% |
| AB10(07S)-RX10/20/45/3K(S) | Single | 11 | \$849.18 | \$856.81 | 0.9\% |
|  | 2-Person | 11 | \$1,698.35 | \$1,713.63 | 0.9\% |
|  | Family | 11 | \$2,292.77 | \$2,313.40 | 0.9\% |
| MC3(07S)-RX10/20/45(SCY) | Single | 8 | \$545.52 | \$550.43 | 0.9\% |
| MCNRX(07S) | Single | 0 | \$218.17 | \$220.14 | 0.9\% |
|  |  |  |  |  |  |
| Monthly Total |  | 46 | \$66,426.07 | \$67,023.59 | 0.9\% |

Alternative Benefit Option(s): As you consider your benefit offerings for July 1, 2020, please refer to the sampling of Benefit Option(s) provided below. It is important to note that not all of the sample plans listed below can be offered along with your current Benefit Option(s). Your Benefits Advisor is available to help you select the plans that best meet your Group's needs and work within HealthTrust's underwriting guidelines.

| Alternative Benefit Option(s) | Enrollment Type | 720 |
| :---: | :---: | :---: |
|  |  | GMR Rates |
| BC2T20(07S)-R10/25/40M10/40/70/3K(S) | Single | \$852.29 |
|  | 2-Person | \$1,704.58 |
|  | Family | \$2,301.19 |
| AB20(07S)-R10/25/40M10/40/70/3K(S) | Single | \$795.35 |
|  | 2-Person | \$1,590.69 |
|  | Family | \$2,147.43 |
| ABSOS20/40/1KDED(07S)-R10/25/40M10/40/70/5K(S)* | Single | \$641.11 |
|  | 2-Person | \$1,282.22 |
|  | Family | \$1,731.00 |
| MC3(07S)-R10/25/40M10/40/70(SCY) | Single | \$532.52 |

*Maximum of $50 \%$ Employer funding of deductible allowed.

# New Hampshire Occupational Employment \& Wages 2018 



State of New Hampshire
Christopher T. Sununu, Governor
New Hampshire Employment Security
George N. Copadis, Commissioner
Economic and Labor Market Information Bureau
Katrina J. Evans, Interim Director
October 2018

## How To Read the Tables

For each occupation in the tables of this publication, there is a corresponding SOC code and an estimate of employment within that occupation. The remaining data fields are Entry Level Wage, Mean (Average) Wage, Median Wage, and Experienced Wage.
(1) SOC (Standard Occupational Classification) Code is a six-digit code designed to define occupations uniformly and to organize occupational data logically.

2 Estimated Employment is an approximation of the number of people employed in each area, occupational group, or specific occupation. Estimates for detailed occupations may not sum to the totals because the totals may include occupations not shown. Estimates do not include self-employed workers. If the estimated employment is not publishable, an NP will appear.
(3) Entry Level Wage is the mean of the lower third of the population.

4 Mean (Average) Wage is the average hourly wage. If an hourly wage is not available (for occupations that typically have a nonstandard work week) the annual salary is displayed.

5 Median Wage is the 50th percentile of the distribution of wages. For each median wage, 50 percent of the workers in an occupation earn wages below, and 50 percent earn wages above median wage.
(6) Experienced Wage is the mean of the upper two-thirds of the population.

Because of confidentiality or lack of data, not all occupations appear in all areas.
\#- Indicates a wage that is not publishable.
NP - Indicates an estimated employment that is not publishable.
NOTE: Wages aged to June 2018

## Sample Table


[^3]New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | $\begin{aligned} & \text { SOC } \\ & \text { Code } \end{aligned}$ | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) Wage* | Median Wage* | Experienced Wage* |
| Total all occupations | 00-0000 | 48,460 | \$11.30 | \$24.69 | \$18.88 | \$31.38 |
| Management Occupations | 11-0000 | 2,300 | \$28.83 | \$54.98 | \$48.57 | \$68.05 |
| Chief Executives | 11-1011 | 30 | \$27.90 | \$67.37 | \$56.46 | \$87.10 |
| General and Operations Managers | 11-1021 | 650 | \$28.72 | \$58.00 | \$48.08 | \$72.64 |
| Legislators | 11-1031 | 40 | \$17,980 | \$22,226 | \$18,859 | \$24,350 |
| Marketing Managers | 11-2021 | 50 | \$39.35 | \$66.10 | \$57.40 | \$79.48 |
| Sales Managers | 11-2022 | 60 | \$45.13 | \$62.12 | \$58.66 | \$70.61 |
| Public Relations and Fundraising Managers | 11-2031 | 30 | \$46.47 | \$69.66 | \$69.74 | \$81.26 |
| Administrative Services Managers | 11-3011 | 120 | \$30.83 | \$42.70 | \$40.51 | \$48.63 |
| Computer and Information Systems Managers | 11-3021 | 200 | \$48.43 | \$68.12 | \$67.70 | \$77.97 |
| Financial Managers | 11-3031 | 240 | \$33.15 | \$59.07 | \$52.98 | \$72.03 |
| Industrial Production Managers | 11-3051 | 60 | \$34.74 | \$50.34 | \$45.52 | \$58.14 |
| Human Resources Managers | 11-3121 | 30 | \$34.08 | \$50.80 | \$51.31 | \$59.16 |
| Construction Managers | 11-9021 | 30 | \$30.69 | \$54.64 | \$50.52 | \$66.62 |
| Education Administrators, Preschool and Childcare Center/Program | 11-9031 | NP | \$19.47 | \$24.62 | \$23.52 | \$27.19 |
| Education Administrators, Elementary and Secondary School | 11-9032 | 90 | \$74,384 | \$90,486 | \$90,296 | \$98,537 |
| Architectural and Engineering Managers | 11-9041 | 50 | \$38.07 | \$58.36 | \$55.83 | \$68.51 |
| Food Service Managers | 11-9051 | 70 | \$18.98 | \$30.50 | \$27.88 | \$36.24 |
| Medical and Health Services Managers | 11-9111 | 140 | \$32.82 | \$57.29 | \$49.54 | \$69.52 |
| Property, Real Estate, and Community Association Managers | 11-9141 | 30 | \$16.19 | \$28.93 | \$25.48 | \$35.29 |
| Social and Community Service Managers | 11-9151 | 50 | \$24.46 | \$33.08 | \$30.41 | \$37.38 |
| Managers, All Other | 11-9199 | 40 | \$42.71 | \$66.12 | \$61.11 | \$77.83 |
| Business and Financial Operations Occupations | 13-0000 | 1,920 | \$22.58 | \$35.28 | \$32.16 | \$41.63 |
| Buyers and Purchasing Agents | 13-1020 | 90 | \$21.14 | \$30.20 | \$27.62 | \$34.73 |
| Claims Adjusters, Examiners, and Investigators | 13-1031 | 430 | \$25.65 | \$37.80 | \$35.24 | \$43.87 |
| Compliance Officers, Except Agriculture, Construction, Health and Safety, and Transportation | 13-1041 | 70 | \# | \# | \# | \# |
| Cost Estimators | 13-1051 | 50 | \$22.35 | \$36.90 | \$32.27 | \$44.17 |
| Human Resources Specialists | 13-1071 | 140 | \$20.93 | \$30.60 | \$28.39 | \$35.43 |
| Management Analysts | 13-1111 | 110 | \$29.85 | \$44.70 | \$39.76 | \$52.12 |
| Meeting, Convention, and Event Planners | 13-1121 | 30 | \$18.00 | \$27.19 | \$26.95 | \$31.78 |
| Fundraisers | 13-1131 | 30 | \$23.20 | \$30.51 | \$29.93 | \$34.16 |
| Compensation, Benefits, and Job Analysis Specialists | 13-1141 | 50 | \$21.17 | \$25.99 | \$23.98 | \$28.40 |
| Training and Development Specialists | 13-1151 | 80 | \$21.13 | \$35.27 | \$33.17 | \$42.34 |

[^4]New Hampshire Employment Security, Economic and Labor Market Information Bureau

New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | SOCCode | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) Wage* | Median Wage* | Experienced Wage* |
| Market Research Analysts and Marketing Specialists | 13-1161 | 130 | \$21.76 | \$31.83 | \$28.56 | \$36.87 |
| Business Operations Specialists, All Other | 13-1199 | 90 | \$29.18 | \$42.78 | \$38.81 | \$49.59 |
| Accountants and Auditors | 13-2011 | 350 | \$25.09 | \$35.08 | \$33.17 | \$40.08 |
| Loan Officers | 13-2072 | 90 | \$17.06 | \$38.83 | \$28.07 | \$49.72 |
| Computer Systems Analysts | 15-1121 | 290 | \$32.16 | \$44.83 | \$44.16 | \$51.16 |
| Information Security Analysts | 15-1122 | 40 | \$33.95 | \$59.13 | \$58.29 | \$71.72 |
| Computer Programmers | 15-1131 | 80 | \$22.73 | \$34.26 | \$33.67 | \$40.02 |
| Software Developers, Systems Software | 15-1133 | 200 | \$32.82 | \$40.67 | \$39.74 | \$44.60 |
| Web Developers | 15-1134 | 30 | \$28.55 | \$39.29 | \$35.54 | \$44.67 |
| Database Administrators | 15-1141 | NP | \$41.57 | \$51.79 | \$50.73 | \$56.90 |
| Computer User Support Specialists | 15-1151 | 260 | \$18.87 | \$25.62 | \$26.08 | \$28.99 |
| Computer Network Support Specialists | 15-1152 | NP | \$23.64 | \$36.10 | \$36.71 | \$42.32 |
| Computer Occupations, All Other | 15-1199 | 70 | \$28.90 | \$39.89 | \$38.95 | \$45.37 |
| Operations Research Analysts | 15-2031 | 210 | \$31.74 | \$44.36 | \$45.04 | \$50.66 |
| Architecture and Engineering Occupations | 17-0000 | 650 | \$24.04 | \$35.64 | \$34.27 | \$41.43 |
| Civil Engineers | 17-2051 | 50 | \$29.72 | \$43.51 | \$40.03 | \$50.41 |
| Electrical Engineers | 17-2071 | 50 | \$32.46 | \$42.89 | \$38.96 | \$48.11 |
| Industrial Engineers | 17-2112 | 120 | \$26.95 | \$35.19 | \$33.56 | \$39.30 |
| Mechanical Engineers | 17-2141 | 140 | \$29.20 | \$38.79 | \$38.03 | \$43.59 |
| Industrial Engineering Technicians | 17-3026 | 40 | \$20.60 | \$26.19 | \$26.10 | \$28.97 |
| Mechanical Engineering Technicians | 17-3027 | 30 | \$16.45 | \$22.09 | \$21.57 | \$24.90 |
| Life, Physical, and Social Science Occupations | 19-0000 | 280 | \$21.42 | \$35.25 | \$31.65 | \$42.15 |
| Environmental Scientists and Specialists, Including Health | 19-2041 | 40 | \$25.13 | \$31.43 | \$30.23 | \$34.57 |
| Clinical, Counseling, and School Psychologists | 19-3031 | 30 | \$32.80 | \$39.49 | \$37.54 | \$42.84 |
| Biological Technicians | 19-4021 | 30 | \$18.26 | \$22.59 | \$22.15 | \$24.75 |
| Community and Social Services Occupations | 21-0000 | 490 | \$14.55 | \$23.49 | \$22.66 | \$27.95 |
| Educational, Guidance, School, and Vocational Counselors | 21-1012 | 120 | \$18.72 | \$27.83 | \$26.77 | \$32.40 |
| Substance abuse, behavioral disorder, and mental health counselors | 21-1018 | 90 | \$12.64 | \$18.60 | \$17.42 | \$21.58 |
| Child, Family, and School Social Workers | 21-1021 | 50 | \$21.56 | \$27.24 | \$24.65 | \$30.07 |
| Healthcare Social Workers | 21-1022 | 60 | \$22.55 | \$29.00 | \$29.09 | \$32.23 |
| Social and Human Service Assistants | 21-1093 | 80 | \$12.43 | \$14.98 | \$14.27 | \$16.24 |

[^5]New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | $\begin{aligned} & \text { SOC } \\ & \text { Code } \end{aligned}$ | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) Wage* | Median Wage* | Experienced Wage* |
| Legal Occupations | 23-0000 | 140 | \$22.79 | \$44.60 | \$37.63 | \$55.49 |
| Lawyers | 23-1011 | 80 | \$34.55 | \$56.50 | \$46.51 | \$67.46 |
| Paralegals and Legal Assistants | 23-2011 | 50 | \$20.79 | \$23.91 | \$22.93 | \$25.46 |
| Education, Training, and Library Occupations | 25-0000 | 4,790 | \$14.38 | \$29.08 | \$26.70 | \$36.42 |
| Preschool Teachers, Except Special Education | 25-2011 | 380 | \$12.59 | \$14.76 | \$14.05 | \$15.86 |
| Kindergarten Teachers, Except Special Education | 25-2012 | 30 | \$41,413 | \$59,291 | \$59,366 | \$68,230 |
| Elementary School Teachers, Except Special Education | 25-2021 | 440 | \$43,826 | \$59,124 | \$58,595 | \$66,774 |
| Middle School Teachers, Except Special and Career/ Technical Education | 25-2022 | 350 | \$44,681 | \$62,074 | \$60,918 | \$70,769 |
| Secondary School Teachers, Except Special and Career/ Technical Education | 25-2031 | 370 | \$45,653 | \$62,319 | \$61,740 | \$70,652 |
| Career/Technical Education Teachers, Secondary School | 25-2032 | 30 | \$46,264 | \$56,801 | \$57,035 | \$62,070 |
| Special Education Teachers, Kindergarten and Elementary School | 25-2052 | 100 | \$43,088 | \$56,358 | \$56,266 | \$62,992 |
| Special Education Teachers, Middle School | 25-2053 | 80 | \$43,743 | \$61,018 | \$60,124 | \$69,656 |
| Special Education Teachers, Secondary School | 25-2054 | 80 | \$45,188 | \$63,562 | \$64,959 | \$72,749 |
| Self-Enrichment Education Teachers | 25-3021 | 220 | \$18.15 | \$31.46 | \$30.71 | \$38.11 |
| Teachers and Instructors, All Other, Except Substitute Teachers | 25-3097 | NP | \$36,483 | \$51,917 | \$56,515 | \$59,635 |
| Substitute Teachers | 25-3098 | 250 | \$10.87 | \$11.27 | \$11.14 | \$11.46 |
| Librarians | 25-4021 | 80 | \$17.37 | \$26.85 | \$27.04 | \$31.60 |
| Library Technicians | 25-4031 | 60 | \$13.82 | \$17.97 | \$18.26 | \$20.04 |
| Instructional Coordinators | 25-9031 | 180 | \# | \# | \# | \# |
| Teacher Assistants | 25-9041 | 790 | \$23,708 | \$32,359 | \$32,441 | \$36,685 |
|  |  |  |  |  |  |  |
| Arts, Design, Entertainment, Sports, and Media Occupations | 27-0000 | 450 | \$12.28 | \$25.27 | \$22.89 | \$31.76 |
| Graphic Designers | 27-1024 | 70 | \$17.72 | \$22.00 | \$22.11 | \$24.14 |
| Coaches and Scouts | 27-2022 | 80 | \$33,255 | \$65,941 | \$51,876 | \$82,283 |
| Public Relations Specialists | 27-3031 | 90 | \$18.03 | \$28.71 | \$28.30 | \$34.04 |
| Writers and Authors | 27-3043 | 40 | \$20.60 | \$30.10 | \$25.29 | \$34.85 |
|  |  |  |  |  |  |  |
| Healthcare Practitioners and Technical Occupations | 29-0000 | 3,190 | \$20.97 | \$45.49 | \$34.01 | \$57.75 |
| Dentists, General | 29-1021 | 50 | \$44.95 | \$92.60 | \$76.70 | \$116.43 |
| Optometrists | 29-1041 | 30 | \# | \# | \# | \# |
| Pharmacists | 29-1051 | 80 | \$51.91 | \$68.09 | \$65.41 | \$76.17 |
| Family and General Practitioners | 29-1062 | 40 | \$64.24 | \$85.03 | \$82.17 | \$95.43 |
| Surgeons | 29-1067 | 60 | \# | \$149.49 | \# | \# |

[^6]New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | $\begin{aligned} & \text { SOC } \\ & \text { Code } \end{aligned}$ | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean (Average) Wage* | Median Wage* | Experienced Wage* |
| Physicians and Surgeons, All Other | 29-1069 | 180 | \# | \$142.65 | \# | \# |
| Physician Assistants | 29-1071 | 40 | \$33.10 | \$46.48 | \$48.08 | \$53.16 |
| Occupational Therapists | 29-1122 | 80 | \$31.70 | \$40.19 | \$41.90 | \$44.43 |
| Physical Therapists | 29-1123 | 120 | \$34.58 | \$41.57 | \$42.63 | \$45.07 |
| Speech-Language Pathologists | 29-1127 | 70 | \$25.57 | \$36.97 | \$37.60 | \$42.66 |
| Veterinarians | 29-1131 | 40 | \$32.55 | \$56.75 | \$45.93 | \$68.86 |
| Registered Nurses | 29-1141 | 1,010 | \$26.08 | \$33.75 | \$32.70 | \$37.58 |
| Nurse Practitioners | 29-1171 | 130 | \$42.46 | \$60.37 | \$60.90 | \$69.32 |
| Dental Hygienists | 29-2021 | 110 | \$34.77 | \$37.44 | \$37.16 | \$38.78 |
| Emergency Medical Technicians and Paramedics | 29-2041 | 130 | \$13.27 | \$20.64 | \$21.45 | \$24.33 |
| Pharmacy Technicians | 29-2052 | 120 | \$11.30 | \$15.73 | \$15.70 | \$17.94 |
| Veterinary Technologists and Technicians | 29-2056 | 100 | \$12.83 | \$16.18 | \$16.13 | \$17.86 |
| Licensed Practical and Licensed Vocational Nurses | 29-2061 | 180 | \$22.09 | \$25.11 | \$24.61 | \$26.61 |
| Medical Records and Health Information Technicians | 29-2071 | 60 | \$16.35 | \$22.08 | \$19.37 | \$24.95 |
| Opticians, Dispensing | 29-2081 | 60 | \$16.49 | \$19.27 | \$19.40 | \$20.65 |
| Healthcare Support Occupations | 31-0000 | 1,480 | \$12.71 | \$16.65 | \$15.60 | \$18.63 |
| Home Health Aides | 31-1011 | NP | \$12.31 | \$14.47 | \$14.24 | \$15.55 |
| Nursing Assistants | 31-1014 | 850 | \$11.98 | \$14.84 | \$14.45 | \$16.28 |
| Physical Therapist Assistants | 31-2021 | 30 | \$27.18 | \$29.67 | \$29.23 | \$30.91 |
| Dental Assistants | 31-9091 | 110 | \$17.90 | \$21.79 | \$22.31 | \$23.74 |
| Medical Assistants | 31-9092 | 250 | \$14.14 | \$17.61 | \$17.19 | \$19.35 |
| Veterinary Assistants and Laboratory Animal Caretakers | 31-9096 | 50 | \$9.94 | \$13.68 | \$14.00 | \$15.56 |
| Protective Service Occupations | 33-0000 | 880 | \$14.78 | \$24.07 | \$23.20 | \$28.72 |
| First-Line Supervisors of Police and Detectives | 33-1012 | 40 | \$30.37 | \$37.69 | \$37.46 | \$41.35 |
| First-Line Supervisors of Fire Fighting and Prevention Workers | 33-1021 | 40 | \$23.42 | \$34.76 | \$35.77 | \$40.42 |
| Firefighters | 33-2011 | 140 | \$17.24 | \$24.02 | \$23.79 | \$27.41 |
| Detectives and Criminal Investigators | 33-3021 | 40 | \$28.40 | \$34.90 | \$35.44 | \$38.16 |
| Parking Enforcement Workers | 33-3041 | 40 | \$10.59 | \$12.85 | \$12.01 | \$13.99 |
| Police and Sheriff's Patrol Officers | 33-3051 | 280 | \$20.59 | \$26.49 | \$25.82 | \$29.43 |
| Security Guards | 33-9032 | 130 | \$13.33 | \$16.17 | \$15.34 | \$17.60 |
| Lifeguards, Ski Patrol, and Other Recreational Protective Service Workers | 33-9092 | 40 | \# | \# | \# | \# |
|  |  |  |  |  |  |  |
| Food Preparation and Serving-Related Occupations | 35-0000 | 4,960 | \$8.76 | \$12.01 | \$10.60 | \$13.64 |
| Chefs and Head Cooks | 35-1011 | NP | \$22.83 | \$28.32 | \$28.15 | \$31.08 |

[^7]New Hampshire Employment Security, Economic and Labor Market Information Bureau

New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | SOCCode | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean (Average) Wage* | Median Wage* | Experienced Wage* |
| First-Line Supervisors of Food Preparation and Serving Workers | 35-1012 | 420 | \$12.44 | \$17.31 | \$15.19 | \$19.74 |
| Cooks, Fast Food | 35-2011 | NP | \$11.49 | \$14.99 | \$15.80 | \$16.74 |
| Cooks, Institution and Cafeteria | 35-2012 | 150 | \$12.20 | \$15.72 | \$15.32 | \$17.48 |
| Cooks, Restaurant | 35-2014 | 310 | \$12.44 | \$14.85 | \$14.70 | \$16.06 |
| Cooks, Short Order | 35-2015 | NP | \$9.15 | \$11.14 | \$10.67 | \$12.13 |
| Food Preparation Workers | 35-2021 | 230 | \$10.20 | \$11.91 | \$11.62 | \$12.76 |
| Bartenders | 35-3011 | 210 | \$8.71 | \$10.05 | \$9.30 | \$10.73 |
| Combined Food Preparation and Serving Workers, Including Fast Food | 35-3021 | 1,710 | \$8.74 | \$10.40 | \$9.80 | \$11.23 |
| Waiters and Waitresses | 35-3031 | 1,100 | \$8.72 | \$10.96 | \$9.45 | \$12.09 |
| Food Servers, Nonrestaurant | 35-3041 | 90 | \$9.14 | \$10.78 | \$10.78 | \$11.60 |
| Dishwashers | 35-9021 | 150 | \$8.85 | \$10.46 | \$10.44 | \$11.25 |
| Hosts and Hostesses, Restaurant, Lounge, and Coffee Shop | 35-9031 | NP | \$9.01 | \$10.61 | \$10.53 | \$11.41 |
| Building and Grounds Cleaning and Maintenance Occupations | 37-0000 | 1,480 | \$10.16 | \$14.41 | \$13.42 | \$16.53 |
| First-Line Supervisors of Housekeeping and Janitorial Workers | 37-1011 | 70 | \$13.61 | \$20.08 | \$15.62 | \$23.32 |
| First-Line Supervisors of Landscaping, Lawn Service, and Groundskeeping Workers | 37-1012 | 30 | \$18.93 | \$35.34 | \$36.18 | \$43.55 |
| Janitors and Cleaners, Except Maids and Housekeeping Cleaners | 37-2011 | 790 | \$10.43 | \$13.80 | \$13.05 | \$15.49 |
| Maids and Housekeeping Cleaners | 37-2012 | 230 | \$8.83 | \$11.00 | \$10.83 | \$12.07 |
| Landscaping and Groundskeeping Workers | 37-3011 | 340 | \$11.41 | \$14.82 | \$14.56 | \$16.52 |
| Personal Care and Service Occupations | 39-0000 | 1,430 | \$10.15 | \$14.03 | \$12.55 | \$15.97 |
| First-Line Supervisors of Personal Service Workers | 39-1021 | 40 | \$11.69 | \$16.13 | \$14.95 | \$18.34 |
| Nonfarm Animal Caretakers | 39-2021 | 80 | \$9.04 | \$10.96 | \$10.85 | \$11.94 |
| Amusement and Recreation Attendants | 39-3091 | 70 | \$8.78 | \$11.75 | \$10.40 | \$13.24 |
| Hairdressers, Hairstylists, and Cosmetologists | 39-5012 | 160 | \$8.89 | \$13.61 | \$12.08 | \$15.96 |
| Manicurists and Pedicurists | 39-5092 | NP | \$16.55 | \$18.45 | \$18.29 | \$19.39 |
| Childcare Workers | 39-9011 | 250 | \$9.49 | \$11.10 | \$11.11 | \$11.91 |
| Personal Care Aides | 39-9021 | 310 | \$11.15 | \$12.89 | \$12.37 | \$13.77 |
| Fitness Trainers and Aerobics Instructors | 39-9031 | 170 | \$10.23 | \$16.41 | \$15.29 | \$19.49 |
| Recreation Workers | 39-9032 | 180 | \$11.07 | \$16.47 | \$14.73 | \$19.17 |
| Residential Advisors | 39-9041 | 50 | \$14.02 | \$17.18 | \$17.83 | \$18.76 |

[^8] occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | SOC <br> Code | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) <br> Wage* | Median Wage* | Experienced Wage* |
| Sales and Related Occupations | 41-0000 | 4,780 | \$9.77 | \$19.52 | \$13.61 | \$24.40 |
| First-Line Supervisors of Retail Sales Workers | 41-1011 | 460 | \$15.17 | \$22.18 | \$20.82 | \$25.69 |
| First-Line Supervisors of Non-Retail Sales Workers | 41-1012 | 80 | \$23.26 | \$36.44 | \$32.37 | \$43.02 |
| Cashiers | 41-2011 | 1,540 | \$8.67 | \$10.60 | \$10.43 | \$11.56 |
| Counter and Rental Clerks | 41-2021 | 140 | \$8.80 | \$14.63 | \$14.78 | \$17.54 |
| Parts Salespersons | 41-2022 | 110 | \$10.37 | \$14.41 | \$13.73 | \$16.42 |
| Retail Salespersons | 41-2031 | 1,360 | \$9.92 | \$14.95 | \$12.82 | \$17.46 |
| Insurance Sales Agents | 41-3021 | 100 | \$17.46 | \$33.69 | \$27.32 | \$41.81 |
| Securities, Commodities, and Financial Services Sales Agents | 41-3031 | 50 | \$15.27 | \$41.26 | \$29.96 | \$54.26 |
| Sales Representatives, Services, All Other | 41-3099 | 190 | \$19.61 | \$40.09 | \$30.40 | \$50.34 |
| Sales Representatives, Wholesale and Manufacturing, Technical and Scientific Products | 41-4011 | 140 | \$32.03 | \$54.60 | \$49.62 | \$65.89 |
| Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products | 41-4012 | 470 | \$19.45 | \$34.15 | \$27.90 | \$41.49 |
| Telemarketers | 41-9041 | 30 | \$14.06 | \$18.15 | \$16.37 | \$20.21 |
| Sales and Related Workers, All Other | 41-9099 | 30 | \$9.82 | \$14.99 | \$11.81 | \$17.57 |
| Office and Administrative Support Occupations | 43-0000 | 8,110 | \$12.27 | \$19.01 | \$17.94 | \$22.38 |
| First-Line Supervisors of Office and Administrative Support Workers | 43-1011 | 530 | \$18.37 | \$28.11 | \$27.09 | \$32.98 |
| Switchboard Operators, Including Answering Service | 43-2011 | 40 | \$15.16 | \$18.72 | \$18.14 | \$20.50 |
| Bill and Account Collectors | 43-3011 | 200 | \$13.58 | \$19.03 | \$15.40 | \$21.76 |
| Billing and Posting Clerks and Machine Operators | 43-3021 | 240 | \$16.86 | \$19.82 | \$19.37 | \$21.30 |
| Bookkeeping, Accounting, and Auditing Clerks | 43-3031 | 590 | \$14.52 | \$21.11 | \$20.92 | \$24.41 |
| Payroll and Timekeeping Clerks | 43-3051 | 70 | \$16.27 | \$22.34 | \$22.35 | \$25.38 |
| Procurement Clerks | 43-3061 | 50 | \$16.24 | \$19.04 | \$18.50 | \$20.45 |
| Tellers | 43-3071 | 160 | \$13.04 | \$14.73 | \$14.53 | \$15.58 |
| Court, Municipal, and License Clerks | 43-4031 | 30 | \$12.61 | \$19.65 | \$18.74 | \$23.17 |
| Customer Service Representatives | 43-4051 | 710 | \$13.33 | \$22.43 | \$19.74 | \$26.98 |
| Eligibility Interviewers, Government Programs | 43-4061 | 40 | \$14.84 | \$19.20 | \$19.55 | \$21.38 |
| File Clerks | 43-4071 | 40 | \$8.45 | \$10.80 | \$10.36 | \$11.97 |
| Hotel, Motel, and Resort Desk Clerks | 43-4081 | 60 | \$9.44 | \$11.60 | \$11.55 | \$12.69 |
| Interviewers, Except Eligibility and Loan | 43-4111 | 120 | \$13.27 | \$19.11 | \$17.99 | \$22.03 |
| Library Assistants, Clerical | 43-4121 | 60 | \$8.75 | \$12.07 | \$11.34 | \$13.72 |
| Loan Interviewers and Clerks | 43-4131 | 30 | \$12.13 | \$17.19 | \$15.29 | \$19.72 |
| New Accounts Clerks | 43-4141 | 40 | \$17.96 | \$19.38 | \$19.27 | \$20.10 |
| Order Clerks | 43-4151 | 40 | \$10.14 | \$19.42 | \$18.75 | \$24.08 |

[^9]New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | SOCCode | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) Wage* | Median Wage* | Experienced Wage* |
| Human Resources Assistants, Except Payroll and Timekeeping | 43-4161 | 40 | \$14.94 | \$21.03 | \$20.12 | \$24.08 |
| Receptionists and Information Clerks | 43-4171 | 330 | \$12.31 | \$16.97 | \$16.87 | \$19.30 |
| Police, Fire, and Ambulance Dispatchers | 43-5031 | 50 | \$17.08 | \$20.77 | \$19.60 | \$22.61 |
| Dispatchers, Except Police, Fire, and Ambulance | 43-5032 | 40 | \$12.70 | \$14.96 | \$14.14 | \$16.08 |
| Postal Service Clerks | 43-5051 | 40 | \$19.39 | \$26.00 | \$29.11 | \$29.31 |
| Postal Service Mail Carriers | 43-5052 | 130 | \$17.78 | \$24.81 | \$26.89 | \$28.32 |
| Production, Planning, and Expediting Clerks | 43-5061 | 70 | \$15.56 | \$21.80 | \$21.72 | \$24.92 |
| Shipping, Receiving, and Traffic Clerks | 43-5071 | 150 | \$12.36 | \$16.84 | \$17.32 | \$19.07 |
| Stock Clerks and Order Fillers | 43-5081 | 1,100 | \$10.37 | \$12.91 | \$11.69 | \$14.18 |
| Executive Secretaries and Executive Administrative Assistants | 43-6011 | 210 | \$20.15 | \$25.55 | \$25.09 | \$28.26 |
| Legal Secretaries | 43-6012 | 40 | \$15.88 | \$20.10 | \$21.09 | \$22.21 |
| Medical Secretaries | 43-6013 | 200 | \$16.12 | \$19.36 | \$19.25 | \$20.98 |
| Secretaries and Administrative Assistants, Except Legal, Medical, and Executive | 43-6014 | 950 | \$13.15 | \$17.83 | \$17.74 | \$20.17 |
| Data Entry Keyers | 43-9021 | 30 | \$12.70 | \$15.75 | \$15.36 | \$17.27 |
| Insurance Claims and Policy Processing Clerks | 43-9041 | 150 | \$17.47 | \$21.06 | \$21.00 | \$22.86 |
| Office Clerks, General | 43-9061 | 1,350 | \$13.21 | \$18.16 | \$17.38 | \$20.63 |
| Statistical Assistants | 43-9111 | NP | \$13.60 | \$17.05 | \$15.97 | \$18.79 |
| Office and Administrative Support Workers, All Other | 43-9199 | 60 | \$11.86 | \$16.59 | \$16.74 | \$18.95 |
|  |  |  |  |  |  |  |
| Farming, Fishing, and Forestry Occupations | 45-0000 | NP | \$11.33 | \$16.33 | \$14.46 | \$18.84 |
| Farmworkers, Farm, Ranch, and Aquacultural Animals | 45-2093 | 70 | \$11.11 | \$14.48 | \$14.02 | \$16.17 |
|  |  |  |  |  |  |  |
| Construction and Extraction Occupations | 47-0000 | 1,100 | \$16.00 | \$22.25 | \$21.91 | \$25.37 |
| First-Line Supervisors of Construction Trades and Extraction Workers | 47-1011 | 140 | \$22.27 | \$28.22 | \$27.64 | \$31.18 |
| Carpenters | 47-2031 | 200 | \$17.36 | \$23.21 | \$23.40 | \$26.14 |
| Construction Laborers | 47-2061 | 120 | \$12.15 | \$15.83 | \$16.59 | \$17.66 |
| Electricians | 47-2111 | 170 | \$18.92 | \$24.04 | \$24.36 | \$26.58 |
| Painters, Construction and Maintenance | 47-2141 | 60 | \$16.55 | \$18.60 | \$18.01 | \$19.64 |
| Plumbers, Pipefitters, and Steamfitters | 47-2152 | NP | \$22.27 | \$26.30 | \$23.94 | \$28.31 |
| Construction and Building Inspectors | 47-4011 | 50 | \$17.16 | \$22.31 | \$20.65 | \$24.89 |
| Highway Maintenance Workers | 47-4051 | 90 | \$15.99 | \$19.41 | \$19.05 | \$21.13 |
|  |  |  |  |  |  |  |
| Installation, Maintenance, and Repair Occupations | 49-0000 | 1,720 | \$15.18 | \$24.40 | \$23.16 | \$29.01 |
| First-Line Supervisors of Mechanics, Installers, and Repairers | 49-1011 | 150 | \$26.49 | \$37.32 | \$34.64 | \$42.73 |

[^10] occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

New Hampshire Employment Security, Economic and Labor Market Information Bureau

New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | $\begin{aligned} & \text { SOC } \\ & \text { Code } \end{aligned}$ | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) Wage* | Median Wage* | Experienced Wage* |
| Telecommunications Equipment Installers and Repairers, Except Line Installers | 49-2022 | NP | \$20.29 | \$33.35 | \$36.03 | \$39.88 |
| Electrical and Electronics Repairers, Commercial and Industrial Equipment | 49-2094 | NP | \$14.90 | \$23.38 | \$23.14 | \$27.62 |
| Automotive Body and Related Repairers | 49-3021 | 50 | \$16.09 | \$20.46 | \$20.71 | \$22.64 |
| Automotive Service Technicians and Mechanics | 49-3023 | 320 | \$14.37 | \$22.29 | \$21.78 | \$26.25 |
| Bus and Truck Mechanics and Diesel Engine Specialists | 49-3031 | 70 | \$17.25 | \$22.75 | \$22.14 | \$25.50 |
| Motorcycle Mechanics | 49-3052 | 30 | \$14.59 | \$22.99 | \$19.68 | \$27.20 |
| Tire Repairers and Changers | 49-3093 | NP | \$9.90 | \$12.88 | \$12.50 | \$14.38 |
| Heating, Air Conditioning, and Refrigeration Mechanics and Installers | 49-9021 | 170 | \$19.75 | \$25.98 | \$27.00 | \$29.09 |
| Industrial Machinery Mechanics | 49-9041 | 140 | \$17.49 | \$24.35 | \$23.89 | \$27.78 |
| Millwrights | 49-9044 | 30 | \$25.09 | \$28.82 | \$28.58 | \$30.67 |
| Telecommunications Line Installers and Repairers | 49-9052 | 80 | \$22.90 | \$33.18 | \$32.54 | \$38.31 |
| Maintenance and Repair Workers, General | 49-9071 | 300 | \$14.30 | \$19.96 | \$19.62 | \$22.80 |
| Riggers | 49-9096 | 30 | \$13.29 | \$24.10 | \$18.57 | \$29.50 |
| Production Occupations | 51-0000 | 3,790 | \$12.36 | \$17.60 | \$16.24 | \$20.23 |
| First-Line Supervisors of Production and Operating Workers | 51-1011 | 230 | \$21.69 | \$30.43 | \$28.41 | \$34.79 |
| Electrical, electronic, and electromechanical assemblers, except coil winders, tapers, and finishers | 51-2028 | 140 | \$13.26 | \$17.07 | \$16.25 | \$18.98 |
| Assemblers and fabricators, all other, including team assemblers | 51-2098 | 370 | \$11.87 | \$15.18 | \$14.58 | \$16.83 |
| Bakers | 51-3011 | 40 | \$11.44 | \$16.90 | \$16.46 | \$19.63 |
| Butchers and Meat Cutters | 51-3021 | 60 | \$17.13 | \$20.19 | \$19.21 | \$21.73 |
| Food Batchmakers | 51-3092 | 40 | \$15.17 | \$18.53 | \$18.88 | \$20.22 |
| Computer-Controlled Machine Tool Operators, Metal and Plastic | 51-4011 | 160 | \$14.92 | \$18.68 | \$18.68 | \$20.57 |
| Computer Numerically Controlled Machine Tool Programmers, Metal and Plastics | 51-4012 | 30 | \$23.34 | \$27.17 | \$27.67 | \$29.09 |
| Extruding and Drawing Machine Setters, Operators, and Tenders, Metal and Plastic | 51-4021 | 30 | \$13.33 | \$15.57 | \$15.62 | \$16.70 |
| Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic | 51-4031 | NP | \$12.67 | \$18.27 | \$17.76 | \$21.06 |
| Grinding, Lapping, Polishing, and Buffing Machine Tool Setters, Operators, and Tenders, Metal and Plastic | 51-4033 | 90 | \$13.92 | \$16.65 | \$17.02 | \$18.00 |
| Lathe and Turning Machine Tool Setters, Operators, and Tenders, Metal and Plastic | 51-4034 | NP | \$13.60 | \$15.75 | \$14.90 | \$16.82 |
| Machinists | 51-4041 | 130 | \$17.41 | \$23.53 | \$22.77 | \$26.59 |
| Welders, Cutters, Solderers, and Brazers | 51-4121 | 70 | \$13.78 | \$19.04 | \$17.54 | \$21.66 |
| Printing Press Operators | 51-5112 | 70 | \$16.60 | \$21.22 | \$21.66 | \$23.54 |

* Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

New Hampshire Occupational Employment \& Wages - 2018

| Dover-Durham Area <br> Occupational Employment \& Wages | $\begin{aligned} & \text { SOC } \\ & \text { Code } \end{aligned}$ | May 2017 <br> Estimated Employment | June 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Entry Level Wage* | Mean <br> (Average) Wage* | Median Wage* | Experienced Wage* |
| Print Binding and Finishing Workers | 51-5113 | NP | \$14.41 | \$16.90 | \$16.61 | \$18.16 |
| Laundry and Dry-Cleaning Workers | 51-6011 | 140 | \$9.23 | \$11.79 | \$11.12 | \$13.06 |
| Textile Winding, Twisting, and Drawing Out Machine Setters, Operators, and Tenders | 51-6064 | NP | \$11.21 | \$14.43 | \$13.42 | \$16.04 |
| Cabinetmakers and Bench Carpenters | 51-7011 | 30 | \$15.87 | \$19.24 | \$18.99 | \$20.92 |
| Woodworking Machine Setters, Operators, and Tenders, Except Sawing | 51-7042 | 80 | \$11.19 | \$14.03 | \$13.78 | \$15.44 |
| Water and Wastewater Treatment Plant and System Operators | 51-8031 | 50 | \$20.93 | \$25.47 | \$24.26 | \$27.73 |
| Mixing and Blending Machine Setters, Operators, and Tenders | 51-9023 | 30 | \$15.83 | \$19.80 | \$19.47 | \$21.79 |
| Extruding, Forming, Pressing, and Compacting Machine Setters, Operators, and Tenders | 51-9041 | 340 | \$13.79 | \$16.03 | \$15.27 | \$17.15 |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 51-9061 | 320 | \$14.09 | \$18.31 | \$17.50 | \$20.41 |
| Packaging and Filling Machine Operators and Tenders | 51-9111 | NP | \$13.06 | \$15.81 | \$15.26 | \$17.18 |
| Coating, Painting, and Spraying Machine Setters, Operators, and Tenders | 51-9121 | 30 | \$16.23 | \$18.00 | \$17.85 | \$18.88 |
| Helpers--Production Workers | 51-9198 | 270 | \$10.80 | \$12.60 | \$12.05 | \$13.50 |
| Production Workers, All Other | 51-9199 | NP | \$13.91 | \$14.74 | \$14.66 | \$15.15 |
|  |  |  |  |  |  |  |
| Transportation and Material Moving Occupations | 53-0000 | 2,460 | \$10.33 | \$16.82 | \$14.27 | \$20.06 |
| Driver/Sales Workers | 53-3031 | NP | \$8.44 | \$10.46 | \$10.15 | \$11.48 |
| Heavy and Tractor-Trailer Truck Drivers | 53-3032 | 360 | \$16.95 | \$22.36 | \$21.37 | \$25.07 |
| Light Truck or Delivery Services Drivers | 53-3033 | 370 | \$9.62 | \$19.22 | \$14.32 | \$24.01 |
| Taxi Drivers and Chauffeurs | 53-3041 | 80 | \$10.23 | \$13.31 | \$12.63 | \$14.86 |
| Automotive and Watercraft Service Attendants | 53-6031 | 30 | \$9.08 | \$12.76 | \$12.79 | \$14.61 |
| Excavating and Loading Machine and Dragline Operators | 53-7032 | NP | \$19.02 | \$22.73 | \$22.77 | \$24.60 |
| Industrial Truck and Tractor Operators | 53-7051 | 50 | \$15.73 | \$20.24 | \$20.18 | \$22.51 |
| Cleaners of Vehicles and Equipment | 53-7061 | 120 | \$11.08 | \$13.42 | \$12.73 | \$14.58 |
| Laborers and Freight, Stock, and Material Movers, Hand | 53-7062 | 710 | \$10.33 | \$13.44 | \$12.67 | \$14.98 |
| Packers and Packagers, Hand | 53-7064 | 230 | \$9.29 | \$11.75 | \$11.28 | \$12.99 |
| Refuse and Recyclable Material Collectors | 53-7081 | 40 | \$11.34 | \$15.36 | \$15.35 | \$17.38 |

[^11]
# Town of Barrington, New Hampshire Request for Proposals 

For

## Compensation Study



## Due: Tuesday, September 3, 2019

No later than 12:00pm

Deliver by USPS to:
Town of Barrington
Compensation Study Proposal
PO Box 660
Barrington, NH 03825

Deliver by UPS/FedEx/Other to:
Town of Barrington
Compensation Study Proposal
333 Calef Highway
Barrington, NH 03825

Questions to Conner MacIver, Town Administrator
(603) 664-7395
cmaciver@barrington.nh.gov
www.barrington.nh.gov

# TOWN OF BARRINGTON 

Office of the Select Board<br>Request for Proposals - Compensation Study - 2019

The Barrington Select Board is requesting proposals from vendors for a compensation study which shall be due to the Barrington Town Hall, P.O. Box 660, 333 Calef Highway, Barrington, NH 03825, in a sealed envelope clearly labeled "Compensation Study Proposal", on or before 12 PM, Tuesday, September 3, 2019.

## 1. Barrington Information

The Town of Barrington is a community of approximately 9,000 located in Strafford County with a total assessed value of $\$ 1,000,000,000$. The Town is an SB-2 form of Town Meeting which is governed by a five-member Select Board. The Town has an annual operating budget of $\$ 7,124,100$ not counting capital expenditures. Municipal functions include: Police, Fire, Highway, Transfer Station, Recreation, Library, Planning, Building Inspection/Code Enforcement, Tax, Town Clerk, Finance, and Administration. This study will examine 45 positions across 12 departments.

## 2. Functions/Responsibilities

The Town of Barrington desires a comprehensive compensation study. The goal of this study is to consider external market results on all positions with interdepartmental equity and hierarchical equity of range placement considered. A review of total rewards for each position in comparison to the external marketplace taking into consideration full-time and part-time employment status. The compensation study should meet the following objectives and requirements:

1. Competitive salary range for each position
a. Low, mean, median, and high
b. Use competitive marketplace for each position, understanding that different positions will have different competitive marketplaces
2. Recommendations delivered in a format which can be readily implemented by the Select Board
a. Using the current wage scale and/or
b. Analyze current wage scale and make additional recommendations
3. Confidence of comparability by position
a. Parity as a percentage
4. Differentiate part-time and full-time status and how employment status relates to total rewards.
a. Discovered ranges for part-time and full-time by position, including benefits (total compensation)
b. For part-time and full-time, identify the composition of total rewards (wages and benefits)

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3. Company Identity

Company Name $\qquad$

Mailing Address $\qquad$

City $\qquad$ State $\qquad$ Zip

Principal Place of Business (if different than above) $\qquad$

Phone $\qquad$ E-Mail $\qquad$

Contact Name $\qquad$

Contact Title $\qquad$

Authorization

Date $\qquad$

## Signature

## 4. Company Summary

Please provide a company summary. Additional details may be attached.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
5. Price

Please develop a proposal which meets the needs as outlined in the request. Additional details may be attached. Optional alternatives may also be proposed for consideration.

Proposed Contract Price: $\qquad$

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## 6. References/Qualifications

Please provide the following:

- A list of three N. H. clients which the vendor has provided services over the past five years. Include the number of employees or positions studied for each of the clients. Please include/provide samples of a work product.
- A list of qualifications and experience of the staff who will be working with the Town.
- Please provide a sample contract/agreement for review.


## 7. Work Schedule

The Town and the vendor will mutually agree upon a time table at the beginning of the project, the time table will become a part of this agreement.

Please provide a proposed work schedule. This should include an anticipated start date and completion date.

Proposed Start Date: $\qquad$

Anticipated Completion Date: $\qquad$

Please attached any additional details regarding scheduling.

## 8. Definition of Methodology

Within the labor market, please define the methodology that would be used for identifying comparable employers and employees. This methodology is expected to include considerations for size (land area and population), proximity, budget, etc. Please attach the defined methodology separately.

## 9. Materials Provided by the Town

The Town of Barrington has gathered, prepared, and compiled the following information in specific detail. This information is readily available for use during the compensation study.

- Recently updated job descriptions
- Including 1-3 sentence summaries for each job description which can easily be used for parity and for survey response comparison

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- Comprehensive spreadsheet of positions, incumbents, and total rewards including data in the following columns:
- Incumbent-Specific
- Incumbent Name
- Number of Incumbents in Position
- Identified Step within Range for Incumbent
- Current Wage Rate
- Annual Income
- Hire Date of Incumbent
- Years of Service of Incumbent
- Earned Time Rate for Incumbent
- Position-Specific
- Position Title
- Identified Range for Position
- Number of Direct Reports
- Full Time Equivalent
- Range Minimum for Position
- Range Median for Position
- Range Maximum for Position
- Eligibility for Town-Subsidized Health Insurance Benefits
- Eligibility for Town-Subsidized Dental Insurance
- Eligibility for Town Contribution to Flexible Spending Account
- Eligibility for Enrollment in New Hampshire Retirement System
- Eligibility for Earned Time Benefit
- Eligibility for Short-Term or Long-Term Disability Insurance
- Comparable Position Included in Recent Wage Survey (Results Available)
- Position Eligible for Exempt Status
- Eligibility for Life Insurance
- Wage survey results from two recent external studies which Barrington participated in.
- Wage survey data made available for members of the New Hampshire Municipal Association.
- Current wage scale.
- Calculated range spread of $22 \%$ across all ranges.

The Town is ready and willing to cooperate with additional requests for information regarding Town employees in a timely fashion.

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# TOWN OF BARRINGTON 

NEW HAMPSHIRE

Office of the Select Board<br>Request for Proposals - Compensation Study - 2019

## 10. Relationship of the Parties

The relationship between the vendor and the Town shall be that of an Independent Contractor. As such, the vendor shall hold the Town, its agents, servants and employees harmless, at the vendor's sole expense, to any liability or legal proceeding occurring as a result of the vendors' negligence or omissions, including costs of defense and reasonable attorney's fees.

## 11. Insurance

The vendor agrees that it will carry any and all insurance which will protect it, the Town and its officials, agents, volunteers and employees from any and all claims and demands, costs, damages, loss of service or consortium, expenses, compensation and attorneys' fees including but not limited to any and all claims for personal injury and/or death, workers' compensation injuries, and property damages which may, in any way, arise from or out of the operations of the vendor whether such operations be performed by the vendor itself, anyone directly or indirectly employed by it or any other persons or company retained in any way to carry on all or portion of the operations, activities or work required by or related to the Contract. The vendor further agrees that the Town and its officials, agents, volunteers and employees shall be named as an additional insured in any and all such liability insurance policies required by the Town.

Prior to commencing work, the Contractor shall demonstrate that it carries a general liability policy with limits of $\$ 1,000,000$ per occurrence and $\$ 2,000,000$ aggregate, as well as completed operations coverage, applicable to the work performed under this Contract and all liabilities as set forth above. The general liability policy must also contain contractual liability coverage applicable to the contractual indemnification obligation set forth below.

The vendor will furnish to the Town a Certificate of Insurance and an endorsement prior to executing the Contract or commencing work demonstrating that the Town and its officials, agents, volunteers and employees are named as an additional insured on the general liability and automobile liability insurance coverage on a primary and noncontributory basis.

The vendor shall provide proof of workers compensation insurance meeting State of New Hampshire required limits and providing employer's liability coverage.

The Town shall not be required to insure the vendor, any subcontractor or any professional service provider.

## 12. Indemnification

To the fullest extent permitted by law, vendor shall protect, indemnify, save, defend and hold

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# TOWN OF BARRINGTON 

Office of the Select Board
Request for Proposals - Compensation Study - 2019
harmless the Town, including its officials, agents, volunteers and employees ("Indemnified Parties"), from and against any and all liabilities, obligations, claims, damages, penalties, causes of action, costs, interest and expenses, including but not limited to reasonable attorney and paralegal fees, which Indemnified Parties may become obligated or suffer by reason of any accident, bodily injury, personal injury, death of person, economic injury or loss of or damage to property, arising indirectly or directly under, out of, in connection with, or as a result of this Contract or the activities of Contractor or its agents, employees, contractors or subcontractors, and even if caused in part by any negligent act or omission of Indemnified Parties.

In addition, and regardless of respective fault, vendor shall defend, indemnify and hold harmless the Indemnified Parties for any costs, expenses and liabilities arising out of a claim, charge or determination that vendor's officers, employees, contractors, subcontractors or agents are employees of the Indemnified Parties, including but not limited to claims or charges for benefits, wages, fees, penalties, withholdings, damages or taxes brought in connection with laws governing workers compensation, unemployment compensation, social security, Medicare, state or federal taxation, and/or any other similar obligation associated with an employment relationship.

The vendor's obligations to defend, indemnify and hold harmless the Indemnified Parties hereunder shall survive the term of this Contract.

The Town shall not be required to defend or indemnify the Contractor, any subcontractor or any professional service provider.

## 13. Termination/Resignation

Neither party shall be liable to the other or deemed to be in breach under the agreement for any failure to perform including, without limitation, a delay in rendering performance due to causes beyond its reasonable control, such as an order, injunction, judgment, or determination of any Court of the United States, or the State of New Hampshire, an Act of God, war, civil disobedience, extraordinary weather conditions, labor disputes, shortages or fluctuation in electric power, heat, light, or air conditioning. Dates or time of performance will be extended automatically to the extent of such delays provided that the party whose performance is affected notifies the other promptly of the existence and nature of such delay. It is agreed, however, that since the performance dates of this contract are important, continued failure to perform for periods aggregating sixty (60) or more days even for causes beyond the control of the Contractor, shall be deemed to render performance impossible, and the municipality shall thereafter have the right to terminate this agreement in accordance with the provisions of the following paragraph.

Subject to the provisions of the above paragraph entitled "Force Majeure", if the Contractor shall fail to fulfill in a timely and satisfactory manner its obligations under this agreement, or if the Contractor violates any covenants, conditions, or stipulations of this agreement, which failure or Page $\mid 7$

# TOWN OF BARRINGTON 

NEW HAMPSHIRE

Office of the Select Board<br>Request for Proposals - Compensation Study - 2019

violation shall continue for twenty-one (21) business days after written notice of such failure or violation is received by the Contractor, then the municipality shall thereupon have the right to terminate this agreement by giving written notice to the Contractor of such termination and specifying the effective date thereof, at least seven (7) days before the effective date of such termination.

All work shall be the property of the Municipality which shall own the data and all related information. In the event the Municipality terminates the Contract as indicated above or at the end of any annual term the Municipality does not renew the contract all finished and unfinished work product shall be transmitted to the Municipality. The Contractor will be paid an amount which bears the same ratio to the total compensation as the services actually performed bear to the total services covered by the Contract, less payment of compensation previously made. Termination of the Contract or the retention of funds by the Municipality shall not preclude the Municipality or the vendor from bringing an action against either party for damages or exercising any other legal, equitable, or contractual rights by the Municipality or vendor may possess in the event of the vendors' failure to perform.

## 14. Misrepresentation or Default

The Municipality may void any and all contract(s) at any time if the vendor has materially misrepresented any offering or defaults on any contract with a New Hampshire municipality.

In the event that any Contract person or employee assigned to the Municipality of Barrington is convicted of any act resulting in personal gain in the execution of services provided through this agreement, then the Municipality shall have no obligation of prior notice and may immediately terminate any and all Contracts.

## 15. Transfer/Assignment

The vendor shall not assign or in any way transfer any interest in this agreement without the prior written consent of the Town, provided however, that claims for money due or to become due to the vendor from the municipality hereunder may be assigned to a bank, trust company, or other financial institution without such consent, so long as notice of any such assignment is furnished promptly to the Assessors, any such assignment shall be expressly made subject to all defenses, set offs, or counterclaims which would have been available to the Town against the vendor in the absence of such assignment.

## 16. Work Product

All information acquired by the vendor from the municipality or from others at the expense of the municipality in performance of the agreement shall be and remain the property of the municipality.

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All records, data files, computer records, worksheets, deliverable products complete and incomplete, and all other types of information prepared or acquired by the vendor for delivery to the municipality shall be and remain the property of the municipality. However, the vendor shall have no need to disclose its own software or business information but be responsible to provide the information in a readily read format such as Microsoft Office.

The vendor agrees that they will use this information only as required in the performance of this agreement and will not, before or after the completion of this agreement, otherwise use said information, nor copy, nor reproduce the same in any form, except pursuant to the sole written instructions of the Town. The vendor further agrees to return said information in whatever form it is maintained by the vendor.

## 17. Services/Accommodations

The vendor agrees to provide all services, support, personnel, labor, personal materials and equipment to perform the services that are the subject of the RFP in compliance with NH state requirements.

## 18. General Information

The Town reserves the right to reject any or all proposals in the best interest of the Town, to waive informalities and technicalities and to accept the proposal that the Municipality deems to be in its best interest. Proposal price is an important consideration, but not the sole criteria to be considered. References and examples of similar work will be seriously considered. The goal of this study is to consider external market results on all positions with interdepartmental equity and hierarchical equity of range placement considered. A review of total rewards for each position in comparison to the external marketplace taking into consideration full-time and part-time employment status.

## 19. Additional Information/Addendums

All additional information and addendums will be posted on the Town of Barrington's website at www.barrington.nh.gov/bids. Within the Compensation Study Request for Proposals, a firm can subscribe to updates in order to be notified regarding any additional information or addendums.

## Page $\mid 9$

Expenditure History 2013-2019

| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4130-01-4110 | Executive-S/M Salaries | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4130-01-4290 | Executive-Employee Benefits | 0 | 0 | 0 | 0 | 98 | 9,095 | 0 |
| 01-4130-01-4560 | Executive-Conferences \& Training | 0 | 0 | 0 | 0 | 0 | 88 | 55 |
| 01-4130-01-4580 | Executive SM Mileage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4130-02-4110 | Executive-Salary | 73,297 | 77,445 | 79,773 | 78,305 | 78,933 | 0 | 40,812 |
| 01-4130-02-4111 | Executive-TA FT Hourly |  |  |  |  |  | 14,525 | 27,075 |
| 01-4130-02-4112 | Executive-TA PT Hourly |  |  |  |  |  | 77,224 | 40,000 |
| 01-4130-02-4154 | Executive-ET Buyout |  |  |  |  |  | 0 | 4,000 |
| 01-4130-02-4290 | Executive-Employee Benefits | 6,838 | 6,186 | 7,104 | 6,690 | 7,095 | 33 | 38,771 |
| 01-4130-02-4349 | Executive-Consultants |  |  |  |  |  |  |  |
| 01-4130-02-4560 | Executive-Conferences \& Training | 306 | 974 | 673 | 2,225 | 2,175 | 2,786 | 3,300 |
| 01-4130-02-4570 | Executive-TA Dues | 0 | 0 | 0 | 0 | 0 | 210 | 1,004 |
| 01-4130-02-4580 | Executive-Mileage | 362 | 307 | 156 | 259 | 340 | 470 | 400 |
| 01-4130-09-4310 | Executive-Contracts | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4130-09-4532 | Executive-Web and Cable | 2,782 | 5,832 | 6,743 | 2,769 | 2,781 | 3,433 | 3,500 |
| 01-4130-09-4540 | Executive-Advertising | 290 | 1,250 | 1,576 | 856 | 964 | 157 | 2,500 |
| 01-4130-09-4570 | Executive-Dues | 6,580 | 7,863 | 7,097 | 7,505 | 7,739 | 7,593 | 8,443 |
| 01-4130-09-4710 | Executive-Land Acquisition \& Clearing | 0 | 0 | 16,210 | 0 | 0 | 0 | 0 |
| 01-4130-09-4730 | Executive-Building Construction | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4130-09-4732 | Executive-Building Demolition | 0 | 0 | 190,000 | 14,634 | 17,500 | 0 | 0 |
| 01-4130-09-4733 | Executive-Building Design | 0 | 47,450 | 208,543 | 0 | 0 | 0 | 0 |
| 01-4130-09-4810 | Executive-Incident Fund | 18,257 | 7,090 | 11,536 | 40,170 | 100,661 | 50,554 | 85,000 |
| 01-4130-09-4820 | Executive-Grant Match | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| 01-4130-09-4840 | Executive-Memorial Fund | 768 | 210 | 338 | 497 | 111 | 719 | 2,000 |
| 01-4140-01-4110 | Town Clerk-Salary | 45,018 | 52,081 | 52,460 | 56,348 | 57,656 | 59,574 | 60,855 |
| 01-4140-01-4111 | Town Clerk-F/T Hourly Wages | 33,690 | 34,204 | 35,583 | 35,732 | 36,111 | 36,952 | 37,035 |
| 01-4140-01-4112 | Town Clerk-P/T Hourly Wages | 18,789 | 21,039 | 24,957 | 26,427 | 26,201 | 29,992 | 32,570 |
| 01-4140-01-4154 | Town Clerk-E/T Buyout | 2,122 | 2,899 | 4,121 | 4,856 | 4,998 | 2,438 | 1,768 |
| 01-4140-01-4290 | Town Clerk-Employee Benefits | 41,615 | 41,991 | 43,268 | 45,914 | 48,172 | 48,966 | 53,141 |
| 01-4140-01-4310 | Town Clerk-Contracts | 300 | 300 | 300 | 804 | 654 | 555 | 555 |
| 01-4140-01-4434 | Town Clerk-Maintenance | 89 | 0 | 150 | 150 | 113 | 0 | 0 |
| 01-4140-01-4443 | Town Clerk-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 250 | 255 |
| 01-4140-01-4550 | Town Clerk-Printing | 579 | 624 | 590 | 619 | 1,043 | 943 | 1,047 |
| 01-4140-01-4560 | Town Clerk-Conferences \& Training | 1,888 | 2,256 | 2,633 | 2,362 | 2,535 | 2,929 | 3,300 |
| 01-4140-01-4570 | Town Clerk-Dues \& Fees | 45 | 45 | 200 | 215 | 225 | 215 | 225 |
| 01-4140-01-4572 | Town Clerk-Service Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4140-01-4580 | Town Clerk-Mileage \& Expenses | 175 | 254 | 184 | 266 | 236 | 252 | 422 |
| 01-4140-01-4611 | Town Clerk-Office Supplies | 2,398 | 2,271 | 2,348 | 2,640 | 2,419 | 2,191 | 2,000 |
| 01-4140-01-4612 | Town Clerk-Postage | 6,254 | 5,618 | 5,429 | 5,345 | 5,064 | 5,534 | 5,500 |
| 01-4140-01-4754 | Town Clerk-Equipment | 635 | 1,308 | 5,575 | 1,889 | 410 | 0 | 3,346 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4140-03-4112 | Election-P/T Hourly Wages | 3,547 | 12,149 | 3,124 | 18,456 | 2,794 | 10,245 | 4,100 |
| 01-4140-03-4432 | Election-Equipment Maintenance | 400 | 512 | 400 | 400 | 450 | 450 | 750 |
| 01-4140-03-4540 | Election-Advertising | 0 | 105 | 167 | 573 | 0 | 0 | 0 |
| 01-4140-03-4550 | Election-Printing/Coding Ballot Machine | 2,688 | 4,671 | 2,676 | 5,719 | 4,818 | 4,978 | 2,415 |
| 01-4140-03-4560 | Election Conferences \& Training | 0 | 0 | 0 | 0 | 0 | 100 | 200 |
| 01-4140-03-4580 | Election-Mileage \& Expenses | 0 | 0 | 0 | 17 | 28 | 0 | 60 |
| 01-4140-03-4611 | Election-Office Supplies | 251 | 473 | 300 | 610 | 296 | 568 | 342 |
| 01-4140-03-4612 | Election-Postage | 15 | 271 | 30 | 516 | 9 | 119 | 200 |
| 01-4140-03-4754 | Election-Equipment | 953 | 1,256 | 610 | 1,003 | 1,600 | 680 | 600 |
| 01-4150-01-4110 | Admin-Salary |  |  |  |  |  | 57,413 | 57,674 |
| 01-4150-01-4111 | Admin-F/T hourly Wages | 171,690 | 174,950 | 182,153 | 166,963 | 152,683 | 89,742 | 86,419 |
| 01-4150-01-4112 | Admin-P/T Hourly Wages | 40,690 | 38,918 | 37,502 | 37,707 | 55,254 | 59,476 | 28,956 |
| 01-4150-01-4154 | Admin-E/T Buyout | 3,800 | 6,761 | 6,039 | 6,120 | 2,999 | 1,313 | 3,000 |
| 01-4150-01-4290 | Admin-Employee Benefits | 100,513 | 95,028 | 92,864 | 80,456 | 71,995 | 79,245 | 80,054 |
| 01-4150-01-4310 | Admin-Contracts | 35,519 | 27,388 | 31,223 | 42,698 | 49,932 | 43,090 | 58,000 |
| 01-4150-01-4331 | Admin-Auditing Contracts | 12,150 | 13,050 | 8,850 | 12,800 | 13,563 | 12,800 | 15,300 |
| 01-4150-01-4434 | Admin-Equipment Maintenance | 6,546 | 3,081 | 4,702 | 8,113 | 10,970 | 4,673 | 0 |
| 01-4150-01-4442 | Admin-Equipment Rental | 1,634 | 1,634 | 1,360 | 1,626 | 1,626 | 1,626 | 1,626 |
| 01-4150-01-4443 | Admin-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 678 | 900 |
| 01-4150-01-4531 | Admin-Communications | 792 | 726 | 926 | 797 | 799 | 813 | 750 |
| 01-4150-01-4550 | Admin-Printing | 3,015 | 4,391 | 4,696 | 3,705 | 2,845 | 2,271 | 3,000 |
| 01-4150-01-4560 | Admin-Conferences \& Training | 900 | 1,200 | 1,994 | 1,459 | 1,353 | 2,905 | 3,500 |
| 01-4150-01-4570 | Admin-Dues \& Fees | 300 | 308 | 260 | 410 | 405 | 420 | 450 |
| 01-4150-01-4571 | Admin-Registry of Deeds | 0 | 0 | 0 | 0 | 41 | 187 | 200 |
| 01-4150-01-4580 | Admin-Mileage \& Expenses | 416 | 656 | 615 | 503 | 606 | 1,726 | 1,500 |
| 01-4150-01-4611 | Admin-Office Supplies | 4,771 | 7,230 | 9,173 | 4,844 | 4,160 | 4,300 | 4,500 |
| 01-4150-01-4612 | Admin-Postage | 2,532 | 2,298 | 3,953 | 3,095 | 1,702 | 2,066 | 1,900 |
| 01-4150-01-4754 | Admin-Equipment | 625 | 1,885 | 2,655 | 3,934 | 0 | 640 | 4,000 |
| 01-4150-03-4310 | Assessing-Contracts | 26,401 | 22,056 | 30,134 | 38,585 | 40,796 | 29,561 | 45,000 |
| 01-4150-04-4110 | Tax Coll-Salary | 34,845 | 43,017 | 46,663 | 47,260 | 48,357 | 49,908 | 51,006 |
| 01-4150-04-4111 | Tax Coll-F/T Hourly Wages |  |  |  |  |  | 6,405 | 33,760 |
| 01-4150-04-4112 | Tax Coll-P/T Hourly Wages | 24,539 | 21,480 | 25,995 | 24,179 | 22,461 | 11,180 | 0 |
| 01-4150-04-4154 | Tax Coll-E/T Buyout | 1,449 | 1,909 | 2,071 | 911 | 0 | 962 | 1,000 |
| 01-4150-04-4290 | Tax Coll-Employee Benefits | 18,144 | 18,337 | 22,819 | 24,686 | 20,728 | 20,238 | 53,701 |
| 01-4150-04-4310 | Tax Coll-Contracts | 3,517 | 4,270 | 2,537 | 3,205 | 3,133 | 1,772 | 2,604 |
| 01-4150-04-4434 | Tax Coll-Office Equip Maint | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4150-04-4442 | Tax Coll-Equipment Rental | 1,456 | 1,456 | 728 | 0 | 0 | 0 | 0 |
| 01-4150-04-4443 | Tax Coll-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4150-04-4550 | Tax Coll-Printing | 2,878 | 2,841 | 2,716 | 2,520 | 2,423 | 2,466 | 2,564 |
| 01-4150-04-4560 | Tax Coll-Conferences \& Training | 1,097 | 1,045 | 1,086 | 360 | 690 | 750 | 1,235 |
| 01-4150-04-4570 | Tax Coll-Dues \& Fees | 90 | 90 | 90 | 90 | 150 | 130 | 100 |
| 01-4150-04-4571 | Tax Coll-Registry of Deeds | 0 | 0 | 0 | 0 | 14 | 1,069 | 950 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4150-04-4580 | Tax Coll-Mileage \& Expenses | 301 | 353 | 328 | 200 | 454 | 404 | 678 |
| 01-4150-04-4611 | Tax Coll-Office Supplies | 993 | 342 | 416 | 802 | 616 | 711 | 500 |
| 01-4150-04-4612 | Tax Coll-Postage | 7,891 | 6,267 | 801 | 6,384 | 6,788 | 6,019 | 6,000 |
| 01-4150-04-4754 | Tax Coll-Equipment | 402 | 270 | 265 | 1,933 | 1,173 | 0 | 0 |
| 01-4150-05-4110 | Treasurer-Salary | 5,150 | 5,317 | 5,396 | 5,419 | 5,587 | 6,495 | 6,852 |
| 01-4150-06-4110 | Deputy Treasurer Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4152-03-4310 | Revaluation-Contracts | 53,087 | 113,033 | 63,351 | 44,897 | 57,197 | 47,406 | 54,000 |
| 01-4153-01-4332 | Legal | 77,746 | 49,480 | 75,220 | 37,819 | 43,065 | 34,896 | 40,000 |
| 01-4155-01-4154 | Payroll Admin-End of Service | 15,059 | 5,404 | 22,277 | 6,194 | 9,898 | 34,720 | 35,000 |
| 01-4155-01-4210 | Payroll Admin-Health Insurance | 576 | 169 | -187 | 0 | 0 | 0 | 0 |
| 01-4155-01-4220 | Payroll Admin-Employer FICA/Medicare | -25 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4155-01-4230 | Payroll Admin-Retirement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4155-01-4250 | Payroll Admin-Unemployment Compensation | 0 | 0 | 0 | 0 | 0 | 252 | 0 |
| 01-4155-01-4260 | Payroll Admin-Workers Compensation | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4155-01-4290 | Payroll Admin-Medical Surveillance Program | 991 | 1,122 | 2,139 | 947 | 1,774 | 1,466 | 1,800 |
| 01-4190-01-4110 | Land Use Salary |  |  |  |  |  |  |  |
| 01-4190-01-4111 | Land Use F/T Hourly Wages | 0 | 0 | 539 | 28,790 | 38,187 | 39,498 | 40,210 |
| 01-4190-01-4112 | Land Use P/T Hourly Wages | 33,755 | 32,601 | 32,977 | 8,702 | 1,151 | 936 | 1,500 |
| 01-4190-01-4154 | Land Use ET Buyout | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| 01-4190-01-4290 | Land Use-Employee Benefits | 3,296 | 5,878 | 10,126 | 20,753 | 25,079 | 25,581 | 27,781 |
| 01-4190-01-4349 | Land Use Consultants | 150 | 0 | 10,941 | 4,550 | 8,230 | 9,303 | 8,000 |
| 01-4190-01-4439 | Land Use Forest and Trails | 0 | 131 | 491 | 494 | 375 | 490 | 375 |
| 01-4190-01-4442 | Land Use Equipment Rental | 522 | 0 | 0 | 0 | 0 | 0 | 1 |
| 01-4190-01-4443 | Land Use Copier Lease \& Maint | 0 | 0 | 0 | 0 | 397 | 318 | 450 |
| 01-4190-01-4531 | Land Use-Communications | 601 | 713 | 723 | 604 | 333 | 281 | 300 |
| 01-4190-01-4540 | Land Use Advertising | 2,673 | 2,898 | 4,944 | 5,170 | 4,163 | 4,303 | 5,500 |
| 01-4190-01-4541 | Land Use Education \& Outreach | 0 | 50 | 60 | 59 | 0 | 100 | 100 |
| 01-4190-01-4550 | Land Use Printing | 0 | 511 | 210 | 740 | 434 | 65 | 500 |
| 01-4190-01-4560 | Land Use Conferences \& Training | 1,964 | 887 | 775 | 1,865 | 1,828 | 2,014 | 2,000 |
| 01-4190-01-4570 | Land Use Dues \& Fees | 570 | 643 | 491 | 610 | 753 | 1,210 | 1,200 |
| 01-4190-01-4571 | Land Use Registry of Deeds | 0 | 0 | 0 | 147 | 219 | 669 | 1,000 |
| 01-4190-01-4580 | Land Use Mileage \& Expenses | 688 | 344 | 519 | 527 | 520 | 632 | 600 |
| 01-4190-01-4611 | Land Use Office Supplies | 2,636 | 2,558 | 2,105 | 1,766 | 699 | 675 | 800 |
| 01-4190-01-4612 | Land Use Postage | 4,225 | 3,505 | 7,492 | 1,996 | 3,923 | 2,678 | 4,000 |
| 01-4190-01-4754 | Land Use Equipment | 203 | 1,000 | 1,118 | 1,233 | 995 | 473 | 1,000 |
| 01-4194-01-4112 | Gen Gov Bldg-P/T Hourly Wages | 44,981 | 46,398 | 45,882 | 21,984 | 28,043 | 30,439 | 29,302 |
| 01-4194-01-4154 | Gen Gov Bldg-Earned Time Buyout | 0 | 0 | 560 | 0 | 0 | 0 | 0 |
| 01-4194-01-4290 | Gen Gov Bldg-Employee Benefits | 2,220 | 2,515 | 2,910 | 3,302 | 3,182 | 3,291 | 3,294 |
| 01-4194-01-4350 | Gen Govt Bldgs-Contracts | 18,545 | 19,032 | 21,332 | 43,453 | 42,347 | 42,588 | 43,012 |
| 01-4194-01-4431 | Gen Govt Bldgs-Building Maintenance | 73,118 | 32,176 | 14,986 | 19,580 | 15,285 | 9,288 | 100,000 |
| 01-4194-01-4432 | Gen Govt Bldgs-Equipment Maintenance | 1,263 | 2,600 | 1,378 | 1,823 | 2,189 | 1,676 | 2,000 |
| 01-4194-01-4441 | Gen Govt Bldgs-Rental/Lease | 52,811 | 54,936 | 61,933 | 62,328 | 62,057 | 62,759 | 64,300 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
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| 01-4194-01-4442 | Gen Govt Bldgs Equipment Rental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4194-01-4531 | Gen Govt Bldgs-Communications | 30,895 | 31,322 | 32,162 | 28,942 | 28,958 | 28,437 | 31,400 |
| 01-4194-01-4622 | Gen Govt Bldgs-Electric | 40,440 | 46,822 | 49,252 | 37,978 | 38,757 | 46,551 | 44,000 |
| 01-4194-01-4624 | Gen Govt Bldgs-Heating Fuel | 40,865 | 51,578 | 32,447 | 19,397 | 22,897 | 33,652 | 30,000 |
| 01-4194-01-4626 | Gen Govt Bldgs-Vehicle Fuel | 116,946 | 113,304 | 71,193 | 56,878 | 67,377 | 78,060 | 87,500 |
| 01-4194-01-4651 | Gen Govt Bldgs-Operating Supplies | 2,003 | 3,463 | 3,263 | -6,181 | 2,807 | 3,000 | 2,900 |
| 01-4194-01-4754 | Gen Govt Bldgs Equipment | 0 | 560 | 0 | 0 | 0 | 0 | 0 |
| 01-4195-01-4350 | Cemetery-Contracts/Mowing | 14,141 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 11,680 |
| 01-4195-01-4439 | Cemetery-Maintenance | 363 | 866 | 647 | 33 | 3,788 | 630 | 1,000 |
| 01-4195-01-4622 | Cemetery-Electric | 174 | 180 | 257 | 147 | 166 | 149 | 220 |
| 01-4195-01-4651 | Cemetery-Operating Supplies | 1,324 | 2,032 | 968 | 991 | 989 | 3,685 | 1,500 |
| 01-4195-01-4740 | Cemetery-Improvements \& Expansion | 1,282 | 283 | 3,980 | 3,600 | 500 | 663 | 3,500 |
| 01-4196-01-4520 | Insurance | 50,471 | 56,049 | 87,782 | 64,014 | 61,333 | 53,839 | 52,942 |
| 01-4197-01-4341 | AdRegAssoc-Strafford Reg Plan | 7,593 | 7,596 | 7,752 | 7,760 | 7,838 | 8,113 | 8,394 |
| 01-4210-01-4110 | Police -Salary | 73,815 | 75,444 | 82,253 | 77,746 | 78,370 | 86,471 | 161,317 |
| 01-4210-01-4111 | Police-F/T Hourly Wages | 452,728 | 460,258 | 402,567 | 435,880 | 451,301 | 461,320 | 420,548 |
| 01-4210-01-4112 | Police-P/T Hourly Wages | 14,377 | 10,411 | 19,720 | 31,809 | 36,917 | 41,429 | 38,539 |
| 01-4210-01-4123 | Police-Shift Differential | 7,295 | 6,778 | 6,321 | 7,205 | 6,825 | 0 | 0 |
| 01-4210-01-4140 | Police-Overtime | 61,852 | 67,415 | 85,994 | 67,541 | 60,741 | 58,513 | 55,000 |
| 01-4210-01-4141 | Police-Witness Fees-Overtime | 2,042 | 1,020 | 2,524 | 1,923 | 3,122 | 0 | 2,000 |
| 01-4210-01-4145 | Police-Holiday Pay | 24,225 | 23,238 | 22,066 | 19,756 | 24,859 | 22,610 | 23,276 |
| 01-4210-01-4154 | Police-E/T Buyout | 24,223 | 18,746 | 11,180 | 13,826 | 20,380 | 15,290 | 18,000 |
| 01-4210-01-4196 | Police-Highway Safety Grants | 1,341 | 0 | 0 | -695 | 4,167 | 2,491 | 1,286 |
| 01-4210-01-4290 | Police-Employee Benefits | 360,699 | 370,507 | 336,778 | 352,113 | 379,126 | 390,303 | 413,992 |
| 01-4210-01-4332 | Police-Legal | 0 | 0 | 0 | 0 | 0 | 11,500 | 11,500 |
| 01-4210-01-4350 | Police-Contracts | 14,394 | 15,495 | 19,367 | 16,714 | 20,919 | 19,737 | 20,300 |
| 01-4210-01-4432 | Police-Vehicle \& Vehicle Equipment Maint. | 18,884 | 16,299 | 17,247 | 21,782 | 39,980 | 12,727 | 18,000 |
| 01-4210-01-4434 | Police-Office Equipment Maint | 0 | 0 | 0 | 0 | 525 | 1,100 | 0 |
| 01-4210-01-4443 | Police-Copier Supplies | 1,781 | 1,696 | 1,667 | 1,328 | 2,452 | 2,764 | 2,700 |
| 01-4210-01-4531 | Police-Communications | 4,229 | 4,263 | 8,010 | 10,340 | 9,895 | 9,813 | 10,185 |
| 01-4210-01-4550 | Police-Printing | 196 | 0 | 251 | 150 | 490 | 161 | 250 |
| 01-4210-01-4560 | Police-Conference/Training | 358 | 897 | 1,400 | 2,094 | 3,556 | 5,991 | 6,000 |
| 01-4210-01-4570 | Police-Dues \& Fees | 1,364 | 1,588 | 1,295 | 777 | 709 | 814 | 830 |
| 01-4210-01-4580 | Police Mileage \& Expenses | 0 | 0 | 0 | 0 | 0 | 439 | 650 |
| 01-4210-01-4612 | Police-Postage | 2,066 | 1,845 | 2,457 | 1,905 | 1,402 | 1,960 | 2,000 |
| 01-4210-01-4651 | Police-Operating Supplies | 9,815 | 6,979 | 8,708 | 9,185 | 10,599 | 12,418 | 11,500 |
| 01-4210-01-4652 | Police-Uniforms | 3,742 | 4,473 | 6,256 | 15,725 | 6,583 | 9,170 | 7,500 |
| 01-4210-01-4752 | Police-Vehicles | 31,038 | 32,077 | 26,468 | 23,068 | 30,160 | 0 | 33,000 |
| 01-4210-01-4754 | Police-Equipment | 9,992 | 13,804 | 10,362 | 9,194 | 12,626 | 7,479 | 8,016 |
| 01-4210-01-4810 | Police-Contingency | 0 | 0 | 9,300 | 0 | 0 | 0 | 3,801 |
| 01-4210-01-4820 | Police-Grant Match | -2,589 | 0 | 0 | 0 | 0 | 0 | 1 |
| 01-4210-02-4111 | Police-Clerical | 33,553 | 38,154 | 39,291 | 40,124 | 39,208 | 42,262 | 43,097 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
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| 01-4210-02-4651 | Police-K9 | 0 | 0 | 0 | 0 | 0 | 2,061 | 2,500 |
| 01-4220-01-4110 | Fire Chief Salary | 52,434 | 53,984 | 59,066 | 59,481 | 60,940 | 62,573 | 73,570 |
| 01-4220-01-4111 | Fire/EMS-FT hourly wages | 35,932 | 37,041 | 59,154 | 79,713 | 75,323 | 81,958 | 81,200 |
| 01-4220-01-4112 | Fire/EMS-PT Hourly | 3,604 | 4,920 | 6,834 | 26,030 | 21,050 | 14 | 8,500 |
| 01-4220-01-4121 | Fire/EMS Responder Points | 37,818 | 38,854 | 37,550 | 39,878 | 37,031 | 41,160 | 27,000 |
| 01-4220-01-4122 | Fire/EMS EMS On-Call | 0 | 0 | 0 | 0 | 22,896 | 34,300 | 33,500 |
| 01-4220-01-4124 | Fire/EMS Per-diem hourly | 0 | 0 | 0 | 0 | 22,176 | 42,219 | 50,000 |
| 01-4220-01-4140 | Fire/EMS Overtime | 2,551 | 3,388 | 3,901 | 3,180 | 6,538 | 9,022 | 10,000 |
| 01-4220-01-4145 | Fire/EMS Holiday Pay | 4,064 | 4,191 | 4,415 | 4,549 | 6,023 | 6,440 | 6,681 |
| 01-4220-01-4154 | Fire/EMS-E/T Buyout | 5,754 | 5,940 | 6,694 | 7,083 | 5,898 | 8,579 | 9,917 |
| 01-4220-01-4290 | Fire/EMS-Employee Benefits | 61,367 | 62,180 | 88,271 | 109,566 | 106,608 | 109,837 | 100,000 |
| 01-4220-01-4350 | Fire/EMS Contracts | 28,806 | 28,305 | 36,928 | 35,818 | 38,042 | 28,525 | 23,000 |
| 01-4220-01-4351 | Fire/EMS AMB Contract Billing | 0 | 0 | 0 | 0 | 1,219 | 11,932 | 16,000 |
| 01-4220-01-4432 | Fire/EMS Equipment Maintenance | 0 | 0 | 0 | 0 | 0 | 2,660 | 2,500 |
| 01-4220-01-4433 | Fire/EMS Vehicle Maintenance | 11,905 | 19,620 | 20,175 | 15,202 | 15,890 | 20,023 | 11,000 |
| 01-4220-01-4531 | Fire/EMS-Communications | 6,235 | 6,194 | 6,567 | 5,851 | 6,441 | 5,134 | 5,100 |
| 01-4220-01-4560 | Fire/EMS Conferences \& Training | 7,405 | 6,663 | 6,140 | 6,173 | 7,137 | 5,909 | 4,000 |
| 01-4220-01-4570 | Fire/EMS Dues \& Fees | 2,250 | 2,204 | 2,174 | 3,089 | 2,229 | 1,810 | 2,000 |
| 01-4220-01-4580 | Fire/EMS Mileage \& Expenses | 81 | 0 | 96 | 355 | 217 | 46 | 200 |
| 01-4220-01-4611 | Fire/EMS Office Supplies | 1,357 | 738 | 1,514 | 1,078 | 1,177 | 935 | 1,000 |
| 01-4220-01-4651 | Fire Operating Supplies | 9,282 | 8,891 | 9,324 | 10,693 | 10,489 | 3,784 | 3,500 |
| 01-4220-01-4652 | Fire/EMS Protective Gear | 18,588 | 17,684 | 22,119 | 20,519 | 32,822 | 17,776 | 18,100 |
| 01-4220-01-4754 | Fire/EMS Equipment | 14,002 | 13,504 | 9,607 | 20,994 | 8,214 | 15,202 | 15,600 |
| 01-4220-01-4820 | Fire/EMS Grant Match | 0 | 999 | 4,000 | 3,321 | 0 | 1,870 | 0 |
| 01-4220-02-4121 | Fire/EMS Deputy Chief Stipend | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4220-02-4651 | Fire/EMS EMS Operating Supplies | 1,881 | 2,443 | 2,407 | 1,563 | 2,518 | 3,698 | 6,000 |
| 01-4220-02-4820 | Fire/Emergency Management Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4220-03-4651 | Fire/EMS Prevention |  |  |  |  |  | 2,631 | 2,500 |
| 01-4220-03-4820 | Fire/EMS Fire Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4240-01-4111 | Building-FT Hourly | 52,221 | 0 | 51,511 | 57,138 | 66,234 | 65,661 | 101,061 |
| 01-4240-01-4112 | Building-PT Hourly Wages | 36,302 | 97,718 | 42,513 | 47,135 | 48,297 | 48,147 | 29,573 |
| 01-4240-01-4140 | Building-Overtime | 0 | 0 | 0 | 0 | 0 | 2,139 | 3,000 |
| 01-4240-01-4154 | Building-ET Buyout | 1,769 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4240-01-4290 | Building-Employee Benefits | 22,636 | 10,125 | 16,672 | 18,745 | 30,104 | 37,998 | 71,417 |
| 01-4240-01-4332 | Building-Legal | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4240-01-4432 | Building-Equipment \& Vehicle Maintenance | 182 | 140 | 1,619 | 872 | 2,182 | 564 | 600 |
| 01-4240-01-4434 | Building-Office Equipment Maint | 0 | 0 | 0 | 0 | 0 | 42 | 0 |
| 01-4240-01-4442 | Building-Equipment Rental | 442 | 174 | 210 | 210 | 0 | 0 |  |
| 01-4240-01-4443 | Building-Copier Lease \& Maintenance |  |  |  |  |  | 200 | 200 |
| 01-4240-01-4531 | Building-Communications | 1,097 | 1,461 | 1,376 | 1,233 | 945 | 545 | 450 |
| 01-4240-01-4560 | Building-Conferences \& Training | 314 | 1,752 | 2,593 | 1,708 | 2,263 | 2,093 | 1,100 |
| 01-4240-01-4570 | Building-Dues \& Fees | 374 | 310 | 295 | 595 | 770 | 525 | 650 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
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| 01-4240-01-4580 | Building-Mileage \& Expenses | 0 | 0 | 0 | 0 | 0 | 95 | 250 |
| 01-4240-01-4611 | Building-Office Supplies | 759 | 590 | 386 | 686 | 762 | 1,239 | 550 |
| 01-4240-01-4612 | Building-Postage | 63 | 117 | 133 | 185 | 83 | 42 | 20 |
| 01-4240-01-4651 | Building-Operating Supplies | 275 | 289 | 996 | 1,454 | 654 | 311 | 540 |
| 01-4240-01-4652 | Building-Uniforms \& Protective Gear | 0 | 0 | 0 | 0 | 0 | 1,092 | 800 |
| 01-4240-01-4754 | Building-Equipment | 772 | 799 | 441 | 244 | 112 | 0 | 0 |
| 01-4311-01-4110 | Highway Dept-Salary | 65,706 | 67,764 | 81,490 | 70,322 | 71,581 | 71,340 | 55,000 |
| 01-4311-01-4111 | Highway Dept-FT Hourly Wages | 279,870 | 308,479 | 296,356 | 311,658 | 265,532 | 277,739 | 277,891 |
| 01-4311-01-4112 | Highway Dept-PT \& Temp Hourly Wages | 14,046 | 18,527 | 21,089 | 27,779 | 35,703 | 41,545 | 53,330 |
| 01-4311-01-4140 | Highway Dept-Overtime | 57,226 | 69,676 | 53,909 | 40,721 | 63,474 | 48,881 | 65,000 |
| 01-4311-01-4154 | Highway-E/T Buyout | 22,229 | 7,657 | 8,382 | 9,102 | 9,943 | 9,675 | 6,000 |
| 01-4311-01-4290 | Highway-Employee Benefits | 226,461 | 215,765 | 208,214 | 223,065 | 225,264 | 224,671 | 261,581 |
| 01-4311-01-4349 | Highway-Consultants | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4311-01-4431 | Highway-Building Maint | 26,656 | 29,801 | 33,345 | 20,587 | 43,582 | 42,896 | 40,000 |
| 01-4311-01-4442 | Highway-Equipment Rental | 90 | 0 | 600 | 45,810 | 20,190 | 25,080 | 28,000 |
| 01-4311-01-4531 | Highway Dept-Communications | 2,566 | 1,943 | 1,693 | 1,332 | 905 | 797 | 500 |
| 01-4311-01-4540 | Highway-Advertising | 0 | 0 | 0 | 0 | 0 | 1,550 | 1,100 |
| 01-4311-01-4560 | Highway-Conferences \& Training | 1,768 | 940 | 300 | 1,036 | 2,222 | 973 | 700 |
| 01-4311-01-4570 | Highway-Dues \& Fees | 0 | 0 | 0 | 0 | 0 | 279 | 500 |
| 01-4311-01-4611 | Highway-Office Supplies | 1,438 | 1,181 | 1,118 | 1,155 | 1,289 | 543 | 900 |
| 01-4311-01-4612 | Highway-Postage | 0 | 0 | 0 | 0 | 9 | 40 | 90 |
| 01-4311-01-4652 | Highway-Safety Equipment/Uniforms | 9,769 | 12,424 | 11,910 | 13,957 | 12,106 | 9,844 | 8,750 |
| 01-4311-01-4661 | Highway-Equip/Tools/Hardware/Supplies | 6,658 | 5,118 | 5,417 | 3,160 | 2,227 | 5,283 | 3,500 |
| 01-4312-01-4344 | Highway-Layouts \& re-establishments/ROW | 30,318 | 15,986 | 4,553 | 9,592 | 0 | 10,297 | 15,006 |
| 01-4312-01-4350 | Highway Road Maint.-Contracts/Mowing/Tr | 20,000 | 25,451 | 33,813 | 27,013 | 23,313 | 16,313 | 30,000 |
| 01-4312-01-4433 | Highway-Vehicle Maintenance | 50,903 | 71,569 | 116,454 | 65,918 | 65,535 | 90,290 | 72,000 |
| 01-4312-01-4435 | Highway-Paved Roads | 694,746 | 727,910 | 639,544 | 668,758 | 706,649 | 60,475 | 80,000 |
| 01-4312-01-4439 | Highway-Street Sign Maintenance | 11,147 | 21,020 | 10,511 | 8,905 | 7,058 | 2,994 | 5,500 |
| 01-4312-01-4452 | Highway-Paving | 0 | 0 | 0 | 0 | 4,224 | 600,000 | 600,000 |
| 01-4312-01-4662 | Highway-Materials \& Supplies | 12,407 | 9,228 | 8,517 | 16,011 | 8,345 | 13,363 | 7,500 |
| 01-4312-02-4435 | Highway-Gravel Roads | 5,718 | 9,847 | 16,415 | 12,805 | 15,033 | 3,668 | 14,000 |
| 01-4312-03-4435 | Highway-Gravel Road Upgrades | 32,223 | 24,871 | 28,632 | 29,162 | 19,148 | 14,953 | 30,000 |
| 01-4312-05-4350 | Highway-Winter-Contractors | 100,725 | 132,450 | 164,260 | 115,653 | 176,119 | 175,474 | 133,000 |
| 01-4312-05-4432 | Highway-Winter Equip Maint/Parts \& Supplies | 41,310 | 25,724 | 15,246 | 18,853 | 28,144 | 42,864 | 25,000 |
| 01-4312-05-4663 | Highway-Operating Supplies-Salt \& Sand | 173,505 | 229,913 | 180,148 | 185,709 | 233,501 | 216,729 | 212,978 |
| 01-4313-01-4435 | Highway-Bridges/Rails/Culverts | 691 | 1,322 | 5,818 | 4,539 | 17,621 | 15,919 | 15,000 |
| 01-4321-01-4111 | Transfer Station-FT Hourly Wages | 32,386 | 33,564 | 33,799 | 34,896 | 35,986 | 36,575 | 38,304 |
| 01-4321-01-4112 | Transfer Station-PT Hourly Wages | 39,326 | 19,868 | 18,574 | 20,117 | 23,090 | 30,583 | 30,000 |
| 01-4321-01-4154 | Transfer Station-E/T Buyout | 1,542 | 0 | 800 | 0 | 0 | 0 | 400 |
| 01-4321-01-4290 | Transfer Station-Employee Benefits | 35,239 | 30,054 | 30,083 | 32,111 | 34,885 | 34,732 | 37,435 |
| 01-4321-01-4342 | Transfer Station-Landfill Monitoring | 4,079 | 3,369 | 7,082 | 2,141 | 3,491 | 3,010 | 3,000 |
| 01-4321-01-4343 | Transfer Station-Monitoring Wells | 980 | 1,138 | 0 | 871 | 0 | 2,262 | 2,000 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4321-01-4431 | Transfer Station-Building Maintenance | 9,963 | 17,796 | 3,150 | 11,051 | 4,971 | 1,808 | 15,000 |
| 01-4321-01-4432 | Transfer Station - Equipment Maintenance | 1,186 | 3,845 | 1,642 | 7,228 | 8,508 | 2,047 | 5,700 |
| 01-4321-01-4442 | Transfer Station-Equipment Rental | 0 | 0 | 0 | 540 | 540 | 500 | 500 |
| 01-4321-01-4560 | Transfer Station-Conferences \& Training | 0 | 0 | 0 | 0 | 0 | 420 | 450 |
| 01-4321-01-4570 | Transfer Station-Dues/Fees/Training | 375 | 275 | 100 | 500 | 1,836 | 925 | 950 |
| 01-4321-01-4580 | Transfer Station Mileage \& Expenses | 0 | 0 | 0 | 0 | 0 | 68 | 37 |
| 01-4321-01-4651 | Transfer Station-Operating Supplies | 20,422 | 24,526 | 34,734 | 19,303 | 21,830 | 18,755 | 25,000 |
| 01-4324-01-4350 | Transfer Station-Contracts/Waste Management | 84,357 | 86,390 | 87,853 | 84,521 | 91,469 | 91,390 | 96,000 |
| 01-4324-01-4361 | Transfer Station-Bulky Waste Disposal | 47,931 | 45,606 | 56,415 | 58,686 | 66,152 | 67,033 | 68,000 |
| 01-4324-01-4362 | Transfer Station-Recycling | 6,046 | 14,342 | 32,792 | 30,849 | 23,375 | 50,756 | 55,000 |
| 01-4324-01-4363 | Transfer Station-Electronics Removal | 0 | 0 | 0 | 0 | 9,391 | 10,161 | 14,000 |
| 01-4324-01-4364 | Transfer Station-Metal \& Tire Removal | 13,513 | 9,093 | 16,273 | 15,765 | 1,748 | 1,738 | 2,000 |
| 01-4339-01-4439 | Town Dams-Gate Repair | 1,543 | 0 | 0 | 0 | 2,500 | 0 | 10,000 |
| 01-4339-01-4570 | Town Dams-Registration Fee | 2,300 | 2,300 | 2,300 | 4,600 | 2,300 | 2,300 | 2,300 |
| 01-4419-01-4350 | Health Dept-Rural Dist Health/WRC/LHC | 13,131 | 13,631 | 12,461 | 14,071 | 14,571 | 15,571 | 16,571 |
| 01-4441-01-4112 | Gen Asst-PT Hourly Wages | 7,340 | 7,072 | 4,677 | 5,316 | 6,459 | 6,244 | 8,466 |
| 01-4441-01-4290 | Gen'l Asst-Employee Benefits |  |  |  |  | 11 | 478 | 728 |
| 01-4441-01-4560 | Gen Asst-Conferences/Training | 110 | 30 | 15 | 0 | 0 | 45 | 100 |
| 01-4441-01-4580 | Gen Asst-Mileage \& Expenses | 67 | 0 | 0 | 0 | 0 | 76 | 100 |
| 01-4444-01-4832 | Gen Asst-Food Pantry | 15,000 | 15,000 | 15,000 | 14,712 | 14,045 | 8,340 | 15,000 |
| 01-4444-01-4833 | Gen Asst-Transportation | 0 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-4444-01-4834 | Gen Asst-Community Action | 2,000 | 2,000 | 2,750 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-4444-01-4835 | Gen Asst-Shelters |  |  |  |  |  | 2,000 | 2,000 |
| 01-4445-01-4831 | Gen Asst-Food/Rent/Utilities | 37,685 | 17,156 | 7,242 | 22,045 | 43,435 | 20,708 | 30,000 |
| 01-4520-01-4110 | Recreation-Salary | 49,704 | 45,479 | 50,551 | 54,302 | 55,801 | 57,231 | 58,771 |
| 01-4520-01-4111 | Recreation-FT Hourly Wage | 41,532 | 42,882 | 40,181 | 42,399 | 43,213 | 37,753 | 45,825 |
| 01-4520-01-4112 | Recreation-PT Hourly Wage | 22,375 | 22,813 | 27,283 | 25,203 | 26,599 | 19,150 | 15,000 |
| 01-4520-01-4140 | Recreation-Overtime | 30 | 109 | 0 | 0 | 193 | 65 | 1 |
| 01-4520-01-4154 | Recreation-E/T Buyout | 2,338 | 0 | 4,278 | 3,443 | 4,674 | 4,256 | 5,500 |
| 01-4520-01-4290 | Recreation-Employee Benefits | 81,480 | 74,108 | 69,304 | 44,553 | 80,167 | 71,173 | 79,529 |
| 01-4520-01-4350 | Recreation - Contracts | 744 | 551 | 1,424 | 524 | 566 | 626 | 530 |
| 01-4520-01-4431 | Recreation Facilities Maintenance | 303 | 6 | 0 | 0 | 0 | 0 | 899 |
| 01-4520-01-4434 | Recreation - Software Security | 3,684 | 3,684 | 7,589 | 3,906 | 8,167 | 0 | 4,268 |
| 01-4520-01-4531 | Recreation-Communications | 0 | 0 | 0 | 0 | 0 | 20 | 0 |
| 01-4520-01-4560 | Recreation-Conferences \& Training | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4520-01-4570 | Recreation-Dues \& Fees | 130 | 130 | 130 | 295 | 295 | 290 | 325 |
| 01-4520-01-4580 | Recreation - Mileage | 190 | 0 | 165 | 500 | 0 | 0 | 1,120 |
| 01-4520-01-4611 | Recreation-Office Supplies | 1,605 | 2,258 | 859 | 1,129 | 1,134 | 929 | 634 |
| 01-4520-01-4612 | Recreation-Postage | 131 | 164 | 100 | 100 | 100 | 122 | 100 |
| 01-4520-01-4754 | Recreation-Equipment | 0 | 232 | 110 | 0 | 360 | 0 | 500 |
| 01-4550-01-4110 | Library-Salary | 53,244 | 54,922 | 60,733 | 57,954 | 59,674 | 57,517 | 54,349 |
| 01-4550-01-4111 | Library-FT Hourly Wages | 33,520 | 34,570 | 27,526 | 36,716 | 37,562 | 61,607 | 61,557 |


| Account Number | Account Description | 2013 Expended | 2014 Expended | 2015 Expended | 2016 Expended | 2017 Expended | 2018 Expended | 2019 Year End Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4550-01-4112 | Library-PT | 68,813 | 74,224 | 82,376 | 82,733 | 90,424 | 73,481 | 78,920 |
| 01-4550-01-4154 | Library-E/T Buyout | 2,220 | 5,099 | 4,260 | 5,088 | 6,291 | 5,876 | 4,997 |
| 01-4550-01-4290 | Library-Employee Benefits | 47,509 | 50,826 | 56,250 | 59,938 | 63,795 | 70,948 | 77,728 |
| 01-4550-01-4321 | Library-Contracts | 6,385 | 7,152 | 8,740 | 7,501 | 6,733 | 5,621 | 5,385 |
| 01-4550-01-4322 | Library-Program Expenses | 1,659 | 1,346 | 1,721 | 2,542 | 2,688 | 2,217 | 4,453 |
| 01-4550-01-4431 | Library-Building Maintenance | 1,607 | 1,846 | 1,365 | 2,029 | 1,952 | 1,157 | 600 |
| 01-4550-01-4434 | Library-Equipment Maintenance | 530 | 789 | 880 | 870 | 1,030 | 450 | 1,275 |
| 01-4550-01-4439 | Library-Book Maintenance | 733 | 752 | 782 | 818 | 666 | 908 | 800 |
| 01-4550-01-4443 | Library-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 2,223 | 2,500 |
| 01-4550-01-4531 | Library-Communications | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 01-4550-01-4540 | Library-Advertising/Public Relations | 535 | 231 | 330 | 308 | 355 | 137 | 350 |
| 01-4550-01-4560 | Library-Conferences \& Training | 1,370 | 1,740 | 1,077 | 1,624 | 1,535 | 1,117 | 1,310 |
| 01-4550-01-4570 | Library-Dues \& Fees | 0 | 0 | 0 | 0 | 0 | 865 | 991 |
| 01-4550-01-4580 | Library-Mileage \& Expenses | 549 | 789 | 308 | 447 | 530 | 534 | 650 |
| 01-4550-01-4612 | Library-Postage | 188 | 109 | 159 | 192 | 253 | 182 | 246 |
| 01-4550-01-4641 | Library-Periodicals | 500 | 572 | 610 | 704 | 434 | 381 | 628 |
| 01-4550-01-4642 | Library-Books \& Multi-media | 15,771 | 16,329 | 15,460 | 18,705 | 17,761 | 16,546 | 18,000 |
| 01-4550-01-4643 | Library-Digital Materials | 0 | 0 | 0 | 0 | 2,265 | 4,759 | 5,473 |
| 01-4550-01-4651 | Library-Operating Supplies | 2,665 | 3,626 | 2,930 | 2,945 | 3,544 | 2,631 | 2,800 |
| 01-4583-01-4651 | Patriotic Purposes Contracts |  |  |  |  |  |  | 0 |
| 01-4711-01-4981 | Long Term Bond - Principal |  |  |  |  |  |  | 0 |
| 01-4711-01-4782 | Long Term Bond - Interest |  |  |  |  |  |  | 0 |
| 01-4723-01-4983 | TAN Interest |  |  |  |  |  |  | 0 |

Updated: 9/16/2019

Budget History 2013-2019

| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4130-01-4110 | Executive-S/M Salaries | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| 01-4130-01-4290 | Executive-Employee Benefits | 1 | 1 | 1 | 1 | 1 | 7,700 | 1 | 1 |
| 01-4130-01-4560 | Executive-Conferences \& Training | 0 | 0 | 0 | 0 | 0 | 500 | 500 | 500 |
| 01-4130-01-4580 | Executive SM Mileage | 0 | 0 | 0 | 0 | 0 | 100 | 1 | 1 |
| 01-4130-02-4110 | Executive-Salary | 75,643 | 76,385 | 80,857 | 81,037 | 81,037 | 0 | 40,380 | 80,366 |
| 01-4130-02-4111 | Executive-TA FT Hourly |  |  |  |  |  | 1 | 32,360 | 1 |
| 01-4130-02-4112 | Executive-TA PT Hourly |  |  |  |  |  | 81,037 | 40,808 | 27,608 |
| 01-4130-02-4154 | Executive-ET Buyout |  |  |  |  |  | 500 | 500 | 4,500 |
| 01-4130-02-4290 | Executive-Employee Benefits | 6,992 | 7,120 | 7,695 | 8,513 | 7,609 | 0 | 40,566 | 44,595 |
| 01-4130-02-4349 | Executive-Consultants |  |  |  |  |  |  |  | 5,000 |
| 01-4130-02-4560 | Executive-Conferences \& Training | 1,400 | 1,200 | 1,200 | 2,800 | 2,800 | 3,600 | 3,600 | 3,600 |
| 01-4130-02-4570 | Executive-TA Dues | 0 | 0 | 0 | 0 | 0 | 400 | 600 | 700 |
| 01-4130-02-4580 | Executive-Mileage | 300 | 300 | 300 | 300 | 300 | 600 | 400 | 400 |
| 01-4130-09-4310 | Executive-Contracts | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4130-09-4532 | Executive-Web and Cable | 7,000 | 6,000 | 6,000 | 7,000 | 3,500 | 3,500 | 3,500 | 3,500 |
| 01-4130-09-4540 | Executive-Advertising | 2,000 | 500 | 500 | 700 | 700 | 900 | 500 | 1,500 |
| 01-4130-09-4570 | Executive-Dues | 6,400 | 7,100 | 7,200 | 7,550 | 7,575 | 7,704 | 8,143 | 8,500 |
| 01-4130-09-4710 | Executive-Land Acquisition \& Clearing | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4130-09-4730 | Executive-Building Construction | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4130-09-4732 | Executive-Building Demolition | 0 | 1 | 50,000 | 13,000 | 1 | 1 | 1 | 1 |
| 01-4130-09-4733 | Executive-Building Design | 0 | 49,400 | 103,100 | 1 | 1 | 1 | 1 | 1 |
| 01-4130-09-4810 | Executive-Incident Fund | 20,000 | 19,979 | 20,000 | 20,000 | 75,000 | 65,000 | 85,000 | 100,000 |
| 01-4130-09-4820 | Executive-Grant Match | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4130-09-4840 | Executive-Memorial Fund | 600 | 600 | 400 | 400 | 750 | 500 | 600 | 2,000 |
| 01-4140-01-4110 | Town Clerk-Salary | 30,000 | 53,103 | 55,615 | 56,066 | 57,612 | 58,463 | 60,855 | 62,686 |
| 01-4140-01-4111 | Town Clerk-F/T Hourly Wages | 36,087 | 34,176 | 35,841 | 35,467 | 35,993 | 36,346 | 37,035 | 57,753 |
| 01-4140-01-4112 | Town Clerk-P/T Hourly Wages | 18,563 | 22,008 | 24,824 | 25,031 | 32,301 | 30,071 | 32,570 | 16,659 |
| 01-4140-01-4154 | Town Clerk-E/T Buyout | 5,273 | 4,153 | 3,000 | 4,000 | 4,500 | 5,000 | 4,500 | 4,500 |
| 01-4140-01-4290 | Town Clerk-Employee Benefits | 46,587 | 48,270 | 46,759 | 47,973 | 49,432 | 52,610 | 53,141 | 69,967 |
| 01-4140-01-4310 | Town Clerk-Contracts | 300 | 300 | 300 | 300 | 900 | 650 | 650 | 0 |
| 01-4140-01-4434 | Town Clerk-Maintenance | 500 | 500 | 2,092 | 1,000 | 1,000 | 1,000 | 500 | 1,200 |
| 01-4140-01-4443 | Town Clerk-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 400 | 300 | 300 |
| 01-4140-01-4550 | Town Clerk-Printing | 675 | 675 | 700 | 700 | 1,150 | 1,150 | 1,150 | 1,150 |
| 01-4140-01-4560 | Town Clerk-Conferences \& Training | 1,800 | 1,900 | 2,400 | 2,625 | 2,625 | 3,200 | 3,200 | 3,660 |
| 01-4140-01-4570 | Town Clerk-Dues \& Fees | 45 | 190 | 200 | 220 | 220 | 220 | 220 | 230 |
| 01-4140-01-4572 | Town Clerk-Service Fees | 0 | 0 | 0 | 0 | 0 | 375 | 375 | 375 |
| 01-4140-01-4580 | Town Clerk-Mileage \& Expenses | 200 | 200 | 200 | 200 | 200 | 350 | 350 | 550 |
| 01-4140-01-4611 | Town Clerk-Office Supplies | 2,500 | 2,300 | 2,500 | 3,200 | 2,800 | 2,900 | 2,000 | 2,300 |
| 01-4140-01-4612 | Town Clerk-Postage | 6,700 | 6,700 | 6,700 | 6,500 | 6,500 | 6,500 | 5,500 | 6,500 |
| 01-4140-01-4754 | Town Clerk-Equipment | 1,500 | 1,500 | 4,908 | 3,500 | 2,200 | 3,310 | 3,310 | 6,225 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4140-03-4112 | Election-P/T Hourly Wages | 6,500 | 13,500 | 6,500 | 22,000 | 7,000 | 14,500 | 5,000 | 22,000 |
| 01-4140-03-4432 | Election-Equipment Maintenance | 500 | 500 | 500 | 600 | 600 | 800 | 650 | 800 |
| 01-4140-03-4540 | Election-Advertising | 340 | 300 | 340 | 340 | 340 | 100 | 100 | 100 |
| 01-4140-03-4550 | Election-Printing/Coding Ballot Machine | 3,500 | 5,000 | 3,500 | 7,300 | 3,500 | 6,000 | 3,500 | 7,300 |
| 01-4140-03-4560 | Election Conferences \& Training | 20 | 20 | 20 | 40 | 20 | 20 | 20 | 200 |
| 01-4140-03-4580 | Election-Mileage \& Expenses | 50 | 50 | 50 | 100 | 50 | 50 | 50 | 100 |
| 01-4140-03-4611 | Election-Office Supplies | 300 | 350 | 300 | 600 | 300 | 450 | 300 | 800 |
| 01-4140-03-4612 | Election-Postage | 200 | 300 | 200 | 650 | 200 | 300 | 200 | 850 |
| 01-4140-03-4754 | Election-Equipment | 1,500 | 900 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-4150-01-4110 | Admin-Salary |  |  |  |  |  | 56,126 | 57,674 | 1 |
| 01-4150-01-4111 | Admin-F/T hourly Wages | 178,692 | 180,767 | 192,649 | 183,495 | 174,000 | 109,673 | 95,633 | 98,176 |
| 01-4150-01-4112 | Admin-P/T Hourly Wages | 50,624 | 46,879 | 43,509 | 39,985 | 39,871 | 53,128 | 28,956 | 1 |
| 01-4150-01-4154 | Admin-E/T Buyout | 8,775 | 8,528 | 7,000 | 6,000 | 6,000 | 3,500 | 2,500 | 2,000 |
| 01-4150-01-4290 | Admin-Employee Benefits | 108,439 | 112,322 | 103,259 | 102,310 | 92,984 | 92,996 | 80,054 | 54,732 |
| 01-4150-01-4310 | Admin-Contracts | 39,785 | 43,000 | 31,750 | 42,000 | 42,000 | 39,700 | 58,000 | 58,000 |
| 01-4150-01-4331 | Admin-Auditing Contracts | 11,500 | 11,250 | 11,250 | 12,800 | 13,300 | 13,300 | 13,500 | 14,500 |
| 01-4150-01-4434 | Admin-Equipment Maintenance | 5,050 | 5,050 | 4,500 | 4,000 | 5,250 | 10,000 | 8,000 |  |
| 01-4150-01-4442 | Admin-Equipment Rental | 4,384 | 2,500 | 2,500 | 1,626 | 1,624 | 1,650 | 1,650 | 1,650 |
| 01-4150-01-4443 | Admin-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 500 | 800 | 900 |
| 01-4150-01-4531 | Admin-Communications | 720 | 720 | 775 | 870 | 870 | 900 | 500 | 800 |
| 01-4150-01-4550 | Admin-Printing | 4,080 | 3,000 | 6,000 | 6,000 | 4,300 | 4,000 | 3,000 | 3,000 |
| 01-4150-01-4560 | Admin-Conferences \& Training | 1,000 | 1,000 | 2,000 | 2,000 | 2,000 | 3,000 | 3,500 | 3,500 |
| 01-4150-01-4570 | Admin-Dues \& Fees | 450 | 450 | 500 | 285 | 400 | 405 | 450 | 450 |
| 01-4150-01-4571 | Admin-Registry of Deeds | 0 | 0 | 0 | 0 | 0 | 300 | 200 | 200 |
| 01-4150-01-4580 | Admin-Mileage \& Expenses | 500 | 650 | 650 | 650 | 650 | 650 | 1,500 | 1,500 |
| 01-4150-01-4611 | Admin-Office Supplies | 7,363 | 7,000 | 7,000 | 7,000 | 7,000 | 5,500 | 4,500 | 4,500 |
| 01-4150-01-4612 | Admin-Postage | 3,720 | 3,020 | 3,020 | 3,600 | 4,200 | 2,000 | 1,900 | 1,900 |
| 01-4150-01-4754 | Admin-Equipment | 1,200 | 2,200 | 1,000 | 6,000 | 3,000 | 1,500 | 1,500 | 9,500 |
| 01-4150-03-4310 | Assessing-Contracts | 25,000 | 25,000 | 35,000 | 35,000 | 43,000 | 35,000 | 45,000 | 49,500 |
| 01-4150-04-4110 | Tax Coll-Salary | 38,000 | 43,434 | 46,628 | 46,998 | 48,298 | 49,650 | 51,006 | 52,546 |
| 01-4150-04-4111 | Tax Coll-F/T Hourly Wages |  |  |  |  |  | 0 | 33,760 | 35,552 |
| 01-4150-04-4112 | Tax Coll-P/T Hourly Wages | 23,042 | 24,225 | 25,361 | 25,562 | 25,368 | 26,085 | 0 | 0 |
| 01-4150-04-4154 | Tax Coll-E/T Buyout | 2,894 | 2,209 | 2,000 | 2,800 | 2,800 | 2,000 | 1,500 | 1,500 |
| 01-4150-04-4290 | Tax Coll-Employee Benefits | 27,363 | 25,015 | 24,851 | 29,394 | 28,353 | 23,061 | 53,701 | 53,188 |
| 01-4150-04-4310 | Tax Coll-Contracts | 1,500 | 1,500 | 3,009 | 3,009 | 3,609 | 2,500 | 2,500 | 2,800 |
| 01-4150-04-4434 | Tax Coll-Office Equip Maint | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| 01-4150-04-4442 | Tax Coll-Equipment Rental | 1,456 | 2,650 | 1,089 | 400 | 1 | 1 | 1 | 1 |
| 01-4150-04-4443 | Tax Coll-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 300 | 300 | 1 |
| 01-4150-04-4550 | Tax Coll-Printing | 1,300 | 2,700 | 2,700 | 2,700 | 2,900 | 2,500 | 2,500 | 2,625 |
| 01-4150-04-4560 | Tax Coll-Conferences \& Training | 1,280 | 1,475 | 1,170 | 725 | 985 | 885 | 1,360 | 2,000 |
| 01-4150-04-4570 | Tax Coll-Dues \& Fees | 50 | 90 | 90 | 90 | 90 | 100 | 190 | 190 |
| 01-4150-04-4571 | Tax Coll-Registry of Deeds | 0 | 0 | 0 | 0 | 0 | 900 | 1,050 | 1,050 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4150-04-4580 | Tax Coll-Mileage \& Expenses | 300 | 300 | 300 | 150 | 300 | 450 | 600 | 1,200 |
| 01-4150-04-4611 | Tax Coll-Office Supplies | 1,671 | 400 | 400 | 600 | 800 | 600 | 600 | 600 |
| 01-4150-04-4612 | Tax Coll-Postage | 6,658 | 8,000 | 8,000 | 7,000 | 7,000 | 7,000 | 7,000 | 6,000 |
| 01-4150-04-4754 | Tax Coll-Equipment | 400 | 400 | 400 | 2,400 | 1,400 | 1 | 1 | 4,700 |
| 01-4150-05-4110 | Treasurer-Salary | 5,200 | 5,200 | 5,410 | 6,410 | 6,602 | 6,784 | 6,852 | 7,058 |
| 01-4150-06-4110 | Deputy Treasurer Salary | 0 | 0 | 0 | 1 | 100 | 1,000 | 1,010 | 1,040 |
| 01-4152-03-4310 | Revaluation-Contracts | 45,000 | 110,000 | 45,000 | 45,000 | 47,000 | 59,000 | 54,000 | 1 |
| 01-4153-01-4332 | Legal | 55,000 | 81,000 | 60,000 | 70,000 | 55,000 | 50,000 | 58,000 | 58,000 |
| 01-4155-01-4154 | Payroll Admin-End of Service | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-4155-01-4210 | Payroll Admin-Health Insurance | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4155-01-4220 | Payroll Admin-Employer FICA/Medicare | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4155-01-4230 | Payroll Admin-Retirement | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4155-01-4250 | Payroll Admin-Unemployment Compensation | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4155-01-4260 | Payroll Admin-Workers Compensation | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4155-01-4290 | Payroll Admin-Medical Surveillance Program | 2,000 | 2,000 | 1,995 | 2,000 | 2,000 | 2,000 | 1,800 | 1,800 |
| 01-4190-01-4110 | Land Use Salary |  |  |  |  |  |  |  | 59,420 |
| 01-4190-01-4111 | Land Use F/T Hourly Wages | 0 | 1 | 1 | 28,104 | 38,230 | 39,286 | 40,210 | 41,053 |
| 01-4190-01-4112 | Land Use P/T Hourly Wages | 40,913 | 41,821 | 43,581 | 10,388 | 2,300 | 1,825 | 1,500 | 2,454 |
| 01-4190-01-4154 | Land Use ET Buyout | 1,587 | 1,236 | 400 | 1 | 1 | 1,000 | 1,000 | 2,000 |
| 01-4190-01-4290 | Land Use-Employee Benefits | 3,620 | 7,982 | 11,900 | 21,390 | 21,179 | 27,596 | 27,781 | 49,626 |
| 01-4190-01-4349 | Land Use Consultants | 1,600 | 1,600 | 7,000 | 7,000 | 7,000 | 7,000 | 8,000 | 3,000 |
| 01-4190-01-4439 | Land Use Forest and Trails | 450 | 450 | 500 | 500 | 500 | 500 | 375 | 375 |
| 01-4190-01-4442 | Land Use Equipment Rental | 480 | 480 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4190-01-4443 | Land Use Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 450 | 450 | 750 |
| 01-4190-01-4531 | Land Use-Communications | 720 | 720 | 720 | 720 | 650 | 450 | 300 | 300 |
| 01-4190-01-4540 | Land Use Advertising | 2,500 | 2,500 | 2,500 | 4,500 | 4,500 | 4,500 | 5,500 | 5,500 |
| 01-4190-01-4541 | Land Use Education \& Outreach | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| 01-4190-01-4550 | Land Use Printing | 1,550 | 1,550 | 1,500 | 1,500 | 1,500 | 750 | 500 | 1 |
| 01-4190-01-4560 | Land Use Conferences \& Training | 2,300 | 2,300 | 2,300 | 1,700 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-4190-01-4570 | Land Use Dues \& Fees | 600 | 600 | 600 | 600 | 700 | 1,200 | 1,200 | 1,200 |
| 01-4190-01-4571 | Land Use Registry of Deeds | 0 | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-4190-01-4580 | Land Use Mileage \& Expenses | 1,500 | 1,500 | 1,500 | 1,500 | 1,000 | 1,000 | 600 | 600 |
| 01-4190-01-4611 | Land Use Office Supplies | 2,800 | 2,800 | 2,800 | 1,800 | 800 | 800 | 800 | 800 |
| 01-4190-01-4612 | Land Use Postage | 3,700 | 3,700 | 3,700 | 5,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 01-4190-01-4754 | Land Use Equipment | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-4194-01-4112 | Gen Gov Bldg-P/T Hourly Wages | 40,896 | 45,576 | 47,000 | 26,998 | 27,754 | 28,517 | 29,302 | 30,592 |
| 01-4194-01-4154 | Gen Gov Bldg-Earned Time Buyout | 1,039 | 803 | 200 | 100 | 100 | 100 | 100 | 100 |
| 01-4194-01-4290 | Gen Gov Bldg-Employee Benefits | 3,065 | 2,815 | 2,882 | 3,436 | 3,358 | 3,446 | 3,294 | 3,499 |
| 01-4194-01-4350 | Gen Govt Bldgs-Contracts | 19,300 | 19,300 | 19,300 | 40,163 | 41,934 | 42,465 | 43,012 | 43,012 |
| 01-4194-01-4431 | Gen Govt Bldgs-Building Maintenance | 60,000 | 50,000 | 20,000 | 21,553 | 14,849 | 14,800 | 100,000 | 75,000 |
| 01-4194-01-4432 | Gen Govt Bldgs-Equipment Maintenance | 5,225 | 5,225 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-4194-01-4441 | Gen Govt Bldgs-Rental/Lease | 52,800 | 52,800 | 61,800 | 62,300 | 64,300 | 64,300 | 64,300 | 100,000 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
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| 01-4194-01-4442 | Gen Govt Bldgs Equipment Rental | 1 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4194-01-4531 | Gen Govt Bldgs-Communications | 30,000 | 30,000 | 31,400 | 31,400 | 31,400 | 31,400 | 31,400 | 31,400 |
| 01-4194-01-4622 | Gen Govt Bldgs-Electric | 40,000 | 40,000 | 46,000 | 40,000 | 40,000 | 40,000 | 44,000 | 44,000 |
| 01-4194-01-4624 | Gen Govt Bldgs-Heating Fuel | 45,000 | 45,000 | 40,000 | 35,000 | 25,000 | 25,000 | 25,000 | 30,000 |
| 01-4194-01-4626 | Gen Govt Bldgs-Vehicle Fuel | 110,000 | 110,000 | 110,000 | 90,000 | 75,000 | 75,000 | 75,000 | 87,500 |
| 01-4194-01-4651 | Gen Govt Bldgs-Operating Supplies | 2,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 2,900 | 2,900 |
| 01-4194-01-4754 | Gen Govt Bldgs Equipment | 1,500 | 500 | 300 | 1 | 1 | 1 | 1 | 25,000 |
| 01-4195-01-4350 | Cemetery-Contracts/Mowing | 14,567 | 14,567 | 10,000 | 10,000 | 10,000 | 10,000 | 11,680 | 11,680 |
| 01-4195-01-4439 | Cemetery-Maintenance | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-4195-01-4622 | Cemetery-Electric | 120 | 120 | 220 | 220 | 220 | 220 | 220 | 220 |
| 01-4195-01-4651 | Cemetery-Operating Supplies | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-4195-01-4740 | Cemetery-Improvements \& Expansion | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 01-4196-01-4520 | Insurance | 70,143 | 60,000 | 60,000 | 61,000 | 69,000 | 59,852 | 56,000 | 60,000 |
| 01-4197-01-4341 | AdRegAssoc-Strafford Reg Plan | 7,593 | 7,593 | 7,753 | 7,800 | 7,838 | 7,900 | 8,300 | 8,500 |
| 01-4210-01-4110 | Police -Salary | 73,810 | 74,936 | 78,127 | 77,500 | 77,500 | 86,000 | 161,317 | 161,119 |
| 01-4210-01-4111 | Police-F/T Hourly Wages | 454,835 | 467,896 | 477,679 | 475,215 | 473,622 | 516,711 | 442,683 | 443,984 |
| 01-4210-01-4112 | Police-P/T Hourly Wages | 19,348 | 19,857 | 25,444 | 41,468 | 38,485 | 37,128 | 38,539 | 39,578 |
| 01-4210-01-4123 | Police-Shift Differential | 8,760 | 7,760 | 7,760 | 7,760 | 8,760 | 8,760 | 0 |  |
| 01-4210-01-4140 | Police-Overtime | 60,500 | 60,500 | 55,500 | 55,500 | 55,500 | 60,000 | 60,000 | 60,000 |
| 01-4210-01-4141 | Police-Witness Fees-Overtime | 2,500 | 3,000 | 2,500 | 2,500 | 2,000 | 2,500 | 2,500 | 2,500 |
| 01-4210-01-4145 | Police-Holiday Pay | 24,238 | 25,395 | 26,250 | 20,884 | 23,421 | 22,387 | 24,501 | 22,094 |
| 01-4210-01-4154 | Police-E/T Buyout | 33,982 | 28,604 | 18,600 | 20,000 | 20,000 | 17,500 | 15,000 | 16,500 |
| 01-4210-01-4196 | Police-Highway Safety Grants | 6,000 | 6,000 | 2,000 | 2,000 | 4,888 | 3,146 | 1,286 | 2,612 |
| 01-4210-01-4290 | Police-Employee Benefits | 367,605 | 396,822 | 390,833 | 420,122 | 398,168 | 475,482 | 459,991 | 517,642 |
| 01-4210-01-4332 | Police-Legal | 1 | 1 | 1 | 1 | 1 | 11,500 | 11,500 | 11,500 |
| 01-4210-01-4350 | Police-Contracts | 15,000 | 15,000 | 17,000 | 20,000 | 23,500 | 20,300 | 20,300 | 21,255 |
| 01-4210-01-4432 | Police-Vehicle \& Vehicle Equipment Maint. | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 01-4210-01-4434 | Police-Office Equipment Maint | 0 | 0 | 0 | 0 | 0 | 1,040 | 1,040 | 0 |
| 01-4210-01-4443 | Police-Copier Supplies | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 2,500 | 2,500 |
| 01-4210-01-4531 | Police-Communications | 6,000 | 5,000 | 5,000 | 13,000 | 12,000 | 11,500 | 10,500 | 10,500 |
| 01-4210-01-4550 | Police-Printing | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |
| 01-4210-01-4560 | Police-Conference/Training | 2,000 | 2,000 | 2,000 | 2,000 | 4,000 | 6,000 | 6,000 | 7,500 |
| 01-4210-01-4570 | Police-Dues \& Fees | 1,500 | 1,500 | 1,500 | 1,500 | 1,000 | 1,000 | 1,000 | 800 |
| 01-4210-01-4580 | Police Mileage \& Expenses | 0 | 0 | 0 | 0 | 0 | 100 | 250 | 500 |
| 01-4210-01-4612 | Police-Postage | 2,000 | 2,000 | 2,400 | 2,400 | 2,400 | 2,000 | 2,000 | 2,000 |
| 01-4210-01-4651 | Police-Operating Supplies | 8,000 | 8,500 | 10,000 | 10,000 | 10,000 | 11,000 | 11,000 | 11,000 |
| 01-4210-01-4652 | Police-Uniforms | 4,500 | 4,500 | 4,500 | 4,500 | 5,000 | 6,500 | 6,500 | 6,500 |
| 01-4210-01-4752 | Police-Vehicles | 31,000 | 31,000 | 33,000 | 33,000 | 33,000 | 1 | 33,000 | 33,000 |
| 01-4210-01-4754 | Police-Equipment | 8,000 | 8,000 | 8,000 | 8,000 | 18,000 | 8,000 | 8,000 | 13,500 |
| 01-4210-01-4810 | Police-Contingency | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4210-01-4820 | Police-Grant Match | 1,000 | 1,000 | 1,000 | 1 | 1 | 1 | 1 | 1 |
| 01-4210-02-4111 | Police-Clerical | 37,193 | 38,363 | 39,369 | 38,647 | 41,220 | 41,516 | 43,097 | 44,267 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
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| 01-4210-02-4651 | Police-K9 | 0 | 0 | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 01-4220-01-4110 | Fire Chief Salary | 52,477 | 54,128 | 59,039 | 59,242 | 60,913 | 62,602 | 75,300 | 75,239 |
| 01-4220-01-4111 | Fire/EMS-FT hourly wages | 35,935 | 37,066 | 66,416 | 77,766 | 79,969 | 81,267 | 84,989 | 87,248 |
| 01-4220-01-4112 | Fire/EMS-PT Hourly | 4,800 | 4,050 | 5,500 | 31,900 | 70,181 | 1,152 | 18,000 | 20,800 |
| 01-4220-01-4121 | Fire/EMS Responder Points | 38,000 | 40,200 | 40,200 | 41,900 | 46,950 | 46,950 | 39,201 | 34,650 |
| 01-4220-01-4122 | Fire/EMS EMS On-Call | 0 | 0 | 0 | 0 | 0 | 35,040 | 35,040 | 35,040 |
| 01-4220-01-4124 | Fire/EMS Per-diem hourly | 0 | 0 | 0 | 0 | 0 | 48,312 | 83,570 | 115,633 |
| 01-4220-01-4140 | Fire/EMS Overtime | 3,000 | 3,000 | 6,000 | 6,000 | 6,000 | 6,000 | 8,000 | 9,000 |
| 01-4220-01-4145 | Fire/EMS Holiday Pay | 4,067 | 4,227 | 5,488 | 5,842 | 6,128 | 6,439 | 6,681 | 7,206 |
| 01-4220-01-4154 | Fire/EMS-E/T Buyout | 5,080 | 4,472 | 6,000 | 8,421 | 8,899 | 8,899 | 9,917 | 9,917 |
| 01-4220-01-4290 | Fire/EMS-Employee Benefits | 66,358 | 68,944 | 96,939 | 112,635 | 131,939 | 143,642 | 155,892 | 163,972 |
| 01-4220-01-4350 | Fire/EMS Contracts | 32,720 | 29,720 | 33,720 | 37,620 | 37,620 | 23,600 | 23,600 | 21,900 |
| 01-4220-01-4351 | Fire/EMS AMB Contract Billing | 0 | 0 | 0 | 0 | 0 | 26,500 | 26,500 | 26,500 |
| 01-4220-01-4432 | Fire/EMS Equipment Maintenance | 0 | 0 | 0 | 0 | 0 | 2,500 | 2,500 | 3,700 |
| 01-4220-01-4433 | Fire/EMS Vehicle Maintenance | 10,000 | 10,000 | 12,000 | 16,500 | 12,000 | 9,500 | 15,000 | 15,000 |
| 01-4220-01-4531 | Fire/EMS-Communications | 6,300 | 6,300 | 6,300 | 6,300 | 6,300 | 6,300 | 5,700 | 5,100 |
| 01-4220-01-4560 | Fire/EMS Conferences \& Training | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 4,000 | 4,000 |
| 01-4220-01-4570 | Fire/EMS Dues \& Fees | 2,150 | 2,500 | 2,500 | 2,200 | 2,200 | 2,500 | 2,000 | 2,000 |
| 01-4220-01-4580 | Fire/EMS Mileage \& Expenses | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| 01-4220-01-4611 | Fire/EMS Office Supplies | 800 | 800 | 800 | 1,000 | 1,000 | 5,000 | 1,000 | 1,000 |
| 01-4220-01-4651 | Fire Operating Supplies | 8,000 | 9,000 | 9,000 | 9,000 | 9,000 | 5,000 | 5,000 | 3,500 |
| 01-4220-01-4652 | Fire/EMS Protective Gear | 17,500 | 17,500 | 20,100 | 18,100 | 18,100 | 18,100 | 18,100 | 18,100 |
| 01-4220-01-4754 | Fire/EMS Equipment | 15,000 | 13,800 | 13,250 | 10,200 | 11,475 | 12,960 | 15,600 | 12,500 |
| 01-4220-01-4820 | Fire/EMS Grant Match | 4,000 | 4,000 | 4,000 | 4,000 | 2,500 | 0 | 2,000 | 2,000 |
| 01-4220-02-4121 | Fire/EMS Deputy Chief Stipend | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4220-02-4651 | Fire/EMS EMS Operating Supplies | 2,000 | 2,000 | 2,000 | 2,000 | 2,500 | 2,500 | 4,000 | 6,000 |
| 01-4220-02-4820 | Fire/Emergency Management Grant | 0 | 0 | 1 | 1 | 17,500 | 0 | 500 | 500 |
| 01-4220-03-4651 | Fire/EMS Prevention |  |  |  |  |  | 0 | 2,500 | 2,500 |
| 01-4220-03-4820 | Fire/EMS Fire Grant | 0 | 0 | 0 | 0 | 0 | 2,501 | 1 | 0 |
| 01-4240-01-4111 | Building-FT Hourly | 57,173 | 0 | 1 | 56,148 | 65,022 | 64,780 | 101,061 | 104,749 |
| 01-4240-01-4112 | Building-PT Hourly Wages | 28,272 | 104,484 | 109,328 | 48,856 | 52,520 | 49,042 | 29,573 | 25,821 |
| 01-4240-01-4140 | Building-Overtime | 0 | 0 | 0 | 0 | 0 | 5,000 | 3,000 | 3,000 |
| 01-4240-01-4154 | Building-ET Buyout | 4,032 | 3,223 | 400 | 400 | 400 | 1,000 | 1,000 | 1,000 |
| 01-4240-01-4290 | Building-Employee Benefits | 33,778 | 13,459 | 14,572 | 23,910 | 25,836 | 45,064 | 71,417 | 65,407 |
| 01-4240-01-4332 | Building-Legal | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4240-01-4432 | Building-Equipment \& Vehicle Maintenance | 1,000 | 1,000 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,700 |
| 01-4240-01-4434 | Building-Office Equipment Maint | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 |
| 01-4240-01-4442 | Building-Equipment Rental | 480 | 600 | 1 | 210 | 210 | 210 | 0 |  |
| 01-4240-01-4443 | Building-Copier Lease \& Maintenance |  |  |  |  |  | 250 | 250 | 250 |
| 01-4240-01-4531 | Building-Communications | 1,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,300 | 1,300 | 750 |
| 01-4240-01-4560 | Building-Conferences \& Training | 400 | 500 | 800 | 1,500 | 1,500 | 2,000 | 2,500 | 2,500 |
| 01-4240-01-4570 | Building-Dues \& Fees | 350 | 400 | 400 | 400 | 700 | 800 | 800 | 800 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
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| 01-4240-01-4580 | Building-Mileage \& Expenses | 0 | 0 | 0 | 0 | 0 | 500 | 250 | 400 |
| 01-4240-01-4611 | Building-Office Supplies | 750 | 750 | 750 | 750 | 800 | 800 | 800 | 800 |
| 01-4240-01-4612 | Building-Postage | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 100 |
| 01-4240-01-4651 | Building-Operating Supplies | 300 | 300 | 800 | 800 | 800 | 550 | 550 | 550 |
| 01-4240-01-4652 | Building-Uniforms \& Protective Gear | 0 | 0 | 0 | 0 | 0 | 800 | 800 | 800 |
| 01-4240-01-4754 | Building-Equipment | 800 | 800 | 1 | 1,250 | 500 | 500 | 500 | 500 |
| 01-4311-01-4110 | Highway Dept-Salary | 65,754 | 67,825 | 70,184 | 70,067 | 70,265 | 70,955 | 72,287 | 77,886 |
| 01-4311-01-4111 | Highway Dept-FT Hourly Wages | 315,792 | 315,733 | 320,104 | 320,717 | 326,637 | 284,958 | 277,891 | 284,426 |
| 01-4311-01-4112 | Highway Dept-PT \& Temp Hourly Wages | 15,000 | 27,003 | 18,988 | 34,354 | 35,224 | 53,556 | 53,330 | 57,394 |
| 01-4311-01-4140 | Highway Dept-Overtime | 50,000 | 65,000 | 75,000 | 75,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| 01-4311-01-4154 | Highway-E/T Buyout | 21,782 | 16,489 | 7,659 | 9,000 | 6,000 | 6,000 | 6,000 | 10,000 |
| 01-4311-01-4290 | Highway-Employee Benefits | 255,202 | 256,112 | 253,632 | 278,882 | 267,937 | 270,146 | 261,581 | 253,055 |
| 01-4311-01-4349 | Highway-Consultants | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4311-01-4431 | Highway-Building Maint | 26,000 | 26,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-4311-01-4442 | Highway-Equipment Rental | 450 | 450 | 450 | 450 | 40,000 | 30,000 | 30,000 | 30,000 |
| 01-4311-01-4531 | Highway Dept-Communications | 1,700 | 1,700 | 2,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,000 |
| 01-4311-01-4540 | Highway-Advertising | 0 | 0 | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 01-4311-01-4560 | Highway-Conferences \& Training | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 500 | 1,000 | 1,000 |
| 01-4311-01-4570 | Highway-Dues \& Fees | 0 | 0 | 0 | 0 | 0 | 500 | 500 | 500 |
| 01-4311-01-4611 | Highway-Office Supplies | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-4311-01-4612 | Highway-Postage | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 100 |
| 01-4311-01-4652 | Highway-Safety Equipment/Uniforms | 12,000 | 12,000 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 12,000 |
| 01-4311-01-4661 | Highway-Equip/Tools/Hardware/Supplies | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 01-4312-01-4344 | Highway-Layouts \& re-establishments/ROW | 10,000 | 25,000 | 25,000 | 18,000 | 18,000 | 12,000 | 12,000 | 12,000 |
| 01-4312-01-4350 | Highway Road Maint.-Contracts/Mowing/Tr | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-4312-01-4433 | Highway-Vehicle Maintenance | 50,000 | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 85,000 |
| 01-4312-01-4435 | Highway-Paved Roads | 750,000 | 750,000 | 750,000 | 750,000 | 710,000 | 110,000 | 85,000 | 85,000 |
| 01-4312-01-4439 | Highway-Street Sign Maintenance | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 6,000 | 6,000 | 6,000 |
| 01-4312-01-4452 | Highway-Paving | 0 | 0 | 0 | 0 | 0 | 600,000 | 600,000 | 600,000 |
| 01-4312-01-4662 | Highway-Materials \& Supplies | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 01-4312-02-4435 | Highway-Gravel Roads | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 1 |
| 01-4312-03-4435 | Highway-Gravel Road Upgrades | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 40,000 |
| 01-4312-05-4350 | Highway-Winter-Contractors | 100,000 | 100,000 | 120,000 | 120,000 | 120,000 | 133,000 | 133,000 | 133,000 |
| 01-4312-05-4432 | Highway-Winter Equip Maint/Parts \& Supplies | 20,000 | 22,500 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-4312-05-4663 | Highway-Operating Supplies-Salt \& Sand | 190,560 | 190,560 | 210,560 | 210,560 | 210,560 | 210,560 | 210,560 | 210,560 |
| 01-4313-01-4435 | Highway-Bridges/Rails/Culverts | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 15,000 | 15,000 |
| 01-4321-01-4111 | Transfer Station-FT Hourly Wages | 32,412 | 33,435 | 35,008 | 35,288 | 36,262 | 37,275 | 38,304 | 39,458 |
| 01-4321-01-4112 | Transfer Station-PT Hourly Wages | 42,022 | 41,065 | 21,061 | 21,008 | 30,000 | 18,710 | 22,709 | 30,609 |
| 01-4321-01-4154 | Transfer Station-E/T Buyout | 2,733 | 1,964 | 300 | 800 | 800 | 800 | 800 | 800 |
| 01-4321-01-4290 | Transfer Station-Employee Benefits | 37,978 | 42,490 | 32,925 | 35,760 | 36,005 | 39,541 | 37,435 | 37,686 |
| 01-4321-01-4342 | Transfer Station-Landfill Monitoring | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 01-4321-01-4343 | Transfer Station-Monitoring Wells | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 4,500 | 2,000 | 2,000 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
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| 01-4321-01-4431 | Transfer Station-Building Maintenance | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-4321-01-4432 | Transfer Station - Equipment Maintenance | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 |
| 01-4321-01-4442 | Transfer Station-Equipment Rental | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 01-4321-01-4560 | Transfer Station-Conferences \& Training | 0 | 0 | 0 | 0 | 0 | 500 | 500 | 500 |
| 01-4321-01-4570 | Transfer Station-Dues/Fees/Training | 500 | 500 | 500 | 500 | 500 | 1,000 | 1,000 | 1,000 |
| 01-4321-01-4580 | Transfer Station Mileage \& Expenses | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| 01-4321-01-4651 | Transfer Station-Operating Supplies | 20,000 | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-4324-01-4350 | Transfer Station-Contracts/Waste Management | 90,000 | 90,000 | 92,700 | 95,000 | 98,000 | 98,000 | 105,000 | 105,000 |
| 01-4324-01-4361 | Transfer Station-Bulky Waste Disposal | 40,000 | 40,000 | 40,000 | 52,000 | 60,000 | 60,000 | 75,000 | 75,000 |
| 01-4324-01-4362 | Transfer Station-Recycling | 7,000 | 7,000 | 10,000 | 20,000 | 25,000 | 25,000 | 55,000 | 55,000 |
| 01-4324-01-4363 | Transfer Station-Electronics Removal | 0 | 0 | 0 | 0 | 16,000 | 16,000 | 16,000 | 16,000 |
| 01-4324-01-4364 | Transfer Station-Metal \& Tire Removal | 14,000 | 14,000 | 14,000 | 14,000 | 3,000 | 3,000 | 2,000 | 2,000 |
| 01-4339-01-4439 | Town Dams-Gate Repair | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 10,500 | 10,500 | 10,500 |
| 01-4339-01-4570 | Town Dams-Registration Fee | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 |
| 01-4419-01-4350 | Health Dept-Rural Dist Health/WRC/LHC | 13,132 | 14,072 | 12,462 | 14,071 | 14,071 | 15,571 | 16,571 | 16,571 |
| 01-4441-01-4112 | Gen Asst-PT Hourly Wages | 8,103 | 7,923 | 7,911 | 7,938 | 8,018 | 7,942 | 8,466 | 8,723 |
| 01-4441-01-4290 | Gen'l Asst-Employee Benefits |  |  |  |  |  | 300 | 728 | 848 |
| 01-4441-01-4560 | Gen Asst-Conferences/Training | 30 | 150 | 70 | 70 | 70 | 100 | 100 | 100 |
| 01-4441-01-4580 | Gen Asst-Mileage \& Expenses | 120 | 120 | 50 | 50 | 50 | 50 | 100 | 100 |
| 01-4444-01-4832 | Gen Asst-Food Pantry | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-4444-01-4833 | Gen Asst-Transportation | 0 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-4444-01-4834 | Gen Asst-Community Action | 2,000 | 2,000 | 2,750 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-4444-01-4835 | Gen Asst-Shelters |  |  |  |  |  | 2,000 | 2,000 | 2,000 |
| 01-4445-01-4831 | Gen Asst-Food/Rent/Utilities | 75,000 | 70,000 | 50,000 | 30,000 | 20,000 | 60,000 | 30,000 | 30,000 |
| 01-4520-01-4110 | Recreation-Salary | 49,741 | 51,310 | 53,722 | 54,155 | 55,653 | 57,202 | 58,771 | 60,538 |
| 01-4520-01-4111 | Recreation-FT Hourly Wage | 41,558 | 44,931 | 44,897 | 42,225 | 43,668 | 44,609 | 45,825 | 47,200 |
| 01-4520-01-4112 | Recreation-PT Hourly Wage | 28,527 | 27,124 | 27,893 | 28,076 | 28,827 | 20,250 | 20,808 | 19,617 |
| 01-4520-01-4140 | Recreation-Overtime | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4520-01-4154 | Recreation-E/T Buyout | 7,817 | 4,176 | 400 | 5,500 | 5,300 | 5,300 | 5,500 | 5,500 |
| 01-4520-01-4290 | Recreation-Employee Benefits | 65,820 | 70,560 | 67,012 | 70,620 | 63,843 | 84,723 | 79,529 | 77,907 |
| 01-4520-01-4350 | Recreation - Contracts | 1,425 | 1,425 | 1,425 | 1,660 | 1,660 | 1,660 | 1,660 | 660 |
| 01-4520-01-4431 | Recreation Facilities Maintenance | 3,000 | 3,000 | 3,000 | 1,000 | 1,000 | 900 | 900 | 912 |
| 01-4520-01-4434 | Recreation - Software Security | 3,864 | 3,684 | 3,684 | 3,906 | 4,023 | 4,144 | 4,268 | 4,396 |
| 01-4520-01-4531 | Recreation-Communications | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4520-01-4560 | Recreation-Conferences \& Training | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4520-01-4570 | Recreation-Dues \& Fees | 300 | 300 | 300 | 325 | 315 | 315 | 325 | 325 |
| 01-4520-01-4580 | Recreation - Mileage | 500 | 500 | 500 | 500 | 500 | 1,248 | 1,124 | 1,124 |
| 01-4520-01-4611 | Recreation-Office Supplies | 1,130 | 1,130 | 1,130 | 1,130 | 1,134 | 1,134 | 634 | 682 |
| 01-4520-01-4612 | Recreation-Postage | 50 | 50 | 100 | 100 | 100 | 100 | 100 | 100 |
| 01-4520-01-4754 | Recreation-Equipment | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 01-4550-01-4110 | Library-Salary | 53,284 | 54,965 | 57,574 | 58,044 | 59,654 | 61,334 | 52,966 | 56,493 |
| 01-4550-01-4111 | Library-FT Hourly Wages | 33,546 | 34,605 | 36,237 | 36,536 | 37,540 | 67,651 | 70,606 | 72,738 |


| Account Number | Account Description | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4550-01-4112 | Library-PT | 68,695 | 74,448 | 80,029 | 82,440 | 85,537 | 69,129 | 73,752 | 77,028 |
| 01-4550-01-4154 | Library-E/T Buyout | 7,578 | 5,987 | 5,099 | 5,500 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-4550-01-4290 | Library-Employee Benefits | 50,807 | 58,455 | 61,309 | 62,654 | 64,390 | 73,155 | 77,728 | 94,583 |
| 01-4550-01-4321 | Library-Contracts | 6,851 | 7,429 | 9,111 | 7,794 | 6,902 | 5,763 | 7,882 | 6,288 |
| 01-4550-01-4322 | Library-Program Expenses | 1,650 | 1,500 | 1,500 | 2,500 | 2,500 | 2,500 | 4,000 | 5,000 |
| 01-4550-01-4431 | Library-Building Maintenance | 1,700 | 1,700 | 1,700 | 2,000 | 2,000 | 1,500 | 1,500 | 11,500 |
| 01-4550-01-4434 | Library-Equipment Maintenance | 400 | 450 | 800 | 1,000 | 1,000 | 1,300 | 1,300 | 1,300 |
| 01-4550-01-4439 | Library-Book Maintenance | 750 | 750 | 750 | 750 | 750 | 750 | 800 | 800 |
| 01-4550-01-4443 | Library-Copier Lease \& Maint | 0 | 0 | 0 | 0 | 0 | 1,950 | 2,498 | 2,198 |
| 01-4550-01-4531 | Library-Communications | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 01-4550-01-4540 | Library-Advertising/Public Relations | 250 | 250 | 300 | 300 | 350 | 350 | 350 | 350 |
| 01-4550-01-4560 | Library-Conferences \& Training | 1,815 | 1,950 | 1,950 | 1,950 | 1,950 | 925 | 1,375 | 1,525 |
| 01-4550-01-4570 | Library-Dues \& Fees | 0 | 0 | 0 | 0 | 0 | 943 | 993 | 1,040 |
| 01-4550-01-4580 | Library-Mileage \& Expenses | 500 | 500 | 600 | 600 | 600 | 500 | 500 | 500 |
| 01-4550-01-4612 | Library-Postage | 167 | 184 | 184 | 184 | 246 | 246 | 246 | 246 |
| 01-4550-01-4641 | Library-Periodicals | 450 | 600 | 600 | 600 | 500 | 500 | 500 | 500 |
| 01-4550-01-4642 | Library-Books \& Multi-media | 15,000 | 16,000 | 16,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 01-4550-01-4643 | Library-Digital Materials | 0 | 0 | 0 | 0 | 2,265 | 4,763 | 5,510 | 6,433 |
| 01-4550-01-4651 | Library-Operating Supplies | 2,600 | 3,550 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 01-4583-01-4651 | Patriotic Purposes Contracts |  |  |  |  |  |  | 1 | 1 |
| 01-4711-01-4981 | Long Term Bond - Principal |  |  |  |  |  |  | 1 | 1 |
| 01-4711-01-4782 | Long Term Bond - Interest |  |  |  |  |  |  | 1 | 1 |
| 01-4723-01-4983 | TAN Interest |  |  |  |  |  |  | 1 | 1 |

Updated: 9/16/2019

Barrington Revenue History 2017-2019

| Account Numbe | Account Description | 2017 Estimated Revenu | 2017 Actual Revenu | 2018 Estimated Revenu | 2018 Actual Revenu | 2019 Estimated Revenu | 2019 Actual Revenue |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3120-01-0000 | Land Use Change Tax | 26,000 | 42,912 | 26,000 | 140,855 | 35,000 | $(14,697)$ |
| 01-3185-01-0000 | Yield Tax Warrants | 4,000 | 22,026 | 11,000 | 13,314 | 27,251 | 27,251 |
| 01-3186-01-0000 | Payments in Lieu of Taxes | 22,150 | 21,136 | 21,000 | 18,358 | 10,000 | 0 |
| 01-3187-01-0000 | Gravel Tax Warrant | 1,000 | 902 | 5,900 | 5,936 | 4,156 | 4,156 |
| 01-3189-01-0000 | Boat Fees | 5,000 | 6,825 | 5,000 | 6,365 | 5,652 | 6,071 |
| 01-3190-01-0000 | Interest on Deliquent Taxes | 200,000 | 211,872 | 175,000 | 204,322 | 180,000 | 184,801 |
| 01-3190-02-0000 | Bank Fee | 0 | (11) | 0 | 0 | 0 | (834) |
| 01-3210-01-0000 | UCC Filings \& Certificates | 2,800 | 2,370 | 2,800 | 3,510 | 4,243 | 2,475 |
| 01-3220-01-0000 | Motor Vehicle State Agent Fee | 28,000 | 35,839 | 30,000 | 29,028 | 32,000 | 26,883 |
| 01-3220-02-0000 | Motor Vehicle Title Fee (Clerk | 3,300 | 4,878 | 4,000 | 4,788 | 5,000 | 3,351 |
| 01-3220-03-0000 | Motor Vehicle Local Excise Ta | 1,498,200 | 1,709,631 | 1,744,400 | 1,832,332 | 1,861,172 | 1,278,144 |
| 01-3220-04-0000 | Motor Vehicle-Town Permit Fe | 20,000 | 25,186 | 20,000 | 25,962 | 28,000 | 17,818 |
| 01-3220-05-0000 | Town Clerk Bad Check Fees | 500 | 827 | 700 | 800 | 800 | 893 |
| 01-3220-06-0000 | Town Clerk-Short/Over | 0 | 11 | 900 | 749 | 900 | 0 |
| 01-3230-01-0000 | Building Permit Fees | 100,600 | 125,234 | 95,000 | 116,582 | 69,051 | 44,455 |
| 01-3230-02-0000 | Electrical Permit Fees | 4,500 | 4,980 | 1,000 | 3,000 | 2,000 | 1,965 |
| 01-3230-03-0000 | Mechanical Permit Fees | 4,500 | 5,625 | 3,000 | 5,466 | 5,000 | 4,602 |
| 01-3230-04-0000 | Plumbing Permit Fees | 400 | 446 | 0 | 75 | 0 | 0 |
| 01-3230-05-0000 | Driveway Permit Fees | 0 | 750 | 6,500 | 6,150 | 3,600 | 2,400 |
| 01-3290-01-0000 | Town Dog Licenses | 9,500 | 10,056 | 14,600 | 10,956 | 10,000 | 10,002 |
| 01-3290-02-0000 | Dog License Fee (Clerk) | 200 | 200 | 0 | 0 | 0 | (26) |
| 01-3290-03-0000 | Dog Fines | 3,000 | 3,165 | 3,000 | 6,967 | 4,000 | 3,902 |
| 01-3290-04-0000 | Dog Late Fees | 400 | 422 | 100 | 631 | 400 | 411 |
| 01-3290-05-0000 | Marriage License Fees (Clerk) | 200 | 273 | 100 | 161 | 348 | 238 |
| 01-3290-06-0000 | Vital Records Fees (Clerk) | 1,500 | 2,200 | 1,500 | 2,035 | 2,000 | 1,366 |
| 01-3290-07-0000 | Miscellaneous Town Fees | 2,300 | 2,153 | 600 | 900 | 1,000 | 1,033 |
| 01-3290-08-0000 | Fees, Fines, Other Permits | 12,900 | 7,568 | 100 | 185 | 200 | 0 |
| 01-3352-01-0000 | Meals \& Rooms Tax | 455,833 | 455,833 | 457,165 | 457,165 | 455,000 | 0 |
| 01-3353-01-0000 | Highway Block Grant | 217,116 | 402,733 | 221,433 | 129,058 | 217,000 | 157,097 |
| 01-3359-01-0000 | State Grants | 203,644 | 156,234 | 1,040,000 | 1,040,000 | 0 | 157,948 |
| 01-3401-01-0000 | Town Office Income | 800 | 767 | 400 | 311 | 113 | 70 |
| 01-3401-02-0000 | Police Department Income | 3,000 | 4,297 | 4,000 | 6,448 | 3,735 | 2,318 |
| 01-3401-03-0000 | Fire Department Income | 100 | 230 | 1,000 | 943 | 63 | 37 |
| 01-3401-04-0000 | Zoning Board Income | 3,000 | 4,332 | 1,800 | 2,269 | 1,047 | 611 |
| 01-3401-05-0000 | Planning Board Income | 4,000 | 7,796 | 6,000 | 6,489 | 21,000 | 21,302 |
| 01-3401-06-0000 | Ambulance Income | 80,000 | 162,463 | 110,000 | 85,779 | 73,313 | 52,373 |
| 01-3401-07-0000 | Cemetery Income | 4,000 | 3,550 | 700 | 2,000 | 2,000 | 1,000 |
| 01-3401-11-0000 | Welfare Repayment Income | 12,000 | 11,447 | 200 | 100 | 800 | 800 |
| 01-3404-01-0000 | Electronics Recycling Revenue | 7,500 | 9,381 | 8,000 | 11,429 | 12,000 | 7,429 |
| 01-3404-02-0000 | Trash Bag Revenue | 90,000 | 118,198 | 105,500 | 123,760 | 120,000 | 83,200 |
| 01-3404-03-0000 | Tire Disposal Revenue | 1,300 | 1,746 | 1,200 | 1,533 | 1,500 | 1,065 |
| 01-3404-04-0000 | Bulky Waste Tub Revenue | 13,700 | 31,861 | 30,000 | 42,960 | 45,000 | 32,176 |
| 01-3404-05-0000 | Recycling Revenue | 500 | 716 | 500 | 792 | 800 | 672 |
| 01-3404-06-0000 | Metal Revenue | 100 | 170 | 700 | 1,341 | 708 | 473 |
| 01-3501-01-0000 | Sale of Town Owned Property | 0 | 4,128 | 29,000 | 40,793 | 96,755 | 8,705 |
| 01-3501-02-0000 | Sale of Tax Deeded Property | 10,000 | 12,619 | 14,000 | 7,698 | 39,512 | 39,512 |
| 01-3502-01-0000 | Interest on Investments | 12,000 | 28,256 | 43,000 | 95,348 | 100,000 | 82,760 |
| 01-3509-01-0000 | Miscellaneous Revenue | 3,700 | 8,237 | 5,500 | 15,886 | 10,000 | 8,103 |
|  |  | 3,073,243 | 3,672,469 | 4,252,298 | 4,511,526 | 3,492,119 | 2,264,310 |

Updated: 9/12/2019

## Town of Barrington, NH FEE SCHEDULE

| Ambulance Fees | \$280.00 | Per Trip (other services billed separately) |
| :---: | :---: | :---: |
| Barrington Road Map | \$6.00 | Map of Barrington Roads |
| Boundary Adjustment | $\begin{array}{r} \$ 150.00 \\ \$ 7.00 \\ \$ 50.00 \\ \hline \end{array}$ | Hearing <br> Per Abutter (for certified mail) <br> Record First Sheet (additional sheets are extra) |
| Building Permit - Residential | \$6.00 | Per \$1,000 of Construction Costs (Min fee of \$50 if constr cost under 1,000 , min fee of $\$ 75$ if over 1,000 ) |
| Building Permit - Multi-Fam/Commercial | \$8.00 | Per \$1,000 of Construction Costs (Min fee of \$50) |
| Building Permit Renewal | \$50.00 | Per Renewal |
| Demolition Permit | \$75.00 | Residential and Commercial |
| Copies | \$1.00 | Each Copy (Duplexed Tax Card Counts as 1 Copy) |
| Owner's List | \$100.00 | Hard Copy, Diskette or E-mail |
| Pistol Permits | \$10.00 | Each - Valid for 4 Years |
| Planning Board - Subdivision | $\$ 150.00$ <br> $\$ 7.00$ | Per Lot After the 1st Lot <br> Per Abutter (certified mail) Incl Applicant and All Who Stamp and/or Sign the Plan |
| Recording Plans | \$50.00 | Record First Sheet (additional sheets are extra) |
| Site Plan Regulations | \$10.00 | Booklet |
| Site Plan Review | $\begin{array}{r} \$ 150.00 \\ \$ 75.00 \\ \$ 7.00 \\ \$ 50.00 \\ \hline \end{array}$ | Fee <br> Posting <br> Per Abutter (for certified mail) <br> Recording First Sheet (additional sheets are extra) |
| Subdivision Regulations | \$10.00 | Booklet |
| Voter's Checklist | $\begin{array}{r} \$ 25.00 \\ \$ 1 \text { per page } \\ \hline \end{array}$ | Standard, Unmarked Copy - Hard Copy or E-mail Marked List - Available in Hard Copy Only |
| Zoning Ordinance | \$15.00 | Booklet |
| Zoning Variance | $\begin{array}{r} \$ 150.00 \\ \$ 7.00 \\ \hline \end{array}$ | Per Variance Request <br> Per Abutter (certified mail-applicant counted twice) |
| Digital Voice Recording of Meeting (On CD) | \$20.00 | Per CD and/or Per meeting recorded. |

Note: Document prices listed above do not include postage (except for abutter certified mail). If a customer requests a document bemailed to them, be sure to add postage charges to the cost of the document.

## Section 7: USER FEES

The following fees are hereby established for the disposal of specific types of solid waste. Fees for the disposal of these specific types of solid waste must be paid prior to the disposal of such solid waste. All fees are to be paid directly to the attendant at the solid waste facility unless otherwise noted.

BULKY WASTE TUB ITEMS
FEE
(MINIMUM FOR MISCELLANEOUS BULKY WASTE IS $\$ 5.00$ )
Upholstered Chairs
$\$ 10.00$ each
Loveseats (2 cushion)
$\$ 12.00$ each
Sofas (3 cushion)
$\$ 20.00$ each
Car Seats

| Rugs | $8 \times 10$ |
| :--- | :--- |
|  | $9 \times 12$ |

$\$ 12.00$ each
$\$ 20.00$ each
Televisions
Console TV
Fiberglass Tubs and Shower Stalls
Fiberglass Water Tanks
$\$ 12.00$ each
$\$ 20.00$ each
$\$ 20.00$ each

Toilets
Mattresses, Box Springs
Twin
Double
Queen
King
$\$ 8.00$ each
$\$ 6.00$ each
\$10.00 each piece
$\$ 15.00$ each piece
$\$ 20.00$ each piece
$\$ 25.00$ each piece
Telephones, Car Stereos, VCR, DVD, Toaster Oven, Clothes Iron
$\$ 2.00$ each
Hard Drives, FAX Machines
$\$ 8.00$ each
WHITE GOODS/METALS (Including Stoves, Furnaces, Ranges, Oil Heaters, Dryers, Washers, Dishwashers, Metal Hot Water Tanks, Lawn Mowers, Gas Grills, Microwave Ovens)
$\$ 5.00$ each
POOLS \& TRUCKLOADS OF SCRAP METAL
$\$ 15.00$ each
REFRIGERATORS, FREEZERS,
AIR CONDITIONERS and other similar
refrigeration units (refrigerators must have doors removed).
\$17.00 each
TIRES (Up to 16" Diameter with/without rims)
\$ 3.00 each

PICKUP TRUCKLOAD RATES
PICKUP TRUCKLOAD OF SHEETROCK
PICKUP TRUCKLOAD OF WOOD
PICKUP TRUCKLOAD OF SHINGLES
$\$ 150$ per pickup truck load based on a 1-ton pickup

| Budget Line | Description | Estimated | YTD (as of 7/31/2019) | YTD Calculated Estimate (linear) $(=(1 /(7 / 12))=1.7142858$ | Updated Estimated | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3120-01-0000 | Land Use Change Tax | 40,000 | 26,571 | 45,550 | 35,000 | less land will be coming out of current use in the last quarter |
| 01-3185-01-0000 | Yield Tax Warrants | 10,000 | 27,251 | 46,715 | 27,251 | We have likely collected all the yield tax we will |
| 01-3186-01-0000 | Payment in Lieu of Taxes | 22,000 | 0 | 0 | 10,000 | Frisbie is the only PILOT now, Rochester is straight tax |
| 01-3187-01-0000 | Gravel Tax Warrant | 5,000 | 4,156 | 7,125 | 4,156 | We have likely collected all the gravel tax we will |
| 01-3189-01-0000 | Boat Fees | 5,000 | 5,652 | 9,689 | 5,652 | we have likely collected all the boat fees we will |
| 01-3190-01-0000 | Interest on Deliquent Taxes | 156,000 | 161,710 | 277,217 | 180,000 | Because deeding is $8 / 29$ we will see a reduced payment of back due taxes |
| 01-3190-02-0000 | Bank Fee | 0 | (350) | (600) | 0 |  |
| 01-3210-01-0000 | UCC Filing \& Certificates | 2,800 | 2,475 | 4,243 | 4,243 | based on linear estimate |
| 01-3220-01-0000 | Motor Vehicle State Agent Fees | 32,000 | 23,079 | 39,564 | 32,000 | linear estimate is close to original, no change |
| 01-3220-02-0000 | Motor Vehicle Title Fee (Clerk) | 5,000 | 2,883 | 4,943 | 5,000 | linear estimate is close to original, no change |
| 01-3220-03-0000 | Motor Vehicle Local Excise Tax | 1,861,172 | 1,097,029 | 1,880,621 | 1,861,172 | linear estimate is close to original, no change |
| 01-3220-04-0000 | Motor Vehicle Clerk-Town Permit Fee | 28,000 | 15,314 | 26,253 | 28,000 | linear estimate is close to original, no change |
| 01-3220-05-0000 | Town Clerk Bad Check Fees | 800 | 818 | 1,401 | 800 | used original |
| 01-3220-06-0000 | Town Clerk-Short/Over | 900 | 0 | 0 | 900 | used original |
| 01-3230-01-0000 | Building Permit Fees | 112,000 | 40,280 | 69,051 | 69,051 | based on linear estimate |
| 01-3230-02-0000 | Electrical Permit Fees | 2,000 | 1,175 | 2,013 | 2,000 | linear estimate is close to original, no change |
| 01-3230-03-0000 | Mechanical Permit Fees | 5,000 | 3,797 | 6,508 | 5,000 | linear estimate is close to original, no change |
| 01-3230-05-0000 | Plumbing Permit Fees | 6,500 | 2,100 | 3,600 | 3,600 | based on linear estimate |
| 01-3290-01-0000 | Driveway Permit Fees | 14,600 | 9,799 | 16,798 | 10,000 | Dog license due date has expired, unlikely to increase |
| 01-3290-02-0000 | Town Dog Licenses | 0 | (26) | (44) | 0 |  |
| 01-3290-03-0000 | Dog Fines | 6,700 | 3,582 | 6,141 | 4,000 | Dog license due date has expired, unlikely to increase |
| 01-3290-04-0000 | Dog Late Fees | 400 | 348 | 597 | 400 | used original |
| 01-3290-05-0000 | Marriage License Fees (Clerk) | 200 | 203 | 348 | 348 | based on linear estimate |
| 01-3290-06-0000 | Vital Records Fees (Clerk) | 2,000 | 1,212 | 2,078 | 2,000 | linear estimate is close to original, no change |
| 01-3290-07-0000 | Miscellaneous Town Fees | 900 | 967 | 1,659 | 1,000 | used actual |
| 01-3290-08-0000 | Fees, Fines, Other Permits | 200 | 0 | 0 | 200 | used original |
| 01-3352-01-0000 | Meals \& Room Tax | 455,000 | 0 | 0 | 455,000 | state will correct |
| 01-3353-01-0000 | Highway Block Grant | 217,000 | 157,097 | 269,309 | 217,000 | state will correct |
| 01-3359-01-0000 | State Grants | 0 | 157,948 | 270,768 | 0 | See revenue information for Mallego Bridge (prieviously budgeted in 2018) |
| 01-3401-01-0000 | Town Office Income | 400 | 66 | 113 | 113 | based on linear estimate |
| 01-3401-02-0000 | Police Department Income | 6,500 | 2,178 | 3,735 | 3,735 | based on linear estimate |
| 01-3401-03-0000 | Fire Deparment Income | 1,000 | 37 | 63 | 63 | based on linear estimate |
| 01-3401-04-0000 | Zoning Board Income | 2,400 | 611 | 1,047 | 1,047 | based on linear estimate |
| 01-3401-05-0000 | Planning Board Income | 7,000 | 20,561 | 35,247 | 21,000 | based on actual; there will be fewer planning projects in the last quarter |
| 01-3401-06-0000 | Ambulance Income | 100,000 | 42,766 | 73,313 | 73,313 | based on linear estimate |
| 01-3401-07-0000 | Cemetary Income | 2,000 | 1,000 | 1,714 | 2,000 | linear estimate is close to original, no change |
| 01-3401-11-0000 | Welfare Repayment Income | 200 | 800 | 1,371 | 800 | based on actual |
| 01-3404-01-0000 | Electronics Recycling Revenue | 12,000 | 5,927 | 10,161 | 12,000 | linear estimate is close to original, no change |
| 01-3404-02-0000 | Trash Bag Revenue | 120,000 | 71,376 | 122,359 | 120,000 | linear estimate is close to original, no change |
| 01-3404-03-0000 | Tire Disposal Revenue | 1,500 | 865 | 1,483 | 1,500 | linear estimate is close to original, no change |
| 01-3404-04-0000 | Bulky Waste Tub Revenue | 45,000 | 26,537 | 45,493 | 45,000 | linear estimate is close to original, no change |
| 01-3404-05-0000 | Recycling Revenue | 800 | 448 | 768 | 800 | linear estimate is close to original, no change |
| 01-3404-06-0000 | Metal Revenue | 1,200 | 413 | 708 | 708 | based on linear estimate |
| 01-3501-01-0000 | Sale of Town Owned Property | 20,000 | 8,705 | 14,923 | 96,755 | based on actual plus anticipated 88,050 from TURBOCAM deal |
| 01-3501-02-0000 | Sales of Tax Deeded Property | 5,000 | 39,512 | 67,734 | 39,512 | based on actual, no tax-deeded sales anticipated in quarter four |
| 01-3502-01-0000 | Inerest on Investments | 40,000 | 73,900 | 126,686 | 100,000 | based on linear estimate with the expectations that quarter four will earn less than others based on amount on deposit |
| 01-3509-01-0000 | Miscellaneous Revenue | 435,935 | 8,103 | 13,890 | 10,000 | based on actual, removed 432,235 from failed warrant article \#3 in 2019, library bond with privately raised funds |
|  | Totals | 3,792,107 | 2,048,874 | 3,512,355 | 3,492,119 |  |

Updated: 9/16/2019

TOWN OF BARRINGTON
NEW HAMPSHIRE

Office of the Town Administrator

## Projected 2020 Unassigned Fund Balance

November 27, 2019
Barrington's unassigned fund balance (like a savings account) ensures cash-flow, continuity of municipal services, and tax rate stability. It is important to maintain an appropriate amount in unassigned fund balance to reduce financial risks, reduce borrowing costs, and to continue the orderly operation of government. The 'appropriate' amount is recommended by the New Hampshire Department of Revenue Administration (DRA) as a range of $8 \%-17 \%$ of regular general fund operating expenditures. Regular general fund operating expenditures are the sum of municipal, school, county, and state expenditures which are locally raised.

Unassigned fund balance primarily comes from unspent money in the Town's budget and collecting more revenue than anticipated. The unassigned fund balance is typically used for warrant articles to limit or eliminate any future tax impact. For example, the Town sets money aside each year into capital reserve accounts to plan for large expenditures; in 2019 these contributions ranged from $\$ 75,000$ for Highway equipment to $\$ 3,000$ for Library technology. Using unassigned fund balance in this way helps to achieve voter support for responsible financial planning. It is important to note that utilizing unassigned fund balance in this way still requires action by Barrington voters; money cannot be appropriated without an action by Barrington voters.

After 2019 appropriations and expenditures, Barrington's unassigned fund balance is approximately $13 \%$ of regular general fund operating expenditures. Thirteen percent is a financially responsible level which the Select Board is committed to maintaining through the utilization of their Fund Balance Policy. The information below contains more specific detail of the fund balance history and use; including planned use for the 2020 Town Meeting.

## Data Analysis and Projections

The Unassigned Fund Balance History dating back to 2002 and the Targeted Fund Balance History dating back to 2011 can be found in the Unassigned Fund Balance History - 191127. This Excel spreadsheet has two sheets/tabs:

1. Fund Balance History
2. Targeted Fund Balance

The Barrington Fund Balance Workbook Details - 191127 provides a detailed description of the information provided in the above referenced Excel workbook.

## TOWN OF BARRINGTON <br> NEW HAMPSHIRE

Office of the Town Administrator
As indicated on page one, the Department Heads and the Select Board ask voters to support certain annual utilization of the unassigned fund balance. The table below represents the planned use of unassigned fund balance for the 2020 Town Meeting.

The only non-annual appropriation planned is the $\$ 400,000$ for the Greenhill Bridge replacement. This is an approved State Bridge Aid Program project which means the State will pay $80 \%$ of the design and construction of the bridge. The sub-standard, single-lane, bridge will be replaced with a two-lane bridge which will last Barrington for decades. The estimated replacement cost is $\$ 2,000,000$. Barrington voters must appropriate the Town's $20 \%$ portion of $\$ 400,000$ for the project to proceed. This is similar to the 2018 warrant article which utilized $\$ 260,000$ of unassigned fund balance for the Mallego Bridge replacement project.

The ending unassigned fund balance for 2019 is $\$ 3,979,805$ (cell G19 of Fund Balance History).

| Planned use of Unassigned Fund Balance for 2020 Town Meeting |  |
| :--- | :--- |
| Amount | Purpose |
| $\$ 400,000$ | Greenhill Bridge Replacement (Town's 20\% portion to match State's $80 \%$ ) |
| $\$ 100,000$ | Paving and Related Road Work - Annual contribution toward paving projects |
| $\$ 75,000$ | Highway Equipment Capital Reserve - Annual saving for large Highway purchases |
| $\$ 75,000$ | Bridge and Culvert Capital Reserve - Annual saving for bridge/culvert work |
| $\$ 50,000$ | Emergency Communication Capital Reserve - Annual saving for emergency comm. |
| $\$ 50,000$ | Fire Truck Capital Reserve - Annual saving for large Fire equipment purchases |
| $\$ 10,000$ | Fire Rescue Equipment Capital Reserve - Annual saving for expensive Fire equip. |
| $\$ 5,000$ | Tricentennial Celebration - Annual saving for the 2022 celebration of 300 years |
| $\$ 3,000$ | Library Technology Capital Reserve - Annual saving for Library technology |
| $\$ 2,000$ | Cemetery Capital Reserve - Annual contribution based on plot sales |
| $\$ 770,000$ | Total Planned Use of Unassigned Fund Balance |

In 2019 it is estimated that $\$ 326,437$ will be added to unassigned fund balance. This contribution is comprised of $\$ 359,271$ in unexpended appropriations and a $\$ 32,834$ revenue deficit. Based on that estimate, the beginning unassigned fund balance for 2020 would be $\$ 4,306,242$. If the $\$ 770,000$ of planned unassigned fund balance use is approved by voters (see table above), the ending unassigned fund balance in 2020 is estimated to be $\$ 3,536,242$. The estimated regular general fund operating expenditures for 2020 (column B of Targeted Fund Balance) are $\$ 31,325,260$. The estimated balance of $\$ 3,536,242$ is $11.3 \%$ of the estimated regular general fund operating expenditures. That represents $\$ 379,416$ below the midpoint of the recommended range. As explained above, the Select Board target the midpoint of the recommended range or $12.5 \%$. These projections were based on multi-year averages; actual values may differ significantly.

## TOWN OF BARRINGTON

NEW HAMPSHIRE
Office of the Town Administrator
In conclusion, Barrington currently holds $13 \%$ unassigned fund balance. If voters support the planned unassigned fund balance utilization totaling $\$ 770,000$, Barrington is estimated to hold $11.3 \%$ in 2020 . It would be counter to the Select Board Fund Balance Policy and effective financial management to utilize fund balance in excess of what is planned.

TOWN OF BARRINGTON
NEW HAMPSHIRE

Office of the Town Administrator

## 2019 Unassigned Fund Balance

September 2, 2019
Barrington's unassigned fund balance (like a savings account) ensures cash-flow, continuity of municipal services, and tax rate stability. It is important to maintain an appropriate amount in unassigned fund balance to reduce financial risks, reduce borrowing costs, and to continue the orderly operation of government. The 'appropriate' amount is recommended by the New Hampshire Department of Revenue Administration (DRA) as a range of $8 \%-17 \%$ of regular general fund operating expenditures. Regular general fund operating expenditures are the sum of municipal, school, county, and state expenditures which are locally raised.

Unassigned fund balance primarily comes from unspent money in the Town's budget and collecting more revenue than anticipated. The unassigned fund balance is typically used for warrant articles to limit or eliminate any future tax impact. For example, the Town sets money aside each year into capital reserve accounts to plan for large expenditures; in 2019 these contributions ranged from $\$ 75,000$ for Highway equipment to $\$ 3,000$ for Library technology. Using unassigned fund balance in this way helps to achieve voter support for responsible financial planning. It is important to note that utilizing unassigned fund balance in this way still requires action by Barrington voters; money cannot be appropriated without an action by Barrington voters.

By the end of 2018, Barrington's unassigned fund balance was above the recommended range at $18 \%$ of regular general fund operating expenditures; up from $11.8 \%$ in 2012. It took seven years to accumulate that much above the midpoint of the recommended range. A strong economy and effective budget management helped to grow the unassigned fund balance over that period of time. In 2018, the Select Board asked voters to draw down that balance by utilizing $\$ 750,000$ toward a Town Offices project, that effort failed. In 2019, the Select Board asked voters to utilize $\$ 1,025,000$ toward a new Town Hall construction project, that effort was successful. By drawing down the unassigned fund balance by over $\$ 1$ million, Barrington is much closer to the midpoint of the recommended range.

After 2019 appropriations and expenditures, Barrington's unassigned fund balance is approximately $13 \%$ of regular general fund operating expenditures. Thirteen percent is a financially responsible level which the Select Board is committed to maintaining through the utilization of their Fund Balance Policy. The following page contains more specific detail of the fund balance history and use; including planned use for the 2020 Town Meeting.

## TOWN OF BARRINGTON

NEW HAMPSHIRE

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## Data Analysis and Projections

The Unassigned Fund Balance History dating back to 2002 and the Targeted Fund Balance History dating back to 2011 can be found in the Unassigned Fund Balance History - 190902. This Excel spreadsheet has two sheets/tabs:

1. Fund Balance History
2. Targeted Fund Balance

The Barrington Fund Balance Workbook Details - 190902 provides a detailed description of the information provided in the above referenced Excel workbook.

As indicated on page one, the Department Heads and the Select Board ask voters to support certain annual utilization of the unassigned fund balance. The table below represents the planned use of unassigned fund balance for the 2020 Town Meeting.

| Planned use of Unassigned Fund Balance for 2020 Town Meeting |  |
| :--- | :--- |
| Amount | Purpose |
| $\$ 400,000$ | Greenhill Bridge Replacement (Town's $20 \%$ portion to match State's $80 \%$ ) |
| $\$ 100,000$ | Paving and Related Road Work - Annual contribution toward paving projects |
| $\$ 75,000$ | Highway Equipment Capital Reserve - Annual saving for large Highway purchases |
| $\$ 75,000$ | Bridge and Culvert Capital Reserve - Annual saving for bridge/culvert work |
| $\$ 50,000$ | Emergency Communication Capital Reserve - Annual saving for emergency comm. |
| $\$ 50,000$ | Fire Truck Capital Reserve - Annual saving for large Fire equipment purchases |
| $\$ 10,000$ | Fire Rescue Equipment Capital Reserve - Annual saving for expensive Fire equip. |
| $\$ 5,000$ | Tricentennial Celebration - Annual saving for the 2022 celebration of 300 years |
| $\$ 3,000$ | Library Technology Capital Reserve - Annual saving for Library technology |
| $\$ 2,000$ | Cemetery Capital Reserve - Annual contribution based on plot sales |
| $\$ 770,000$ | Total Planned Use of Unassigned Fund Balance |

The only non-annual appropriation planned is the $\$ 400,000$ for the Greenhill Bridge replacement. This is an approved State Bridge Aid Program project which means the State will pay $80 \%$ of the design and construction of the bridge. The sub-standard, single-lane, bridge will be replaced with a two-lane bridge which will last Barrington for decades. The estimated replacement cost is $\$ 2,000,000$. Barrington voters must appropriate the Town's $20 \%$ portion of $\$ 400,000$ for the project to proceed. This is similar to the 2018 warrant article which utilized $\$ 260,000$ of unassigned fund balance for the Mallego Bridge replacement project.

The estimated ending unassigned fund balance for 2019 is $\$ 3,979,805$ (cell G19 of Fund Balance History). The average amount added to unassigned fund balance since 2002 is $\$ 652,662$ (average

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## TOWN OF BARRINGTON

of cells H2 through H18 of Fund Balance History). Based on that average, the beginning unassigned fund balance for 2020 would be $\$ 4,632,467$. If the $\$ 770,000$ of planned unassigned fund balance use is approved by voters (see table on page two), the ending unassigned fund balance in 2020 is estimated to be $\$ 3,862,467$. The estimated regular general fund operating expenditures for 2020 (column B of Targeted Fund Balance) are $\$ 31,965,005$. The estimated balance of $\$ 3,862,467$ is $12.1 \%$ of the estimated regular general fund operating expenditures. As explained on page one, the Select Board target the midpoint of the recommended range or $12.5 \%$. These projections were based on multi-year averages; actual values may differ significantly.

In conclusion, Barrington currently holds $13 \%$ unassigned fund balance. If voters support the planned unassigned fund balance utilization totaling $\$ 770,000$, Barrington is estimated to hold $12.1 \%$ in 2020. It would be counter to the Select Board Fund Balance Policy and effective financial management to utilize fund balance in excess of what is planned.

TOWN OF BARRINGTON
NEW HAMPSHIRE

Office of the Town Administrator

## 2019 Unassigned Fund Balance Workbook Details

September 2, 2019
The Unassigned Fund Balance History dating back to 2002 and the Targeted Fund Balance History dating back to 2011 can be found in the Unassigned Fund Balance History - 190902. This Excel spreadsheet has two sheets/tabs:

1. Fund Balance History
2. Targeted Fund Balance

The details below explain each sheet and the columns within them. Use this information to better understand the data presented in the above-referenced Excel workbook.

## Fund Balance History

1. Year
a. January $1^{\text {st }}$ through December $31^{\text {st }}$. Budget year $=$ calendar year.
2. Beginning Unassigned Fund Balance
a. This amount is finalized after a completed prior year audit (typically late in the third quarter). The completed audit finalizes the amount added to unassigned fund balance in the prior year. This amount can be estimated in the first quarter based on unaudited prior year expenditures and revenues.
3. Total Spent by Warrant Article
a. Unassigned fund balance can be used as a funding source at Town Meeting. All approved warrant articles which use unassigned fund balance are totaled after the vote in March.
4. Department of Revenue Administration Adjustment
a. Unassigned fund balance can be used within a budget year, for emergency expenditures, with prior authorization from the Department of Revenue Administration. Additionally, the Department of Revenue Administration may make adjustments based on the reported financial information. These adjustments can happen at anytime within a budget year and are totaled at the end of the year.
5. Amount Used to Reduce Taxes
a. During tax-rate-setting, the Select Board can authorize the utilization of unassigned fund balance to reduce the tax rate. When employed responsibly, this approach can help ensure a stable tax rate. If used excessively, this can cause steep spikes and falls, causing instability in the tax rate. Unassigned fund balance used to reduce the tax rate must be matched by either an equal amount in future years or a reduction in appropriations in order to avoid the tax rate spiking the

## TOWN OF BARRINGTON

following year. This decision is made late in quarter three or early in quarter four based on the Department of Revenue Administration tax rate setting process.
6. Total Used from Unassigned Fund Balance
a. This totals the prior three columns indicating how much the unassigned fund balance was reduced throughout the year. This amount is finalized at the end of quarter four or early in quarter one of the next year.
7. Ending Unassigned Fund Balance
a. This subtracts the total used from the beginning balance to indicate an ending balance prior to end of year contributions to unassigned fund balance. This amount is finalized at the end of quarter four or early in quarter one of the next year.
8. Total Amount Added to Unassigned Fund Balance
a. This amount is primarily comprised of unexpended operating budget appropriations and revenues in excess of estimates. Unused overlay from the prior year, retired trust funds, and cancelled warrant articles may also contribute. This amount can be estimated in quarter one of the following year but is not finalized until the financials are audited. The audit of the prior year financials is typically completed by the end of quarter three.

## Targeted Fund Balance

1. Year
a. January $1^{\text {st }}$ through December $31^{\text {st }}$. Budget year $=$ calendar year.
2. Regular General Fund Operating Expenditures
a. The Department of Revenue Administration tabulates this number based on voter and legislative body approved appropriations. This amount includes the school, county, state, and municipal expenditures. This amount is the basis for the Department of Revenue Administration's recommendation for unassigned fund balance. This number is finalized late in quarter three or early in quarter four during the Department of Revenue Administration's tax-rate setting process.
3. $8 \%$ - Minimum of Recommended Range
a. Represents $8 \%$ of the regular general fund operating expenditures. The Department of Revenue Administration recommends holding between $8 \%$ and $17 \%$ of the regular general fund operating expenditures.
4. $12.5 \%$ - Targeting Midpoint
a. Represents $8 \%$ of the regular general fund operating expenditures. The Select Board, by policy, targets the midpoint of the Department of Revenue Administration's range (8\%-17\%).
5. $17 \%$ - Top of Recommended Range

## TOWN OF BARRINGTON

a. Represents $17 \%$ of the regular general fund operating expenditures. The Department of Revenue Administration recommends holding between $8 \%$ and $17 \%$ of the regular general fund operating expenditures.
6. Ending Unassigned Fund Balance
a. This represents the unassigned fund balance at the end of each year. This does not include end of year contributions to fund balance which are added for the starting balance for the following year.
7. Difference from the Midpoint
a. This amount represents the unassigned fund balance in relation to the midpoint of the Department of Revenue Administration recommended range. A positive number represents the amount above $12.5 \%$ and a negative number represents the amount below $12.5 \%$.

## Unassigned Fund Balance History - 191127

| Year |  | Beginning nassigned nd Balance | Total Spent by Warrant Article |  | Department of Revenue Administration Adjustment |  | Amount Used to Reduce Taxes |  | Total Used from Unassigned Fund Balance |  | EndingUnassignedFund Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2002 | \$ | 1,390,355 | \$ | 50,600 | \$ | - | \$ | 200,000 | \$ | 250,600 | \$ | 1,139,755 |
| 2003 | \$ | 1,142,232 | \$ | 80,000 | \$ | - | \$ | 480,000 | \$ | 560,000 | \$ | 582,232 |
| 2004 | \$ | 988,635 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 988,635 |
| 2005 | \$ | 1,635,503 | \$ | - | \$ | - | \$ | 400,000 | \$ | 400,000 | \$ | 1,235,503 |
| 2006 | \$ | 1,919,230 | \$ | - | \$ | - | \$ | 400,000 | \$ | 400,000 | \$ | 1,519,230 |
| 2007 | \$ | 2,374,012 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 2,374,012 |
| 2008 | \$ | 2,462,520 | \$ | - | \$ | - | \$ | 640,000 | \$ | 640,000 | \$ | 1,822,520 |
| 2009 | \$ | 2,750,923 | \$ | - | \$ | - | \$ | 500,000 | \$ | 500,000 | \$ | 2,250,923 |
| 2010 | \$ | 2,761,185 | \$ | 75,000 | \$ | 211,000 | \$ | 650,000 | \$ | 936,000 | \$ | 1,825,185 |
| 2011 | \$ | 2,802,224 | \$ |  | \$ | - | \$ | 200,000 | \$ | 200,000 | \$ | 2,602,224 |
| 2012 | \$ | 2,807,711 | \$ | 250,000 | \$ | - | \$ | - | \$ | 250,000 | \$ | 2,557,711 |
| 2013 | \$ | 3,179,700 | \$ | 399,910 | \$ | - | \$ | - | \$ | 399,910 | \$ | 2,779,790 |
| 2014 | \$ | 3,534,846 | \$ | 592,209 | \$ | - | \$ | - | \$ | 592,209 | \$ | 2,942,637 |
| 2015 | \$ | 3,436,959 | \$ | 339,463 | \$ | 59,037 | \$ | - | \$ | 398,500 | \$ | 3,038,459 |
| 2016 | \$ | 4,441,777 | \$ | 378,000 | \$ | - | \$ | - | \$ | 378,000 | \$ | 4,063,777 |
| 2017 | \$ | 5,186,795 | \$ | 726,536 | \$ | - | \$ | - | \$ | 726,536 | \$ | 4,460,259 |
| 2018 | \$ | 5,025,047 | \$ | 554,050 | \$ | - | \$ | - | \$ | 554,050 | \$ | 4,470,997 |
| 2019 | \$ | 5,299,805 | \$ | 1,320,000 | \$ | - | \$ | - | \$ | 1,320,000 | \$ | 3,979,805 |
| 2020 | \$ | 4,306,242 | \$ | 770,000 |  |  |  |  | \$ | 770,000 | \$ | 3,536,242 |

Estimated (11/27/19) based on information currently
H19 estimated 11/27/2019 based on estimated revenues and remaining budget
Updated: 12/3/2019

| Total Amount Added <br> to Unassigned Fund <br> Balance |  |
| :--- | ---: |
| $\$$ | $\mathbf{2 , 4 7 7}$ |
| $\$$ | $\mathbf{4 0 6 , 4 0 3}$ |
| $\$$ | $\mathbf{6 4 6 , 8 6 8}$ |
| $\$$ | $\mathbf{6 8 3 , 7 2 7}$ |
| $\$$ | $\mathbf{8 5 4 , 7 8 2}$ |
| $\$$ | $\mathbf{8 8 , 5 0 8}$ |
| $\$$ | $\mathbf{9 2 8 , 4 0 3}$ |
| $\$$ | $\mathbf{5 1 0 , 2 6 2}$ |
| $\$$ | $\mathbf{9 7 7 , 0 3 9}$ |
| $\$$ | $\mathbf{2 0 5 , 4 8 7}$ |
| $\$$ | $\mathbf{6 2 1 , 9 8 9}$ |
| $\$$ | $\mathbf{7 5 5 , 0 5 6}$ |
| $\$$ | $\mathbf{4 9 4 , 3 2 2}$ |
| $\$$ | $\mathbf{1 , 4 0 3 , 3 1 8}$ |
| $\$$ | $\mathbf{1 , 1 2 3 , 0 1 8}$ |
| $\$$ | $\mathbf{5 6 4 , 7 8 8}$ |
| $\$$ | $\mathbf{8 2 8 , 8 0 8}$ |
| $\$$ | $\mathbf{3 2 6 , 4 3 7}$ |

available

Unassigned Fund Balance History - 190902

| Year | Beginning Unassigned Fund Balance |  | Total Spent by Warrant Article |  | Department of Revenue Administration Adjustment |  | Amount Used to Reduce Taxes |  |  | Used from gned Fund alance |  | Ending nassigned d Balance | Total Amount Added to Unassigned Fund Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2002 | \$ | 1,390,355 | \$ | 50,600 | \$ | - | \$ | 200,000 | \$ | 250,600 | \$ | 1,139,755 | \$ | 2,477 |
| 2003 | \$ | 1,142,232 | \$ | 80,000 | \$ | - | \$ | 480,000 | \$ | 560,000 | \$ | 582,232 | \$ | 406,403 |
| 2004 | \$ | 988,635 | \$ |  | \$ | - | \$ |  | \$ | - | \$ | 988,635 | \$ | 646,868 |
| 2005 | \$ | 1,635,503 | \$ |  | \$ | - | \$ | 400,000 | \$ | 400,000 | \$ | 1,235,503 | \$ | 683,727 |
| 2006 | \$ | 1,919,230 | \$ |  | \$ | - | \$ | 400,000 | \$ | 400,000 | \$ | 1,519,230 | \$ | 854,782 |
| 2007 | \$ | 2,374,012 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 2,374,012 | \$ | 88,508 |
| 2008 | \$ | 2,462,520 | \$ | - | \$ | - | \$ | 640,000 | \$ | 640,000 | \$ | 1,822,520 | \$ | 928,403 |
| 2009 | \$ | 2,750,923 | \$ | - | \$ | - | \$ | 500,000 | \$ | 500,000 | \$ | 2,250,923 | \$ | 510,262 |
| 2010 | \$ | 2,761,185 | \$ | 75,000 | \$ | 211,000 | \$ | 650,000 | \$ | 936,000 | \$ | 1,825,185 | \$ | 977,039 |
| 2011 | \$ | 2,802,224 | \$ | - | \$ | - | \$ | 200,000 | \$ | 200,000 | \$ | 2,602,224 | \$ | 205,487 |
| 2012 | \$ | 2,807,711 | \$ | 250,000 | \$ | - | \$ | - | \$ | 250,000 | \$ | 2,557,711 | \$ | 621,989 |
| 2013 | \$ | 3,179,700 | \$ | 399,910 | \$ | - | \$ | - | \$ | 399,910 | \$ | 2,779,790 | \$ | 755,056 |
| 2014 | \$ | 3,534,846 | \$ | 592,209 | \$ | - | \$ | - | \$ | 592,209 | \$ | 2,942,637 | \$ | 494,322 |
| 2015 | \$ | 3,436,959 | \$ | 339,463 | \$ | 59,037 | \$ |  | \$ | 398,500 | \$ | 3,038,459 | \$ | 1,403,318 |
| 2016 | \$ | 4,441,777 | \$ | 378,000 | \$ | - | \$ | - | \$ | 378,000 | \$ | 4,063,777 | \$ | 1,123,018 |
| 2017 | \$ | 5,186,795 | \$ | 726,536 | \$ | - | \$ | - | \$ | 726,536 | \$ | 4,460,259 | \$ | 564,788 |
| 2018 | \$ | 5,025,047 | \$ | 554,050 | \$ | - | \$ | - | \$ | 554,050 | \$ | 4,470,997 | \$ | 828,808 |
| 2019 | \$ | 5,299,805 | \$ | 1,320,000 | \$ | - | \$ | - | \$ | 1,320,000 | \$ | 3,979,805 |  |  |

Estimated (9/2/19) based on progress through the end of quarter three

Targeted Fund Balance - 191127

| Year | Regular General <br> Fund Operating <br> Expenditures |  | $\begin{array}{\|c\|} \hline 8 \% \text { - Minimum of } \\ \text { Recommended } \\ \text { Range } \\ \hline \end{array}$ |  | 12.5\% - <br> Targeted <br> Midpoint |  | 17\% - Top of <br> Recommended <br> Range$\|$ |  | EndingUnassignedFund Balance |  | Percentage of <br> Operating <br> Expenditures <br> $12.5 \%$ | $\begin{array}{r} \hline \begin{array}{c} \text { Difference } \\ \text { from the } \\ \text { Midpoint } \end{array} \\ \hline(\$ 7,893) \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | \$ | 20,880,937 | \$ | 1,670,475 |  | \$ 2,610,117 | \$ | 3,549,759 |  | 2,602,224 |  |  |
| 2012 | \$ | 21,732,025 | \$ | 1,738,562 |  | 2,716,503 | \$ | 3,694,444 |  | 2,557,711 | 11.8\% | (\$158,792) |
| 20 | \$ | 22,905,900 | \$ | 1,832,472 |  | 2,863,238 | \$ | 3,894,003 |  | 2,779,790 | 12.1\% | (\$83,448) |
| 2014 | \$ | 24,278,700 | \$ | 1,942,296 | \$ | 3,034,838 | \$ | 4,127,379 | \$ | 2,942,637 | 12. | (\$92,201) |
| 2015 | \$ | 25,476,149 | \$ | 2,038,092 | \$ | 3,184,519 | \$ | 4,330,945 | \$ | 3,038,459 | 11.9\% | (\$146,06 |
| 2016 | \$ | 26,472,948 | \$ | 2,117,836 |  | 3,309,119 | \$ | 4,500,401 | \$ | 4,063,777 | 15.4\% | \$754,659 |
| 2017 | \$ | 27,191,345 | \$ | 2,175,308 |  | 3,398,918 |  | 4,622,529 | \$ | 4,460,259 | 6.4\% | \$1,061,341 |
| 2018 | \$ | 29,465,005 | \$ | 2,357,200 |  | 3,683,126 | \$ | 5,009,051 |  | 4,470,997 | 15.2\% | \$787,871 |
| 2019 | \$ | 30,164,779 | \$ | 2,413,182 | \$ | 3,770,597 | \$ | 5,128,012 |  | 3,979,805 | 13.2\% | \$209,208 |
| 2020 | \$ | 31,325,260 | \$ | 2,506,021 | \$ | 3,915,658 | \$ | 5,325,294 | \$ | 3,536,242 | 11.3\% | $(\$ 379,416)$ |

Estimated (11/27/19) based on eight-year average
Updated: 12/3/2019

Targeted Fund Balance - 190902

| Year | Regular General Fund Operating Expenditures |  | 8\% - Minimum of Recommended Range |  | 12.5\% - <br> Targeted <br> Midpoint |  | 17\% - Top of Recommended Range |  | EndingUnassignedFund Balance |  | Percentage of Operating <br> Expenditures | Difference from the Midpoint |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | \$ | 20,880,937 | \$ | 1,670,475 | \$ | 2,610,117 | \$ | 3,549,759 | \$ | 2,602,224 | 12.5\% | $(\$ 7,893)$ |
| 2012 | \$ | 21,732,025 | \$ | 1,738,562 | \$ | 2,716,503 | \$ | 3,694,444 | \$ | 2,557,711 | 11.8\% | (\$158,792) |
| 2013 | \$ | 22,905,900 | \$ | 1,832,472 | \$ | 2,863,238 | \$ | 3,894,003 | \$ | 2,779,790 | 12.1\% | $(\$ 83,448)$ |
| 2014 | \$ | 24,278,700 | \$ | 1,942,296 | \$ | 3,034,838 | \$ | 4,127,379 | \$ | 2,942,637 | 12.1\% | $(\$ 92,201)$ |
| 2015 | \$ | 25,476,149 | \$ | 2,038,092 | \$ | 3,184,519 | \$ | 4,330,945 | \$ | 3,038,459 | 11.9\% | (\$146,060) |
| 2016 | \$ | 26,472,948 | \$ | 2,117,836 | \$ | 3,309,119 | \$ | 4,500,401 | \$ | 4,063,777 | 15.4\% | \$754,659 |
| 2017 | \$ | 27,191,345 | \$ | 2,175,308 | \$ | 3,398,918 | \$ | 4,622,529 | \$ | 4,460,259 | 16.4\% | \$1,061,341 |
| 2018 | \$ | 29,465,005 | \$ | 2,357,200 | \$ | 3,683,126 | \$ | 5,009,051 | \$ | 4,470,997 | 15.2\% | \$787,871 |
| 2019 | \$ | 30,715,005 | \$ | 2,457,200 | \$ | 3,839,376 | \$ | 5,221,551 | \$ | 3,979,805 | 13.0\% | \$140,429 |

Estimated (9/2/19) based on seven-year average

Balance of revenues, transfers, and accounts

| October 2019 |  |
| :---: | :---: |
| Balance Forward | \$9,784,526.50 |
|  | Revenues |
| Tax Collector | \$106,802.26 |
| Town Clerk | \$153,052.70 |
| Selectmen's Office | \$29,237.34 |
| TC from Sept | \$11,607.74 |
| SM not on TD in Sept | \$2,860.43 |
| Recreation Total | \$42,635.85 |
| Ambulance eft Payments | \$14,522.76 |
| underreported tax | \$0.00 |
| highway block grant | \$68,318.82 |
| Mutual Aid FEMA grants | \$0.00 |
| DOJ Grant | \$0.00 |
| conservation funds | \$0.00 |
| sale of town property | \$0.00 |
| sale of tax deed prop | \$43,006.81 |
| State Municipal Funds | \$90,223.66 |
| Meals and Rooms | \$0.00 |
| Police Detail | \$13,249.91 |
| school impact | \$8,562.00 |
| Savings Interest | \$910.85 |
| Checking Interest | \$10,419.46 |
| Bldg nsf (school impact) | \$0.00 |
| Revenue Total | \$595,410.59 |
| October expenditures | (\$747,903.95) |
| net deposit nsf | \$0.00 |
| rec ET out | (\$458.68) |
| void and stop pmt from October | \$861.80 |
| trans sta nsf (SM \# too high | \$0.00 |
| invoice cloud charge (nsf) | (\$45.00) |
| online nsf's (done in revenue) | \$0.00 |
| rec nsf | \$0.00 |
|  | \$9,632,391.26 |

Sub accounts and Recreation

TD MM 6485
to be transferred from 6485
$\$ 0.00$
General Checking .. 3701
\$7,729,131.68
Td checking..... 8418
\$68,565.76

Balance of revenues, transfers, and accounts

| September 2019 |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  | Ambulance Revolving | \$154,837.01 |
| Balance Forward | \$11,793,389.05 | Diament Water | \$3,839.18 |
|  | Revenues | Federal Police Grant | \$42.71 |
| Tax Collector | \$97,434.53 | Gadd Reclamation | \$22,903.31 |
| Town Clerk | \$141,591.29 | KWS Culvert Fund | \$622.21 |
| Selectmen's Office transfer from capital reserve | \$31,906.23 | M Peabody Fund | \$1,756.42 |
|  | \$0.00 | Michaels Turnaround | \$0.00 |
| SM not on TD | (\$2,860.43) | Police Special Detail | \$38,165.03 |
| Recreation Total | \$34,774.28 | School Impact Fees | \$444,425.39 |
| Ambulance eft Payments sale of tax deed prop | \$12,985.20 | Tamposi Stewardship | \$2,646.44 |
|  | \$34,962.00 | White/Sera | \$77,546.28 |
| State Highway Funds developer surety (Gelinas) | \$2,000.00 | steve miller | \$2,021.06 |
| Meals and Rooms | \$0.00 |  |  |
| Police Detail school impact | \$12,487.50 | \$712.50 due fro Recreation \#9241206659 | \$668,157.99 |
|  | \$4,281.00 |  |  |
| NSF (deposit net) | \$0.00 | Gelinas surety | \$0.00 |
| Savings Interest | \$1,045.29 | FEMA Grant | \$889.17 |
| Checking Interest | \$12,660.84 | Conservation | \$322,911.97 |
| Bldg nsf (school impact) | \$0.00 | Town Seal | \$179.29 |
| Revenue Total | \$383,267.73 | Fair Share | \$7,117.43 |
| September expendituresnet deposit nsf | (\$2,392,443.71) | Bar Community Playground | \$31.68 |
|  | \$274.93 | Mallego Plaza | \$455.53 |
| rec ET out | (\$327.14) | Ambulance Department | \$2,851.11 |
| void and stop pmt from Sept $\epsilon$ | \$395.64 |  |  |
| trans sta nsf (SM \# too high | \$0.00 |  | sum \$9,784,526.50 |
| invoice cloud charge (nsf) | (\$30.00) |  |  |
| online nsf's | \$0.00 | done in revenue |  |
| rec nsf | \$0.00 |  |  |
|  | \$9,784,526.50 |  |  |

TD MM 6485
to be transferred from 6485
General Checking .. 3701
Td checking..... 8418
\$0.00
\$8,032,504.01
\$623.28

August 2019

| Balance Forward | \$13,723,517.00 | TD MM 6485 |  |
| :---: | :---: | :---: | :---: |
|  | Revenues | to be transferred from 6485 | \$0.00 |
| Tax Collector | \$261,342.41 | General Checking .. 3701 | \$10,093,626.98 |
| Town Clerk | \$198,793.18 | Td checking..... 8418 | \$623.28 |
| Selectmen's Office | \$26,979.17 |  |  |
| transfer from capital reserve | \$80,479.66 | Sub accounts and Recreation |  |
| missing SM deposit | \$9.00 |  |  |
| Recreation Total | \$29,186.98 | Ambulance Revolving | \$154,685.86 |
| Ambulance eft Payments | \$9,606.95 | Diament Water | \$3,835.43 |
| underreported tax | \$400.00 | Federal Police Grant | \$42.67 |
| highway block grant | \$0.00 | Gadd Reclamation | \$22,880.95 |
| Mutual Aid FEMA grants | \$0.00 | KWS Culvert Fund | \$621.61 |
| DOJ Grant | \$233.00 | M Peabody Fund | \$1,754.70 |
| conservation funds | \$0.00 | Police Special Detail | \$25,648.94 |
| sale of town property | \$0.00 | School Impact Fees | \$439,714.56 |
| sale of tax deed prop | \$0.00 | Tamposi Stewardship | \$2,643.86 |
| Police Detail | \$5,612.50 | White/Sera | \$77,470.57 |
| school impact | \$21,405.00 | steve miller | \$2,019.08 |
| NSF (deposit net) | \$0.00 |  |  |
| Savings Interest | \$1,042.17 | Recreation \#9241206659 | \$633,710.85 |
| Checking Interest | \$16,726.51 |  |  |
| Revenue Total | \$651,816.53 |  |  |
| August expenditures | (\$2,752,123.93) | FEMA Grant | \$888.31 |
| rec ET out | (\$332.27) | Conservation | \$322,596.73 |
| void and stop pmt from August | \$170,591.72 | Town Seal | \$179.12 |
| trans sta nsf (SM \# too high | \$0.00 done in revenue | Fair Share | \$7,110.48 |
| invoice cloud charge (nsf) | (\$15.00) | Bar Community Playground | \$31.65 |
| online nsf's | \$0.00 | Mallego Plaza | \$455.09 |
| rec nsf | (\$65.00) | Ambulance Department | \$2,848.33 |

\$13,723,517.00
\$261,342.41
\$198,793.18
\$26,979.17
80,479.66

29,186.98
\$9,606.95
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
\$5,612.50
$\$ 0.00$
\$16,726.51
\$651,816.53
(\$332.27)
\$170,591.72
(\$15.00)
$\$ 0.00$
\$65.00)

July 2019

| Balance Forward | $\$ 14,060,702.48$ <br> Revenues |
| :--- | ---: |
| Tax Collector | $\$ 1,680,486.70$ |
| Town Clerk | $\$ 169,904.30$ |
| Selectmen's Office | $\$ 37,519.61$ |
| transfer from capital reserve | $\$ 0.00$ |
| missing SM deposit | $(\$ 679.00)$ |
| Recreation Total | $\$ 26,717.08$ |
| Ambulance eft Payments | $\$ 7,548.45$ |
| ambulance payments | $\$ 68,318.82$ |
| highway block grant | $\$ 0.00$ |
| Mutual Aid FEMA grants | $\$ 0.00$ |
| DOJ Grant | $\$ 0.00$ |
| conservation funds | $\$ 0.00$ |
| sale of town property | $\$ 0.00$ |
| sale of tax deed prop | $\$ 2,000.00$ |
| developer surety (Bingham) | $\$ 0.00$ |
| Meals and Rooms | $\$ 18,225.00$ |
| Police Detail | $\$ 12,843.00$ |
| school impact | $\$ 0.00$ |
| NSF (deposit net) | $\$ 1,041.04$ |
| Savings Interest | $\$ 8,854.42$ |
| Checking Interest | $\$ 0.00$ |
| Bldg nsf (school impact) | $\$ 2,032,779.42$ |
| Revenue Total | $(\$ 2,374,681.21)$ |
| July expenditures | $(\$ 100.00)$ |
| petty cash for TC | $(\$ 669.52)$ |
| rec ET out | $\$ 5,845.83$ |
| void and stop pmt from June | $(\$ 60.00)$ |
| invoice cloud charge (nsf) |  |
| online nsf's | $(\$ 300.00)$ |
| rec nsf | $\$ 13,723,517.00$ |

TD MM 6485
to be transferred from 6485
General Checking .. 3701
Td checking..... 8418
$\$ 0.00$
\$12,020,821.44
$\$ 390.28$

Sub accounts and Recreation

| Ambulance Revolving | $\$ 154,527.65$ |
| :--- | ---: |
| Diament Water | $\$ 3,831.51$ |
| Federal Police Grant | $\$ 42.63$ |
| Gadd Reclamation | $\$ 22,857.55$ |
| KWS Culvert Fund | $\$ 620.97$ |
| M Peabody Fund | $\$ 1,752.91$ |
| Police Special Detail | $\$ 20,015.20$ |
| School Impact Fees | $\$ 417,882.20$ |
| Tamposi Stewardship | $\$ 2,641.15$ |
| White/Sera | $\$ 77,391.34$ |
| steve miller | $\$ 2,017.02$ |
|  |  |
| Recreation \#9241206659 | $\$ 713,955.47$ |
|  |  |
| FEMA Grant | $\$ 887.40$ |
| Keith Button | $\$ 4,006.32$ |
| Conservation | $\$ 269,262.17$ |
| Town Seal | $\$ 178.94$ |
| Fair Share | $\$ 7,103.21$ |
| Bar Community Playground | $\$ 31.61$ |
| Mallego Plaza | $\$ 454.62$ |
| Ambulance Department |  |
|  | $\$ 2,845.41$ |

Balance Forward

## Tax Collector

Town Clerk
Selectmen's Office
Recreation Total
Ambulance eft Payments
highway block grant
Mutual Aid FEMA grants
DOJ Grant
conservation funds
sale of town property
sale of tax deed prop
developer surety (Button)
Meals and Rooms
Police Detail
school impact
NSF (deposit net)
Savings Interest
Checking Interest
Bldg nsf (school impact)
Revenue Total
June expenditures
rec ET out
void and stop pmt from June
trans sta nsf (SM \# too high
invoice cloud charge (nsf)
online nsf's
rec nsf
\$6,531,322.43
Revenues
\$9,516,335.51
\$177,949.84 \$29,937.81 \$87,154.46 \$12,064.60
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
\$0.00
\$20,636.80 \$4,000.00
$\$ 0.00$
\$4,350.00
\$8,562.00
$\$ 0.00$
\$1,100.35
\$7,016.45
$\$ 0.00$
\$9,869,107.82
(\$2,338,309.63)
(\$1,076.21)
$\$ 38.39$
$\$ 0.00$
(\$105.00)
(\$726.50)
balance $\$ 14,060,251.30$

## TD MM 6485

to be transferred from 6485
General Checking .. 3701
Td checking..... 8418

Sub accounts and Recreation

| Ambulance Revolving | $\$ 180,454.05$ |
| :--- | ---: |
| Diament Water | $\$ 3,827.57$ |
| Federal Police Grant | $\$ 42.58$ |
| Gadd Reclamation | $\$ 22,834.08$ |
| Gerrior Land Trust | $\$ 0.00$ |
| KWS Culvert Fund | $\$ 620.33$ |
| M Peabody Fund | $\$ 1,751.11$ |
| Michaels Turnaround | $\$ 0.00$ |
| Police Special Detail | $\$ 21,094.26$ |
| School Impact Fees | $\$ 404,621.23$ |
| Tamposi Stewardship | $\$ 2,638.44$ |
| Wright Builders | $\$ 0.69$ |
| White/Sera | $\$ 77,311.87$ |
| steve miller | $\$ 2,014.95$ |

Recreation \#9241206659 \$688,207.91

| Bonza Builders | $\$ 1.38$ |
| :--- | ---: |
| FEMA Grant | $\$ 886.49$ |
| Hodgdon Builders | $\$ 4,016.06$ |
| Campbell | $\$ 2,005.15$ |
| Wright Builders (2) | $\$ 0.68$ |
| Wallace Brill | $\$ 2.05$ |
| Keith Button | $\$ 4,002.20$ |

\$4,002.20
\$294,917.00
\$178.75
\$7,095.92
\$31.58
\$454.16
\$2,842.49

Balances of Sub-accounts for Barrington, NH Trustees of the Trust Funds 2019 (Started Quarterly on Sept. 30, 2019)

|  | Account Name | Acct. Bal. Date | Acct Bal. Date | Acct. Bal. Date | Acct. Bal. Date |
| :--- | :--- | ---: | ---: | ---: | ---: |
| Account \# | Feb. 28, 2019 | July 31, 2019 | Sept. 30, 2019 | Dec. 31, 2019 |  |
| 0123 | Common Cemetery | $\$ 20,929.76$ | $\$ 21,085.16$ | $\$ 21,145.81$ |  |
| 0131 | JP Pierce Cemetery Fund | $\$ 7,254.90$ | $\$ 7,308.76$ | $\$ 7,329.79$ |  |
| 0149 | Pine Grove Cemetery | $\$ 48,618.22$ | $\$ 48,979.18$ | $\$ 49,120.08$ |  |
| 0157 | AJ Calef Cemetery Fund | $\$ 19,380.19$ | $\$ 19,524.08$ | $\$ 19,580.24$ |  |
| 0165 | Fire Truck | $\$ 424,953.85$ | $\$ 478,420.57$ | $\$ 479,796.82$ |  |
| 0199 | Lamprey Solid Waste | $\$ 26,601.22$ | $\$ 26,798.72$ | $\$ 26,875.81$ |  |
| 0206 | Facilities School District C/R \#1 | $\$ 196,027.37$ | $\$ 197,482.78$ | $\$ 198,050.87$ |  |
| 0214 | Highway Heavy Equipment | $\$ 128,524.06$ | $\$ 204,945.75$ | $\$ 173,599.75$ |  |
| 0222 | Compactor Maintenance | $\$ 14,221.22$ | $\$ 14,326.80$ | $\$ 14,368.02$ |  |
| 0230 | School District Special Ed | $\$ 65,075.16$ | $\$ 65,558.31$ | $\$ 65,746,90$ |  |
| 0248 | Cemetery Land Expansion | $\$ 73,912.86$ | $\$ 74,461.63$ | $\$ 74,675.83$ |  |
| 0256 | Road Reclamation | $\$ 4,037.14$ | $\$ 4,067.11$ | $\$ 4,078.81$ |  |
| 0272 | Communications Upgrade Emergency Service | $\$ 104,893.74$ | $\$ 155,984.17$ | $\$ 156,432.89$ |  |
| 0280 | Swains Lake Village | $\$ 26,106.21$ | $\$ 26,300.03$ | $\$ 26,375.69$ |  |
| 0313 | Library Technology | $\$ 5,901.36$ | $\$ 8,963.87$ | $\$ 8,989.66$ |  |
| 0321 | Town Building Preservation | $\$ 31,273.89$ | $\$ 81,817.73$ | $\$ 82,053.09$ |  |
| 0339 | Fire Rescue Equipment | $\$ 28,367.29$ | $\$ 38,640.23$ | $\$ 38,751.39$ |  |
| 0347 | School Technology | $\$ 76,365.22$ | $\$ 76,932.19$ | $\$ 77,153.50$ |  |
| 0355 | Transportation Fee Road Capital | $\$ 267,442.24$ | $\$ 283,196.13$ | $\$ 300,656.07$ |  |
| 0363 | Bridge Capital Reserve Fund | $\$ 145,779.01$ | $\$ 182,472.15$ | $\$ 134,325.54$ |  |
| 0371 | Cemetery Capital Reserve Fund | $\$ 57,344.60$ | $\$ 59,782.82$ | $\$ 59,954.79$ |  |
| 0389 | Unanticipated High School Tuition | $\$ 11,224.48$ | $\$ 11,307.82$ | $\$ 11,340.35$ |  |
| 0397 | Emergency Road Repair | $\$ 203,835.90$ | $\$ 205,349.28$ | $\$ 205,940.00$ |  |
| 0404 | Albert and Celia Wood Library Account | $\$ 1,024.75$ | $\$ 1,032.36$ | $\$ 1,035.33$ |  |
| 0412 | Dam Repair Engineering/Replacement | $\$ 64,721.27$ | $\$ 65,201.79$ | $\$ 65,389.36$ |  |
| 0420 | Town Hall Capital Reserve Fund -Created $3 / 22$ | $\$ 1,025,000.00$ | $\$ 1,031,388.71$ | $\$ 1,034,355.67$ |  |
| 0438 | Tricentennial Expendable Trust -- Created $3 / 22$ | $\$ 5,000.00$ | $\$ 5,031.16$ | $\$ 5,045.64$ |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Prepared by Pat |  |  |  |  |  |

List of Sub-accounts for Barrington, NH Trustees of the Trust Funds
As of July 31, 2019

| 0123 | Common Cemetery | $\$ 21,085.16$ |
| :--- | :--- | ---: |
| 0131 | JP Pierce Cemetery Fund | $\$ 7,308.76$ |
| 0149 | Pine Grove Cemetery | $\$ 48,979.18$ |
| 0157 | AJ Calef Cemetery Fund | $\$ 19,524.08$ |
| 0404 | Albert and Celia Wood Library Account | $\$ 1,032.36$ |
| 0438 | Tricentennial Expendable Trust | $\$ 5,031.16$ |
| 0165 | Fire Truck | $\$ 478,420.57$ |
| 0199 | Lamprey Solid Waste | $\$ 26,798.72$ |
| 0206 | Facilities School District C/R \#1 | $\$ 197,482.78$ |
| 0214 | Highway Heavy Equipment | $\$ 204,945.75$ |
| 0222 | Compactor Maintenance | $\$ 14,326.80$ |
| 0230 | School District Special Ed | $\$ 65,558.31$ |
| 0248 | Cemetery Land Expansion | $\$ 74,461.63$ |
| 0256 | Road Reclamation | $\$ 4,067.11$ |
| 0272 | Communications Upgrade Emergency Service | $\$ 155,984.17$ |
| 0280 | Swains Lake Village | $\$ 26,300.03$ |
| 0313 | Library Technology | $\$ 8,963.87$ |
| 0321 | Town Building Preservation | $\$ 81,817.73$ |
| 0339 | Fire Rescue Equipment | $\$ 38,640.23$ |
| 0347 | School Technology | $\$ 76,932.19$ |
| 0355 | Transportation Fee Road Capital | $\$ 283,196.13$ |
| 0363 | Bridge Capital Reserve Fund | $\$ 182,472.15$ |
| 0371 | Cemetery Capital Reserve Fund | $\$ 59,782.82$ |
| 0389 | Unanticipated High School Tuition | $\$ 11,307.82$ |
| 0397 | Emergency Road Repair | $\$ 205,349.28$ |
| 0412 | Dam Repair Engineering/Replacement | $\$ 65,201.79$ |
| 0420 | Town Hall Capital Reserve Fund | $\$ 1,031,388.71$ |

I just checked with Tracey Whipple at TD Bank and she gave me the amount in the new fund (0420) as of $3 / 22 / 19$ to add to this list. She has also changed the name of 0214 as requested to Highway Heavy Equipment. Let me know if you have any questions.

Pat Gingrich
biolovr@aol.com
603-905-9351
3/28/19

## Barrington

## Summary Inventory of Valuation

Reports Required: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

Note: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

## For assistance please contact:

NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/
Assessor

| Name | Municipal Officials | Sosition |
| :--- | :--- | :--- |
| TRACY HARDEKOPF | Selectperson |  |
| DAWN HATCH | Selectperson |  |
| GEORGE BAILEY | Selectperson |  |
| DANIEL AYER | Selectperson |  |
| ANDREW KNAPP | Chairperson |  |


|  | Preparer |  |
| :--- | :---: | :---: |
| Name | Phone | Email |
| Marybeth Walker | $603-396-3268$ | marybeth_walker2000@yahoo.com |

New Hampshire Department of Revenue Administration

|  | alue Only | Acres | Valuation |
| :---: | :---: | :---: | :---: |
| 1A | Current Use RSA 79-A | 13,497.08 | \$1,177,947 |
| 1B | Conservation Restriction Assessment RSA 79-B | 0.00 | \$0 |
| 1 C | Discretionary Easements RSA 79-C | 3.91 | \$78 |
| 1D | Discretionary Preservation Easements RSA 79-D | 0.00 | \$0 |
| 1E | Taxation of Land Under Farm Structures RSA 79-F | 0.00 | \$0 |
| 1F | Residential Land | 10,844.64 | \$318,412,100 |
| 1G | Commercial/Industrial Land | 1,173.41 | \$30,740,700 |
| 1H | Total of Taxable Land | 25,519.04 | \$350,330,825 |
| 11 | Tax Exempt and Non-Taxable Land | 3,093.12 | \$15,015,900 |
| Bui | gs Value Only | Structures | Valuation |
| 2A | Residential |  | \$677,856,700 |
| 2 B | Manufactured Housing RSA 674:31 |  | \$28,003,300 |
| 2 C | Commercial/Industrial |  | \$80,875,800 |
| 2D | Discretionary Preservation Easements RSA 79-D | 0 | \$0 |
| 2 E | Taxation of Farm Structures RSA 79-F | 0 | \$0 |
| 2F | Total of Taxable Buildings |  | \$786,735,800 |
| 2G | Tax Exempt and Non-Taxable Buildings |  | \$51,354,700 |

Utilities \& Timber Valuation
3A Utilities \$13,463,700
3B Other Utilities ..... \$0
4 Mature Wood and Timber RSA 79:5 ..... \$0
5 Valuation before Exemption \$1,150,530,325
Exemptions Total Granted Valuation
$6 \quad$ Certain Disabled Veterans RSA 72:36-a ..... \$0
7 Improvements to Assist the Deaf RSA 72:38-b V ..... \$0
$8 \quad$ Improvements to Assist Persons with Disabilities RSA 72:37-a ..... \$0
9 School Dinina/Dormitory/Kitchen Exemption RSA 72:23-IV ..... \$0
10A Non-Utility Water \& Air Pollution Control Exemption RSA 72:12 ..... \$0
10B Utility Water \& Air Polution Control Exemption RSA 72:12-a ..... \$0
11 Modified Assessed Value of All Properties ..... \$1,150,530,325

| Optional Exemptions |  | Amount Per | Total Grant | Valuation |
| :--- | :--- | ---: | ---: | ---: |
| 12 | Blind Exemption RSA 72:37 | $\$ 15,000$ | 2 | $\$ 30,000$ |
| 13 | Elderly Exemption RSA 72:39-a,b |  | 96 | $\$ 10,052,314$ |
| 14 | Deaf Exemption RSA 72:38-b | $\$ 0$ | 0 | $\$ 0$ |
| 15 | Disabled Exemption RSA 72:37-b | $\$ 50,000$ | 35 | $\$ 1,641,800$ |
| 16 | Wood Heatina Enerav Svstems Exemption RSA $72: 70$ |  | 0 | $\$ 0$ |
| 17 | Solar Enerqv Systems Exemption RSA 72:62 | 89 | $\$ 445,000$ |  |
| 18 | Wind Powered Enerav Svstems Exemption RSA 72:66 | 0 | $\$ 0$ |  |
| 19 | Additional School Dinina/Dorm/Kitchen Exemptions RSA $72: 23$ |  | 0 | $\$ 0$ |

20 Total Dollar Amount of Exemptions ..... \$12,169,114
21A Net Valuation ..... \$1,138,361,211
21B Less TIF Retained Value ..... \$0
21C Net Valuation Adjusted to Remove TIF Retained Value ..... \$1,138,361,211
21D Less Commercial/Industrial Construction Exemption21E Net Valuation Adjusted to Remove TIF Retained Value and Comm/Ind Construction Exem\$1,138,361,211
22 Less Utilities\$13,463,700
23A Net Valuation without Utilities ..... \$1,124,897,511
23B Net Valuation without Utilities, Adiusted to Remove TIF Retained Value \$1,124,897,511

New Hampshire
Department of Revenue Administration

## 2019

MS-1

## Utility Value Appraiser

New Hampshire Department of Revenue Administration
The municipality DOES use DRA utility values. The municipality IS equalized by the ratio.

| Electric Company Name | Valuation |
| :--- | ---: |
| PSNH DBA EVERSOURCE ENERGY | $\$ 13,463,700$ |
|  | $\mathbf{\$ 1 3 , 4 6 3 , 7 0 0}$ |



| Elderly Exemption Report |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| First-time Filers Granted Elderly Exemption for the Current Tax Year |  | Total Number of Individuals Granted Elderly Exemptions for the Current Tax Year and Total Number of Exemptions Granted |  |  |  |  |
| Age | Number | Age | Number | Amount | Maximum | Total |
| 65-74 | 2 | 65-74 | 33 | \$85,000 | \$2,805,000 | \$2,412,200 |
| 75-79 | 2 | 75-79 | 30 | \$127,500 | \$3,825,000 | \$3,059,000 |
| 80+ | 2 | 80+ | 33 | \$161,500 | \$5,329,500 | \$4,581,114 |
|  |  |  | 96 |  | \$11,959,500 | \$10,052,314 |
| Income Limits |  | Asset Limits |  |  |  |  |
| Single | \$30,000 | Single |  | \$125,000 |  |  |
| Married | \$50,000 | Married |  | \$125,000 |  |  |

Has the municipality adopted Community Tax Relief Incentive? (RSA 79-E)
Granted/Adopted? No Structures:

Has the municipality adopted Taxation of Certain Chartered Public School Facilities? (RSA 79-H)
Granted/Adopted? No Properties:

Has the municipality adopted Taxation of Qualifying Historic Buildings? (RSA 79-G)
Granted/Adopted? No Properties:
Has the municipality adopted the optional commercial and industrial construction exemption? (RSA 72:76-78 or RSA 72:80-83)

Granted/Adopted? No Properties:
Percent of assessed value attributable to new construction to be exempted:
Total Exemption Granted:
Has the municipality granted any credits under the low-income housing tax credit tax program? (RSA 75:1-a)
Granted/Adopted? No
Properties:
Assessed value prior to effective date of RSA 75:1-a:
Current Assessed Value:

New Hampshire 2019
Department of Revenue Administration

| Current Use RSA 79-A | Total Acres | Valuation |
| :---: | :---: | :---: |
| Farm Land | 614.52 | \$221,764 |
| Forest Land | 8,806.32 | \$808,020 |
| Forest Land with Documented Stewardship | 2,062.79 | \$104,170 |
| Unproductive Land | 734.20 | \$15,987 |
| Wet Land | 1,279.25 | \$28,006 |
|  | 13,497.08 | \$1,177,947 |
| Other Current Use Statistics |  |  |
| Total Number of Acres Receiving 20\% Rec. Adjustment | Acres: | 3,307.57 |
| Total Number of Acres Removed from Current Use During Current Tax Year | Acres: | 29.48 |
| Total Number of Owners in Current Use | Owners: | 297 |
| Total Number of Parcels in Current Use | Parcels: | 518 |
| Land Use Change Tax |  |  |
| Gross Monies Received for Calendar Year |  | \$139,284 |
| Conservation Allocation Percentage: $75.00 \%$ | Dollar Amount: | \$0 |
| Monies to Conservation Fund |  | \$104,463 |
| Monies to General Fund |  | \$34,821 |
| Conservation Restriction Assessment Report RSA 79-B | Acres | Valuation |
| Farm Land | 0.00 | \$0 |
| Forest Land | 0.00 | \$0 |
| Forest Land with Documented Stewardship | 0.00 | \$0 |
| Unproductive Land | 0.00 | \$0 |
| Wet Land | 0.00 | \$0 |
|  | 0.00 | \$0 |
| Other Conservation Restriction Assessment Statistics |  |  |
| Total Number of Acres Receiving 20\% Rec. Adjustment | Acres: | 0.00 |
| Total Number of Acres Removed from Conservation Restriction During Current Tax Year | Acres: | 0.00 |
| Owners in Conservation Restriction | Owners: | 0 |
| Parcels in Conservation Restriction | Parcels: | 0 |

New Hampshire
Department of Revenue Administration


Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74)
Amount
This municipality has not adopted RSA 72:74 or has no applicable PILT sources.

| Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186) | Amount |
| :--- | ---: |
| FRISBIE FOUNDATION | $\$ 18,300$ |
|  | $\$ 18, \mathbf{3 0 0}$ |

## Notes

## Barrington

## Summary Inventory of Valuation

Reports Required: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

Note: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

## For assistance please contact:

NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/
Assessor
Mary Beth Walker (Corcoran Appraisal)

| Municipal officials | Signature |  |
| :--- | :--- | :--- |
| Name | Position |  |
| TRACY HARDEKOPF | SELECTPERSON |  |
| DAWN HATCH | SELECTPERSON |  |
| GEORGE BAILEY | CHAIRPERSON |  |
| DANIEL AYER | SELECTPERSON |  |
| ANDREW KNAPP | SELECTPERSON |  |
|  | Preparer | Email |
| Name | $664-0148$ | barrsel@metrocast.net |
| Suzanne McNeil |  |  |

Preparer's Signature

New Hampshire Department of Revenue Administration

| Land Value Only |  | Acres | Valuation |
| :---: | :---: | :---: | :---: |
| 1A | Current Use RSA 79-A | 13,526.56 | \$1,010,933 |
| 1B | Conservation Restriction Assessment RSA 79-B | 0.00 | \$0 |
| 1 C | Discretionary Easements RSA 79-C | 3.91 | \$78 |
| 1D | Discretionary Preservation Easements RSA 79-D | 0.00 | \$0 |
| 1E | Taxation of Land Under Farm Structures RSA 79-F | 0.00 | \$0 |
| 1F | Residential Land | 10,594.37 | \$291,435,400 |
| 1G | Commercial/Industrial Land | 1,166.06 | \$27,405,200 |
| 1H | Total of Taxable Land | 25,290.90 | \$319,851,611 |
| 11 | Tax Exempt and Non-Taxable Land | 3,056.49 | \$12,869,600 |
| Buildings Value Only |  | Structures | Valuation |
| 2A | Residential |  | \$597,529,700 |
| 2 B | Manufactured Housing RSA 674:31 |  | \$22,763,800 |
| 2C | Commercial/Industrial |  | \$73,994,000 |
| 2D | Discretionary Preservation Easements RSA 79-D | 0 | \$0 |
| 2E | Taxation of Farm Structures RSA 79-F | 0 | \$0 |
| 2F | Total of Taxable Buildings |  | \$694,287,500 |
| 2G | Tax Exempt and Non-Taxable Buildings |  | \$41,774,200 |

Utilities \& Timber

Valuation
3A Utilities

\$10,931,500
3B Other Utilities ..... \$0
$4 \quad$ Mature Wood and Timber RSA 79:5 ..... \$0
5 Valuation before Exemption \$1,025,070,611
Exemptions Total Granted Valuation
$6 \quad$ Certain Disabled Veterans RSA 72:36-a ..... \$0
7 Improvements to Assist the Deaf RSA 72:38-b V ..... \$0
$8 \quad$ Improvements to Assist Persons with Disabilities RSA 72:37-a ..... $\$ 0$
9 School Dinina/Dormitory/Kitchen Exemption RSA 72:23-IV ..... \$0
10A Non-Utility Water \& Air Pollution Control Exemption RSA 72:12 ..... \$0
10B Utility Water \& Air Polution Control Exemption RSA 72:12-a ..... \$0
11 Modified Assessed Value of All Properties\$1,025,070,611

| Optional Exemptions |  | Amount Per | Total Grant | Valuation |
| :--- | :--- | ---: | ---: | ---: |
| 12 | Blind Exemption RSA 72:37 | $\$ 15,000$ | 2 | $\$ 30,000$ |
| 13 | Elderly Exemption RSA 72:39-a,b |  | 94 | $\$ 9,333,458$ |
| 14 | Deaf Exemption RSA 72:38-b | $\$ 0$ | 0 | $\$ 0$ |
| 15 | Disabled Exemption RSA 72:37-b | $\$ 50,000$ | 33 | $\$ 1,388,400$ |
| 16 | Wood Heatina Enerav Svstems Exemption RSA $72: 70$ |  | 0 | $\$ 0$ |
| 17 | Solar Enerav Systems Exemption RSA 72:62 |  | 25 | $\$ 125,000$ |
| 18 | Wind Powered Enerav Svstems Exemption RSA 72:66 | 0 | $\$ 0$ |  |
| 19 | Additional School Dinina/Dorm/Kitchen Exemptions RSA $72: 23$ |  | 0 | $\$ 0$ |

20 Total Dollar Amount of Exemptions ..... \$10,876,858
21A Net Valuation ..... \$1,014,193,753
21B Less TIF Retained Value ..... \$0
21C Net Valuation Adjusted to Remove TIF Retained Value ..... \$1,014,193,753
22 Less Utilities\$10,931,500
23A Net Valuation without Utilities ..... \$1,003,262,253
23B Net Valuation without Utilities, Adiusted to Remove TIF Retained Value ..... \$1,003,262,253

New Hampshire
Department of Revenue Administration

| 2018 |
| :---: |
| MS-1 |

Utility Value Appraiser Corcoran Appraisal

The municipality DOES NOT use DRA utility values. The municipality IS NOT equalized by the ratio.

| Electric Company Name | Valuation |
| :--- | ---: |
| PSNH DBA EVERSOURCE ENERGY | $\$ 10,931,500$ |
|  | $\mathbf{\$ 1 0 , 9 3 1 , 5 0 0}$ |


| Veteran's Tax Credits | Limits | Number | Est. Tax Credits |
| :--- | ---: | ---: | ---: | ---: |
| Veterans' Tax Credit RSA 72:28 | $\$ 450$ | 444 | $\$ 199,800$ |
| Surviving Spouse RSA 72:29-a | $\$ 2,000$ | 3 | $\$ 6,000$ |
| Tax Credit for Service-Connected Total Disability RSA 72:35 | $\$ 2,000$ | 31 | $\$ 62,000$ |
| All Veterans Tax Credit RSA 72:28-b | $\$ 450$ | 34 | $\$ 15,300$ |
|  |  | $\mathbf{5 1 2}$ | $\mathbf{\$ 2 8 3 , 1 0 0}$ |

Deaf \& Disabled Exemption Report

| Deaf Income Limits |  |
| :--- | ---: |
| Single | $\$ 0$ |
| Married | $\$ 0$ |


| Deaf Asset Limits |  |
| :--- | ---: |
| Single | $\$ 0$ |
| Married | $\$ 0$ |


| Disabled Income Limits |  |
| :--- | ---: |
| Single | $\$ 30,000$ |
| Married | $\$ 50,000$ |


| Disabled Asset Limits |  |
| :--- | ---: |
| Single | $\$ 75,000$ |
| Married | $\$ 75,000$ |

## Elderly Exemption Report

First-time Filers Granted Elderly Exemption for the Current Tax Year

| Age | Number |
| :---: | :---: |
| $\mathbf{6 5 - 7 4}$ | 2 |
| $\mathbf{7 5 - 7 9}$ | 0 |
| $\mathbf{8 0 +}$ | 0 |

Total Number of Individuals Granted Elderly Exemptions for the Current Tax Yeaı and Total Number of Exemptions Granted

| Age | Number | Amount | Maximum | Total |
| :---: | :---: | ---: | ---: | ---: |
| $\mathbf{6 5 - 7 4}$ | 38 | $\$ 85,000$ | $\$ 3,230,000$ | $\$ 2,543,700$ |
| $\mathbf{7 5 - 7 9}$ | 24 | $\$ 127,500$ | $\$ 3,060,000$ | $\$ 2,437,300$ |
| $\mathbf{8 0 +}$ | 32 | $\$ 161,500$ | $\$ 5,168,000$ | $\$ 4,352,458$ |
|  | $\mathbf{9 4}$ |  | $\mathbf{\$ 1 1 , 4 5 8 , 0 0 0}$ | $\$ 9, \mathbf{3 3 3 , 4 5 8}$ |


| Asset Limits |  |
| :--- | ---: |
| Single | $\$ 125,000$ |
| Married | $\$ 125,000$ |

Has the municipality adopted Community Tax Relief Incentive? (RSA 79-E)
Granted/Adopted? No Structures:

Has the municipality adopted Taxation of Certain Chartered Public School Facilities? (RSA 79-H)
Granted/Adopted? No Properties:

Has the municipality adopted Taxation of Qualifying Historic Buildings? (RSA 79-G)
Granted/Adopted? No
Properties:

New Hampshire
Department of Revenue Administration

| Current Use RSA 79-A | Total Acres | Valuation |
| :---: | :---: | :---: |
| Farm Land | 615.00 | \$220,069 |
| Forest Land | 8,828.70 | \$670,099 |
| Forest Land with Documented Stewardship | 2,075.11 | \$86,234 |
| Unproductive Land | 739.50 | \$12,542 |
| Wet Land | 1,268.25 | \$21,989 |
|  | 13,526.56 | \$1,010,933 |
| Other Current Use Statistics |  |  |
| Total Number of Acres Receiving 20\% Rec. Adjustment | Acres: | 3,509.84 |
| Total Number of Acres Removed from Current Use During Current Tax Year | Acres: | 28.33 |
| Total Number of Owners in Current Use | Owners: | 299 |
| Total Number of Parcels in Current Use | Parcels: | 530 |
| Land Use Change Tax |  |  |
| Gross Monies Received for Calendar Year |  | \$184,399 |
| Conservation Allocation Percentage: 75.00\% | Dollar Amount: | \$0 |
| Monies to Conservation Fund |  | \$138,299 |
| Monies to General Fund |  | \$46,100 |
| Conservation Restriction Assessment Report RSA 79-B | Acres | Valuation |
| Farm Land | 0.00 | \$0 |
| Forest Land | 0.00 | \$0 |
| Forest Land with Documented Stewardship | 0.00 | \$0 |
| Unproductive Land | 0.00 | \$0 |
| Wet Land | 0.00 | \$0 |
|  | 0.00 | \$0 |
| Other Conservation Restriction Assessment Statistics |  |  |
| Total Number of Acres Receiving 20\% Rec. Adjustment | Acres: | 0.00 |
| Total Number of Acres Removed from Conservation Restriction During Current Tax Year | r Acres: |  |
| Owners in Conservation Restriction | Owners: | 0 |
| Parcels in Conservation Restriction | Parcels: | 0 |

New Hampshire 2018
Department of Revenue Administration

| Discretionary Easements RSA 79-C | Acres | Owners | Assessed Valuation |
| :--- | ---: | ---: | ---: |
| WETLAND,WTF | 3.91 | 1 | $\$ 78$ |

Taxation of Farm Structures and Land Under Farm Structures RSA 79-F

| Number Granted |  |  | Structures | Acres | Land Valuation | Structu | Valuation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 0 | 0 | 0.00 | \$0 |  | \$0 |
| Discretionary Preservation Easements RSA 79-D |  |  |  |  |  |  |  |
|  |  | Owners | Structures | Acres | Land Valuation | S Structu | Valuation |
|  |  | 0 | 0 | 0.00 | \$0 |  | \$0 |
| Map | Lot Block \% |  | Description |  |  |  |  |
|  | This municipality has no Discretionary Preservation Easements. |  |  |  |  |  |  |
| Tax Increment Financing District |  |  | Date | Original | Unretained | Retained | Current |
| This municipality has no TIF districts. |  |  |  |  |  |  |  |
| Revenues Received from Payments in Lieu of Tax |  |  |  |  |  | Revenue | Acres |
| State and Federal Forest Land, Recreational and/or land from MS-434, account 3356 and 3357 |  |  |  |  |  | \$0.00 | 0.00 |
| White Mountain National Forest only, account 3186 |  |  |  |  |  | \$0.00 | 0.00 |

Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74)
Amount
This municipality has not adopted RSA 72:74 or has no applicable PILT sources.

| Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186) | Amount |
| :--- | ---: |
| FRISBIE FOUNDATION | $\$ 17,500$ |
| ROCHESTER CITY OF | $\$ 3,500$ |
|  | $\mathbf{\$ 2 1 , 0 0 0}$ |

## Notes

## Barrington

## Summary Inventory of Valuation

Reports Required: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

Note: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

## For assistance please contact:

NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/

| Assessor |  |  |  |
| :--- | :--- | :---: | :---: |
|  | Mary Beth Walker (Corcoran Consulting) |  |  |
|  | Municipal Officials |  |  |
| Name | Position |  |  |

Preparer's Signature

New Hampshire Department of Revenue Administration

| Land Value Only |  | Acres | Valuation |
| :---: | :---: | :---: | :---: |
| 1A | Current Use RSA 79-A | 13,549.14 | \$999,174 |
| 1B | Conservation Restriction Assessment RSA 79-B | 0.00 | \$0 |
| 1 C | Discretionary Easements RSA 79-C | 3.91 | \$78 |
| 1D | Discretionary Preservation Easements RSA 79-D |  |  |
| 1E | Taxation of Land Under Farm Structures RSA 79-F |  |  |
| 1F | Residential Land | 10,717.12 | \$285,338,600 |
| 1G | Commercial/Industrial Land | 1,161.50 | \$27,403,100 |
| 1H | Total of Taxable Land | 25,431.67 | \$313,740,952 |
| 11 | Tax Exempt and Non-Taxable Land | 2,936.33 | \$11,652,400 |
| Buildings Value Only |  | Structures | Valuation |
| 2A | Residential |  | \$582,752,800 |
| 2B | Manufactured Housing RSA 674:31 |  | \$22,671,200 |
| 2C | Commercial/Industrial |  | \$70,000,800 |
| 2D | Discretionary Preservation Easements RSA 79-D |  |  |
| 2E | Taxation of Farm Structures RSA 79-F |  |  |
| 2F | Total of Taxable Buildings |  | \$675,424,800 |
| 2G | Tax Exempt and Non-Taxable Buildings |  | \$41,544,400 |
| Utilities \& Timber |  |  | Valuation |
| 3A | Utilities |  | \$10,931,500 |
| 3B | Other Utilities |  | \$0 |
| 4 Mature Wood and Timber RSA 79:5 |  |  |  |
| 5 | Valuation before Exemption |  | \$1,000,097,252 |
| Exemptions |  | Total Granted | Valuation |
| 6 | Certain Disabled Veterans RSA 72:36-a |  |  |
| 7 | Improvements to Assist the Deaf RSA 72:38-b V |  |  |
| 8 | Improvements to Assist Persons with Disabilities RSA 72:37-a |  |  |
| 9 | School Dinina/Dormitorv/Kitchen Exemption RSA 72:23-IV |  |  |
| 10A | Non-Utility Water \& Air Pollution Control Exemption RSA 72:12 |  |  |
| 10B | Utility Water \& Air Polution Control Exemption RSA 72:12-a |  |  |
| 11 | Modified Assessed Value of All Properties |  | \$1,000,097,252 |
| Optional Exemptions |  | Amount Per Total Grant | Valuation |
| 12 | Blind Exemption RSA 72:37 | \$15,000 2 | \$30,000 |
| 13 | Elderly Exemption RSA 72:39-a,b | 95 | \$8,915,950 |
| 14 | Deaf Exemption RSA 72:38-b |  |  |
| 15 | Disabled Exemption RSA 72:37-b | \$50,000 34 | \$1,440,900 |
| 16 | Wood Heatina Enerav Svstems Exemption RSA 72:70 |  |  |
| 17 | Solar Enerav Systems Exemption RSA 72:62 | 21 | \$105,000 |
| 18 | Wind Powered Enerav Svstems Exemption RSA 72:66 |  |  |
| 19 Additional School Dinina/Dorm/Kitchen Exemptions RSA 72:23 |  |  |  |
| 20 | Total Dollar Amount of Exemptions |  | \$10,491,850 |
| 21A | Net Valuation |  | \$989,605,402 |
| 22 | Less Utilities |  | \$10,931,500 |
| 23A | Net Valuation without Utilities |  | \$978,673,902 |

New Hampshire
Department of Revenue Administration

## 2017 <br> MS-1

Utility Value Appraiser
Corcoran Consulting
The municipality DOES NOT use DRA utility values. The municipality IS NOT equalized by the ratio.

| Electric Company Name | Valuation |
| :--- | ---: |
| PSNH DBA EVERSOURCE ENERGY | $\$ 10,931,500$ |
|  | $\mathbf{\$ 1 0 , 9 3 1 , 5 0 0}$ |


| Veteran's Tax Credits | Limits | Number | Est. Tax Credits |
| :--- | ---: | ---: | ---: |
| Veterans' Tax Credit RSA 72:28 | $\$ 450$ | 446 | $\$ 200,700$ |
| Surviving Spouse RSA 72:29-a | $\$ 2,000$ | 3 | $\$ 6,000$ |
| Tax Credit for Service-Connected Total Disability RSA $72: 35$ | $\$ 2,000$ | 27 | $\$ 54,000$ |
| All Veterans Tax CreditRSA 72:28-b | $\$ 450$ | 15 | $\$ 6,750$ |
|  |  | $\mathbf{4 9 1}$ | $\mathbf{\$ 2 6 7 , 4 5 0}$ |

Deaf \& Disabled Exemption Report

| Deaf Income Limits |  |
| :--- | :--- |
| Single |  |
| Married |  |


| Deaf Asset Limits |  |
| :--- | :--- |
| Single |  |
| Married |  |

Disabled Income Limits

| Single | $\$ 30,000$ |
| :--- | ---: |
| Married | $\$ 50,000$ |

## Disabled Asset Limits

| Single | $\$ 75,000$ |
| :--- | ---: |
| Married | $\$ 75,000$ |

## Elderly Exemption Report

First-time Filers Granted Elderly Exemption for the Current Tax Year

| Age | Number |
| :---: | :---: |
| $65-74$ |  |
| $\mathbf{7 5 - 7 9}$ |  |
| $\mathbf{8 0 +}$ |  |

Total Number of Individuals Granted Elderly Exemptions for the Current Tax Yeaı and Total Number of Exemptions Granted

| Age | Number | Amount | Maximum | Total |
| :---: | :---: | ---: | ---: | ---: |
| $\mathbf{6 5 - 7 4}$ | 41 | $\$ 85,000$ | $\$ 3,485,000$ | $\$ 2,872,100$ |
| $\mathbf{7 5 - 7 9}$ | 24 | $\$ 127,500$ | $\$ 3,060,000$ | $\$ 2,203,600$ |
| $\mathbf{8 0 +}$ | 30 | $\$ 161,500$ | $\$ 4,845,000$ | $\$ 3,840,250$ |
|  | $\mathbf{9 5}$ |  | $\$ 11,390,000$ | $\$ 8,915,950$ |


| Asset Limits |  |
| :--- | ---: |
| Single | $\$ 125,000$ |
| Married | $\$ 125,000$ |

Has the municipality adopted Community Tax Relief Incentive? (RSA 79-E)
Granted/Adopted? No Structures:

Has the municipality adopted Taxation of Certain Chartered Public School Facilities? (RSA 79-H)
Granted/Adopted? No Properties:

Has the municipality adopted Taxation of Qualifying Historic Buildings? (RSA 79-G)
Granted/Adopted? No
Properties:

New Hampshire 2017
Department of Revenue Administration


New Hampshire 2017
Department of Revenue Administration

| Discretionary Easements RSA 79-C | Acres | Owners | Assessed Valuation |
| :--- | ---: | ---: | ---: |
| Wetland, waterfront | 3.91 | 1 | $\$ 78$ |

Taxation of Farm Structures and Land Under Farm Structures RSA 79-F

| Number Granted |  |  |  | Structures | Acres | Land Valuation | Structure Valuation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Discretionary Preservation Easements RSA 79-D |  |  |  |  |  |  |  |
|  |  |  | wners | Structures | Acres | Land Valuation | Structure Valuation |
| Map | Lot | Block | \% | Description |  |  |  |


| Tax Increment Financing District | Date | Original | Unretained | Retained |
| :---: | :---: | :---: | :---: | :---: |


| Revenues Received from Payments in Lieu of Tax | Revenue |
| :--- | :--- |
| State and Federal Forest Land, Recreational and/or land from MS-434, account 3356 and 3357 | Acres |
| White Mountain National Forest only, account 3186 |  |

Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74)
Amount This municipality has not adopted RSA 72:74 or has no applicable PILT sources.

| Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186) | Amount |
| :--- | ---: |
| Frisbie Foundation | $\$ 19,000$ |
| Rochester City of | $\$ 3,150$ |
|  | $\mathbf{\$ 2 2 , 1 5 0}$ |

## Notes

New Hampshire
Department of
Revenue Administration

Revised Estimated Revenues

## Barrington

(RSA 21-J:34)
For the period beginning January 1, 2019 and ending December 31, 2019

## PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.
Name Position Signature

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
https://www.proptax.org/

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/

New Hampshire
Department of Revenue Administration

Revised Estimated Revenues

| Account | Source | Article | Estimated Revenue |
| :--- | :--- | :--- | ---: |
| Taxes |  |  |  |
| 3120 | Land Use Change Tax - General Fund | 06 | $\$ 35,000$ |
| 3180 | Resident Tax |  | $\$ 0$ |
| 3185 | Yield Tax | 06 | $\$ 27,251$ |
| 3186 | Payment in Lieu of Taxes | 06 | $\$ 10,000$ |
| 3187 | Excavation Tax | 06 | $\$ 4,156$ |
| 3189 | Other Taxes | 06 | $\$ 5,652$ |
| 3190 | Interest and Penalties on Delinquent Taxes | 06 | $\$ 180,000$ |
| 9991 | Inventory Penalties | Taxes Subtotal |  |
|  |  | $\$ 262,059$ |  |

Licenses, Permits, and Fees

| 3210 | Business Licenses and Permits | 06 | $\$ 4,243$ |
| :--- | :--- | :--- | ---: |
| 3220 | Motor Vehicle Permit Fees | 06 | $\$ 1,927,872$ |
| 3230 | Building Permits | 06 | $\$ 79,651$ |
| 3290 | Other Licenses, Permits, and Fees | 06 | $\$ 17,948$ |
| $3311-3319$ | From Federal Government | $\$ 0$ |  |
| Licenses, Permits, and Fees Subtotal |  |  | $\mathbf{\$ 2 , 0 2 9 , 7 1 4}$ |


| State Sources |  |  |  |
| :--- | :--- | ---: | ---: |
| 3351 | Shared Revenues | 06 | $\$ 0$ |
| 3352 | Meals and Rooms Tax Distribution | 06 | $\$ 455,000$ |
| 3353 | Highway Block Grant |  | $\$ 217,000$ |
| 3354 | Water Pollution Grant | $\$ 0$ |  |
| 3355 | Housing and Community Development | $\$ 0$ |  |
| 3356 | State and Federal Forest Land Reimbursement | $\$ 0$ |  |
| 3357 | Flood Control Reimbursement | $\$ 0$ |  |
| 3359 | Other (Including Railroad Tax) | $\$ 0$ |  |
| 3379 | From Other Governments | State Sources Subtotal | $\mathbf{\$ 6 7 2 , 0 0 0}$ |

Charges for Services

| 3401-3406 | Income from Departments | 06 | $\$ 282,079$ |
| :--- | :--- | ---: | ---: |
| 3409 | Other Charges |  | $\$ 0$ |
|  |  | Charges for Services Subtotal | $\mathbf{\$ 2 8 2 , 0 7 9}$ |

## Miscellaneous Revenues

| 3501 | Sale of Municipal Property | 06 | $\$ 136,267$ |
| :--- | :--- | :---: | ---: |
| 3502 | Interest on Investments | 06 | $\$ 100,000$ |
| $3503-3509$ | Other | 06,03 | $\$ 10,000$ |
| Miscellaneous Revenues Subtotal |  |  |  |
| \$246,267 |  |  |  |

New Hampshire
Department of Revenue Administration

Revised Estimated Revenues

| Account | Source | Article |
| :--- | :--- | :--- |
| Interfund Operating Transfers In | Estimated Revenue |  |
| 3912 | From Special Revenue Funds | $\$ 0$ |
| 3913 | From Capital Projects Funds | $\$ 0$ |
| 3914 A | From Enterprise Funds: Airport (Offset) | $\$ 0$ |
| 3914 E | From Enterprise Funds: Electric (Offset) | $\$ 0$ |
| 39140 | From Enterprise Funds: Other (Offset) | $\$ 0$ |
| 3914 S | From Enterprise Funds: Sewer (Offset) | $\$ 0$ |
| 3914 W | From Enterprise Funds: Water (Offset) | $\$ 0$ |
| 3915 | From Capital Reserve Funds | $\$ 0$ |
| 3916 | From Trust and Fiduciary Funds | $\$ 0$ |
| 3917 | From Conservation Funds | $\$ 0$ |
|  | Interfund Operating Transfers In Subtotal | $\$ 0$ |


| Other Financing Sources |  |  |  |
| ---: | ---: | ---: | ---: |
| 3934 | Proceeds from Long Term Bonds and Notes | $, 03,04$ | $\$ 875,000$ |
| Other Financing Sources Subtotal | $\$ 875, \mathbf{0 0 0}$ |  |  |
|  |  | $\mathbf{\$ 4 , 3 6 7 , 1 1 9}$ |  |

New Hampshire
Department of
Revenue Administration

## 2019 <br> MS-434

Revised Estimated Revenues Summary

| Subtotal of Revenues |  | $\$ \mathbf{\$ 4 , 3 6 7 , 1 1 9}$ |
| :--- | ---: | ---: |
| Unassigned Fund Balance (Unreserved) | $\$ 0$ |  |
| (Less) Emergency Appropriations (RSA 32:11) | $\$ 1,320,000$ |  |
| (Less) Voted from Fund Balance | $\$ 0$ |  |
| (Less) Fund Balance to Reduce Taxes | $\$ 3,979,805$ |  |
| Fund Balance Retained |  | $\mathbf{\$ 5 , 6 8 7 , 1 1 9}$ |
| Total Revenues and Credits |  |  |

Requested Overlay \$132,247

New Hampshire
Department of
Revenue Administration

Revised Estimated Revenues

## Barrington

(RSA 21-J:34)
For the period beginning January 1, 2018 and ending December 31, 2018

## PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.
Name Position Signature

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
https://www.proptax.org/

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/

New Hampshire
Department of Revenue Administration

Revised Estimated Revenues

| Account | Source | Article | Estimated Revenue |  |
| :--- | :--- | :--- | ---: | ---: |
| Taxes |  |  |  |  |
| 3120 | Land Use Change Tax - General Fund | 09 | $\$ 26,000$ |  |
| 3180 | Resident Tax |  | $\$ 0$ |  |
| 3185 | Yield Tax | 09 | $\$ 11,000$ |  |
| 3186 | Payment in Lieu of Taxes | 09 | $\$ 22,000$ |  |
| 3187 | Excavation Tax | 09 | $\$ 5,900$ |  |
| 3189 | Other Taxes | 09 | $\$ 5,000$ |  |
| 3190 | Interest and Penalties on Delinquent Taxes | 09 | $\$ 175,000$ |  |
| 9991 | Inventory Penalties | Taxes Subtotal |  | $\$ 0$ |
|  |  | $\mathbf{\$ 2 4 4 , 9 0 0}$ |  |  |

## Licenses, Permits, and Fees

| 3210 | Business Licenses and Permits | 09 | $\$ 2,800$ |
| :--- | :--- | :--- | ---: |
| 3220 | Motor Vehicle Permit Fees | 09 | $\$ 1,800,000$ |
| 3230 | Building Permits | 09 | $\$ 105,500$ |
| 3290 | Other Licenses, Permits, and Fees | 09 | $\$ 20,000$ |
| $3311-3319$ | From Federal Government | $\$ 0$ |  |
| Licenses, Permits, and Fees Subtotal |  | $\mathbf{\$ 1 , 9 2 8 , 3 0 0}$ |  |


| State Sources |  |  |  |
| :--- | :--- | ---: | ---: |
| 3351 | Shared Revenues | 09 | $\$ 0$ |
| 3352 | Meals and Rooms Tax Distribution | 09 | $\$ 455,000$ |
| 3353 | Highway Block Grant |  | $\$ 217,000$ |
| 3354 | Water Pollution Grant | $\$ 0$ |  |
| 3355 | Housing and Community Development | $\$ 0$ |  |
| 3356 | State and Federal Forest Land Reimbursement | $\$ 0$ |  |
| 3357 | Flood Control Reimbursement | , 18 | $\$ 0$ |
| 3359 | Other (Including Railroad Tax) | $\$ 1,040,000$ |  |
| 3379 | From Other Governments | State Sources Subtotal | $\$ 0$ |
|  |  | $\$ 1,712, \mathbf{0 0 0}$ |  |

Charges for Services

| 3401-3406 | Income from Departments | 09 | $\$ 270,000$ |
| :--- | :--- | ---: | ---: |
| 3409 | Other Charges |  | $\$ 0$ |
|  |  | Charges for Services Subtotal | $\mathbf{\$ 2 7 0 , 0 0 0}$ |

## Miscellaneous Revenues

| 3501 | Sale of Municipal Property | 09 | $\$ 43,000$ |
| :--- | :--- | :--- | ---: |
| 3502 | Interest on Investments | 09 | $\$ 43,000$ |
| $3503-3509$ | Other | 09 | $\$ 5,500$ |
| Miscellaneous Revenues Subtotal |  |  |  |

New Hampshire
Department of Revenue Administration

Revised Estimated Revenues

| Account | Source | Article |
| :--- | :--- | ---: |
| Interfund Operating Transfers In | Estimated Revenue |  |
| 3912 | From Special Revenue Funds |  |
| 3913 | From Capital Projects Funds | $\$ 0$ |
| 3914 A | From Enterprise Funds: Airport (Offset) | $\$ 0$ |
| 3914 E | From Enterprise Funds: Electric (Offset) | $\$ 0$ |
| 3914 O | From Enterprise Funds: Other (Offset) | $\$ 0$ |
| 3914 S | From Enterprise Funds: Sewer (Offset) | $\$ 0$ |
| 3914 W | From Enterprise Funds: Water (Offset) | $\$ 0$ |
| 3915 | From Capital Reserve Funds | $\$ 0$ |
| 3916 | From Trust and Fiduciary Funds | $\$ 0$ |
| 3917 | From Conservation Funds | $\$ 0$ |
|  | Interfund Operating Transfers In Subtotal | $\$ 0$ |

Other Financing Sources
3934 Proceeds from Long Term Bonds and Notes \$0

Other Financing Sources Subtotal \$0

New Hampshire
Department of
Revenue Administration

## 2018 <br> MS-434

Revised Estimated Revenues Summary

| Subtotal of Revenues |  | $\mathbf{\$ 4 , 2 4 6 , 7 0 0}$ |
| :--- | ---: | ---: |
| Unassigned Fund Balance (Unreserved) | $\$ 5,025,047$ |  |
| (Less) Emergency Appropriations (RSA 32:11) | $\$ 0$ |  |
| (Less) Voted from Fund Balance | $\$ 554,050$ |  |
| (Less) Fund Balance to Reduce Taxes | $\$ 240,000$ |  |
| Fund Balance Retained | $\$ 4,230,997$ |  |
| Total Revenues and Credits |  | $\mathbf{\$ 5 , 0 4 0 , 7 5 0}$ |

Requested Overlay \$200,000

New Hampshire
Department of Revenue Administration

## Financial Report of the Budget <br> Barrington

For the period ending December 31, 2018

## PREPARER'S EFILE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

> cphilbrick@vachonclukay.com

GOVERNING BODY CERTIFICATION
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

$$
\text { Name } \quad \text { Position } \quad \text { Signature }
$$

| Name Position Signature |
| :--- | :---: |
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This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
https://www.proptax.org/

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NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/

## 2019 <br> MS-535

Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| General Government |  |  |  |
| 4130-4139 | Executive | \$172,049 | \$159,525 |
| 4140-4149 | Election, Registration, and Vital Statistics | \$226,265 | \$207,577 |
| 4150-4151 | Financial Administration | \$557,646 | \$503,116 |
| 4152 | Revaluation of Property | \$59,000 | \$47,406 |
| 4153 | Legal Expense | \$50,000 | \$34,896 |
| 4155-4159 | Personnel Administration | \$17,005 | \$36,437 |
| 4191-4193 | Planning and Zoning | \$94,460 | \$88,991 |
| 4194 | General Government Buildings | \$331,030 | \$339,740 |
| 4195 | Cemeteries | \$16,220 | \$15,128 |
| 4196 | Insurance | \$59,852 | \$53,839 |
| 4197 | Advertising and Regional Association | \$7,900 | \$8,113 |
| 4199 | Other General Government | \$0 | \$0 |
|  | General Government Subtotal | \$1,591,427 | \$1,494,768 |
| Public Safety |  |  |  |
| 4210-4214 | Police | \$1,373,823 | \$1,214,841 |
| 4215-4219 | Ambulance | \$0 | \$0 |
| 4220-4229 | Fire | \$563,465 | \$548,920 |
| Explanation: includes $\$ 29,785$ expenditures pursuant to non-lapsing appropriations |  |  |  |
| 4240-4249 | Building Inspection | \$174,297 | \$160,461 |
| 4290-4298 | Emergency Management | \$0 | \$0 |
| 4299 | Other (Including Communications) | \$0 | \$0 |
|  | Public Safety Subtotal | \$2,111,585 | \$1,924,222 |
| Airport/Aviation Center |  |  |  |
| 4301-4309 | Airport Operations | \$0 | \$0 |
|  | Airport/Aviation Center Subtotal | \$0 | \$0 |
| Highways and Streets |  |  |  |
| 4311 | Administration | \$842,716 | \$726,554 |
| 4312 | Highways and Streets | \$1,344,560 | \$1,436,278 |
| Explanation: Includes \$182,997 expenditures pursuant to non-lapsing appropriations |  |  |  |
| 4313 | Bridges | \$10,000 | \$15,919 |
| 4316 | Street Lighting | \$0 | \$0 |
| 4319 | Other | \$0 | \$0 |
|  | Highways and Streets Subtotal | \$2,197,276 | \$2,178,751 |

## Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| Sanitation |  |  |  |
| 4321 | Administration | \$151,527 | \$154,329 |
| 4323 | Solid Waste Collection | \$0 | \$0 |
| 4324 | Solid Waste Disposal | \$202,000 | \$221,078 |
| 4325 | Solid Waste Cleanup | \$0 | \$0 |
| 4326-4328 | Sewage Collection and Disposal | \$0 | \$0 |
| 4329 | Other Sanitation | \$0 | \$0 |
|  | Sanitation Subtotal | \$353,527 | \$375,407 |
| Water Distribution and Treatment |  |  |  |
| 4331 | Administration | \$0 | \$0 |
| 4332 | Water Services | \$0 | \$0 |
| 4335 | Water Treatment | \$0 | \$0 |
| 4338-4339 | Water Conservation and Other | \$12,800 | \$2,300 |
|  | Water Distribution and Treatment Subtotal | \$12,800 | \$2,300 |
| Electric |  |  |  |
| 4351-4352 | Administration and Generation | \$0 | \$0 |
| 4353 | Purchase Costs | \$0 | \$0 |
| 4354 | Electric Equipment Maintenance | \$0 | \$0 |
| 4359 | Other Electric Costs | \$0 | \$0 |
|  | Electric Subtotal | \$0 | \$0 |
| Health |  |  |  |
| 4411 | Administration | \$0 | \$0 |
| 4414 | Pest Control | \$0 | \$0 |
| 4415-4419 | Health Agencies, Hospitals, and Other | \$15,571 | \$15,571 |
|  | Health Subtotal | \$15,571 | \$15,571 |
| Welfare |  |  |  |
| 4441-4442 | Administration and Direct Assistance | \$8,392 | \$6,843 |
| 4444 | Intergovernmental Welfare Payments | \$20,500 | \$13,840 |
| 4445-4449 | Vendor Payments and Other | \$60,000 | \$20,708 |
|  | Welfare Subtotal | \$88,892 | \$41,391 |
| Culture and Recreation |  |  |  |
| 4520-4529 | Parks and Recreation | \$222,088 | \$191,362 |
| 4550-4559 | Library | \$319,060 | \$311,741 |
| Explanation: Includes \$3,582 expenditures as agents-to-expend |  |  |  |
| 4583 | Patriotic Purposes | \$1 | \$0 |
| 4589 | Other Culture and Recreation | \$0 | \$0 |
|  | Culture and Recreation Subtotal | \$541,149 | \$503,103 |

New Hampshire
Department of Revenue Administration

## Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| Conservation and Development |  |  |  |
| 4611-4612 | Administration and Purchasing of Natural Resources | \$0 | \$0 |
| 4619 | Other Conservation | \$0 | \$112,009 |
| Explanation: Board \& Con. Com. approved Forgiveness of amounts owed by Conservation fund for prior period activit |  |  |  |
| 4631-4632 | Redevelopment and Housing | \$0 | \$0 |
| 4651-4659 | Economic Development | \$0 | \$0 |
|  | Conservation and Development Subtotal | \$0 | \$112,009 |
| Debt Service |  |  |  |
| 4711 | Long Term Bonds and Notes - Principal | \$230,000 | \$230,000 |
| DRA Notes: MC: $=$ LTD Schedule |  |  |  |
| 4721 | Long Term Bonds and Notes - Interest | \$10,000 | \$2,703 |
| 4723 | Tax Anticipation Notes - Interest | \$1 | \$0 |
| 4790-4799 | Other Debt Service | \$0 | \$0 |
|  | Debt Service Subtotal | \$240,001 | \$232,703 |
| Capital Outlay |  |  |  |
| 4901 | Land | \$0 | \$0 |
| 4902 | Machinery, Vehicles, and Equipment | \$0 | \$22,464 |
| Explanation: \$22,464 expenditures as board-agents-to-expend |  |  |  |
| 4903 | Buildings | \$0 | \$42,775 |
| Explanation: \$42,775 expenditures as board agents-to-expend |  |  |  |
| 4909 | Improvements Other than Buildings | \$1,300,000 | \$262,498 |
| Explanation: Includes \$137,315 as board agents-to-expend |  |  |  |
|  | Capital Outlay Subtotal | \$1,300,000 | \$327,737 |
| Operating Transfers Out |  |  |  |
| 4912 | To Special Revenue Fund | \$0 | \$0 |
| DRA Notes: MC: Needs reclassification |  |  |  |
| 4913 | To Capital Projects Fund | \$0 | \$0 |
| 4914A | To Proprietary Fund - Airport | \$0 | \$0 |
| 4914E | To Proprietary Fund - Electric | \$0 | \$0 |
| 49140 | To Proprietary Fund - Other | \$0 | \$0 |
| 4914S | To Proprietary Fund - Sewer | \$0 | \$0 |
| 4914W | To Proprietary Fund - Water | \$0 | \$0 |
| 4915 | To Capital Reserve Fund | \$169,050 | \$169,050 |
| DRA Notes: MC: WA\#13,14,16,17\&19-reconciles with initial review and MS9 |  |  |  |
| 4916 | To Expendable Trusts/Fiduciary Funds | \$25,000 | \$25,000 |
| DRA Notes: MC: WA\#15-reconciles with initial review and MS9 |  |  |  |
| 4917 | To Health Maintenance Trust Funds | \$0 | \$0 |
| 4918 | To Non-Expendable Trust Funds | \$0 | \$0 |
| 4919 | To Fiduciary Funds | \$0 | \$0 |
|  | Operating Transfers Out Subtotal | \$194,050 | \$194,050 |

New Hampshire
Department of
Revenue Administration

## 2019 <br> MS-535

## Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| Payments to Other Governments |  |  |  |
| 4931 | Taxes Assessed for County | \$0 | \$2,709,857 |
| 4932 | Taxes Assessed for Village District | \$0 | \$0 |
| 4933 | Taxes Assessed for Local Education | \$0 | \$16,032,076 |
| 4934 | Taxes Assessed for State Education | \$0 | \$2,076,794 |
| 4939 | Payments to Other Governments | \$0 | \$0 |
| Payments to Other Governments Subtotal |  |  | \$20,818,727 |
| Total Before Payments to Other Governments |  | \$8,646,278 | \$7,402,012 |
| Plus Payments to Other Governments |  |  | \$20,818,727 |
| Plus Commitments to Other Governments from Tax Rate |  | \$20,818,727 |  |
| Less Proprietary/Special Funds |  | \$0 | \$0 |
|  | Total General Fund Expenditures | \$29,465,005 | \$28,220,739 |

Revenues

| Account | Source of Revenues | Estimated Revenues | Actual Revenues |
| :---: | :---: | :---: | :---: |
| Taxes |  |  |  |
| 3110 | Property Taxes | \$0 | \$24,787,884 |
| 3120 | Land Use Change Tax - General Fund | \$26,000 | \$28,690 |
| 3121 | Land Use Change Taxes (Conservation) | \$0 | \$0 |
| 3180 | Resident Tax | \$0 | \$0 |
| 3185 | Yield Tax | \$11,000 | \$13,314 |
| 3186 | Payment in Lieu of Taxes | \$21,000 | \$18,358 |
| 3187 | Excavation Tax | \$5,900 | \$5,936 |
| 3189 | Other Taxes | \$5,000 | \$6,365 |
| 3190 | Interest and Penalties on Delinquent Taxes | \$175,000 | \$204,321 |
| 9991 | Inventory Penalties | \$0 | \$0 |
|  | Taxes Subtotal | \$243,900 | \$25,064,868 |
| Licenses, Permits, and Fees |  |  |  |
| 3210 | Business Licenses and Permits | \$2,800 | \$3,510 |
| 3220 | Motor Vehicle Permit Fees | \$1,800,000 | \$1,893,660 |
| 3230 | Building Permits | \$105,500 | \$131,273 |
| 3290 | Other Licenses, Permits, and Fees | \$20,000 | \$21,834 |
| 3311-3319 | From Federal Government | \$0 | \$0 |
|  | Licenses, Permits, and Fees Subtotal | \$1,928,300 | \$2,050,277 |
| State Sources |  |  |  |
| 3351 | Shared Revenues | \$0 | \$0 |
| 3352 | Meals and Rooms Tax Distribution | \$457,165 | \$457,165 |
| 3353 | Highway Block Grant | \$221,433 | \$221,307 |
| 3354 | Water Pollution Grant | \$0 | \$0 |
| 3355 | Housing and Community Development | \$0 | \$0 |
| 3356 | State and Federal Forest Land Reimbursement | \$0 | \$0 |
| 3357 | Flood Control Reimbursement | \$0 | \$0 |
| 3359 | Other (Including Railroad Tax) | \$1,040,000 | \$153,908 |
| 3379 | From Other Governments | \$0 | \$0 |
|  | State Sources Subtotal | \$1,718,598 | \$832,380 |
| Charges for Services |  |  |  |
| 3401-3406 | Income from Departments | \$270,000 | \$263,423 |
| 3409 | Other Charges | \$0 | \$0 |
|  | Charges for Services Subtotal | \$270,000 | \$263,423 |
| Miscellaneous Revenues |  |  |  |
| 3501 | Sale of Municipal Property | \$43,000 | \$48,491 |
| 3502 | Interest on Investments | \$43,000 | \$95,348 |
| 3503-3509 | Other | \$5,500 | \$15,886 |
|  | Miscellaneous Revenues Subtotal | \$91,500 | \$159,725 |

New Hampshire
Department of Revenue Administration

## Revenues

| Account | Source of Revenues | Estimated Revenues | Actual Revenues |
| :---: | :---: | :---: | :---: |
| Interfund Operating Transfers In |  |  |  |
| 3912 | From Special Revenue Funds | \$0 | \$0 |
| 3913 | From Capital Projects Funds | \$0 | \$0 |
| 3914A | From Enterprise Funds: Airport (Offset) | \$0 | \$0 |
| 3914E | From Enterprise Funds: Electric (Offset) | \$0 | \$0 |
| 39140 | From Enterprise Funds: Other (Offset) | \$0 | \$0 |
| 3914S | From Enterprise Funds: Sewer (Offset) | \$0 | \$0 |
| 3914W | From Enterprise Funds: Water (Offset) | \$0 | \$0 |
| 3915 | From Capital Reserve Funds | \$0 | \$206,136 |
| Explanation: Reimbursement for board agents-to-expend expenditures DRA Notes: MC: <> reconcile with MS9-CPA note ok. |  |  |  |
| 3916 | From Trust and Fiduciary Funds | \$0 | \$0 |
| 3917 | From Conservation Funds | \$0 | \$0 |
|  | Interfund Operating Transfers In Subtotal | \$0 | \$206,136 |
| Other Financing Sources |  |  |  |
| 3934 | Proceeds from Long Term Bonds and Notes | \$0 | \$230,000 |
| Explanation: authorized in prior period |  |  |  |
|  | Other Financing Sources Subtotal | \$0 | \$230,000 |
|  | Less Proprietary/Special Funds | \$0 | \$0 |
|  | Plus Property Tax Commitment from Tax Rate | \$25,109,093 |  |
|  | Total General Fund Revenues | \$29,361,391 | \$28,806,809 |

New Hampshire
Department of Revenue Administration

## 2019

MS-535
Balance Sheet

| Account | Description | Starting Balance | Ending Balance |
| :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |
| 1010 | Cash and Equivalents | \$12,646,778 | \$13,402,685 |
| DRA Notes: MC: ~ Treas Rept annual rept pg 68 |  |  |  |
| 1030 | Investments | \$0 | \$0 |
| 1080 | Tax Receivable | \$955,176 | \$1,169,986 |
| 1110 | Tax Liens Receivable | \$587,474 | \$505,894 |
| DRA Notes: MC: <> MS61 |  |  |  |
| 1150 | Accounts Receivable | \$120,208 | \$94,880 |
| DRA Notes: MC: <> MS61 |  |  |  |
| 1260 | Due from Other Governments | \$0 | \$153,908 |
| 1310 | Due from Other Funds | \$293,091 | \$257,676 |
| 1400 | Other Current Assets | \$4,712 | \$33,314 |
| 1670 | Tax Deeded Property (Subject to Resale | \$0 | \$0 |
|  | Current Assets Subtotal | \$14,607,439 | \$15,618,343 |
| Current Liabilities |  |  |  |
| 2020 | Warrants and Accounts Payable | \$496,634 | \$309,451 |
| 2030 | Compensated Absences Payable | \$0 | \$0 |
| 2050 | Contracts Payable | \$0 | \$0 |
| 2070 | Due to Other Governments | \$2,261 | \$3,698 |
| 2075 | Due to School Districts | \$8,548,814 | \$9,219,608 |
| 2080 | Due to Other Funds | \$28,041 | \$76,908 |
| 2220 | Deferred Revenue | \$157,181 | \$47,942 |
| 2230 | Notes Payable - Current | \$0 | \$0 |
| 2270 | Other Payable | \$9,914 | \$10,072 |
|  | Current Liabilities Subtotal | \$9,242,845 | \$9,667,679 |
| Fund Equity |  |  |  |
| 2440 | Non-spendable Fund Balance | \$4,712 | \$33,314 |
| 2450 | Restricted Fund Balance | \$147,659 | \$55,409 |
| 2460 | Committed Fund Balance | \$187,012 | \$545,577 |
| 2490 | Assigned Fund Balance | \$164 | \$16,559 |
| 2530 | Unassigned Fund Balance | \$5,025,047 | \$5,299,805 |
|  | Fund Equity Subtotal | \$5,364,594 | \$5,950,664 |

## 2019 <br> MS-535

## Tax Commitment

| Source | County | Village | Local Education | State Education | Other | Property Tax |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| MS-535 | $\$ 2,709,857$ | $\$ 0$ | $\$ 16,032,076$ | $\$ 2,076,794$ | $\$ 0$ | $\$ 24,787,884$ |
| Commitment | $\$ 2,709,857$ | $\$ 0$ | $\$ 16,032,076$ | $\$ 2,076,794$ | $\$ 25,109,093$ |  |
| Difference | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\mathbf{( \$ 3 2 1 , 2 0 9 )}$ |  |

General Fund Balance Sheet Reconciliation

| Total Revenues | $\$ 28,806,809$ |
| ---: | ---: |
| Total Expenditures | $\$ 28,220,739$ |
| Change | $\$ 586,070$ |
|  | $\$ 5,950,664$ |
| Ending Fund Equity | $\$ 5,364,594$ |
| Beginning Fund Equity | $\$ 586,070$ |

New Hampshire
Department of
Revenue Administration

| 2019 |
| :---: |
| MS-535 |
| Long Term Debt |


| Description (Purpose) | Original <br> Obligation | Annual <br> Installment | Rate | Final <br> Payment | Start of Year | Issued | Retired |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | End of Year

New Hampshire
Department of
Revenue Administration

## Financial Report of the Budget <br> Barrington

For the period ending December 31, 2017

## PREPARER'S EFILE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Jarad J. Vartanian

GOVERNING BODY CERTIFICATION
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

$$
\text { Name } \quad \text { Position } \quad \text { Signature }
$$

| Name Position Signature |
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http://www.revenue.nh.gov/mun-prop/

New Hampshire
Department of Revenue Administration

## 2018 <br> MS-535

## Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| General Government |  |  |  |
| 4130-4139 | Executive | \$179,278 | \$218,398 |
| 4140-4149 | Election, Registration, and Vital Statistics | \$210,943 | \$195,832 |
| 4150-4151 | Financial Administration | \$581,058 | \$524,304 |
| 4152 | Revaluation of Property | \$47,000 | \$57,197 |
| 4153 | Legal Expense | \$55,000 | \$43,065 |
| 4155-4159 | Personnel Administration | \$17,005 | \$11,672 |
| 4191-4193 | Planning and Zoning | \$86,464 | \$87,285 |
| 4194 | General Government Buildings | \$329,697 | \$313,900 |
| 4195 | Cemeteries | \$16,221 | \$15,443 |
| 4196 | Insurance | \$69,000 | \$61,333 |
| 4197 | Advertising and Regional Association | \$7,838 | \$7,838 |
| 4199 | Other General Government | \$0 | \$0 |
|  | General Government Subtotal | \$1,599,504 | \$1,536,267 |
| Public Safety |  |  |  |
| 4210-4214 | Police | \$1,276,818 | \$1,246,918 |
| 4215-4219 | Ambulance | \$0 | \$0 |
| 4220-4229 | Fire | \$537,375 | \$490,878 |
| 4240-4249 | Building Inspection | \$151,290 | \$152,405 |
| 4290-4298 | Emergency Management | \$0 | \$0 |
| 4299 | Other (Including Communications) | \$0 | \$0 |
|  | Public Safety Subtotal | \$1,965,483 | \$1,890,201 |
| Airport/Aviation Center |  |  |  |
| 4301-4309 | Airport Operations | \$0 | \$0 |
|  | Airport/Aviation Center Subtotal | \$0 | \$0 |
| Highways and Streets |  |  |  |
| 4311 | Administration | \$872,064 | \$754,026 |
| 4312 | Highways and Streets | \$1,366,560 | \$1,321,322 |
| 4313 | Bridges | \$10,000 | \$17,621 |
| 4316 | Street Lighting | \$0 | \$0 |
| 4319 | Other | \$0 | \$37,961 |
| Explanation: Expenditures pursuant to unanticipated grant per SB 38 Highway Block Grant in the amount of \$37,961 |  |  |  |
|  | Highways and Streets Subtotal | \$2,248,624 | \$2,130,930 |

Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| Sanitation |  |  |  |
| 4321 | Administration | \$155,767 | \$135,138 |
| 4323 | Solid Waste Collection | \$0 | \$0 |
| 4324 | Solid Waste Disposal | \$202,000 | \$192,135 |
| 4325 | Solid Waste Cleanup | \$0 | \$0 |
| 4326-4328 | Sewage Collection and Disposal | \$0 | \$0 |
| 4329 | Other Sanitation | \$0 | \$0 |
|  | Sanitation Subtotal | \$357,767 | \$327,273 |
| Water Distribution and Treatment |  |  |  |
| 4331 | Administration | \$0 | \$0 |
| 4332 | Water Services | \$0 | \$0 |
| 4335 | Water Treatment | \$0 | \$0 |
| 4338-4339 | Water Conservation and Other | \$17,800 | \$4,800 |
|  | Water Distribution and Treatment Subtotal | \$17,800 | \$4,800 |
| Electric |  |  |  |
| 4351-4352 | Administration and Generation | \$0 | \$0 |
| 4353 | Purchase Costs | \$0 | \$0 |
| 4354 | Electric Equipment Maintenance | \$0 | \$0 |
| 4359 | Other Electric Costs | \$0 | \$0 |
|  | Electric Subtotal | \$0 | \$0 |
| Health |  |  |  |
| 4411 | Administration | \$0 | \$0 |
| 4414 | Pest Control | \$0 | \$0 |
| 4415-4419 | Health Agencies, Hospitals, and Other | \$14,071 | \$14,574 |
|  | Health Subtotal | \$14,071 | \$14,574 |
| Welfare |  |  |  |
| 4441-4442 | Administration and Direct Assistance | \$46,638 | \$67,450 |
| 4444 | Intergovernmental Welfare Payments | \$0 | \$0 |
| 4445-4449 | Vendor Payments and Other | \$0 | \$0 |
|  | Welfare Subtotal | \$46,638 | \$67,450 |
| Culture and Recreation |  |  |  |
| 4520-4529 | Parks and Recreation | \$206,526 | \$221,267 |
| 4550-4559 | Library | \$300,251 | \$297,920 |
| 4583 | Patriotic Purposes | \$1 | \$0 |
| 4589 | Other Culture and Recreation | \$0 | \$0 |
|  | Culture and Recreation Subtotal | \$506,778 | \$519,187 |

New Hampshire
Department of Revenue Administration

## Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| Conservation and Development |  |  |  |
| 4611-4612 | Administration and Purchasing of Natural Resources | \$0 | \$0 |
| 4619 | Other Conservation | \$0 | \$0 |
| 4631-4632 | Redevelopment and Housing | \$0 | \$0 |
| 4651-4659 | Economic Development | \$0 | \$0 |
|  | Conservation and Development Subtotal | \$0 | \$0 |
| Debt Service |  |  |  |
| 4711 | Long Term Bonds and Notes - Principal | \$1 | \$0 |
| 4721 | Long Term Bonds and Notes - Interest | \$1 | \$0 |
| 4723 | Tax Anticipation Notes - Interest | \$1 | \$0 |
| 4790-4799 | Other Debt Service | \$0 | \$0 |
|  | Debt Service Subtotal | \$3 | \$0 |
| Capital Outlay |  |  |  |
| 4901 | Land | \$0 | \$0 |
| 4902 | Machinery, Vehicles, and Equipment | \$0 | \$148,019 |
| Explanation: Expenditures pursuant to Board as agents to expend of \$148,019 |  |  |  |
| 4903 | Buildings | \$25,000 | \$22,318 |
| 4909 | Improvements Other than Buildings | \$510,680 | \$650,217 |
| Explanation: <br> Expenditures pursuant to non-lapsing approp and Board as agents to expend of \$230,000 and \$69,402 |  |  |  |
|  | Capital Outlay Subtotal | \$535,680 | \$820,554 |
| Operating Transfers Out |  |  |  |
| 4912 | To Special Revenue Fund | \$0 | \$0 |
| 4913 | To Capital Projects Fund | \$0 | \$0 |
| 4914A | To Proprietary Fund - Airport | \$0 | \$0 |
| 4914E | To Proprietary Fund - Electric | \$0 | \$0 |
| 49140 | To Proprietary Fund - Other | \$0 | \$0 |
| 4914S | To Proprietary Fund - Sewer | \$0 | \$0 |
| 4914W | To Proprietary Fund - Water | \$0 | \$0 |
| 4915 | To Capital Reserve Fund | \$219,500 | \$283,100 |
| Explanation: Warrant Art \#34 - CRF Transfer to General Fund to establish new Dam Repair CRF in the amount of $\$ 63$, <br> DRA Notes: MC: WA\#33,34,37,39,41,43,44 |  |  |  |
| 4916 | To Expendable Trusts/Fiduciary Funds | \$50,000 | \$50,000 |
| DRA Notes: MC: WA\#38, 42 |  |  |  |
| 4917 | To Health Maintenance Trust Funds | \$0 | \$0 |
| 4918 | To Non-Expendable Trust Funds | \$0 | \$0 |
| 4919 | To Fiduciary Funds | \$0 | \$0 |
|  | Operating Transfers Out Subtotal | \$269,500 | \$333,100 |

New Hampshire
Department of
Revenue Administration

## 2018 <br> MS-535

## Expenditures

| Account | Purpose | Voted Appropriatons | Actual Expenditures |
| :---: | :---: | :---: | :---: |
| Payments to Other Governments |  |  |  |
| 4931 | Taxes Assessed for County | \$0 | \$2,591,126 |
| 4932 | Taxes Assessed for Village District | \$0 | \$0 |
| 4933 | Taxes Assessed for Local Education | \$0 | \$14,997,557 |
| 4934 | Taxes Assessed for State Education | \$0 | \$2,040,814 |
| 4939 | Payments to Other Governments | \$0 | \$0 |
| Payments to Other Governments Subtotal |  |  | \$19,629,497 |
| Total Before Payments to Other Governments |  | \$7,561,848 | \$7,644,336 |
| Plus Payments to Other Governments |  |  | \$19,629,497 |
| Plus Commitments to Other Governments from Tax Rate |  | \$19,629,497 |  |
| Less Proprietary/Special Funds |  | \$0 | \$0 |
|  | Total General Fund Expenditures | \$27,191,345 | \$27,273,833 |

Revenues

| Account | Source of Revenues | Estimated Revenues | Actual Revenues |
| :--- | :--- | ---: | ---: |
| Taxes |  |  |  |
| 3110 | Property Taxes | $\$ 0$ | $\$ 23,465,123$ |
| 3120 | Land Use Change Tax - General Fund | $\$ 26,000$ | $\$ 42,912$ |
| 3121 | Land Use Change Taxes (Conservation) | $\$ 0$ | $\$ 0$ |
| 3180 | Resident Tax | $\$ 0$ | $\$ 0$ |
| 3185 | Yield Tax | $\$ 4,000$ | $\$ 22,026$ |
| 3186 | Payment in Lieu of Taxes | $\$ 1,000$ | $\$ 21,136$ |
| 3187 | Excavation Tax | $\$ 5,000$ | $\$ 902$ |
| 3189 | Other Taxes | $\$ 200,000$ | $\$ 6,825$ |
| 3190 | Interest and Penalties on Delinquent Taxes | $\$ 0$ | $\$ 211,872$ |
| 9991 | Inventory Penalties | $\mathbf{\$ 2 5 8 , 1 5 0}$ | $\$ 0$ |
|  |  | Taxes Subtotal | $\$ 23,770,796$ |

## Licenses, Permits, and Fees

| 3210 | Business Licenses and Permits | $\$ 2,800$ | $\$ 2,370$ |
| :--- | :--- | ---: | ---: |
| 3220 | Motor Vehicle Permit Fees | $\$ 1,550,000$ | $\$ 1,776,372$ |
| 3230 | Building Permits | $\$ 110,000$ | $\$ 137,035$ |
| 3290 | Other Licenses, Permits, and Fees | $\$ 30,000$ | $\$ 26,036$ |
| $3311-3319$ | From Federal Government | $\$ 0$ | $\$ 0$ |
|  | Licenses, Permits, and Fees Subtotal |  | $\mathbf{\$ 1 , 6 9 2 , 8 0 0}$ |

State Sources

| 3351 | Shared Revenues | $\$ 0$ | $\$ 0$ |
| :--- | :--- | :--- | ---: |
| 3352 | Meals and Rooms Tax Distribution | $\$ 455,833$ | $\$ 455,833$ |
| 3353 | Highway Block Grant | $\$ 217,116$ | $\$ 402,733$ |
|  |  | Explanation:Unanticipated grant per SB <br> amount of $\$ 185,620$ | Highway Block Grant Funding in the |


| 3354 | Water Pollution Grant | $\$ 0$ | $\$ 0$ |
| :--- | :--- | :--- | ---: |
| 3355 | Housing and Community Development | $\$ 0$ | $\$ 0$ |
| 3356 | State and Federal Forest Land Reimbursement | $\$ 0$ | $\$ 0$ |
| 3357 | Flood Control Reimbursement | $\$ 0$ | $\$ 0$ |
| 3359 | Other (Including Railroad Tax) | $\$ 0$ | $\$ 0$ |
| 3379 | From Other Governments | $\$ 203,644$ | $\$ 156,234$ |
|  | State Sources Subtotal | $\$ 876,593$ | $\$ 1,014,800$ |

Charges for Services

| $3401-3406$ | Income from Departments | $\$ 220,000$ | $\$ 356,954$ |
| :--- | :--- | ---: | ---: |
| 3409 | Other Charges |  | $\$ 0$ |
|  |  | Charges for Services Subtotal | $\mathbf{\$ 2 2 0 , 0 0 0}$ |


| Miscellaneous Revenues |  |  |  |
| :--- | :--- | ---: | ---: |
| 3501 | Sale of Municipal Property | $\$ 10,000$ | $\$ 16,747$ |
| 3502 | Interest on Investments | $\$ 12,000$ | $\$ 28,256$ |
| $3503-3509$ | Other |  | $\$ 3,700$ |
|  | Miscellaneous Revenues Subtotal | $\$ 25,700$ | $\$ 8,226$ |
|  |  |  | $\$ 53,229$ |

New Hampshire
Department of Revenue Administration

## Revenues

| Account | Source of Revenues | Estimated Revenues | Actual Revenues |
| :---: | :---: | :---: | :---: |
| Interfund Operating Transfers In |  |  |  |
| 3912 | From Special Revenue Funds | \$0 | \$0 |
| 3913 | From Capital Projects Funds | \$0 | \$0 |
| 3914A | From Enterprise Funds: Airport (Offset) | \$0 | \$0 |
| 3914E | From Enterprise Funds: Electric (Offset) | \$0 | \$0 |
| 39140 | From Enterprise Funds: Other (Offset) | \$0 | \$0 |
| 3914S | From Enterprise Funds: Sewer (Offset) | \$0 | \$0 |
| 3914W | From Enterprise Funds: Water (Offset) | \$0 | \$0 |
| 3915 | From Capital Reserve Funds | \$0 | \$281,129 |
| Explanation: <br> Transfer in from CRF per Warrant Art \#33 and Board as agents to expend totaling \$63,708 and \$217,421 <br> DRA Notes: MC: BOS as agents - See CPA spreadsheet |  |  |  |
| 3916 | From Trust and Fiduciary Funds | \$0 | \$0 |
| 3917 | From Conservation Funds | \$0 | \$0 |
|  | Interfund Operating Transfers In Subtotal | \$0 | \$281,129 |
| Other Financing Sources |  |  |  |
| 3934 | Proceeds from Long Term Bonds and Notes | \$0 | \$0 |
|  | Other Financing Sources Subtotal | \$0 | \$0 |
|  | Less Proprietary/Special Funds | \$0 | \$0 |
|  | Plus Property Tax Commitment from Tax Rate | \$23,806,851 |  |
|  | Total General Fund Revenues | \$26,880,094 | \$27,418,721 |

New Hampshire
Department of Revenue Administration

## 2018

MS-535
Balance Sheet

| Account | Description | Starting Balance | Ending Balance |
| :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |
| 1010 | Cash and Equivalents | \$12,574,548 | \$12,646,778 |
| DRA Notes: MC: No treas report in annual rept - CPA prepared |  |  |  |
| 1030 | Investments | \$0 | \$0 |
| 1080 | Tax Receivable | \$1,128,504 | \$955,176 |
| DRA Notes: MC: ~ MS61 |  |  |  |
| 1110 | Tax Liens Receivable | \$516,464 | \$587,474 |
| Explanation: Net of allowance for uncollectible taxes of \$125,000 DRA Notes: MC: <> MS61-CPA prepared |  |  |  |
| 1150 | Accounts Receivable | \$54,988 | \$120,208 |
| 1260 | Due from Other Governments | \$47,410 | \$0 |
| 1310 | Due from Other Funds | \$250,130 | \$293,091 |
| 1400 | Other Current Assets | \$7,911 | \$4,712 |
| 1670 | Tax Deeded Property (Subject to Resale | \$0 | \$0 |
|  | Current Assets Subtotal | \$14,579,955 | \$14,607,439 |

## Current Liabilities

| 2020 | Warrants and Accounts Payable | $\$ 270,278$ | $\$ 496,634$ |
| ---: | :--- | ---: | ---: |
| 2030 | Compensated Absences Payable | $\$ 0$ | $\$ 0$ |
| 2050 | Contracts Payable | $\$ 0$ | $\$ 0$ |
| 2070 | Due to Other Governments | $\$ 1,784$ | $\$ 2,261$ |
| 2075 | Due to School Districts | $\$ 9,045,990$ | $\$ 8,548,814$ |
| 2080 | Due to Other Funds | $\$ 12,893$ | $\$ 28,041$ |
| 2220 | Deferred Revenue | $\$ 19,500$ | $\$ 157,181$ |
| 2230 | Notes Payable - Current | $\$ 0$ | $\$ 0$ |
| 2270 | Other Payable | $\$ 9,804$ | $\$ 9,914$ |
|  | Current Liabilities Subtotal | $\mathbf{\$ 9 , 3 6 0 , 2 4 9}$ | $\$ 9, \mathbf{2 4 2 , 8 4 5}$ |


| Fund Equity |  |  |  |
| :--- | :--- | ---: | ---: |
| 2440 | Non-spendable Fund Balance | $\$ 7,911$ | $\$ 4,712$ |
| 2450 | Restricted Fund Balance | $\$ 0$ | $\$ 147,659$ |

Explanation: SB 38 Highway Block Grant Funding

| 2460 | Committed Fund Balance | $\$ 25,000$ | $\$ 187,012$ |
| ---: | :--- | ---: | ---: |
| 2490 | Assigned Fund Balance | $\$ 0$ | $\$ 164$ |
| 2530 | Unassigned Fund Balance | $\$ 5,186,795$ | $\$ 5,025,047$ |
|  | Fund Equity Subtotal | $\mathbf{\$ 5 , 2 1 9 , 7 0 6}$ | $\$ 5, \mathbf{3 6 4 , 5 9 4}$ |

## 2018 <br> MS-535

## Tax Commitment

| Source | County | Village | Local Education | State Education | Other | Property Tax |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| MS-535 | $\$ 2,591,126$ | $\$ 0$ | $\$ 14,997,557$ | $\$ 2,040,814$ | $\$ 0$ | $\$ 23,465,123$ |
| Commitment | $\$ 2,591,126$ | $\$ 0$ | $\$ 14,997,557$ | $\$ 2,040,814$ | $\$ 23,806,851$ |  |
| Difference | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\mathbf{( \$ 3 4 1 , 7 2 8 )}$ |  |

General Fund Balance Sheet Reconciliation

| Total Revenues | $\$ 27,418,721$ |
| ---: | ---: |
| Total Expenditures | $\$ 27,273,833$ |
| Change | $\$ 144,888$ |
|  |  |
| Ending Fund Equity | $\$ 5,364,594$ |
| Beginning Fund Equity | $\$ 5,219,706$ |
| Change | $\$ 144,888$ |

Barrington Property Tax Rate History 2013-2018

|  | 2013 | Change Amount | Change Percent* | 2014 | Change Amount | Change Percent** | 2015 | Change Amount | Change Percent* | 2016 | Change Amount | Change Percent* | 2017 | Change Amount | Change Percent*\| | 2018 | Change Amount | Change Percent* | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Municipal Amount | 54.66 | \$0.06 | -1.10\% | 54.72 | -50.06 | -0.06\% | \$4.66 | -50.07 | 0.53\% | 54.59 | -50.38 | 0.11\% | S4.21 | \$0.02 | 2.96\% | \$4.23 | -50.54 | -0.52\% | 3.69 |
| Municipal Percent | 20.75\% |  |  | 19.64\% |  |  | 18.48\% |  |  | 17.63\% |  |  | 17.48\% |  |  | 17.07\% |  |  | 16.28\% |
| School Amount | \$13.04 | \$1.31 | 7.66\% | \$14.35 | \$1.13 | 9.09\% | \$15.48 | 50.89 | 6.72\% | \$16.37 | -51.21 | 1.00\% | \$15.16 | \$0.65 | 6.77\% | 515.81 | -51.14 | 5.03\% | \$14.67 |
| School Percent | $58.06 \%$ |  |  | 59.72\% |  |  | ${ }^{61.38 \%}$ |  |  | ${ }^{62.86 \%}$ |  |  | ${ }^{62.96 \%}$ |  |  | ${ }^{63.80 \%}$ |  |  | 64.71\% |
| State Education Amount | $\begin{array}{r}\$ 2.22 \\ 9.88 \% \\ \hline 8 .\end{array}$ | 80.07 | 0.77\% | 52.29 <br> $9.55 \%$ | 5.03 | 0.10\% | \$2.26 <br> $8.96 \%$ | \$0.07 | 4.07\% | \$2.33 <br> $8.95 \%$ <br> .9 | -0.24 | -1.91\% | 52.09 <br> $8.68 \%$ | -80.02 | 1.53\% | $\$ 2.07$ <br> $8.35 \%$ <br> 8. | -50.1 | 3.55\% | 51.89 $8.34 \%$ |
| Stae Education Percent |  | 50.13 | 2.73\% | \$2.67 | \$0.15 | 6.83\% | \$2.82 | -50.07 | -1.51\% | ${ }_{\text {S2.75 }}$ | -50.13 | 3.67\% | \$2.62 | \$0.05 | 4.39\% | ${ }_{\text {S2.67 }}$ | -50.25 | 2.88\% |  |
| County Percent | 11.31\% |  |  | 11.11\% |  |  | 11.18\% |  |  | 10.56\% |  |  | 10.88\%/ |  |  | 10.77\% |  |  | 10.67\% |
| Tax Rate | S22.46 | \$1.57 | 4.60\% | \$24.03 | \$1.19 | 6.16\% | S25.22 | 50.82 | 4.22\% | \$26.04 | - 81.96 | 0.87\% | \$24.08 | S0.70 | 5.39\% | S24.78 | -s2.11 | 3.73\% | \$22.67 |
| Local Assessed Value | 5228.503 | 21,84256400 |  |  | S10,829273,00 |  |  | 765,377 |  |  |  |  |  |  |  |  |  |  |  |

*Change Percent is corrected for value change

Barrington Property Tax Rate History 2013-2018

|  | 2013 | Change Amount | Change Percent* | 2014 | Change Amount | Change Percent* | 2015 | Change Amount | Change Percent* | 2016 | Change Amount | Change Percent* | 2017 | Change Amount | Change Percent** | 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Municipal Amount | \$4.66 | \$0.06 | -1.10\% | \$4.72 | -80.06 | -0.06\% | \$4.66 | -\$0.07 | -0.53\% | \$4.59 | -\$0.38 | 0.11\% | \$4.21 | \$0.02 | 2.96\% | \$4.23 |
| Municipal Percent | 20.75\% |  |  | 19.64\% |  |  | 18.48\% |  |  | 17.63\% |  |  | 17.48\% |  |  | 17.07\% |
| School Amount | \$13.04 | \$1.31 | 7.66\% | \$14.35 | \$1.13 | 9.09\% | \$15.48 | \$0.89 | 6.72\% | \$16.37 | -\$1.21 | 1.00\% | \$15.16 | \$0.65 | 6.77\% | \$15.81 |
| School Percent | 58.06\% |  |  | 59.72\% |  |  | 61.38\% |  |  | 62.86\% |  |  | 62.96\% |  |  | 63.80\% |
| State Education Amount | \$2.22 | \$0.07 | 0.77\% | \$2.29 | -80.03 | -0.10\% | \$2.26 | \$0.07 | 4.07\% | \$2.33 | -80.24 | -1.91\% | \$2.09 | -80.02 | 1.53\% | \$2.07 |
| State Education Percent | 9.88\% |  |  | 9.53\% |  |  | 8.96\% |  |  | 8.95\% |  |  | 8.68\% |  |  | 8.35\% |
| County Amount | \$2.54 | \$0.13 | 2.73\% | \$2.67 | \$0.15 | 6.83\% | \$2.82 | -\$0.07 | -1.51\% | \$2.75 | -\$0.13 | 3.67\% | \$2.62 | \$0.05 | 4.39\% | \$2.67 |
| County Percent | 11.31\% |  |  | 11.11\% |  |  | 11.18\% |  |  | 10.56\% |  |  | 10.88\% |  |  | 10.77\% |
| Tax Rate | \$22.46 | \$1.57 | 4.60\% | \$24.03 | \$1.19 | 6.16\% | \$25.22 | \$0.82 | 4.22\% | \$26.04 | -81.96 | 0.87\% | \$24.08 | \$0.70 | 5.39\% | \$24.78 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Local Assessed Value | \$915,228,503 | -\$21,842,564.00 | -2.39\% | \$893,385,939 | \$10,829,273.00 | 1.21\% | 5904,215,212 | \$8,765,377.00 | 0.97\% | \$912,980,589 | \$76,624,813.00 | 8.39\% | S989,605,402 | \$24,588,351.00 | 2.48\% | \$1,014,193,753 |

*Change Percent is corrected for value change

New Hampshire
Department of

## Tax Rate Breakdown Barrington




Tax Commitment Calculation

| Total Municipal Tax Effort | $\$ 25,109,093$ |
| :--- | ---: |
| War Service Credits | $(\$ 283,100)$ |
| Village District Tax Effort | $\$ 0$ |
| Total Property Tax Commitment | $\$ 24,825,993$ |

10/4/2018
Stephan Hamilton
Director of Municipal and Property Division
New Hampshire Department of Revenue Administration

Appropriations and Revenues

| Municipal Accounting Overview |  |  |
| :--- | ---: | ---: |
| Description | Appropriation | Revenue |
| Total Appropriation | $\$ 8,646,278$ |  |
| Net Revenues (Not Including Fund Balance) |  | $(\$ 4,252,298)$ |
| Fund Balance Voted Surplus |  | $(\$ 554,050)$ |
| Fund Balance to Reduce Taxes |  | $\$ 0$ |
| War Service Credits | $\$ 283,100$ |  |
| Special Adjustment | $\$ 0$ |  |
| Actual Overlay Used | $\$ 167,336$ |  |
| Net Required Local Tax Effort | $\$ 4,290,366$ |  |


| County Apportionment |  |  |
| :---: | :---: | :---: |
| Description | Appropriation | Revenue |
| Net County Apportionment | \$2,709,857 |  |
| Net Required County Tax Effort | \$2,709,857 |  |


| Education |  |  |
| :---: | :---: | :---: |
| Description | Appropriation | Revenue |
| Net Local School Appropriations | \$22,142,508 |  |
| Net Cooperative School Appropriations | \$0 |  |
| Net Education Grant |  | (\$4,033,638) |
| Locally Retained State Education Tax |  | (\$2,076,794) |
| Net Required Local Education Tax Effort | \$16,03 |  |
| State Education Tax | \$2,076,794 |  |
| State Education Tax Not Retained | \$0 |  |
| Net Required State Education Tax Effort | \$2,07 |  |

## Valuation

| Municipal (MS-1) |  |  |
| :---: | :---: | :---: |
| Description | Current Year | Prior Year |
| Total Assessment Valuation with Utilities | \$1,014,193,753 | \$989,605,402 |
| Total Assessment Valuation without Utilities | \$1,003,262,253 | \$978,673,902 |
| Commercial/Industrial Construction Exemption | \$0 | \$0 |
| Total Assessment Valuation with Utilities, Less Commercial/Industrial Construction Exemption | \$1,014,193,753 | \$989,605,402 |
| Village (MS-1V) |  |  |
| Description | Current Year |  |
| Swains Lake Village Water | \$0 |  |

## Barrington

| Tax Commitment Verification |  |
| :--- | ---: |
| $\mathbf{2 0 1 8}$ Tax Commitment Verification - RSA 76:10 II  <br> Description Amount <br> Total Property Tax Commitment $\$ 24,825,993$ <br> $1 / 2 \%$ Amount $\$ 124,130$ <br> Acceptable High $\$ 24,950,123$ <br> Acceptable Low $\$ 24,701,863$ |  |

If the amount of your total warrant varies by more than $1 / 2 \%$, the $\mathrm{MS}-1$ form used to calculate the tax rate might not be correct. The tax rate will need to be recalculated. Contact your assessors immediately and call us at 603.230 .5090 before you issue the bills. See RSA 76:10, II

| Commitment Amount |  |
| :--- | :--- |
| Less amount for any applicable Tax Increment Financing Districts (TIF) |  |
| Net amount after TIF adjustment |  |

## Under penalties of perjury, I verify the amount above was the 2018 commitment amount on the property tax warrant.

## Tax Collector/Deputy Signature: <br> Date:

## Requirements for Semi-Annual Billing

## Pursuant to RSA 76:15-a

76:15-a Semi-Annual Collection of Taxes in Certain Towns and Cities - I. Taxes shall be collected in the following manner in towns and cities which adopt the provisions of this section in the manner set out in RSA 76:15-b. A partial payment of the taxes assessed on April 1 in any tax year shall be computed by taking the prior year's assessed valuation times $1 / 2$ of the previous year's tax rate; provided, however, that whenever it shall appear to the selectmen or assessors that certain individual properties have physically changed in valuation, they may use the current year's appraisal times $1 / 2$ the previous year's tax rate to compute the partial payment.

| Barrington | Total Tax Rate | Semi-Annual Tax Rate |  |
| :--- | ---: | ---: | :---: |
| Total 2018 Tax Rate | $\$ 24.78$ | $\$ 12.39$ |  |
| Associated Villages |  |  |  |
| Swains Lake Village Water | $\$ 0.00$ | $\$ 0.00$ |  |

## Fund Balance Retention

| Enterprise Funds and Current Year Bonds | $\$ 0$ |
| :--- | ---: |
| General Fund Operating Expenses | $\mathbf{\$ 2 9 , 4 6 5 , 0 0 5}$ |
| Final Overlay | $\$ 167,336$ |

DRA has provided a reference range of fund balance retention amounts below. Please utilize these ranges in the determination of the adequacy of your municipality's unrestricted fund balance, as currently defined in GASB Statement 54. Retention amounts, as part of the municipality's stabilization fund policy [1], should be assessed dependent upon your governments own long-term forecasts and special circumstances. Please note that current best practices published by GFOA recommend, at a minimum, that "...general purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures." [2],[3]
[1] The National Advisory Council on State and Local Budgeting (NACSLB), (1998), Framework for Improved State and Local Government Budgeting: Recommended Budget Practices (4.1), pg. 17.
[2] Government Finance Officers Association (GFOA), (2015), Best Practice: Fund Balance Guidelines for the General Fund..
[3] Government Finance Officers Association (GFOA), (2011), Best Practice: Replenishing General Fund Balance.

| 2018 Fund Balance Retention Guidelines: Barrington |  |
| :--- | ---: |
| Description | Amount |
| Current Amount Retained (15.17\%) | $\mathbf{\$ 4 , 4 7 0 , 9 9 7}$ |
| $17 \%$ Retained (Maximum Recommended) | $\$ 5,009,051$ |
| $10 \%$ Retained | $\$ 2,946,501$ |
| $8 \%$ Retained | $\$ 2,357,200$ |
| $5 \%$ Retained (Minimum Recommended) | $\$ 1,473,250$ |

New Hampshire
Department of

## Tax Rate Breakdown Barrington

| 3A250D547F4A209A3B86B4CD3DB84762322725A6D671F2BBF57E5543B359EB4E |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Jurisdiction | Tax Effort | Valuation |  |
| Municipal | $\$ 4,177,354$ | Tax Rate |  |
| County | $\$ 989,605,402$ | $\mathbf{\$ 4 . 2 1}$ |  |
| Local Education | $\$ 2,591,126$ | $\$ 989,605,402$ | $\mathbf{\$ 2 . 6 2}$ |
| State Education | $\$ 14,997,557$ | $\$ 989,605,402$ | $\mathbf{\$ 1 5 . 1 6}$ |
| Total | $\$ 2,040,814$ | $\$ 978,673,902$ | $\mathbf{\$ 2 . 0 9}$ |



Tax Commitment Calculation

| Total Municipal Tax Effort | $\$ 23,806,851$ |
| :--- | ---: |
| War Service Credits | $(\$ 267,450)$ |
| Village District Tax Effort | $\$ 0$ |
| Total Property Tax Commitment | $\$ 23,539,401$ |

10/16/2017
Stephan Hamilton
Director of Municipal and Property Division
New Hampshire Department of Revenue Administration

Appropriations and Revenues

| Municipal Accounting Overview |  |  |
| :--- | ---: | ---: |
| Description | Appropriation | Revenue |
| Total Appropriation | $\$ 7,561,848$ |  |
| Net Revenues (Not Including Fund Balance) |  | $(\$ 3,073,243)$ |
| Fund Balance Voted Surplus |  | $(\$ 726,536)$ |
| Fund Balance to Reduce Taxes |  | $\$ 0$ |
| War Service Credits | $\$ 267,450$ |  |
| Special Adjustment | $\$ 0$ |  |
| Actual Overlay Used | $\$ 147,835$ |  |
| Net Required Local Tax Effort | $\mathbf{\$ 4 , 1 7 7 , 3 5 4}$ |  |


| County Apportionment |  |  |  |
| :--- | :--- | ---: | ---: |
|  | Description | Appropriation | Revenue |
| Net County Apportionment | $\$ 2,591,126$ |  |  |
| Net Required County Tax Effort | $\mathbf{\$ 2 , 5 9 1 , 1 2 6}$ |  |  |


| Education |  |  |
| :---: | :---: | :---: |
| Description | Appropriation | Revenue |
| Net Local School Appropriations | \$21,211,223 |  |
| Net Cooperative School Appropriations | \$0 |  |
| Net Education Grant |  | (\$4,172,852) |
| Locally Retained State Education Tax |  | (\$2,040,814) |
| Net Required Local Education Tax Effort | \$14,99 |  |
| State Education Tax | \$2,040,814 |  |
| State Education Tax Not Retained | \$0 |  |
| Net Required State Education Tax Effort | \$2,04 |  |

## Valuation

| Municipal (MS-1) |  |  |
| :---: | :---: | :---: |
| Description | Current Year | Prior Year |
| Total Assessment Valuation with Utilities | \$989,605,402 | \$912,980,589 |
| Total Assessment Valuation without Utilities | \$978,673,902 | \$902,520,289 |
| Commercial/Industrial Construction Exemption | \$0 | \$0 |
| Total Assessment Valuation with Utilities, Less Commercial/Industrial Construction Exemption | \$989,605,402 | \$912,980,589 |
| Village (MS-1V) |  |  |
| Description | Current Year |  |
| Swains Lake Village Water | \$0 |  |

## Barrington

| Tax Commitment Verification |  |
| :--- | ---: |
|   <br> 2017 Tax Commitment Verification - RSA 76:10 II  <br> Description Amount <br> Total Property Tax Commitment $\$ 23,539,401$ <br> $1 / 2 \%$ Amount $\$ 117,697$ <br> Acceptable High $\$ 23,65,098$ <br> Acceptable Low $\$ 23,421,704$ |  |

If the amount of your total warrant varies by more than $1 / 2 \%$, the $\mathrm{MS}-1$ form used to calculate the tax rate might not be correct. The tax rate will need to be recalculated. Contact your assessors immediately and call us at 603.230 .5090 before you issue the bills. See RSA 76:10, II

| Commitment Amount |  |
| :--- | :--- |
| Less amount for any applicable Tax Increment Financing Districts (TIF) |  |
| Net amount after TIF adjustment |  |

## Under penalties of perjury, I verify the amount above was the 2017 commitment amount on the property tax warrant.

## Tax Collector/Deputy Signature: <br> Date:

## Requirements for Semi-Annual Billing

## Pursuant to RSA 76:15-a

76:15-a Semi-Annual Collection of Taxes in Certain Towns and Cities - I. Taxes shall be collected in the following manner in towns and cities which adopt the provisions of this section in the manner set out in RSA 76:15-b. A partial payment of the taxes assessed on April 1 in any tax year shall be computed by taking the prior year's assessed valuation times $1 / 2$ of the previous year's tax rate; provided, however, that whenever it shall appear to the selectmen or assessors that certain individual properties have physically changed in valuation, they may use the current year's appraisal times $1 / 2$ the previous year's tax rate to compute the partial payment.

| Barrington | Total Tax Rate | Semi-Annual Tax Rate |
| :---: | :---: | :---: |
| Total 2017 Tax Rate | \$24.08 | \$12.04 |
| Associated Villages |  |  |
| Swains Lake Village Water | \$0.00 | \$0.00 |

## Fund Balance Retention

| Enterprise Funds and Current Year Bonds | $\$ 0$ |
| :--- | ---: |
| General Fund Operating Expenses | $\mathbf{\$ 2 7 , 1 9 1 , 3 4 5}$ |
| Final Overlay | $\mathbf{\$ 1 4 7 , 8 3 5}$ |

DRA has provided a reference range of fund balance retention amounts below. Please utilize these ranges in the determination of the adequacy of your municipality's unrestricted fund balance, as currently defined in GASB Statement 54. Retention amounts, as part of the municipality's stabilization fund policy [1], should be assessed dependent upon your governments own long-term forecasts and special circumstances. Please note that current best practices published by GFOA recommend, at a minimum, that "...general purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures." [2],[3]
[1] The National Advisory Council on State and Local Budgeting (NACSLB), (1998), Framework for Improved State and Local Government Budgeting: Recommended Budget Practices (4.1), pg. 17.
[2] Government Finance Officers Association (GFOA), (2015), Best Practice: Fund Balance Guidelines for the General Fund..
[3] Government Finance Officers Association (GFOA), (2011), Best Practice: Replenishing General Fund Balance.

| 2017 Fund Balance Retention Guidelines: Barrington |  |
| :--- | ---: |
| Description |  |
| Current Amount Retained (16.40\%) | Amount |
| 17\% Retained (Maximum Recommended) | $\mathbf{\$ 4 , 4 6 0 , 2 5 9}$ |
| $10 \%$ Retained | $\$ 4,622,529$ |
| $8 \%$ Retained | $\$ 2,719,135$ |
| $5 \%$ Retained (Minimum Recommended) | $\$ 2,175,308$ |

## September 23, 2019 Budget Presentation - Conner MacIver - Executive/Personnel/Govt. Buildring/Misc.

| Account Number <br> $01-4130-01-4110$ | Account Description |
| :--- | :--- |
| $01-4130-01-4290$ | Executive-S/M Salaries |
| $01-4130-01-4560$ | Executive-Employee Benefits |
| Executive-Conferences \& Training |  |
| $01-4130-01-4580$ | Executive SM Mileage |
| $01-4130-02-4110$ | Executive-Salary |
| $01-4130-02-4111$ | Executive-TA FT Hourly |
| $01-4130-02-4112$ | Executive-PT Hourly |
| $01-4130-02-4154$ | Executive-ET Buyout |
| $01-4130-02-4290$ | Executive-Employee Benefits |
| $01-4130-02-4349$ | Executive-Consultants |
| $01-4130-02-4560$ | Executive-Conferences \& Training |
| $01-4130-02-4570$ | Executive-TA Dues |
| $01-4130-02-4580$ | Executive-Mileage |
| $01-4130-09-4310$ | Executive-Contracts |
| $01-4130-09-4532$ | Executive-Web and Cable |
| $01-4130-09-4540$ | Executive-Advertising |
| $01-4130-09-4570$ | Executive-Dues |
| $01-4130-09-4710$ | Executive-Land Acquisition \& Clearing |
| $01-4130-09-4730$ | Executive-Building Construction |
| $01-4130-09-4732$ | Executive-Building Demolition |
| $01-4130-09-4733$ | Executive-Building Design |
| $01-4130-09-4810$ | Executive-Incident Fund |
| $01-4130-09-4820$ | Executive-Grant Match |
| $01-4130-09-4840$ | Executive-Memorial Fund |


| Account Number 01-4152-03-4310 | Account Description <br> Revaluation-Contracts |
| :---: | :---: |
| Account Number $01-4153-01-4332$ | $\qquad$ |
| Account Number $01-4155-01-4154$ | Account Description Payroll Admin-End of Service |
| 01-4155-01-4210 | Payroll Admin-Health Insurance |
| 01-4155-01-4220 | Payroll Admin-Employer FICA/Medicare |
| 01-4155-01-4230 | Payroll Admin-Retirement |
| 01-4155-01-4250 | Payroll Admin-Unemployment Compensat |
| 01-4155-01-4260 | Payroll Admin-Workers Compensation |
| 01-4155-01-4290 | Payroll Admin-Medical Surveillance Prog\| |



| Account Number <br> $01-4194-01-4112$ | Account Description <br> $01-4194-01-4154 ~$ |
| :--- | :--- |
| Gen Gov Bldg-P/T Hourly Wages |  |
| Gen Gov Bldg-Earned Time Buyout |  |
| $01-4194-01-4290$ | Gen Gov Bldg-Employee Benefits |
| $01-4194-01-4350$ | Gen Govt Bldgs-Contracts |
| $01-4194-01-4431$ | Gen Govt Bldgs-Building Maintenance |
| $01-4194-01-4432$ | Gen Govt Bldgs-Equipment Maintenance |
| $01-4194-01-4441$ | Gen Govt Bldgs-Rental/Lease |
| $01-4194-01-4442$ | Gen Govt Bldgs Equipment Rental |
| $01-4194-01-4531$ | Gen Govt Bldgs-Communications |
| $01-4194-01-4622$ | Gen Govt Bldgs-Electric |
| $01-4194-01-4624$ | Gen Govt Bldgs-Heating Fuel |
| $01-4194-01-4626$ | Gen Govt Bldgs-Vehicle Fuel |
| $01-4194-01-4651$ | Gen Govt Bldgs-Operating Supplies |
| $01-4194-01-4754$ | Gen Govt Bldgs Equipment |



| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate | Estimated Remaining | 2020 Budget | Amount Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4441-01-4112 | Gen Asst-PT Hourly Wages | \$ 8,466 | 6,046 | 2,420 | 8,723 | \$ 257 | 3.04\% |
| 01-4441-01-4290 | Gen'l Asst-Employee Benefits | 728 | 463 | 265 | 848 | 120 | 16.53\% |
| 01-4441-01-4560 | Gen Asst-Conferences/Training | 100 | 75 | 25 | 100 | \$ - | 0.00\% |
| 01-4441-01-4580 | Gen Asst-Mileage \& Expenses | 100 | \$ - | 100 | 100 | \$ - | 0.00\% |
|  |  | 9,394 | \$ 6,583 | 2,811 | 9,771 | 377 | 4.02\% |
| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate | Estimated Remaining | 2020 Budget | Amount Change | Percent Change |
| 01-4444-01-4832 | Gen Asst-Food Pantry | 15,000 | 15,000 | \$ - | 15,000 | \$ | 0.00\% |
| 01-4444-01-4833 | Gen Asst-Transportation | 1,500 | 1,500 | \$ - | 1,500 | \$ - | 0.00\% |
| 01-4444-01-4834 | Gen Asst-Community Action | 2,000 | 2,000 | \$ - | 2,000 | \$ - | 0.00\% |
| 01-4444-01-4835 | Gen Asst-Shelters | \$ 2,000 | 2,000 | \$ - | \$ 2,000 | \$ - | 0.00\% |
|  |  | 20,500 | 20,500 | \$ - | 20,500 | \$ - | 0.00\% |
| Account Number <br> 01-4445-01-4831 | Account Description Gen Asst-Food/Rent/Utilities | $\left\lvert\, \begin{array}{cc} 2019 & \text { Budget } \\ \$ & 30,000 \\ \hline \end{array}\right.$ | $\begin{array}{\|l\|} 2019 \\ \text { Y Year End Estimate } \\ \$ \end{array}$ | Estimated Remaining \$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 30,000 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \text { Amount Change } \\ \$ \end{array}$ | Percent Change $0.00 \%$ |
| $\begin{gathered} \text { Account Number } \\ 01-4583-01-4651 \\ \hline \end{gathered}$ | Account Description <br> Patriotic Purposes Contracts | $\left\lvert\, \begin{array}{cc} 2019 & \text { Budget } \\ \$ & 1 \\ \hline \end{array}\right.$ | $\begin{array}{\|l\|} 2019 \text { Year End Estimate } \\ \text { \$ } \end{array}$ | Estimated Remaining <br> \$ $\qquad$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 1 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} \text { Amount Change } \\ \$ & - \\ \hline \end{array}$ | $\begin{array}{r} \text { Percent Change } \\ \mathbf{0 . 0 0 \%} \\ \hline \end{array}$ |
| $\begin{gathered} \text { Account Number } \\ 01-4711-01-4981 \\ 01-4711-01-4782 \end{gathered}$ | Account Description <br> Long Term Bond - Principal <br> Long Term Bond - Interest | $\|$2019 Budget <br> $\$$ 1 | $\left\lvert\, \begin{aligned} & 2019 \text { Year End Estimate } \\ & \$ \end{aligned}\right.$ | Estimated Remaining \$ 1 | $\left.\begin{array}{\|cc\|} \mathbf{2 0 2 0} & \text { Budget } \\ \$ & 1 \end{array} \right\rvert\,$ | Amount Change  <br> \$ - | Percent Change $0.00 \%$ |
|  |  | \$ 1 | \$ - | \$ 1 | 25,000 | 24,999 | 2499900.00\% |
|  |  | \$ 2 | \$ | \$ | \$ 25,001 | \$ 24,999 | 1249950.00\% |
| Account Number 01-4723-01-4983 | Account Description TAN Interest | $\left\|\begin{array}{cc} 2019 & \text { Budget } \\ \$ & 1 \end{array}\right\|$ | $\left\lvert\, \begin{aligned} & 2019 \text { Year End Estimate } \\ & \$ \end{aligned}\right.$ | Estimated Remaining <br> \$ | $\begin{array}{ll} 2020 & \text { Budget } \\ \$ & 1 \end{array}$ | Amount Change  <br> \$ - | Percent Change 0.00\% |







| $\begin{aligned} & \text { Account Number } \\ & 01-4196-01-4520 \\ & \hline \end{aligned}$ | Account Description Insurance | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 56,000 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} 2019 \text { Year End Estimate } \\ \$ & 52,942 \\ \hline \end{array}$ | Estimated Remaining  <br> \$ $\mathbf{3 , 0 5 8}$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 60,000 \\ \hline \end{array}$ | Amount Change <br> $\$$ | Percent Change $7.14 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Number $\begin{equation*} 01-4197-01-4341 \tag{94} \end{equation*}$ | Account Description AdRegAssoc-Strafford Reg Plan | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 8,300 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} 2019 \text { Year End Estimate } \\ \$ & 8,394 \\ \hline \end{array}$ | Estimated Remaining $\$$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 8,500 \\ \hline \end{array}$ | Amount Change  <br> $\$$ 200 | Percent Change 2.41\% |
| Account Number 01-4419-01-4350 | Account Description Health Dept-Rural Dist Health/W | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 16,571 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} \hline 2019 & \text { Year End Estimate } \\ \$ & 16,571 \\ \hline \end{array}$ | Estimated Remaining $\$$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 16,571 \\ \hline \end{array}$ | Amount Change \$ | Percent Change $0.00 \%$ |


| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate | Estimated Remaining | 2020 Budget | Amount Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4441-01-4112 | Gen Asst-PT Hourly Wages | \$ 8,466 | \$ 8,466 | \$ | 8,723 | \$ 257 | 3.04\% |
| 01-4441-01-4290 | Gen'l Asst-Employee Benefits | \$ 728 | \$ 728 | \$ | 848 | \$ 120 | 16.53\% |
| 01-4441-01-4560 | Gen Asst-Conferences/Training | \$ 100 | \$ 100 | \$ | 100 | \$ | 0.00\% |
| 01-4441-01-4580 | Gen Asst-Mileage \& Expenses | \$ 100 | \$ 100 | \$ - | 100 | \$ | 0.00\% |
|  |  | \$ 9,394 | \$ 9,394 | \$ | 9,771 | \$ 377 | 4.02\% |


| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate | Estimated Remaining | 2020 Budget | Amount Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4444-01-4832 | Gen Asst-Food Pantry | 15,000 | 15,000 | \$ - | 15,000 | \$ | 0.00\% |
| 01-4444-01-4833 | Gen Asst-Transportation | 1,500 | 1,500 | \$ - | 1,500 | \$ - | 0.00\% |
| 01-4444-01-4834 | Gen Asst-Community Action | 2,000 | 2,000 | \$ - | 2,000 | \$ - | 0.00\% |
| 01-4444-01-4835 | Gen Asst-Shelters | 2,000 | 2,000 | \$ - | 2,000 | \$ - | 0.00\% |
|  |  | 20,500 | 20,500 | \$ - | 20,500 | \$ - | 0.00\% |
| Account Number $01-4445-01-4831$ | Account Description <br> Gen Asst-Food/Rent/Utilities | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 30,000 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} \hline 2019 & \text { Year End Estimate } \\ \$ & 30,000 \\ \hline \end{array}$ | Estimated Remaining $\$$ | $\begin{array}{rl} 2020 & \text { Budget } \\ \$ & 30,000 \\ \hline \end{array}$ | Amount Change \$ | $\begin{array}{r}\text { Percent Change } \\ 0.00 \% \\ \hline\end{array}$ |
| Account Number <br> 01-4583-01-4651 | Account Description Patriotic Purposes Contracts | $\begin{array}{\|rr\|}2019 & \text { Budget } \\ \text { \$ } & 1\end{array}$ | 2019 Year End Estimate <br> \$ | $\begin{aligned} & \text { Estimated Remaining } \\ & \$ \end{aligned}$ | $\begin{array}{lr} 2020 & \text { Budget } \\ \begin{array}{c} 2 \end{array} & 1 \\ \hline \end{array}$ | Amount Change <br> \$ | $\begin{array}{r} \text { Percent Change } \\ \mathbf{0 . 0 0 \%} \\ \hline \end{array}$ |
| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate \$ | Estimated Remaining | 2020 Budget | Amount Change \$ | Percent Change 0.00\% |
| 01-4711-01-4981 | Long Term Bond - Principal | \$ |  | \$ 1 | \$ 1 |  |  |
| 01-4711-01-4782 | Long Term Bond - Interest | \$ 1 | \$ - | \$ 1 | \$ 1 | \$ - | 0.00\% |
|  |  | \$ 2 | \$ - | \$ 2 | \$ 2 | \$ - | 0.00\% |


| er | Account Description | get |  | g | 2020 Budget | ange |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4723-01-4983 | TAN Interest |  |  |  | \$ 1 |  | 0.00\% |







| $\begin{aligned} & \text { Account Number } \\ & 01-4196-01-4520 \\ & \hline \end{aligned}$ | Account Description Insurance | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 56,000 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} 2019 \text { Year End Estimate } \\ \$ & 52,942 \\ \hline \end{array}$ | Estimated Remaining  <br> \$ $\mathbf{3 , 0 5 8}$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 60,000 \\ \hline \end{array}$ | Amount Change <br> $\$$ | Percent Change $7.14 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Number $\begin{equation*} 01-4197-01-4341 \tag{94} \end{equation*}$ | Account Description AdRegAssoc-Strafford Reg Plan | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 8,300 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} 2019 \text { Year End Estimate } \\ \$ & 8,394 \\ \hline \end{array}$ | Estimated Remaining $\$$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 8,500 \\ \hline \end{array}$ | Amount Change  <br> $\$$ 200 | Percent Change 2.41\% |
| Account Number 01-4419-01-4350 | Account Description Health Dept-Rural Dist Health/W | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 16,571 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} \hline 2019 & \text { Year End Estimate } \\ \$ & 16,571 \\ \hline \end{array}$ | Estimated Remaining $\$$ | $\begin{array}{\|cc\|} \hline 2020 & \text { Budget } \\ \$ & 16,571 \\ \hline \end{array}$ | Amount Change \$ | Percent Change $0.00 \%$ |


| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate | Estimated Remaining | 2020 Budget | Amount Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4441-01-4112 | Gen Asst-PT Hourly Wages | \$ 8,466 | \$ 8,466 | \$ | 8,723 | \$ 257 | 3.04\% |
| 01-4441-01-4290 | Gen'l Asst-Employee Benefits | \$ 728 | \$ 728 | \$ | 848 | \$ 120 | 16.53\% |
| 01-4441-01-4560 | Gen Asst-Conferences/Training | \$ 100 | \$ 100 | \$ | 100 | \$ | 0.00\% |
| 01-4441-01-4580 | Gen Asst-Mileage \& Expenses | \$ 100 | \$ 100 | \$ - | 100 | \$ | 0.00\% |
|  |  | \$ 9,394 | \$ 9,394 | \$ | 9,771 | \$ 377 | 4.02\% |


| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate | Estimated Remaining | 2020 Budget | Amount Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4444-01-4832 | Gen Asst-Food Pantry | 15,000 | 15,000 | \$ - | 15,000 | \$ | 0.00\% |
| 01-4444-01-4833 | Gen Asst-Transportation | 1,500 | 1,500 | \$ - | 1,500 | \$ - | 0.00\% |
| 01-4444-01-4834 | Gen Asst-Community Action | 2,000 | 2,000 | \$ - | 2,000 | \$ - | 0.00\% |
| 01-4444-01-4835 | Gen Asst-Shelters | 2,000 | 2,000 | \$ - | 2,000 | \$ - | 0.00\% |
|  |  | 20,500 | 20,500 | \$ - | 20,500 | \$ - | 0.00\% |
| Account Number $01-4445-01-4831$ | Account Description <br> Gen Asst-Food/Rent/Utilities | $\begin{array}{\|cc\|} \hline 2019 & \text { Budget } \\ \$ & 30,000 \\ \hline \end{array}$ | $\begin{array}{\|lr\|} \hline 2019 & \text { Year End Estimate } \\ \$ & 30,000 \\ \hline \end{array}$ | Estimated Remaining $\$$ | $\begin{array}{rl} 2020 & \text { Budget } \\ \$ & 30,000 \\ \hline \end{array}$ | Amount Change \$ | $\begin{array}{r}\text { Percent Change } \\ 0.00 \% \\ \hline\end{array}$ |
| Account Number <br> 01-4583-01-4651 | Account Description Patriotic Purposes Contracts | $\begin{array}{\|rr\|}2019 & \text { Budget } \\ \text { \$ } & 1\end{array}$ | 2019 Year End Estimate <br> \$ | $\begin{aligned} & \text { Estimated Remaining } \\ & \$ \end{aligned}$ | $\begin{array}{lr} 2020 & \text { Budget } \\ \begin{array}{c} 2 \end{array} & 1 \\ \hline \end{array}$ | Amount Change <br> \$ | $\begin{array}{r} \text { Percent Change } \\ \mathbf{0 . 0 0 \%} \\ \hline \end{array}$ |
| Account Number | Account Description | 2019 Budget | 2019 Year End Estimate \$ | Estimated Remaining | 2020 Budget | Amount Change \$ | Percent Change 0.00\% |
| 01-4711-01-4981 | Long Term Bond - Principal | \$ |  | \$ 1 | \$ 1 |  |  |
| 01-4711-01-4782 | Long Term Bond - Interest | \$ 1 | \$ - | \$ 1 | \$ 1 | \$ - | 0.00\% |
|  |  | \$ 2 | \$ - | \$ 2 | \$ 2 | \$ - | 0.00\% |


| er | Account Description | get |  | g | 2020 Budget | ange |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4723-01-4983 | TAN Interest |  |  |  | \$ 1 |  | 0.00\% |

## Executive Wages and Benefits - 2020 Budget

| Department | Position Title | Budget Line | First Name | Last Name | Hours | 19-20 Grade | 19-20 Step | Jan-Mar Rate | 20-21 Grade | 20-21 Step | Apr-Dec Rate | Top Of Scale Bonus | Total Wages |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Executive | Administrative Assistant | 01-4130-02-4112 | Tiffany | Caudle | 1,560 | 14 | 4 | 17.30 | 14 | 5 | 517.83 |  | ) 27,608 |
| Executive | Town Administrator | 01-4130-02-4110 | Conner | MacIver | 2,080 |  |  | 37.79 |  |  | 38.92 | 0 | - 80,366 |
| Benefits | 44,595 | 01-4130-02-4290 | Includes E/T | Buyout Bene | fits |  |  |  |  |  |  |  |  |
| Earned Time Buyout | 4,500 | 01-4130-02-4154 |  |  |  |  |  |  |  |  |  |  |  |
| Line | Budget |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4130-02-4110 | 80,366 |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4130-02-4112 | 27,608 |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4130-02-4154 | 4,500 |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4130-02-4290 | 44,595 |  |  |  |  |  |  |  |  |  |  |  |  |

## General Government Buildings Wages and Benefits - 2020 Budget

| Department | Position Title | Budget Line | First Name | Last Name | Hours | 19-20 Grade | 19-20 Step |  | Jan-Mar Rate | 20-21 Grade | 20-21 Step | Apr-Dec Rate | Top Of Scale Bonus |  | Total Wages |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Facilities | Custodian | 01-4194-01-4112 | David | Getchell | 1,040 | 9 | 9 | 8 | 14.19 | 9 | 910 | 14.88 |  | 0 | 15,296 |
| Facilities | Custodian | 01-4194-01-4112 | Dana | Martel | 1,040 | 9 | 9 | 8 | 14.19 | 9 | 910 | 14.88 |  | 0 | 15,296 |


| Benefits | $\mathbf{3 , 4 9 9} 0$ |  |
| :--- | ---: | ---: |
| Earned Time Buyout |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| Line |  |  |
| 01-4194-01-4112 | Budget |  |
| $01-4194-02-4154$ |  | $\mathbf{3 0 , 5 9 2}$ |
| $01-4194-02-4290$ |  | $\mathbf{1 0 0}$ |

Updated: 9/11/2019

## General Assistance Wages and Benefits - 2020 Budget



## Executive Budget Summary - 2020

01-4130-01-4560 - Executive Conferences \& Training - 89\% Underspent This line is used to fund Select Board participation in conferences and trainings. Typically, NHMA workshops. Underspent based on Select Board utilization.

01-4130-02-4110 - Executive Salary - 99\% Budget Increase
This line is used for the Town Administrator salary. In 2019 this line was budgeted for the Town Administrator's salary from May through December.

01-4130-02-4111 - Executive FT Hourly - 16\% Underspent
This line will be unused in 2020, in 2019 this line was used to fund the Deputy Town Administrator from January through May.

01-4130-02-4111 - Executive FT Hourly - 100\% Budget Decrease
This line will be unused in 2020.
01-4130-02-4112 - Executive PT Hourly - 32\% Budget Decrease
This line was used in 2019 to fund the previous, part-time, Town Administrator through May. In 2020, this line is used to fund the Municipal Office Administrator Position. This position was previously funded in the part-time Financial Administration line (01-4150-01-4112).

01-4130-02-4154 - Executive ET Buyout - 700\% Overspent
This line is used to fund the earned-time buyout for the Town Administrator. The previous Town Administrator did not accrue earned-time and this line was improperly budgeted for 2019.
01-4130-02-4154 - Executive ET Buyout - 800\% Budget Increase
This line is used to fund the earned-time buyout for the Town Administrator and the Municipal Office Administrator. The increase reflects proper budgeting.

01-4130-02-4570 - Executive TA Dues - 67\% Overspent
This is used for the Town Administrator's membership dues for ICMA, MMANH, and GFOA. In 2019, two Town Administrators' dues were paid from this line.

01-4130-02-4570 - Executive TA Dues - 17\% Budget Increase
Properly budgeting for the Town Administrator dues. This previous Town Administrator received discounts due to being on retired status.

01-4130-09-4540 - Executive Advertising - 400\% Overspent
This line is overspent due to the advertising for the 2019 Town Meeting vote (signs).

01-4130-09-4540 - Executive Advertising - 200\% Budget Increase
This line is used for advertising. Certain annual events are required to be advertised in newsprint (public hearings). The increase in this line is proposed to better communicate and information-share with the community.

01-4130-09-4810 - Executive Incident Fund - 18\% Budget Increase
This line is used to cover unanticipated expenditures and expenditures which are difficult to budget for. In 2020, this line is proposed to be used as a funding source for implementation of the compensation study results.

01-4130-09-4840 - Executive Memorial Fund - 233\% Overspent
In 2019, this line was used to fund the retirement celebrations for the retiring Town Administrator and long-time Select Board Administrative Assistant

01-4130-09-4840 - Executive Memorial Fund - 233\% Budget Increase This line is proposed to increase to expand the recognition of employee tenure.

## Executive Budget Narrative - 2020

| Account Number | Account Description | 2019 Budget | 2020 Budget | Amount Change | Percent Change |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $01-4130-01-4110$ | Executive-S/M Salaries | $\$$ | 1 | $\$$ | 1 | $\$$ | - |

This line is unused. Select Board stipends would be paid from this line.

| $01-4130-01-4290$ | Executive-Employee Benefits | $\$$ | 1 | $\$$ | 1 | $\$$ | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused. Select Board payroll taxes would be paid from this line.

| $01-4130-01-4560$ | Executive-Conferences \& Training | $\$$ | 500 | $\$$ | 500 | $\$$ | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund Select Board participation in conferences and trainings. Typically, NHMA workshops.

| $01-4130-01-4580$ | Executive SM Mileage | $\$$ | 1 | $\$$ | 1 | $\$$ | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused. Select Board mileage reimbursement would be paid from this line.

| $01-4130-02-4110$ | Executive-Salary | $\$ 40,380$ | $\$ 80,366$ | $\$$ | 39,986 | $99.02 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used for the Town Administrator salary.

| $01-4130-02-4111$ | Executive-TA FT Hourly | $\$ 32,360$ | $\$$ | 1 | $\$$ | $(32,359)$ | $-99.99 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused for 2020. This funded the full-time Deputy Town Administrator in 2019.

| $01-4130-02-4112$ | Executive-TA PT Hourly | $\$ 40,808$ | $\$ 27,608$ | $\$$ | $(13,200)$ | $-32.35 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line was used in 2019 to fund the previous, part-time, Town Administrator. In 2020, this line is used to fund the Municipal Office Administrator Position. This position was previously funded in the part-time Financial Administration line (01-4150-01-4112).

| $01-4130-02-4154$ | Executive-ET Buyout | $\$$ | 500 | $\$$ | 4,500 | $\$$ | 4,000 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund the earned-time buyout for the Town Administrator and the Municipal Office Administrator. The previous Town Administrator did not accrue earned-time.

| $01-4130-02-4290$ | Executive-Employee Benefits | $\$ 40,566$ | $\$ 44,595$ | $\$$ | 4,029 | $9.93 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund the payroll and employment benefits of the Town Administrator and the Municipal Office Administrator.

| $01-4130-02-4349$ | Executive-Consultants | $\$$ | - | $\$$ | 5,000 | $\$$ | 5,000 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| N/A |  |  |  |  |  |  |  |

This is a new budget line in 2020. This line is proposed to be used for consulting or per-diem funding.

| Account Number | Account Description | 2019 Budget | 2020 Budget | Amount Change | Percent Change |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $01-4130-02-4560$ | Executive-Conferences \& Training | $\$ 3,600$ | $\$ 3,600$ | $\$$ | - | $0.00 \%$ |

This line is used for conferences and training by the Town Administrator and Municipal Office Administrator. The Town Administrator attends the following conferences; PRIMEX, MMANH, ICMA, and NHMA.

| $01-4130-02-4570$ | Executive-TA Dues | $\$$ | 600 | $\$$ | 700 | $\$$ | 100 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This is used for the Town Administrator's membership dues for ICMA, MMANH, and GFOA.

| $01-4130-02-4580$ | Executive-Mileage | $\$ 400$ | $\$$ | 400 | $\$$ | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used for mileage reimbursement for the Town Administrator and the Municipal Office Administrator. The Town Administrator is only reimbursed for travel outside of Barrington.

| 01-4130-09-4310 | Executive-Contracts | \$ | 1 | \$ | 1 | \$ | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| This line is unused. |  |  |  |  |  |  |  |  |
| 01-4130-09-4532 | Executive-Web and Cable | \$ | 3,500 | \$ | 3,500 | \$ | - | 0.00\% |
| This line is used for the Town's website. |  |  |  |  |  |  |  |  |
| 01-4130-09-4540 | Executive-Advertising | \$ | 500 | \$ | 1,500 | \$ | 1,000 | 200.00\% |

This line is used for advertising. Certain annual events are required to be advertised in newsprint (public hearings). The increase in this line is proposed to better communicate and information-share with the community.

| $01-4130-09-4570$ | Executive-Dues | $\$$ | 8,143 | $\$$ | 8,500 | $\$$ | 357 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund the Town's membership in certain municipal organizations including NHMA.

| $01-4130-09-4710$ | Executive-Land Acquisition \& Clearing | $\$$ | 1 | $\$$ | 1 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused.

| $01-4130-09-4730$ | Executive-Building Construction | $\$$ | 1 | $\$$ | 1 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused.

| $01-4130-09-4732$ | Executive-Building Demolition | $\$$ | 1 | $\$$ | 1 | $\$$ | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused.

| Account Number | Account Description | 2019 Budget | 2020 Budget | Amount Change | Percent Change |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $01-4130-09-4733$ | Executive-Building Design | $\$$ | 1 | $\$$ | 1 | $\$$ |

This line is unused.

| $01-4130-09-4810$ | Executive-Incident Fund | $\$ 85,000$ | $\$ 100,000$ | $\$$ | 15,000 | $17.65 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to cover unanticipated expenditures and expenditures which are difficult to budget for. In 2020, this line is proposed to be used as a funding source for implementation of the compensation study results. In 2019, this line was used to fund a variety of information technology improvements.

| 01-4130-09-4820 | Executive-Grant Match | \$ | 1 | \$ | 1 | \$ | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| This line is unused. |  |  |  |  |  |  |  |  |
| 01-4130-09-4840 | Executive-Memorial Fund | \$ | 600 | \$ | 2,000 | \$ | 1,400 | 233.33\% |

This line is used to offer the Town's recognition of life events. This line is proposed to increase to expand the recognition of employee tenure.

# 三VACHON CLUKAY \& Company PC 

August 28, 2019

Board of Selectmen and Town Administrator
Town of Barrington
333 Calef Highway (Route 125)
Barrington, New Hampshire 03825

Dear Members of the Board:

We are pleased to confirm our understanding of the services we are to provide the Town of Barrington, New Hampshire for the year ended December 31, 2019. We will audit the financial statements of the governmental activities, each major fund and the aggregate remaining fund information, including the related notes to the financial statements, which collectively comprise the basic financial statements of the Town of Barrington, New Hampshire as of and for the year ended December 31, 2019. Accounting standards generally accepted in the United States of America provide for certain required supplementary information (RSI), such as management's discussion and analysis (MD\&A), to supplement the Town of Barrington, New Hampshire's basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. As part of our engagement, we will apply certain limited procedures to the Town of Barrington, New Hampshire's RSI in accordance with auditing standards generally accepted in the United States of America. These limited procedures will consist of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We will not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance. The following RSI is required by U.S. generally accepted accounting principles and will be subjected to certain limited procedures, but will not be audited:

- Management's Discussion and Analysis
- Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Budgetary Basis)
- Schedule of Changes in the Town's Proportionate Share of the Net Pension Liability
- Schedule of Town Pension Contributions
- Schedule of Changes in the Town's Proportionate Share of the Net OPEB Liability
- Schedule of Town OPEB Contributions
- Schedule of Changes in the Town's Total OPEB Liability and Related Ratios

We have also been engaged to report on supplementary information other than RSI that accompanies the Town of Barrington, New Hampshire's financial statements. We will subject the following supplementary information to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other
additional procedures in accordance with auditing standards generally accepted in the United States of America, and we will provide an opinion on it in relation to the financial statements as a whole, in a report combined with our auditor's report on the financial statements:

- Combining Balance Sheet - Governmental Funds - All Nonmajor Funds
- Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds - All Nonmajor Funds


## Audit Objective

The objective of our audit is the expression of opinions as to whether your financial statements are fairly presented, in all material respects, in conformity with generally accepted accounting principles and to report on the fairness of the supplementary information referred to in the second paragraph when considered in relation to the financial statements as a whole. Our audit will be conducted in accordance with auditing standards generally accepted in the United States of America and will include tests of the accounting records and other procedures we consider necessary to enable us to express such opinions. We will issue a written report upon completion of our audit of the Town of Barrington, New Hampshire's financial statements. Our report will be addressed to the Board of Selectmen of the Town of Barrington, New Hampshire. We cannot provide assurance that unmodified opinions will be expressed. Circumstances may arise in which it is necessary for us to modify our opinions or add emphasis-of-matter or other-matter paragraphs. If our opinions are other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed opinions, we may decline to express opinions or may withdraw from this engagement.

## Audit Procedures-General

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We will plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the government or to acts by management or employees acting on behalf of the government.

Because of the inherent limitations of an audit, combined with the inherent limitations of internal control, and because we will not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by us, even though the audit is properly planned and performed in accordance with U.S. generally accepted auditing standards. In addition, an audit is not designed to detect immaterial misstatements, or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management of any material errors, fraudulent financial reporting, or misappropriation of assets that comes to our attention. We will also inform the appropriate level of management of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

Our procedures will include tests of documentary evidence supporting the transactions recorded in the accounts, and may include direct confirmation of receivables and certain other assets and liabilities by correspondence with selected individuals, funding sources, creditors, and financial institutions. We may
request written representations from your attorneys as part of the engagement, and they may bill you for responding to this inquiry. At the conclusion of our audit, we will require certain written representations from you about the financial statements and related matters.

## Audit Procedures-Internal Control

Our audit will include obtaining an understanding of the government and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures. An audit is not designed to provide assurance on internal control or to identify deficiencies in internal control. Accordingly, we will express no such opinion. However, during the audit, we will communicate to management and those charged with governance internal control related matters that are required to be communicated under AICPA professional standards.

## Audit Procedures-Compliance

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will perform tests of the Town of Barrington, New Hampshire's compliance with the provisions of applicable laws, regulations, contracts, and agreements. However, the objective of our audit will not be to provide an opinion on overall compliance and we will not express such an opinion.

## Other Services

We will also prepare the financial statements of the Town of Barrington, New Hampshire in conformity with U.S. generally accepted accounting principles based on information provided by you, and prepare the State of New Hampshire Form MS-535. We will perform the services in accordance with applicable professional standards. The other services are limited to the financial statement services, and Form MS-535, previously defined. We, in our sole professional judgment, reserve the right to refuse to perform any procedures or take any action that could be construed as assuming management responsibilities.

## Management Responsibilities

Management is responsible for designing, implementing, and maintaining effective internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error, including monitoring ongoing activities; for the selection and application of accounting principles; and for the preparation and fair presentation of the financial statements in conformity with U.S. generally accepted accounting principles.

Management is also responsible for making all financial records and related information available to us and for the accuracy and completeness of that information. You are also responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, (2) additional information that we may request for the purpose of the audit, and (3) unrestricted access to persons within the government from whom we determine it necessary to obtain audit evidence.

Your responsibilities include adjusting the financial statements to correct material misstatements and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

You are responsible for the design and implementation of programs and controls to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the government involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the government received in communications from employees, former employees, regulators, or others. In addition, you are responsible for identifying and ensuring that the government complies with applicable laws and regulations.

You are responsible for the preparation of the supplementary information in conformity with U.S. generally accepted accounting principles. You agree to include our report on the supplementary information in any document that contains and indicates that we have reported on the supplementary information. You also agree to include the audited financial statements with any presentation of the supplementary information that includes our report thereon or make the audited financial statements readily available to users of the supplementary information no later than the date the supplementary information is issued with our report thereon. Your responsibilities include acknowledging to us in the representation letter that (1) you are responsible for presentation of the supplementary information in accordance with GAAP; (2) you believe the supplementary information, including its form and content, is fairly presented in accordance with GAAP; (3) the methods of measurement or presentation have not changed from those used in the prior period (or, if they have changed, the reasons for such changes); and (4) you have disclosed to us any significant assumptions or interpretations underlying the measurement or presentation of the supplementary information.

You agree to assume all management responsibilities for financial statement preparation services, preparation of the State of New Hampshire Form MS-535, and any other nonattest services we provide; oversee the services by designating an individual, preferably from senior management, with suitable skill, knowledge, or experience; evaluate the adequacy and results of the services; and accept responsibility for them.

## Engagement Administration, Fees, and Other

We understand that your employees will prepare all cash, accounts receivable, or other confirmations we request and will locate any documents selected by us for testing.

Jarad J. Vartanian, CPA, is the engagement partner and is responsible for supervising the engagement and signing the report or authorizing another individual to sign it.

Our fee for these services will be at our standard hourly rates plus out-of-pocket costs (such as report reproduction, word processing, postage, travel, copies, etc.) and will not exceed $\$ 14,500$. Our standard hourly rates vary according to the degree of responsibility involved and the experience level of the personnel assigned to your audit. Our invoices for these fees will be rendered each month as work progresses and are payable on presentation. The above fee is based on anticipated cooperation from your personnel and the assumption that unexpected circumstances will not be encountered during the audit. If significant additional time is necessary, we will discuss it with you and arrive at a new fee estimate before we incur the additional costs.

## Distribution of the Auditor's Report

Our report on the financial statements must be associated only with the financial statements that were the subject of our audit engagement. You may make copies of our report but only if the entire financial statements are reproduced and distributed with our report. You may not use our report with any other financial statements that are not the subject of this audit engagement.

We appreciate the opportunity to be of service to Town of Barrington, New Hampshire and believe this letter accurately summarizes the significant terms of our engagement. If you have any questions, please let us know. If you agree with the terms of our engagement as described in this letter, please sign the enclosed copy and return it to us.

Sincerely yours,


## ACCEPTED AND AGREED:

This engagement letter sets forth the entire understanding of the Town of Barrington, New Hampshire with respect to the services to be provided by Vachon Clukay \& Company PC:

Signature:


Print Name: $\qquad$
Title: Town Administrator
Date: $\qquad$

## General Government Buildings Budget Summary - 2020

01-4194-01-4431 - Gen Govt Bldgs-Building Maintenance - 25\% Budget Decrease
This line is used to fund the maintenance needs of Town facilities. This line is reduced by $\$ 25,000$ in 2020 to fund equipment needs of the new Town Hall.

01-4194-01-4441 - Gen Govt Bldgs-Rental/Lease - 56\% Budget Increase
This line is used to fund the leased Town Offices space. This line is proposed to increase in 2020 in order to fund repairs and other lease requirements. The Town has occupied the facility at 333 Calef Highway since 2011.

01-4194-01-4624 - Gen Govt Bldgs-Heating Fuel - 20\% Overspent This line funds heating fuel (oil and gas) for Town facilities. Prices and usage contributed to this line being overspent.

01-4194-01-4624 - Gen Govt Bldgs-Heating Fuel - 20\% Budget Increase
Properly budgeting for current prices and usage.
01-4194-01-4626 - Gen Govt Bldgs-Vehicle Fuel - 17\% Overspent
This line funds vehicle fuel for Town equipment (public safety, highway, and building and codes). Prices and usage contributed to this line being overspent.

01-4194-01-4626 - Gen Govt Bldgs-Vehicle Fuel - 17\% Budget Increase
Properly budgeting for current prices and usage.
01-4194-01-4754 - Gen Govt Bldgs Equipment - Budget Increase
This line was previously unused. In 2020, this line is proposed to fund the equipment and furniture needs of the new Town Hall. The Departments in the current Town Offices utilize many pieces of equipment and furniture which belong to the rented building. The Town is pursuing alternative sourcing options for all equipment/furniture needs including used and surplus sources.

## General Government Buildings Budget Narrative - 2020

| Account Number | Account Description | 2019 Budget | 2020 Budget | Amount Change | Percent Change |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $01-4194-01-4112$ | Gen Gov Bldg-P/T Hourly Wages | $\$ 29,302$ | $\$ 30,592$ | $\$$ | 1,290 | $4.40 \%$ |

This line is used to fund two part-time custodian positions for the Town Offices and the Public Safety Building.

| $01-4194-01-4154$ | Gen Gov Bldg-Earned Time Buyout | $\$$ | 100 | $\$$ | 100 | $\$$ | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund earned-time buyout for the two custodians.

| $01-4194-01-4290$ | Gen Gov Bldg-Employee Benefits | $\$ 3,294$ | $\$$ | 3,499 | $\$$ | 205 | $6.21 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund the payroll taxes and benefits for the two custodians.

| $01-4194-01-4350$ | Gen Govt Bldgs-Contracts | $\$ 43,012$ | $\$ 43,012$ | $\$$ | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund service and maintenance contracts for Town facilities. This line is also used to fund the Facility Manager services provided by the School District's Facility Manager.

| $01-4194-01-4431$ | Gen Govt Bldgs-Building Maintenance | $\$ 100,000$ | $\$ 75,000$ | $\$$ | $(25,000)$ | $-25.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund the maintenance needs of Town facilities. This line is reduced by $\$ 25,000$ in 2020 to fund equipment needs of the new Town Hall.

| $01-4194-01-4432$ | Gen Govt Bldgs-Equipment Maintenance | $\$ 2,000$ | $\$ 2,000$ | $\$$ | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund proper maintenance of facility equipment.

| $01-4194-01-4441$ | Gen Govt Bldgs-Rental/Lease | $\$ 64,300$ | $\$ 100,000$ | $\$$ | 35,700 | $55.52 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund the leased Town Offices space. This line is proposed to increase in 2020 in order to fund repairs and other lease requirements. The Town has occupied the facility at 333 Calef Highway since 2011.

| $01-4194-01-4442$ | Gen Govt Bldgs Equipment Rental | $\$$ | 1 | $\$$ | 1 | $\$$ | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is unused.

| $01-4194-01-4531$ | Gen Govt Bldgs-Communications | $\$ 31,400$ | $\$ 31,400$ | $\$$ | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line is used to fund telecommunications for the Town. The Town currently leases phone equipment from FirstLight (formerly BayRing). This line will be reduced for 2020 to accurately reflect the cost of Office 365 Phone System.

| Account Number | Account Description | 2019 Budget | 2020 Budget | Amount Change | Percent Change |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $01-4194-01-4622$ | Gen Govt Bldgs-Electric | $\$ 44,000$ | $\$ 44,000$ | $\$$ | - | $0.00 \%$ |

This line funds the electricity usage of Town facilities. The Town is in a negotiated electricity supply rate to reduce costs.

| $01-4194-01-4624$ | Gen Govt Bldgs-Heating Fuel | $\$ 25,000$ | $\$ 30,000$ | $\$$ | 5,000 | $20.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line funds heating fuel (oil and gas) for Town facilities.

| $01-4194-01-4626$ | Gen Govt Bldgs-Vehicle Fuel | $\$ 75,000$ | $\$ 87,500$ | $\$$ | 12,500 | $16.67 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line funds vehicle fuel for Town equipment (public safety, highway, and building and codes).

| $01-4194-01-4651$ | Gen Govt Bldgs-Operating Supplies | $\$ 2,900$ | $\$$ | 2,900 | $\$$ | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line funds operating supplies.

| $01-4194-01-4754$ | Gen Govt Bldgs Equipment | $\$$ | 1 | $\$$ | 25,000 | $\$$ | 24,999 | $2499900.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

This line was previously unused. In 2020, this line is proposed to fund the equipment and furniture needs of the new Town Hall. The Departments in the current Town Offices utilize many pieces of equipment and furniture which belong to the rented building. The Town is pursuing alternative sourcing options for all equipment/furniture needs including used and surplus sources.

## Barrington Highway Department

## Marc Moreau

Road Agent
603-948-5203
P.O. Box 660

Barrington, NH 03825
mmoreau@barrington.nh.gov
September 30,2019
To: Conner Maclver
Re: Town Hall Paving

Attached, please find a budgeting price for reclaiming and repaving the Town Hall parking lot with a binder coat only. \$30,280.

There is an additional price for a $1 "$ finish coat if needed but bear in mind that over half of the existing area is currently binder with no top coat. Also, some or all the manhole structures may have to be reset. There is a price for that in the R\&D quote as well.

Estimated binder coat only: \$30,280
Estimated top coat: \$20,150
Structure adjustment: \$ 385 each (12 structures) $=\$ 4,260$
Cut out and patch existing holes: \$5,500

October 3, 2019

Connor MacIver, Town Administrator

Barrington Town Offices
P.O. Box 660

Barrington, NH 03825
Subject: Fiscal Year 2021 Dues (July 1, 2020 - June 30, 2021)
Dear Mr. MacIver:
The Strafford Regional Planning Commission understands that the majority of our member communities are now preparing their municipal budgets, and therefore we are providing the following information for your budget committee's consideration.

At the September 26, 2019 Commission meeting, the Commissioners approved the Executive Committee recommended FY 2021 dues. This year the Executive Committee recommended to the full Commission a $1.8 \%$ increase in the per capita rate. This increase is tied to the June 2018 to June 2019 CPI-U-all items. Additionally, there was a population adjustment as the dues for FY 2020 were based on the 2018 Population Estimates from the NH Office of Strategic Initiatives.

The Dues table is attached to this letter. If you have any questions please feel free to contact me at 603-994-3500 or by email at jczysz@strafford.org.

With best regards,


Jennifer Czysz, AICP
Executive Director
Strafford Regional Planning Commission
Cc by email: Marcia Gasses

```
I5O Wakefield Street · Suite l 2 · Rochester, New Hampshire 03867-|300
    TEL:6O3.994.3500 FAX:603.994.3504 E-MAIL:SRPC@STRAFFORD.ORG

\section*{Strafford Regional Planning Commission}

\section*{Fiscal Year 2021 Dues Rates}

Approved by the SRPC Commission on Sept. 26, 2019
\begin{tabular}{|c|c|c|c|c|c|}
\hline Community & 2018 Population Estimates Source: NH OSI & FY2021 Per Capita Rate for up to 5,000 Population using 1.8\% CPI Increase & FY2021 Per Capita Rate for above 5,000 Population using 1.8\% CPI Increase & FY2021 Proposed Dues (Based off of 2018 Pop Estimates) & Dues Change from FY2020FY2021 \\
\hline Dover & 31,326 & \$1.2475 & \$0.5884 & \$21,727.51 & \$678.38 \\
\hline Rochester & 30,809 & \$1.2475 & \$0.5884 & \$21,423.31 & \$716.92 \\
\hline Durham & 15,946 & \$1.2475 & \$0.5884 & \$12,678.02 & -\$60.78 \\
\hline Somersworth & 11,848 & \$1.2475 & \$0.5884 & \$10,266.79 & \$237.60 \\
\hline Newmarket & 9,455 & \$1.2475 & \$0.5884 & \$8,858.76 & \$212.70 \\
\hline Barrington & 9,060 & \$1.2475 & \$0.5884 & \$8,626.35 & \$232.29 \\
\hline Farmington & 6,902 & \$1.2475 & \$0.5884 & \$7,356.59 & \$161.87 \\
\hline Wakefield & 5,141 & \$1.2475 & \$0.5884 & \$6,320.43 & \$142.97 \\
\hline Nottingham & 5,099 & \$1.2475 & \$0.5884 & \$6,295.72 & \$148.31 \\
\hline Milton & 4,620 & \$1.2475 & & \$5,763.42 & \$153.38 \\
\hline Lee & 4,421 & \$1.2475 & & \$5,515.17 & \$161.24 \\
\hline Northwood & 4,283 & \$1.2475 & & \$5,343.02 & \$147.17 \\
\hline Strafford & 4,142 & \$1.2475 & & \$5,167.12 & \$161.21 \\
\hline New Durham & 2,636 & \$1.2475 & & \$3,288.39 & \$86.33 \\
\hline Rollinsford & 2,579 & \$1.2475 & & \$3,217.29 & \$96.10 \\
\hline Middleton & 1,807 & \$1.2475 & & \$2,254.22 & \$53.34 \\
\hline Madbury & 1,826 & \$1.2475 & & \$2,277.92 & \$63.56 \\
\hline Brookfield & 725 & \$1.2475 & & \$904.43 & \$30.70 \\
\hline TOTALS & 152,625 & & & \$137,284.46 & \$3,423.28 \\
\hline
\end{tabular}

FY2021 per capita rate is the FY2020 per capita rate with \(1.8 \%\) increase for June 2018 to June 2019 CPI change
Sources:
http://www.bls.gov/news.release/pdf/cpi.pdf
https://www.nh.gov/osi/data-center/population-estimates.htm

\section*{General Assistance Budget Narrative - 2020}
\begin{tabular}{|l|l|lc|cc|c|l|}
\hline Account Number & Account Description & 2019 Budget & 2020 Budget & Amount Change & Percent Change \\
\hline \(01-4441-01-4112\) & Gen Asst-PT Hourly Wages & \(\$\) & 8,466 & \(\$\) & 8,723 & \(\$\) & 257 \\
\hline
\end{tabular}

This line is used to fund the part-time welfare caseworker.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4441-01-4290\) & Gen'l Asst-Employee Benefits & \(\$\) & 728 & \(\$\) & 848 & \(\$\) & 120 & \(16.53 \%\) \\
\hline
\end{tabular}

This line is used to fund the payroll taxes and benefits of the welfare caseworker.
\begin{tabular}{|l|l|ll|ll|l|l|l|}
\hline \(01-4441-01-4560\) & Gen Asst-Conferences/Training & \(\$\) & 100 & \(\$\) & 100 & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to provide conferences and trainings for the welfare caseworker.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4441-01-4580\) & Gen Asst-Mileage \& Expenses & \(\$\) & 100 & \(\$\) & 100 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to reimburse mileage and expenses for the welfare caseworker when travel in an official capacity.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4444-01-4832\) & Gen Asst-Food Pantry & \(\$ 15,000\) & \(\$ 15,000\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to support the Barrington Food Pantry.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4444-01-4833\) & Gen Asst-Transportation & \(\$\) & 1,500 & \(\$\) & 1,500 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund an annual contribution to ReadyRides which provides transportation within Barrington.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4444-01-4834\) & Gen Asst-Community Action & \(\$ 2,000\) & \(\$\) & 2,000 & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund an annual contribution to Community Action Partnership.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4444-01-4835\) & Gen Asst-Shelters & \(\$\) & 2,000 & \(\$\) & 2,000 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund annual contributions to area shelters.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4445-01-4831\) & Gen Asst-Food/Rent/Utilities & \(\$ 30,000\) & \(\$ 30,000\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to provide welfare support to Barrington residents in need.

01-4419-01-4350 Health Dept.-Rural Dist. Health/WRC/LHC - Description and History
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline Agency/Year & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 \\
\hline Lamprey Healthcare & \$2,200 & \$2,200 & \$2,200 & \$2,200 & \$2,200 & \$2,200 & \$2,200 & \$2,200 \\
\hline Homemakers Helath Services & \$3,928 & \$3,868 & \$2,258 & \$3,868 & \$3,868 & \$3,868 & \$3,868 & \$3,868 \\
\hline Cornerstone/Rochester Visting Nurses & \$6,003 & \$6,003 & \$6,003 & \$6,003 & \$6,003 & \$6,003 & \$6,003 & \$6,003 \\
\hline CASA & & \$500 & \$500 & \$500 & \$500 & \$500 & \$500 & \$500 \\
\hline American Red Cross & \$500 & \$500 & \$500 & \$500 & \$500 & \$500 & \$500 & \$500 \\
\hline Haven (formerly A Safe Place) & \$500 & \$1,000 & \$1,000 & \$1,000 & \$1,000 & \$1,000 & \$1,000 & \$2,000 \\
\hline Meals on Wheels & & & & & & & \$1,500 & \$1,500 \\
\hline Total & \$13,131 & \$14,071 & \$12,461 & \$14,071 & \$14,071 & \$14,071 & \$15,571 & \$16,571 \\
\hline
\end{tabular}

August 19, 2019
American Red Cross
New Hampshire and Vermont Region

Town of Barrington
Attn: Tiffany Caudle, Municipal Office Administrator
PO Box 660
Barrington, NH 03825
Dear Tiffany,
Our mission at the American Red Cross is to prevent and alleviate human suffering in the face of emergencies by mobilizing the power of volunteers and the generosity of donors.

Last year, the American Red Cross of New Hampshire and Vermont provided the following services throughout the region:
- We assisted a local family in the face of disaster, on average, once every 17 hours, helping nearly 1,000 individuals.
- We installed more than 4,000 and carbon monoxide detectors in homes through our Home Fire Campaign.
- Trained almost 24,000 people in first aid, CPR, and water safety skills.
- We collected 76,150 units of blood at over 2,500 blood drives. All 40 hospitals in NH and VT depend on Red Cross collections.
- In our region, over 250 service members were connected with their families through the Emergency Communications efforts of our Service to the Armed Forces department.

In order to provide these essential services, the American Red Cross of New Hampshire and Vermont is grateful to receive municipal support from our friends in the Town of Barrington. This year, we respectfully request an appropriation of \(\mathbf{\$ 5 0 0 . 0 0}\). These funds will stay right here in our region, so that we can continue to serve your friends and neighbors during their hours of greatest need.

For more information about the work we've been doing in your area, please refer to the attached Impact Sheet for Strafford County.

On behalf of the 1,300 volunteers and staff throughout New Hampshire and Vermont, I thank you for your consideration of this request and your generous history of supporting this essential work.

Sincerely,


Rachel Zellem
Regional Development Specialist

American Red Cross
New Hampshire and Vermont Region

\section*{Disaster Response}

\title{
Strafford County Service \\ Delivery
}

\section*{July 1, 2018 - Junc 30, 2019}

In the past year, the American Red Cross has responded to 15 disaster incidents, assisting 80 residents of Strafford County. Most commonly, these incidents were home fires. Red Cross workers were on the scene to provide food, clothing, lodging, emotional support, and more to families during their hours of greatest need. Our teams also provide Mass Care to first responders. Things like food, water, and warm drinks strengthen the brave men and women of your local Fire and Police Departments as they answer the call to keep your residents safe.
\begin{tabular}{|l|r|l|}
\hline Town/City & Disasters & Individuals \\
\hline Barrington & 2 & 11 \\
\hline Dover & 3 & 13 \\
\hline Farmington & 2 & 6 \\
\hline Rochester & 4 & 30 \\
\hline Somersworth & 3 & 16 \\
\hline Strafford & 1 & 4 \\
\hline
\end{tabular}

\section*{Home Fire Campaign}

Last year, Red Cross staff and volunteers worked throughout Strafford County to educate residents on fire, safety and preparedness. We installed 45 free smoke alarms in homes and helped families develop emergency evacuation plans.

\section*{Service to the Armed Forces}

We proudly assisted \(\mathbf{1 2 0}\) of Strafford County's Service Members, veterans and their families by providing emergency communications and other services, including counseling and financial assistance.

\section*{Blood Drives}

During the last fiscal year, Strafford County hosted 192 Blood Drives with the American Red Cross, collecting an impressive total of \(\mathbf{5 , 8 5 6}\) pints of lifesaving blood.

\section*{Training Services}

Last year, Strafford hosted \(\mathbf{1 5 8}\) courses, where \(\mathbf{1 , 4 0 4}\) residents were taught a variety of important lifesaving skills such as First Aid, CPR, Babysitting Skills and Water Safety.

\section*{Volunteer Services}

Strafford County is home to \(\mathbf{5 2}\) American Red Cross Volunteers. We have volunteers from all walks of life, who are trained and empowered to respond to disasters in the middle of the night, to teach safety courses, to help at our many blood drives, and so much more. The American Red Cross is proud that \(90 \%\) of its staff is made up of volunteers; they are truly the heart and soul of our organization.


Dear Red Cross Supporter,
The American Red Cross is very grateful for your generous gift of \(\$ 500.00\) on June 20, 2019 to Where It Is Needed Most. On behalf of those we serve, thank you.

The American Red Cross prevents and alleviates human suffering in the face of emergencies by mobilizing the power of volunteers and the generosity of donors, like you.

Your questions and feedback are very important to us. Please feel free to contact us at redcross.org or call 1-800-RED CROSS (1-800-733-2767).

You make a difference, thank you for standing with us.
Sincerely,


Gail McGovern
President and CEO, American Red Cross
P.S. Did you know that many employers match gifts from their employees? Your gift could go twice as far. Please visit redcross.org/matching to view a list of participating companies.

Donation Total: \$500.00
Donation Date: June 20, 2019
Designation: Where It Is Needed Most

\footnotetext{
As required by IRS regulations, we provide the following information: The American Red Cross is a 501 (c)(3) not for profit organization. Our federal tax identification number is \(53-0196605\). As no goods or services have been provided in connection with this gift, the full amount is deductible to the fullest extent provided by law.
}

Administrative Offices:
577 Central Avenue, Suite 10
Dover, NH 03820
603-435-2500

Mailing Address:
PO Box 160
Dover, NH 03821-0106

Head Start Centers:
577 Central Avenue, Suite 50
Dover, NH 03820
603-285-9460

120 Main Street
Farmington, NH 03835
603-755-2883

55 Industrial Drive
Milton, NH 03851
603-652-0990

150 Wakefield Street
Rochester, NH 03867
603-285-9461

46 Stackpole Road
Somersworth, NH 03878
603-817-5458

Outreach Offices:
577 Central Avenue, Suite 16
Dover, NH 03820
603-435-2500

527 Main Street
Farmington, NH 03835
603-460-4313

10 Cold Spring Manor
Rochester, NH 03867
603-435-2500

August 28, 2019
Mr. Conner MacIver, Town Administrator
Board of Selectmen and Budget Committee
Town of Barrington
PO Box 660
Barrington, NH 03825
Dear Mr. MacIver:
Community Action Partnership of Strafford County (CAPSC) is pleased to submit this request for \(\$ 2,000\) in assistance from the Town of Barrington in the 2020 budget.

At CAPSC, we strongly believe no one should go without having their basic needs met. As the leading anti-poverty agency in Strafford County, we strive to empower individuals and families to achieve self-sufficiency by opening the doors to resources and opportunities that offer a hand up, not a hand out. When we achieve this goal, we reduce the impact of poverty and build a stronger community.

Last year, CAPSC helped 11,071 Strafford County households become self-sufficient through housing, child and parent education, utility assistance, nutrition, transportation, and job training and employment services at a value of \(\$ 13.4\) million. Your investment in our organization and its programs was leveraged to provide \(\$ 220,149\) (an increase of \(27 \%\) or \(\$ 46,444\) over last year) in services to 268 households in Barrington. These services include:
- 119 households in Barrington received \$112,756 in fuel assistance;
- 127 households received a discount on their electric bill through CAPSC's Electrical Assistance Program at a value of \$62,734;
- 2 individuals or families on the verge of homelessness or literally homeless received emergency housing services, and
- 6 households received Weatherization assistance in Barrington at a value of \(\$ 21,535\) to make energy efficient improvements to their home.

A detailed report of the services provided to your residents is attached.
Your continued support is critical to our ability to provide services that reduce poverty and help members of our community meet their basic needs. It is our hope that the services provided by CAPSC, reduce the burden on your town and other systems of care in our community. We greatly appreciate your past support and look forward to a continued partnership to address poverty in Strafford County.

Sincerely,


Betsey Andrews Parker, MPH
Chief Executive Officer
\begin{tabular}{|c|c|c|}
\hline NUMBER OF RESIDENTS/HOUSEHOLDS SERVED & Strafford County & Barrington \\
\hline Electrical Assistance- \# households & 2,863 & 127 \\
\hline Fuel Assistance- \# households & 2,559 & 119 \\
\hline Homeless Outreach & 214 & \\
\hline Coordinated Entry & 1,578 & \\
\hline Homeless Prevention (sec dep, RRH, Prevention) & 131 & 2 \\
\hline Head Start- \# of children & 194 & - \\
\hline Early Head Start- \# of children & 154 & 1 \\
\hline Early Head Start Child Care Partnership \# of children & 47 & - \\
\hline Home Visiting - Health Families America \# of families & 33 & - \\
\hline Home Visiting - Comprehensive Family Supports and Services \# of families & 80 & 3 \\
\hline Childcare- \# of children & 50 & - \\
\hline Neighbor Helping Neighbor- \# of households & 163 & 2 \\
\hline Senior Transportation- \# of rides & 2,446 & 9 \\
\hline Weatherization Assistance- \# of homes & 343 & 4 \\
\hline Employment Programs (WPS\&WIOA) & 105 & 1 \\
\hline CDFA Early Childhood Education Grant & 4 & - \\
\hline Housing Support Services (Covered Bridge/Woodbury Mills/Bradley Commons) & 107 & \\
\hline TOTAL & 11,071 & 268 \\
\hline Average & & 2\% \\
\hline & & \\
\hline NUMBER OF GOODS PROVIDED & Strafford County & Barrington \\
\hline TEFAP Pounds of Food distributed to Strafford County Food Pantries & 248,983 & \\
\hline Emergency Food distributed from CAP offices for any residents in Strafford County (Households) & 3,577 & 32 \\
\hline Thanksgiving - of baskets & 398 & 7 \\
\hline Christmas- \# of baskets & 349 & 5 \\
\hline Summer Meals Program (7/1/18-8/31/18)- \# of breakfast meals provided at sites in municipalities & 13,134 & - \\
\hline Summer Meals Program- (7/1/18-8/31/18) \# of lunch meals provided at sites in municipalities & 15,225 & - \\
\hline Summer Meals Program (6/25/19-6/30/19)- \# of breakfast meals provided at sites in municipalities & 862 & - \\
\hline Summer Meals Program- (6/25/19-6/30/19) \# of lunch meals provided at sites in municipalities & 1,126 & - \\
\hline After School Snack & 16,528 & - \\
\hline After School Dinner & 17,117 & - \\
\hline TOTAL & 317,299 & 44 \\
\hline & & \\
\hline VOLUNTEERS & & \\
\hline Summer Meals \# of Volunteers & 25 & - \\
\hline Summer Meals \# Volunteer Hours & 789 & - \\
\hline TEFAP \# of Volunteers & 260 & - \\
\hline TEFAP \# of Volunteer Hours & 614 & - \\
\hline TEFAP \# of Volunteer Miles & 1,933 & - \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline Value of goods and services provided & Strafford County & Barrington \\
\hline Electrical Assistance (average \$ 4336 per household) & \$1,453,615.42 & \$62,733.73 \\
\hline Fuel Assistance (average \$947.53 per house) & \$2,424,728.08 & \$112,756.07 \\
\hline Homeless Outreach & \$7,389.73 & \\
\hline Coordinated Entry & \$4,677.00 & \\
\hline Homeless Prevention & \$156,317.52 & \$1,840.48 \\
\hline Head Start & \$2,559,197.56 & \$0.00 \\
\hline Early Head Start & \$1,887,454.80 & \$12,256.20 \\
\hline Early Head Start Child Care Partnership & \$1,093,784.00 & \$0.00 \\
\hline Home Visiting - Health Families America & \$148,500.00 & \$0.00 \\
\hline Home Visiting - Comprehensive Family Supports and Services & \$160,000.00 & \$6,000.00 \\
\hline Child care & \$559,000.00 & \$0.00 \\
\hline Neighbor Helping Neighbor & \$36,817.95 & \$262.11 \\
\hline Senior Transportation (\$24.89 per ride) & \$60,880.94 & \$224.01 \\
\hline Employment Programs (WPS-WIA Adult \& Displaced) & \$74,760.00 & \$712.00 \\
\hline CDFA Early Childhood Education Grant & \$0.00 & \$0.00 \\
\hline Housing Support Services (Covered Bridge/Woodbury Mills/Bradley Commons) & \$27,968.00 & \$0.00 \\
\hline Weatherization Assistance & \$2,162,184.52 & \$21,534.60 \\
\hline TEFAP Food Distribution in \$ Value & \$274,107.92 & \\
\hline TEFAP Volunteer Hours @ 8.50 an Hour & \$5,219.00 & \$0.00 \\
\hline TEFAP \# of Volunteer Mileage @. 44 a Mile & \$850.70 & \$0.00 \\
\hline Emergency Food distributed from CAP offices for all residents in Strafford County @ \(\$ 40\) per pantry & \$143,080.00 & \$1,280.00 \\
\hline Thanksgiving (Baskets) @ 50.00 per Basket & \$19,900.00 & \$350.00 \\
\hline Christmas (Baskets) @ 40.00 per Basket & \$13,960.00 & \$200.00 \\
\hline \[
\begin{aligned}
& \text { Summer Meals (Meals) @ } 2.2325 \text { Per Breakfast (7/1/18- } \\
& 8 / 31 / 18 \text { ) } \\
& \hline
\end{aligned}
\] & \$29,321.66 & \$0.00 \\
\hline Summer Meals @ 3.9225 Per Lunch (7/1/18-8/31/18) & \$59,720.06 & \$0.00 \\
\hline \[
\begin{aligned}
& \text { Summer Meals (Meals) @ } 2.2975 \text { Per Breakfast (6/25/19- } \\
& 6 / 30 / 19 \text { ) }
\end{aligned}
\] & \$1,980.45 & \$0.00 \\
\hline Summer Meals @ 4.0325 Per Lunch (6/25/19-6/30/19) & \$4,540.60 & \$0.00 \\
\hline Summer Meals Volunteer Hours @ 9/Hour & \$7,101.00 & \$0.00 \\
\hline After School Snack @.91 per meal & \$15,040.48 & \$0.00 \\
\hline After School Supper @3.545 per meal & \$60,679.77 & \$0.00 \\
\hline TOTAL & \$13,452,777.16 & \$220,149.20 \\
\hline
\end{tabular}

August 12, 2019
Amy Doherty, Financial Officer
Town of Barrington
PO Box 660
Barrington, NH 03825
Dear Ms. Doherty;
I am pleased to submit this letter requesting funding from the Town of Barrington. Over the years we have been fortunate to receive financial support from many of the area towns and cities we service to help offset the costs of providing home health and hospice care to residents in need. As one of the 38 municipalities within our service area, we respectfully ask for your consideration for continued funding in the amount of \$ 6,003 for the upcoming Fiscal Year 2020-2021 which is based on the 2010 town census of 8,576 at a per capita rate of .70 . For the most recent calendar year, Cornerstone VNA provided services to 4680 patients which includes 2,792 visits and 183 residents of Barrington.

I am proud to share Cornerstone VNA continued to experience growth over the past year. We also received local and national accolades for providing exceptional care and services to patients and the community. These awards would not be possible without the combined support of our local foundations, businesses, individuals and municipalities such as the Town of Barrington, who believes in our mission and shares our commitment to ensuring our community members have access to quality care at home. As a nonprofit, you financial support gives us the resources we need in order to:
1. Strengthen the clinical expertise of our team by providing continuing education opportunities.
- Over the past year more than ten of our clinicians received additional

Certification in wound care, hospice and palliative care and Oasis. Our goal is to have All of our clinician certified in chronic care management.
2. Provide underfunded and non-reimbursable services such as palliative care for individuals living with chronic illnesses. Telehealth, a sophisticated remote monitoring system for our most vulnerable patients is also non-funded. This support allows us to care for your residents who are uninsured or underinsured.
3. Provide free wellness clinics and educational programs for our community members, businesses and health care professionals.
4. Offer assistance to family caregivers through annual events, monthly support groups and volunteer services.

These are just a few examples of how local town funding keeps our organization strong and gives us the ability to be an important resource for your residents. I hope you will continue to support Cornerstone VNA. Your support will help to ensure we can provide the highest quality of care at home for people of all ages, from birth through end-of-life.

Thank you for your consideration.
Sincerely,


Julie Reynolds, RN, MS
Chief Executive Officer

August 1, 2019


CROSS
ROADS
HOUSE

Conner McIver, Town Administrator
Town of Barrington
PO Box 660
Barrington, NH 03825

\section*{Dear Mr. McIver,}

Please accept this letter as Cross Roads House's request for a 2020 grant of \(\$ 1,000.00\).
At Cross Roads House, we provide:
- Emergency and transitional shelter
- Three meals a day provided to residents
- Dinner meal prepared by volunteers seven nights/week
- Needs assessments and case management services
- Access to a variety of services on-site (e.g., mental health counseling, primary medical and dental care, AA \& NA meetings)
- Referrals to services throughout the community (e.g., public housing, rehab, counseling, parenting support, Community Action Programs and more )
- Support and direction for returning to permanent housing
- "Rent Ready" and "Ready to Work" seminar classes
- Post shelter case management to help maintain housing

In the year ended June 30, 2019, we provided 34,124 bed nights of shelter to 446 people, including 30 families with 62 children. Of those served, 4 were residents of Barrington who stayed for 143 bed nights.

Cross Roads House provides vital services to the homeless in our community and is a critical safety net for those in need. If our services were not available, local towns would be obligated to send homeless families and individuals to shelters out of the area or have to put people in motel rooms, which would be very costly. There are many benefits to keeping people close to support services, employment, and schools in their own community.

Highlights from our last fiscal year (ending 6/30/19), are illustrated in the following outcomes:
- Our emergency shelter for single adults was over capacity \(63 \%\) of nights. From November 1, 2018 through June 30, 2019, our emergency shelter was over capacity \(94 \%\) of nights.
- Our average length of stay was 77 days
- Our recidivism rate decreased to \(5 \%\) for all residents who move from Cross Roads House to permanent housing. Our family recidivism rate was \(0 \%\). Recidivism is measured by the number of single adult and family households who exited Cross Roads House to permanent housing from 7/1/2017 to 6/30/2018, who had returned to Cross Roads House by 6/30/19.

Given the breadth of service we provide at the funding level we are requesting, I hope the town sees Cross Roads House as a good value and will consider this request for support for the coming year. Please let me know if you need further information. I would be happy to discuss our request with you.

Cross Roads House, Inc. 600 Lafayette Road Portsmouth, NH 03801
Ph: 603.436.2218
Fax: 603.430.9217


Martha Stone
Executive Director
www.crossroadshouse.org
info@crossroadshouse.org

Dear Mr. MacIver,

Lamprey Health Care thanks the Town of Deerfield for its ongoing support. As you know, Lamprey Health Care is a nonprofit community health center with medical centers in Newmarket, Raymond and Nashua, New Hampshire. We are proud of our 48 year history of providing innovative, high quality health care to the communities in the Southern and Seacoast Areas of New Hampshire. In 2018, Lamprey Health Care served 16,262 patients and provided 68,940 office visits.

Our mission is to provide the highest quality primary care and health related services with an emphasis on prevention and lifestyle management regardless of an individual's ability to pay. Focusing on the health of the patient as well as the community as a whole, Lamprey Health Care offers the following care and services to its patients:
- Primary care
- Prenatal and obstetrical care
- Pediatric care
- Reproductive health services
- Chronic disease management
- Nutrition counseling
- Health education and outreach
- Social services and case management
- Behavioral Health Services
- Substance abuse screening
- Free/reduced cost prescription drugs
- Interpretation services

Our Senior Transportation Program provides seniors and disabled individuals access to essential services, such as medical appointments with primary care physicians and specialists, grocery stores, local pharmacies and other necessary errands. These services are available to all area physician offices and non-Lamprey Health Care patients so that our vulnerable populations have access to medical care.

In 2018, our senior transportation program provided more than 5,617 rides to area seniors and disabled residents. Residents utilize our transportation program for shopping trips, medical appointments and monthly recreational outings.

Despite years of funding reductions to this program, Lamprey Health Care remains committed to its mission of serving the uninsured and medically underserved in the community and ensuring lack of transportation is not a barrier to care. With your support of \(\$ 2,200\) for FY2020, we can continue to improve access and the health of our residents and communities as a whole by meeting the needs of our patients.

Attached is more detailed information about our agency and the transportation program. Please call Deb Bartley at (603) 292-7212 if you have further questions and we'd like to thank you for this opportunity to serve your community.

Sincerely,

Gregory White
Chief Executive Officer

\section*{2020 REQUEST FOR MUNICIPAL FUNDING TOWN OF BARRINGTON}

\section*{AgENCY: LAMPREY HEALTH CARE \\ ADDRESS: 207 SOUTH MAIN STREET NEWMARKET, NH 03857}

Lamprey Health Care is a Private, non-Profit 50l(c)(3) organization. Federal Tax ID \#: 23-7305106
POLICY MAKING BODY: Volunteer Board of Directors
CONTACT PERSON: Lauren Garza, Grants \& Development Coordinator
lgarza@lampreyhealth.org
(603) 292-7240

\section*{BOARD OFFICERS}

Frank Goodspeed (Interim Chairperson), 120 Walnut Street, Nashua, NH 03060 Thomas C. Drew (Secretary), 2 Fogg Circle, Newmarket, NH 03857 Arvind Ranade (Treasurer) 1 Hadley Drive, Nashua, NH 03062

MISSION: The mission of Lamprey Health Care is to provide high quality primary medical care and health related services, with an emphasis on prevention and lifestyle management, to all individuals regardless of ability to pay.

PROGRAM: Senior Transportation Program provides seniors 60 or older and adults with disabilities access to essential services, such as medical appointments, grocery stores, local pharmacies and other necessary errands. Our buses are handicap accessible and our drivers are trained Transportation Health Workers who receive Passenger Assistance Training. Access to essential services makes it possible for this population to remain self-sufficient and in their own homes. Our team consists of a Director of Transportation Services, 2 Transportation Health Workers, 20 volunteers, 2 handicap accessible buses, 1 accessible van and 1 car. Lamprey Senior Transportation Program provides seniors and adults with disabilities reliable transportation that offers door-to-door service, access to resources and a beneficial social network.

AMOUNT REQUESTED: \$2,200
FUNDING SOURCES: Lamprey Health Care funds for medical care come from many sources, including the U.S. Public Health Service Rural Health Initiative, and the NH Division of Public Health Services. Lamprey Senior Transportation receives funding from the Bureau of Elderly and Adult Services, New Hampshire Department of Transportation, 29 towns, and rider donations. A rider donation of \(\$ 5.00\) is requested for the shopping trip and \(\$ 10.00\) for the recreational outing. Over \(80 \%\) of our riders contribute, no one is ever denied service for lack of a donation.

Lamprey Health Care is proactive about meeting community needs and is continually on the lookout for new grants and innovative funding opportunities.

In 2018152 Barrington residents made 613 visits to Lamprey Health Care, Lamprey Healthcare provided \(\$ 659.00\) of free or reduced fee medical care to those who qualified from the town of Barrington.

Lamprey Health Care is pleased to continue to provide services to residents of Barington.

Strafford Nutrition \& Meals on Wheels
25 Bartlett Avenue Suite A - Somersworth, NH 03878
Tel (603) 692-4211 Fax (603) 841-5525

August 28, 2019

Barrington Board of Selectmen
333 Calef Highway
PO Box 660
Barrington, NH 03825
Dear Selectmen:
SNMOW requests the Town of Barrington's support to help provide meals and safety services to the residents of Barrington who look to us for assistance as part of their next budget cycle.

\section*{OUR MISSION}

To promote the well being of the elderly and disabled adults of Strafford County by providing services to foster independence in their own home and prevent or delay the need for institutional care. Through the delivery of hot nutrition meals in home or community settings, daily safety checks, nutrition education, and nutritional assessments SNMOW will promote physical and emotional health, protect their quality of life, and aide in the social \& economic needs of the elderly and disabled.

\section*{SERVICE PROVIDED TO BARRINGTON RESIDENTS}

28 Barrington Residents (on average we are feeding 14 Barrington residents per day)
3,540 Nutritious Meals
2,573 Safety Checks and Support Services
SNMOW provides services all year round from the Waldron Towers in Dover. We provide meals Monday - Friday, with provisions for evenings and weekends for clients certified with greater needs.

\section*{TOWN SUPPORT PROVIDES MEALS FOR TOWN RESIDENTS}

\section*{Cost of providing Meals on Wheels to Barrington residents:\$30,090.00}

\section*{We are asking the Town of Barrington to contribute \(\mathbf{\$ 1 , 2 0 0 . 0 0}\) towards the cost of these services.}

A lot of individuals mistakenly believe that Meals on Wheels is fully funded. They tend to think we are what many refer to as an entitlement program and maybe that is why less than \(2 \%\) of philanthropy money is put towards senior related programs. The truth is we must raise about \(\$ 150,000\) each year just to maintain the current level of service. Town funding is needed for these specific reasons:
- Meeting Matching Grant Requirements. The Federal/State funding we do receive is a matching grant that requires we raise about \(30 \%\) of the cost of each meal from local sources. In Barrington, that meant we had to raise the match for 2,657 of the meals served. We only ask the Town to contribute a small portion towards the local match requirement. We make up most of the match through various means, including the donations made by the clients towards the cost of their meal.
- Town support helps prevent waiting lists. Town support also helps us to feed clients who need and qualify for the service, but we have exceeded the amount of units allowed under our grants. In Barrington we had to raise \(100 \%\) of the cost for 883 more meals served beyond the 2,657 units allotted through the grant.

\section*{SNMOW'S IMPACT AFFECTS A BROAD SPECTRUM}

Individual Impact - "I am very grateful to all the Meals on Wheels staff that make a warm, nutritious meal for me every day. Your care and thoughtfulness does not go unnoticed. "
In addition to the nutritious meal helping promote physical health, our staff with their everyday gestures and training also promotes emotional health, especially for those clients who are more isolated.

Family Impact - "I would like to let the public know how understanding the Meals on Wheels people are. They just don't cook and deliver meals; it's the smile, and someone checking in on shut-ins. Like this past Friday, when they brought my Dad his lunch. My Dad had thought he was coming down with a cold, the MOW people didn't agree, and called an ambulance. It was another heart attack. He's doing just fine. Again, my personal thanks to all of you."
In a world where families no longer have a stay at home member or may live great distances apart, we are able to help support them by feeding and checking in on their loved ones, with the reassurance that as any concerns arise we will bring it to their attention.
Community Impact - "As a former Budget Committee member for years, I wish I knew then what I do now! Meals on Wheels is such a worthwhile answer to helping people stay out of institutions."
Meals on Wheels benefits go beyond the impact on the individual, we benefit the town too:
- Town welfare costs, as Meals on Wheels feeds residents in need.
- County taxes, as Meals on Wheels impacts nursing home placements.
- Demands on the local police force, fire department, and ambulance service as this at-risk elder population is fed and checked on through the daily Meals on Wheels service.
- Working Barrington residents can have peace of mind, knowing their loved ones are being fed and checked on during the day.

\section*{\(\underline{\text { One year }}\) of Meals on Wheels \(=\underline{\text { Ten days }}\) of Nursing Home care \(=\underline{\text { One day }}\) of Medical Care}

\section*{MEALS ON WHEELS A WORTHWHILE INVESTMENT WITH A HISTORY OF SUCCESS}

Meals on Wheels is a financially sound response to the greatly increasing number of elderly, some of whom require assistance to continue to remain at home. Our most recently tabulated survey with 258 respondents showed service going to high need clients:
- \(68.9 \%\) of the clients over 70 years old,
- \(76.8 \%\) responding that this is their only meal of the day,
- \(96.2 \%\) telling us that, Meals on Wheels benefited their health, and helped them to remain living independently.
SNMOW has been serving the communities of Strafford County since 1973 providing a ready hot meal and safety checks for those in need. We strive to do our best to keep our requests reasonable, our costs under control, including an Administration cost which is about \(9.8 \%\), and of course to provide a quality service to the seniors of Barrington.

Town support is critical in our ability to continue serving the seniors and disabled adults of your community and a cost effective way to deal with your aging populations needs.

Sincerely,


Jaymie Chagnon
ExecutiveDirector@SNMOW.org


Dear Town of Barrington New Hampshire,
This is a request for support in the amount of \(\$ 2,000\) for the Homeless Center for Strafford County in the year 2020.

We have appreciated the municipal support provided to our non-profit in years past and in 2019 have been funded in part by Dover (CDBG funding), Milton, Lee, Durham and Barrington.

Our goal is always to serve Strafford County residents first and to reach out to supporting welfare offices in our county as the first point of contact when we have shelter space openings.

Last season we placed all families served in permanent housing. Our two-generational approach to addressing homelessness is unique and we strive to provide an environment that is free from any adverse event for children. We function with a high level of respect and dignity towards each other here at the shelter and that environment creates positive outcomes for both generations served.

Our financial literacy, reading literacy, landlord relationship training, job interview skills training, resume creation workshops, chore charts, nutritional shopping and cooking classes along with our nurturing parenting programming and mental health first aid classes are helping move our clients into better living and employment situations.

We thank you for funding our non profit in prior years and respectfully, request that you provide continued support in 2020.

With Gratitude,


Tracy S. Hardekopf, MS, MPP, SHRM-SCP
Executive Director - The Homeless Center for Strafford County

\section*{Miscellaneous Budget Narrative - 2020}
\begin{tabular}{|l|l|c|c|c|l|l|}
\hline Account Number & Account Description & 2019 Budget & 2020 Budget & Amount Change & Percent Change \\
\hline \(01-4150-03-4310\) & Assessing-Contracts & \(\$ 45,000\) & \(\$ 49,500\) & \(\$\) & 4,500 & \(10.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the contracted assessing services provided to the Town.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4150-05-4110\) & Treasurer-Salary & \(\$\) & 6,852 & \(\$\) & 7,058 & \(\$\) & 206 & \(3.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the stipend for the appointed Town Treasurer.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4150-06-4110\) & Deputy Treasurer Salary & \(\$\) & 1,010 & \(\$\) & 1,040 & \(\$\) & 30 & \(3.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the stipend for the appointed Deputy Town Treasurer.
\begin{tabular}{|l|l|ll|l|l|l|l|}
\hline \(01-4152-03-4310\) & Revaluation-Contracts & \(\$ 54,000\) & \(\$\) & 1 & \(\$\) & \((53,999)\) & \(-100.00 \%\) \\
\hline
\end{tabular}

This line will be unused for 2020. In 2019, this line was used to fund the Department of Revenue Administration-required five-year revaluation. The Town's contracted assessor performed this revaluation in 2019.
\begin{tabular}{|l|l|ll|l|l|l|l|}
\hline \(01-4153-01-4332\) & Legal & \(\$ 58,000\) & \(\$ 58,000\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line funds the Town's counsel. All Departments charge legal expenses to this line (except those which are reimbursed). In 2019, \(\$ 8,000\) was added to this line to cover the potential bond-counsel for the proposed new library. An additional \(\$ 8,000\) will remain in this line for library bond counsel in 2020.
\begin{tabular}{|l|l|ll|l|l|l|l|}
\hline \(01-4155-01-4154\) & Payroll Admin-End of Service & \(\$ 15,000\) & \(\$ 15,000\) & \(\$\) & \(-0.00 \%\) \\
\hline
\end{tabular}

This line helps to fund the earned-time buyout in end of service situations. Each Department budgets for regular earned-time buyout within their budget. This line is used to make up the difference after the earned-time buyout lines are exhausted for end of service.
\begin{tabular}{|l|l|l|l|l|l|l|}
\hline \(01-4155-01-4210\) & Payroll Admin-Health Insurance & \(\$\) & 1 & \(\$\) & 1 & \(\$\) \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|l|l|l|l|l|}
\hline \(01-4155-01-4220\) & Payroll Admin-Employer FICA/Medicare & \(\$\) & 1 & \(\$\) & 1 & \(\$\) \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4155-01-4230\) & Payroll Admin-Retirement & \(\$\) & 1 & \(\$\) & 1 & \(\$\) & - \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|l|l|l|l|l|l|}
\hline Account Number & Account Description & 2019 Budget & 2020 Budget & Amount Change & Percent Change \\
\hline \(01-4155-01-4250\) & Payroll Admin-Unemployment Compensation & \(\$\) & 1 & \(\$\) & 1 & \(\$\) & - \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|ll|l|l|l|l|l|}
\hline \(01-4155-01-4260\) & Payroll Admin-Workers Compensation & \(\$\) & 1 & \(\$\) & 1 & \(\$\) & \(0.00 \%\) \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|l|l|l|l|l}
\hline \(01-4155-01-4290\) & Payroll Admin-Medical Surveillance Program & \(\$ 1,800\) & \(\$\) & 1,800 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund drug and alcohol testing.
\begin{tabular}{|l|l|l|ll|ll|l|}
\hline \(01-4196-01-4520\) & Insurance & \(\$ 56,000\) & \(\$ 60,000\) & \(\$\) & 4,000 & \(7.14 \%\) \\
\hline
\end{tabular}

This line is used for the Town's property and liability insurance.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4197-01-4341\) & AdRegAssoc-Strafford Reg Plan & \(\$\) & 8,300 & \(\$\) & 8,500 & \(\$\) & 200 & \(2.41 \%\) \\
\hline
\end{tabular}

This line is used to fund the Town's annual membership with Strafford Regional Planning.
\begin{tabular}{|l|l|l|l|l|l|l|l|}
\hline \(01-4419-01-4350\) & Health Dept-Rural Dist Health/WRC/LHC & \(\$ 16,571\) & \(\$ 16,571\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund contributions to local health and support organizations including; Lamprey Healthcare, Homemakers Health Services, Sexual Assault Support Services, Cornerstone VNA, CASA, American Red Cross, A Safe Place, Meals on Wheels, and Cross Roads House
\begin{tabular}{|l|l|l|l|l|l|l|}
\hline \(01-4583-01-4651\) & Patriotic Purposes Contracts & \(\$\) & 1 & \(\$\) & 1 & \(\$\) \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|l|ll|l|l|}
\hline \(01-4711-01-4981\) & Long Term Bond - Principal & \(\$\) & 1 & \(\$\) & 1 & \(\$\) \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4711-01-4782\) & Long Term Bond - Interest & \(\$\) & 1 & \(\$\) & 1 & \(\$\) & - \\
\hline
\end{tabular}

This line is unused.
\begin{tabular}{|l|l|l|l|l|l|l|}
\hline \(01-4723-01-4983\) & TAN Interest & \$ & \(\mathbf{1}\) & \(\mathbf{\$}\) & \(\mathbf{1}\) & \$
\end{tabular}

This line is unused.

September 30, 2019 Budget Presentation - Tara Barker - Recreation
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & & 9 Budget & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4520-01-4110 & Recreation-Salary & \$ & 58,771 & \$ & 58,730 & \$ & 41 & \$ & 60,538 & \$ & 1,767 & 3.01\% \\
\hline 01-4520-01-4111 & Recreation-FT Hourly Wage & \$ & 45,825 & \$ & 45,204 & \$ & 621 & \$ & 47,200 & \$ & 1,375 & 3.00\% \\
\hline 01-4520-01-4112 & Recreation-PT Hourly Wage & \$ & 20,808 & \$ & 13,000 & \$ & 7,808 & \$ & 20,699 & \$ & (109) & -0.52\% \\
\hline 01-4520-01-4140 & Recreation-Overtime & \$ & 1 & \$ & 1 & \$ & - & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4520-01-4154 & Recreation-E/T Buyout & \$ & 5,500 & \$ & 5,500 & \$ & - & \$ & 5,500 & \$ & - & 0.00\% \\
\hline 01-4520-01-4290 & Recreation-Employee Benefits & \$ & 79,529 & \$ & 75,324 & \$ & 4,205 & \$ & 75,890 & \$ & \((3,639)\) & -4.58\% \\
\hline 01-4520-01-4350 & Recreation - Contracts & \$ & 1,660 & \$ & 633 & \$ & 1,027 & \$ & 660 & \$ & \((1,000)\) & -60.24\% \\
\hline 01-4520-01-4431 & Recreation Facilities Maintenance & \$ & 900 & \$ & 500 & \$ & 400 & \$ & 512 & \$ & (388) & -43.11\% \\
\hline 01-4520-01-4434 & Recreation - Software Security & \$ & 4,268 & \$ & 4,268 & \$ & (0) & \$ & 4,396 & \$ & 128 & 3.00\% \\
\hline 01-4520-01-4531 & Recreation-Communications & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4520-01-4560 & Recreation-Conferences \& Training & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4520-01-4570 & Recreation-Dues \& Fees & \$ & 325 & \$ & 305 & \$ & 20 & \$ & 325 & \$ & - & 0.00\% \\
\hline 01-4520-01-4580 & Recreation - Mileage & \$ & 1,124 & \$ & 163 & \$ & 961 & \$ & 224 & \$ & (900) & -80.07\% \\
\hline 01-4520-01-4611 & Recreation-Office Supplies & \$ & 634 & \$ & 634 & \$ & - & \$ & 682 & \$ & 48 & 7.57\% \\
\hline 01-4520-01-4612 & Recreation-Postage & \$ & 100 & \$ & 100 & \$ & - & \$ & 100 & \$ & - & 0.00\% \\
\hline 01-4520-01-4754 & Recreation-Equipment & \$ & 500 & \$ & 500 & \$ & - & \$ & 500 & \$ & - & 0.00\% \\
\hline & & \$ & 219,947 & \$ & 204,862 & \$ & 15,085 & \$ & 217,230 & \$ & \((2,717)\) & -1.24\% \\
\hline
\end{tabular}

Updated: 12/3/2019

\section*{September 30, 2019 Budget Presentation - Tara Barker - Recreation}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & & 9 Budget & & 019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4520-01-4110 & Recreation-Salary & \$ & 58,771 & \$ & 58,771 & \$ & \$ 60,538 & \$ 1,767 & 3.01\% \\
\hline 01-4520-01-4111 & Recreation-FT Hourly Wage & \$ & 45,825 & \$ & 45,825 & \$ & \$ 47,200 & \$ 1,375 & 3.00\% \\
\hline 01-4520-01-4112 & Recreation-PT Hourly Wage & \$ & 20,808 & \$ & 15,000 & \$ 5,808 & \$ 19,617 & \$ \((1,191)\) & -5.72\% \\
\hline 01-4520-01-4140 & Recreation-Overtime & \$ & 1 & \$ & 1 & \$ & \$ 1 & \$ & 0.00\% \\
\hline 01-4520-01-4154 & Recreation-E/T Buyout & \$ & 5,500 & \$ & 5,500 & \$ & \$ 5,500 & \$ & 0.00\% \\
\hline 01-4520-01-4290 & Recreation-Employee Benefits & \$ & 79,529 & \$ & 79,529 & \$ & \$ 77,907 & \$ \((1,622)\) & -2.04\% \\
\hline 01-4520-01-4350 & Recreation - Contracts & \$ & 1,660 & \$ & 530 & \$ 1,130 & \$ 660 & \$ \((1,000)\) & -60.24\% \\
\hline 01-4520-01-4431 & Recreation Facilities Maintenance & \$ & 900 & \$ & 899 & \$ 1 & \$ 912 & \$ 12 & 1.33\% \\
\hline 01-4520-01-4434 & Recreation - Software Security & \$ & 4,268 & \$ & 4,268 & \$ (0) & \$ 4,396 & \$ 128 & 3.00\% \\
\hline 01-4520-01-4531 & Recreation-Communications & \$ & 1 & \$ & - & \$ 1 & \$ 1 & \$ & 0.00\% \\
\hline 01-4520-01-4560 & Recreation-Conferences \& Training & \$ & 1 & \$ & - & \$ 1 & \$ 1 & \$ & 0.00\% \\
\hline 01-4520-01-4570 & Recreation-Dues \& Fees & \$ & 325 & \$ & 325 & \$ & \$ 325 & \$ & 0.00\% \\
\hline 01-4520-01-4580 & Recreation - Mileage & \$ & 1,124 & \$ & 1,120 & \$ 4 & \$ 1,124 & \$ & 0.00\% \\
\hline 01-4520-01-4611 & Recreation-Office Supplies & \$ & 634 & \$ & 634 & \$ & \$ 682 & \$ 48 & 7.57\% \\
\hline 01-4520-01-4612 & Recreation-Postage & \$ & 100 & \$ & 100 & \$ & \$ 100 & \$ & 0.00\% \\
\hline 01-4520-01-4754 & Recreation-Equipment & \$ & 500 & \$ & 500 & \$ & \$ 500 & \$ & 0.00\% \\
\hline & & \$ & 219,947 & \$ & 213,002 & \$ 6,945 & \$ 219,465 & \$ (482) & -0.22\% \\
\hline
\end{tabular}

Updated: 9/11/2019

\section*{Recreation Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & & Total Wages \\
\hline Recreation & Administrative Assistant & 01-4520-01-4112 & Gary & Berthelson & 1,300 & 12 & 1 & 14.76 & 12 & 2 & 15.20 & & 0 & 19,617 \\
\hline Recreation & Assistant Recreation Director & 01-4520-01-4111 & Jessica & Tennis & 2080 & 18 & 6 & 22.19 & 18 & 7 & 22.86 & & 0 & 47,200 \\
\hline Recreation & Recreation Director & 01-4520-01-4110 & Tara & Barker & 2080 & 22 & 8 & 28.46 & 22 & 9 & 29.32 & & 0 & 60,538 \\
\hline Benefits & 77,9 & 01-4520-01-4290 & Includes E/T & Buyout Ben & & & & & & & & & & \\
\hline
\end{tabular}
Earned Time Buyout 5,500 01-4520-01-4154
\begin{tabular}{lr} 
& Budget \\
Line & \(\mathbf{6 0 , 5 3 8}\) \\
\(01-4520-01-4110\) & \\
\(01-4520-01-4111\) & \\
\(01-4520-01-4112\) & \\
\(01-4520-01-4154\) & \(\mathbf{1 9 , 6 1 7}\) \\
\(01-4520-01-4290\) & \\
\(\mathbf{5 , 5 0 0}\) \\
&
\end{tabular}

Updated: 9/11/2019

TO: CONNER MACIVER, TOWN ADMINISTRATOR
FROM: TARA BARKER, RECREATION DIRECTOR
DATE: 9/3/19
RE: SUMMARY OF BUDGET LINES

Summary of Budget Lines which are estimated to be \(10 \%\) of more under or over spent and budget lines which are proposed to increase or decrease \(10 \%\) or more.

\section*{<10\% Underspent}
- 01-4520-01-4350 Recreation-Contracts
- 2019 Budget: \(\$ 1,660\)
- 2019 Estimated Year-End Expenditures: \$660
- 2020 Proposed Budget: \(\$ 660\)
- Line will be \(60 \%\) underspent
- This line was over budgeted due to the Town no longer contacting with Seacoast Computers. The Technology services for the Recreation Department will be expended through a line within the Administrative budget.

\section*{>10\% Overspent:}
- There will be no lines overspent
\(>10 \%\) Budget Decrease
- 01-4520-01-4350 Recreation - Contracts
- 2019 Budget: \$1,660
- 2019 Estimated Year-End Expenditures: \$660
- 2020 Proposed Budget: \(\$ 660\)
- Budget is proposed to decrease by \(60 \%\)

\section*{>10\% Budget Increase}
- There are no proposed increases

\section*{SUMMARY:}

2020 Parks \& Recreation Proposed Budget
2019 Parks \& Recreation Approved Budget
Decrease/Increase
\$219,464.25
\$219,947.00
decrease of \$482.75

\section*{2020 OVERVIEW}

Salaries: \$127,356
Employee Benefits: \$77,907
E/T Buyout: \$5,500.00
Operating Costs: \(\$ 8,701.25\)
\begin{tabular}{ll}
\hline 01-4520-01-4110: Recreation Salary & \(\mathbf{\$ 6 0 , 5 3 8}\) \\
This line item represents the Director's Salary &
\end{tabular}

2019 Approved Budget: \$58,771
Increase/Decrease: Increase of \$1,767
01-4520-01-4111: FT Hourly Wage
\$47,200
This line item represents the Assistant Director's Hourly Wage
2019 Approved Budget: \(\$ 45,825\)
Increase/Decrease: Increase of \(\$ 1,375\)
01-4520-01-4112: PT Hourly Wage
\$19,617
This line item represents the Administrative Assistant
Breakdown: Administrative Assistant

2019 Approved Budget: \(\$ 20,808\)
Increase/Decrease: Decrease of \(\$ 1,191\)
01-4520-01-4140: Overtime \(\$ 1.00\)
Over time pay for seasonal/PT employees - line is \(100 \%\) recoverable through reimbursable funding from the revolving fund
2019 Approved Budget: \(\$ 1.00\)
Increase/Decrease: \$0.00
01-4520-01-4290: Employee Benefits
\$77,907.00
Employee Benefits
2019 Approved Budget: \$79,529
Increase/Decrease: Decrease of \(\$ 1,622\)
01-4520-01-4154: E/T Buyout
\$5,500.00
Over time pay for seasonal/PT employees - line is \(100 \%\) recoverable through reimbursable funding from the revolving fund
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{\multirow[t]{2}{*}{\begin{tabular}{l}
01-4520-01-4531: Telephone \\
This line item represents the office land lines \& cell phone.
\end{tabular}}} \\
\hline & & \\
\hline \multirow[t]{2}{*}{Breakdown:} & Bay Ring Communications & \$0.00 General Operating Costs Budget \\
\hline & Verizon Cell Phones (3) & \$0.00 Revolving Fund \\
\hline \multicolumn{3}{|l|}{2019 Approved Budget: \(\$ 1.00\)} \\
\hline \multicolumn{3}{|l|}{Increase/Decrease: \$0.00} \\
\hline \multicolumn{3}{|l|}{01-4520-01-4560: Conferences \& Training \$1.00} \\
\hline \multicolumn{3}{|l|}{This line represents conferences \& training provided to staff.} \\
\hline \multirow[t]{4}{*}{Breakdown:} & Northern New England's & \$0.00 Revolving Fund Expense \\
\hline & National Congress \& Expo & \$0.00 Revolving Fund Expense \\
\hline & BOOST & \$0.00 Revolving Fund Expense \\
\hline & NH State Conference & \$0.00 Revolving Fund Expense \\
\hline \multicolumn{3}{|l|}{2019 Approved Budget: \$1.00} \\
\hline \multicolumn{3}{|l|}{Increase/Decrease: \$0.00} \\
\hline \multicolumn{3}{|l|}{01-4520-01-4350: Contracts \$660.00} \\
\hline \multicolumn{3}{|l|}{This line represents contracts held between Recreation Department \& outside vendor sources} \\
\hline Breakdown: & Poland Spring/Crystal Rock DM Burns Security Yearly Fee & \(\$ 300.00\) Bubbler \(\$ 5.75\) rental, \(\$ 3.75\) per bottle, 65 bottles per year \(\$ 360.00\) Alarm system, \(\$ 90.00\) per quarter \\
\hline \multicolumn{3}{|l|}{2019 Approved Budget: \$1,660} \\
\hline \multicolumn{3}{|l|}{Increase/Decrease: Decrease of \$1,000} \\
\hline \multicolumn{3}{|l|}{01-4520-01-4431: Facilities Maintenance \$912.00} \\
\hline \multicolumn{3}{|l|}{This line represents contracts for waste removal \& unforeseen maintenance} \\
\hline \multirow[t]{2}{*}{Breakdown:} & Miscellaneous Maintenance & \$500 \\
\hline & Waste Management & \$412 dumpster, \$206 per month, 2 dumps during summer \\
\hline \multicolumn{3}{|l|}{2019 Approved Budget: \$900} \\
\hline \multicolumn{3}{|l|}{Increase/Decrease: Increase of \$12.00} \\
\hline \multicolumn{3}{|l|}{01-4520-01-4434: Software Security \(\mathbf{\$ 4 , 3 9 6 . 2 5}\)} \\
\hline \multicolumn{3}{|l|}{This line item represents the equipment that cleans the gym floor and a technology upgrade in the office} \\
\hline Breakdown: & Vermont Systems & \$4396.25 Yearly Server Software Hosting \\
\hline \multicolumn{3}{|l|}{2019 Approved Budget: \$4,268.20} \\
\hline \multicolumn{3}{|l|}{Increase/Decrease: Increase of \$128.05} \\
\hline \multicolumn{3}{|l|}{01-4520-01-4570: Dues and Fees \$325.00} \\
\hline \multicolumn{3}{|l|}{This line item represents the organizations in which the Department belongs} \\
\hline \multirow[t]{2}{*}{Breakdown:} & National Recreation \& Parks Association & \$175.00 \\
\hline & NH Parks \& Recreation Association & \$150.00 \\
\hline \multicolumn{3}{|l|}{2019 Approved Budget: \$325} \\
\hline \multicolumn{3}{|l|}{Increase/Decrease: \$0.00} \\
\hline \multicolumn{3}{|l|}{01-4520-01-4611: Office Supplies \$682.00} \\
\hline \multicolumn{3}{|l|}{This line item represents staples, tape, and miscellaneous expenses} \\
\hline \multirow[t]{4}{*}{Breakdown:} & Printer Paper & \$500.00 Printer paper, 8 cases, \(\$ 55.99\) per case \\
\hline & Staples & \$15.00 Standard staples, 2 boxes, \(\$ 7.13\) per box \\
\hline & Scotch Tape & \$17.00 Scotch tape, 12 rolls per case, \$16.99 per case \\
\hline & Miscellaneous expenses & \$100.00 Pencils, pens, note pads, etc. \\
\hline 2019 Approv Increase/Dec & \begin{tabular}{l}
Budget: \$634 \\
se: Increase of \(\$ 48.00\)
\end{tabular} & \\
\hline
\end{tabular}

This line item represents the US Mail Postage
2019 Approved Budget: \(\$ 100\)
Increase/Decrease: \(\$ 0.00\)

01-4520-01-4580: Mileage
\$1,124.00
This line item represents the mileage for staff personal vehicles (bank \& non-program related)

2019 Approved Budget: \$1,124
Increase/Decrease: \$0.00

01-4520-01-4754: Equipment
\(\$ 500\) for Director Mileage
\$624 for Administrative Assistant Mileage (4 days a week)

This line item represents office equipment that is necessary to function efficiently.
Breakdown: Office Equipment
\$500.00 Desk chair, keyboard, mouse
\$0.00 Revolving Fund Expense

2019 Approved Budget: \(\$ 500.00\)
Increase/Decrease: \$0.00
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Recreation & & 2019 Actual Budget & 2020 Proposed Budget & Increase/Decrease & Comments & \\
\hline Account \# & Account Name & & & & & \\
\hline 01-4520-01-4110 & Recreation Salary & \$58,771.00 & \$60,538.00 & \$1,767.00 & See attached wage document & \\
\hline & Director & & & & & \\
\hline 01-4520-01-4111 & Recreation- FT Hourly Wage & \$45,825.00 & \$47,200.00 & \$1,375.00 & See attached wage document & \\
\hline & Assistant Director & & & & & \\
\hline 01-4520-01-4112 & Recreation- PT Hourly Wage & \$20,808.00 & \$19,617.00 & -\$1,191.00 & See attached wage document & \\
\hline & Administrative Assistant & & & & & \\
\hline & & & & & & \\
\hline 01-4520-01-4140 & Recreation- Overtime & \$1.00 & \$1.00 & \$0.00 & to pay hourly staff (Asst. Director \& Admin) & for extra hours during busy seasons \\
\hline 01-4520-01-4290 & Recreation- Employee Benefits & \$79,529.00 & \$77,907.00 & -\$1,622.00 & Admin, Assist. Director \& Director & \\
\hline 01-4520-01-4154 & Recreation- E/T Buyout & \$5,500.00 & \$5,500.00 & \$0.00 & Admin, Assist, Director, Director, MAP Site & Sup., ASK Site Sup., Disc. Site Sup. \\
\hline 01-4520-01-4531 & Recreation Telephone & \$1.00 & \$1.00 & \$0.00 & & \\
\hline & Verizon Cell Phones (2) & & & & & \\
\hline 01-4520-01-4560 & Recreation- Conf. \& Training & \$1.00 & \$1.00 & \$0.00 & & \\
\hline 01-4520-01-4350 & Recreation- Contracts & \$1,660.00 & \$660.00 & -\$1,000.00 & & \\
\hline & Poland Spring/Crystal Rock Water Co. & \$300.00 & \$300.00 & \$0.00 & water bubbler - ( \(\$ 5.75\) for rental, \(\$ 3.75\) per b & bottle (65 bottles per year) \\
\hline & DM Burns Security & \$360.00 & \$360.00 & \$0.00 & Quarterly cost for alarm system on building & (\$90 p/quarter, 4 qris/year) \\
\hline & Seacoast Computers & \$1,000.00 & \$0.00 & -\$1,000.00 & moved to Administration Line & \\
\hline 01-4520-01-4431 & Recreation- Facility Maintainance & \$900.00 & \$912.00 & \$10.00 & & \\
\hline & Miscellaneous Maintenance & \$500.00 & \$500.00 & \$0.00 & unexpected maintenance expenses & \\
\hline & Waste Management & \$400.00 & \$412.00 & \$10.00 & dumpster in parking lot (2 dumps during sum & ner months, \$205 per month) \\
\hline 01-4520-01-4397 & Recreation- Trails Maintenance & \$0.00 & \$0.00 & \$0.00 & & \\
\hline 01-4520-01-4434 & Recreation- Software Security & \$4,268.20 & \$4,396.25 & \$128.05 & & \\
\hline & Vermont Systems (Rec Trac/Server) & \$4,268.20 & \$4,396.25 & \$128.05 & Server Annual Maintenance \$4396.25, incluc & ng webtrac hosting \$100 per year \\
\hline 01-4520-01-4550 & Recreation- Printing & \$0.00 & \$0.00 & \$0.00 & & \\
\hline & Staples/outside sources & & & & miscellaneous printing at staples/outside sour & \\
\hline 01-4520-01-4570 & Recreation- Dues \& Fees & \$325.00 & \$325.00 & \$0.00 & & \\
\hline & NRPA & \$175.00 & \$175.00 & \$0.00 & National Association Membership & \\
\hline & NHRPA & \$150.00 & \$150.00 & \$0.00 & New Hampshire Association (2) & \\
\hline 01-4520-01-4611 & Recreation- Office Supplies & \$634.00 & \$682.00 & \$48.00 & & \\
\hline & Printing Paper & \$500.00 & \$550.00 & \$50.00 & Printer paper (8 cases, \$55.99 per case) & \\
\hline & Staples & \$13.00 & \$15.00 & \$2.00 & Standard staples (2 boxes, \$7.13 per box) & \\
\hline & Scotch Tape & \$21.00 & \$17.00 & -\$4.00 & Scotch tape (12 rolls, \$16.99 per case) & \\
\hline & Miscellaneous Expenses & \$100.00 & \$100.00 & \$0.00 & Pencils, pens, note pads of paper, etc & \\
\hline 01-4520-01-4612 & Recreation- Postage & \$100.00 & \$100.00 & \$0.00 & US Mail postage & \\
\hline 01-4520-01-4580 & Recreation- Mileage & \$1,124.00 & \$1,124.00 & \$0.00 & \$500 director/\$624 for Admin (3 days/wk & \\
\hline 01-4520-01-4754 & Recreation- Equipment & \$500.00 & \$500.00 & \$0.00 & & \\
\hline & Office Equipment & & & & & \\
\hline & Printer/copier & & & & & \\
\hline & & & & & & \\
\hline
\end{tabular}

\title{
Barrington Recreation Department
}

Building Block Plan
As of 8/22/16
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Earmark & January 1, 2012 & January 1, 2013 & January 1, 2014 & January 1, 2015 & January 1, 2016 & January 1, 2017 & January 1, 2018 & January 1, 2019 & January 1, 2020 & January 1, 2021 \\
\hline Vermont System Upgrades & \$0.00 & \$0.00 & \$0.00 & \$5,000.00 & \$0.00 & \$5,000.00 & \$0.00 & (\$5,000.00) & \$0.00 & \$0.00 \\
\hline Reconstruct Upstairs & \$0.00 & \$10,000.00 & \$10,000.00 & \$10,000.00 & \$20,000.00 & \$10,000.00 & \$0.00 & \$23,000.00 & \$0.00 & \$0.00 \\
\hline Playground Maintenance Plan & \$5,000.00 & \$1,250.00 & \$1,250.00 & \$1,500.00 & \$1,500.00 & \$0.00 & \$0.00 & (\$5,500.00) & \$0.00 & \$0.00 \\
\hline Resurfacing Gym Floor & \$10,000.00 & \$2,500.00 & \$2,500.00 & \$2,500.00 & \$2,500.00 & \$0.00 & \$0.00 & \$13,000.00 & \$0.00 & \$0.00 \\
\hline Developing Park on Property Behind Rec & \$30,000.00 & \$7,500.00 & \$7,500.00 & \$15,000.00 & \$15,000.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Tennis/Bball Courts & \$15,000.00 & \$3,750.00 & \$3,750.00 & \$10,000.00 & \$3,750.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Pool & \$15,000.00 & \$3,750.00 & \$3,750.00 & \$10,000.00 & \$10,000.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Splash Pad & \$10,000.00 & \$2,500.00 & \$2,500.00 & \$2,500.00 & \$2,500.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Department Transportation & \$5,000.00 & \$1,250.00 & \$1,250.00 & \$2,500.00 & \$2,500.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Soccer Field & \$5,000.00 & \$1,250.00 & \$1,250.00 & \$1,500.00 & \$1,500.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Aquiring Land for New Parks/Water Front & \$0.00 & \$5,000.00 & \$5,000.00 & \$5,000.00 & \$5,000.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 & \$0.00 \\
\hline Total Earmarks for & \$95,000.00 & \$38,750.00 & \$38,750.00 & \$65,500.00 & 64,250.00 & 15,000.00 & 0.00 & 25,500.00 & 0.00 & 0.00 \\
\hline
\end{tabular}
*Goal is to have a minimum Net Revenue of \(\$ 50,000\) each year to add to the RBBP *Goal is to have a minimum Net Revenue of \(\$ 50,000\) each year to add to the RBBP
**Goal after earmarks is no less than \(\$ 100,000\) Revolving Fund Balance for safety
\begin{tabular}{|c|c|}
\hline Earmark & GrandTotal
through 2018 \\
\hline Vermont System Upgrades & \$5,000.00 \\
\hline Reconstruct Upstairs & \$83,000.00 \\
\hline Playground Maintenance Plan & \$5,000.00 \\
\hline Resurfacing Gym Floor & \$33,000.00 \\
\hline Develop Park on Property Behind Rec & \$75,000.00 \\
\hline Tennis/Bball Courts & \$36,250.00 \\
\hline Pool & \$42,500.00 \\
\hline Splash Pad & \$20,000.00 \\
\hline Department Transportation & \$12,500.00 \\
\hline Soccer Field & \$10,500.00 \\
\hline Aquiring Land for New Parks/Water Front & \$20,000.00 \\
\hline Total Earmarks & \$342,750.00 \\
\hline
\end{tabular}

Janaury 2019 revolving fund report balance minus 2018 Q4 billing \(\$ 561287.87-\$ 118344.13=\$ 442.943 .74\)

1/1/19 Revolving Fund Balance: Revolving Fund Balance: \(\$ \mathbf{\$ 1 0 0 , 1 9 3 . 7 4}\)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{10}{|l|}{Revolving Fund} \\
\hline & 18-Dec & 19-Jan & 19-Feb & March-19 & 19-Apr & 19-May & 19-Jun & 19-Jul & 19-Aug \\
\hline Revolving Fund Begining Balance & \$538,136.22 & \$561,287.87 & \$598,655.59 & \$516,667.20 & \$564,204.91 & \$602,072.97 & \$697,063.97 & \$688,207.91 & \$713,955.47 \\
\hline Revolving Fund Ending Balance & \$561,287.87 & \$598,65.59 & \$516,667.20 & \$564,204.91 & \$602,072.97 & \$697,063.97 & \$688,207.91 & \$713,955.47 & \$633,710.85 \\
\hline Revenues/Deposits & \$22,785.00 & \$37,062.00 & \$36,223.25 & \$47,499.00 & \$37,829.48 & \$94,811.02 & \$86,463.25 & \$25,978.05 & \$28,369.55 \\
\hline Other Credits & \$687.57 & \$563.66 & \$632.97 & 502.63 & \$519.28 & \$635.01 & \$691.21 & \$739.03 & \$817.43 \\
\hline Other Withdrawis/Electronic & \$320.92 & \$257.94 & \$118,844.61 & \$463.92 & \$480.70 & \$455.03 & \$726.50 & \$969.52 & \$109,366.60 \\
\hline
\end{tabular}
* MONES OWED TO TOWN OPERATING BUDGET, RETURNED CHECKS, BANK CORRECTIONS, PURCHASING CHECKS, ETC.


\begin{tabular}{|c|c|c|c|}
\hline Project & Total Earmarks To Date & 2019 Earmark & Year of
Expenditure \\
\hline Vermont System Upgrades & \$5,000.00 & ( \(55,000.00\) ) & unforseen expense \\
\hline Reconstruct Upstairs & \$83,000.00 & \$23,000.00 & 2020-2021 \\
\hline Playground Maintenance Plan & \$5,000.00 & (\$5.500.00) & Anually \\
\hline Resurfacing Gym Floor & \$33,000.00 & \$13,000.00 & 2020 \\
\hline Develop Park on Property Behind Rec & \$75,000.00 & \$0.00 & based on strategic plan \\
\hline Tennisisball Courts & \$36,250.00 & \$0.00 & based on strategic plan \\
\hline Pool & \$42,500.00 & \$0.00 & based on strategic plan \\
\hline Splash Pad & \$20,000.00 & \$0.00 & based on strategic plan \\
\hline Department Transportation & \$12,500.00 & \$0.00 & based on strategic plan \\
\hline Soccer Field & \$10,500.00 & \$0.00 & based on strategic plan \\
\hline Aquiring Land for New Parks Water Front & \$20,000.00 & \$0.00 & based on strategic plan \\
\hline
\end{tabular}

As Of: December 31, 2018 GL Year 2018
\begin{tabular}{|c|c|c|c|c|c|}
\hline PARKS AND RECREATION
Account Number & Net Budget & YTD Expense & **Encumb Remaining & Balance Available & \%Used \\
\hline 20-4520-01-4156 Worker's Comp/Unemployment Compensation & 0.00 & 5,846.00 & 0.00 & -5,846.00 & 0.00 \\
\hline 20-4520-01-4290 Rec Programs-Employee Benefits & 0.00 & 20,546.30 & 0.00 & -20,546.30 & 0.00 \\
\hline 20-4520-01-4310 Recreation - Contracts & 0.00 & 56,501.18 & 0.00 & -56,501.18 & 0.00 \\
\hline 20-4520-10-4100 Basketball-Youth & 0.00 & 5,972.84 & 0.00 & -5,972.84 & 0.00 \\
\hline 20-4520-20-4200 Soccer-Youth & 0.00 & 5,412.02 & 0.00 & -5,412.02 & 0.00 \\
\hline 20-4520-30-4300 Flag Football-Youth & 0.00 & 885.00 & 0.00 & -885.00 & 0.00 \\
\hline 20-4520-40-4420 Lacrosse & 0.00 & 656.50 & 0.00 & -656.50 & 0.00 \\
\hline 20-4520-40-4430 Summer Camps & 0.00 & 110,875.69 & 0.00 & -110,875.69 & 0.00 \\
\hline 20-4520-40-4431 Summer Camp Field Trips & 0.00 & 30,750.25 & 0.00 & -30,750.25 & 0.00 \\
\hline 20-4520-50-4500 Trips \& Events & 0.00 & 3,289.26 & 0.00 & -3,289.26 & 0.00 \\
\hline 20-4520-60-4600 Programs-Preschool & 0.00 & 1,368.10 & 0.00 & -1,368.10 & 0.00 \\
\hline 20-4520-60-4610 Programs-Youth & 0.00 & 11,094.60 & 0.00 & -11,094.60 & 0.00 \\
\hline 20-4520-60-4611 Rec Before \& After School Care & 0.00 & 160,359.40 & 0.00 & -160,359.40 & 0.00 \\
\hline 20-4520-60-4630 Programs-Adult & 0.00 & 18,456.24 & 0.00 & -18,456.24 & 0.00 \\
\hline 20-4520-70-4391 Recreation Conf. \& Training & 0.00 & 3,301.15 & 0.00 & -3,301.15 & 0.00 \\
\hline 20-4520-70-4690 Rec Mileage \& Expense & 0.00 & 690.30 & 0.00 & -690.30 & 0.00 \\
\hline 20-4520-70-4700 Misc Operating Supplies & 0.00 & 8,460.02 & 0.00 & -8,460.02 & 0.00 \\
\hline 20-4520-70-4710 Office Supplies & 0.00 & 4,772.33 & 0.00 & -4,772.33 & 0.00 \\
\hline 20-4520-70-4740 Rec Equipment & 0.00 & 2,608.94 & 0.00 & -2,608.94 & 0.00 \\
\hline 20-4520-80-4800 Fundraisers & 0.00 & 2,076.00 & 0.00 & -2,076.00 & 0.00 \\
\hline 20-4520-90-4900 Facilities & 0.00 & 187,808.26 & 0.00 & -187,808.26 & 0.00 \\
\hline Total & 0.00 & 641,730.38 & 0.00 & -641,730.38 & 0.00 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline PARKS AND RECREATION
Account Number & Net Budget & YTD Expense & **Encumb Remaining & Balance Available & \%Used \\
\hline 20-4520-01-4290 Rec Programs-Employee Benefits & 0.00 & 22,378.14 & 0.00 & -22,378.14 & 0.00 \\
\hline 20-4520-01-4310 Recreation - Contracts & 0.00 & 14,220.50 & 0.00 & -14,220.50 & 0.00 \\
\hline 20-4520-10-4100 Basketball-Youth & 0.00 & 4,601.50 & 0.00 & -4,601.50 & 0.00 \\
\hline 20-4520-20-4200 Soccer-Youth & 0.00 & 4,592.16 & 0.00 & -4,592.16 & 0.00 \\
\hline 20-4520-40-4420 Lacrosse & 0.00 & 296.25 & 0.00 & -296.25 & 0.00 \\
\hline 20-4520-40-4430 Summer Camps & 0.00 & 126,392.84 & 0.00 & -126,392.84 & 0.00 \\
\hline 20-4520-40-4431 Summer Camp Field Trips & 0.00 & 26,850.67 & 0.00 & -26,850.67 & 0.00 \\
\hline 20-4520-50-4500 Trips \& Events & 0.00 & 1,681.98 & 0.00 & -1,681.98 & 0.00 \\
\hline 20-4520-60-4600 Programs-Preschool & 0.00 & 1,342.72 & 0.00 & -1,342.72 & 0.00 \\
\hline 20-4520-60-4610 Programs-Youth & 0.00 & 6,784.94 & 0.00 & -6,784.94 & 0.00 \\
\hline 20-4520-60-4611 Rec Before \& After School Care & 0.00 & 123,241.76 & 0.00 & -123,241.76 & 0.00 \\
\hline 20-4520-60-4630 Programs-Adult & 0.00 & 13,637.34 & 0.00 & -13,637.34 & 0.00 \\
\hline 20-4520-70-4391 Recreation Conf. \& Training & 0.00 & 874.84 & 0.00 & -874.84 & 0.00 \\
\hline 20-4520-70-4690 Rec Mileage \& Expense & 0.00 & 42.50 & 0.00 & -42.50 & 0.00 \\
\hline 20-4520-70-4700 Misc Operating Supplies & 0.00 & 5,503.99 & 0.00 & -5,503.99 & 0.00 \\
\hline 20-4520-70-4710 Office Supplies & 0.00 & 4,075.04 & 0.00 & -4,075.04 & 0.00 \\
\hline 20-4520-70-4740 Rec Equipment & 0.00 & 3,283.20 & 0.00 & -3,283.20 & 0.00 \\
\hline 20-4520-90-4900 Facilities & 0.00 & 11,469.61 & 0.00 & -11,469.61 & 0.00 \\
\hline Total & 0.00 & 371,269.98 & 0.00 & -371,269.98 & 0.00 \\
\hline
\end{tabular}

As Of: December 31, 2018 GL Year 2018
\begin{tabular}{|c|c|c|c|c|c|}
\hline PARKS AND RECREATION
Account Number & Net Budget & YTD Expense & **Encumb Remaining & Balance Available & \%Used \\
\hline 20-4520-01-4156 Worker's Comp/Unemployment Compensation & 0.00 & 5,846.00 & 0.00 & -5,846.00 & 0.00 \\
\hline 20-4520-01-4290 Rec Programs-Employee Benefits & 0.00 & 20,546.30 & 0.00 & -20,546.30 & 0.00 \\
\hline 20-4520-01-4310 Recreation - Contracts & 0.00 & 56,501.18 & 0.00 & -56,501.18 & 0.00 \\
\hline 20-4520-10-4100 Basketball-Youth & 0.00 & 5,972.84 & 0.00 & -5,972.84 & 0.00 \\
\hline 20-4520-20-4200 Soccer-Youth & 0.00 & 5,412.02 & 0.00 & -5,412.02 & 0.00 \\
\hline 20-4520-30-4300 Flag Football-Youth & 0.00 & 885.00 & 0.00 & -885.00 & 0.00 \\
\hline 20-4520-40-4420 Lacrosse & 0.00 & 656.50 & 0.00 & -656.50 & 0.00 \\
\hline 20-4520-40-4430 Summer Camps & 0.00 & 110,875.69 & 0.00 & -110,875.69 & 0.00 \\
\hline 20-4520-40-4431 Summer Camp Field Trips & 0.00 & 30,750.25 & 0.00 & -30,750.25 & 0.00 \\
\hline 20-4520-50-4500 Trips \& Events & 0.00 & 3,289.26 & 0.00 & -3,289.26 & 0.00 \\
\hline 20-4520-60-4600 Programs-Preschool & 0.00 & 1,368.10 & 0.00 & -1,368.10 & 0.00 \\
\hline 20-4520-60-4610 Programs-Youth & 0.00 & 11,094.60 & 0.00 & -11,094.60 & 0.00 \\
\hline 20-4520-60-4611 Rec Before \& After School Care & 0.00 & 160,359.40 & 0.00 & -160,359.40 & 0.00 \\
\hline 20-4520-60-4630 Programs-Adult & 0.00 & 18,456.24 & 0.00 & -18,456.24 & 0.00 \\
\hline 20-4520-70-4391 Recreation Conf. \& Training & 0.00 & 3,301.15 & 0.00 & -3,301.15 & 0.00 \\
\hline 20-4520-70-4690 Rec Mileage \& Expense & 0.00 & 690.30 & 0.00 & -690.30 & 0.00 \\
\hline 20-4520-70-4700 Misc Operating Supplies & 0.00 & 8,460.02 & 0.00 & -8,460.02 & 0.00 \\
\hline 20-4520-70-4710 Office Supplies & 0.00 & 4,772.33 & 0.00 & -4,772.33 & 0.00 \\
\hline 20-4520-70-4740 Rec Equipment & 0.00 & 2,608.94 & 0.00 & -2,608.94 & 0.00 \\
\hline 20-4520-80-4800 Fundraisers & 0.00 & 2,076.00 & 0.00 & -2,076.00 & 0.00 \\
\hline 20-4520-90-4900 Facilities & 0.00 & 187,808.26 & 0.00 & -187,808.26 & 0.00 \\
\hline Total & 0.00 & 641,730.38 & 0.00 & -641,730.38 & 0.00 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline PARKS AND RECREATION
Account Number & Net Budget & YTD Expense & **Encumb Remaining & Balance Available & \%Used \\
\hline 20-4520-01-4290 Rec Programs-Employee Benefits & 0.00 & 22,378.14 & 0.00 & -22,378.14 & 0.00 \\
\hline 20-4520-01-4310 Recreation - Contracts & 0.00 & 14,220.50 & 0.00 & -14,220.50 & 0.00 \\
\hline 20-4520-10-4100 Basketball-Youth & 0.00 & 4,601.50 & 0.00 & -4,601.50 & 0.00 \\
\hline 20-4520-20-4200 Soccer-Youth & 0.00 & 4,592.16 & 0.00 & -4,592.16 & 0.00 \\
\hline 20-4520-40-4420 Lacrosse & 0.00 & 296.25 & 0.00 & -296.25 & 0.00 \\
\hline 20-4520-40-4430 Summer Camps & 0.00 & 126,392.84 & 0.00 & -126,392.84 & 0.00 \\
\hline 20-4520-40-4431 Summer Camp Field Trips & 0.00 & 26,850.67 & 0.00 & -26,850.67 & 0.00 \\
\hline 20-4520-50-4500 Trips \& Events & 0.00 & 1,681.98 & 0.00 & -1,681.98 & 0.00 \\
\hline 20-4520-60-4600 Programs-Preschool & 0.00 & 1,342.72 & 0.00 & -1,342.72 & 0.00 \\
\hline 20-4520-60-4610 Programs-Youth & 0.00 & 6,784.94 & 0.00 & -6,784.94 & 0.00 \\
\hline 20-4520-60-4611 Rec Before \& After School Care & 0.00 & 123,241.76 & 0.00 & -123,241.76 & 0.00 \\
\hline 20-4520-60-4630 Programs-Adult & 0.00 & 13,637.34 & 0.00 & -13,637.34 & 0.00 \\
\hline 20-4520-70-4391 Recreation Conf. \& Training & 0.00 & 874.84 & 0.00 & -874.84 & 0.00 \\
\hline 20-4520-70-4690 Rec Mileage \& Expense & 0.00 & 42.50 & 0.00 & -42.50 & 0.00 \\
\hline 20-4520-70-4700 Misc Operating Supplies & 0.00 & 5,503.99 & 0.00 & -5,503.99 & 0.00 \\
\hline 20-4520-70-4710 Office Supplies & 0.00 & 4,075.04 & 0.00 & -4,075.04 & 0.00 \\
\hline 20-4520-70-4740 Rec Equipment & 0.00 & 3,283.20 & 0.00 & -3,283.20 & 0.00 \\
\hline 20-4520-90-4900 Facilities & 0.00 & 11,469.61 & 0.00 & -11,469.61 & 0.00 \\
\hline Total & 0.00 & 371,269.98 & 0.00 & -371,269.98 & 0.00 \\
\hline
\end{tabular}

Town of Barrington
As Of: December 31, 2018 GL Year 2018
\begin{tabular}{|c|c|c|c|c|c|}
\hline Account Number & Est Rev & MTD Rev & YTD Rev & Balance & \%Coll \\
\hline 20-3401-10-3100 Basketball-Youth & 0.00 & 1,635.00 & 10,810.00 & -10,810.00 & 0.00 \\
\hline 20-3401-20-3200 Soccer-Youth & 0.00 & 0.00 & 8,297.00 & -8,297.00 & 0.00 \\
\hline 20-3401-30-3300 Flag Football-Youth & 0.00 & 0.00 & 1,440.00 & -1,440.00 & 0.00 \\
\hline 20-3401-40-3420 Lacrosse & 0.00 & 0.00 & 310.00 & -310.00 & 0.00 \\
\hline 20-3401-40-3430 Summer Camps & 0.00 & 0.00 & 128,314.00 & -128,314.00 & 0.00 \\
\hline 20-3401-40-3431 Summer Camp Field Trips & 0.00 & 0.00 & 32,846.80 & -32,846.80 & 0.00 \\
\hline 20-3401-50-3500 Trips \& Events & 0.00 & 0.00 & 1,230.00 & -1,230.00 & 0.00 \\
\hline 20-3401-60-3600 Programs-Preschool & 0.00 & 198.00 & 8,292.50 & -8,292.50 & 0.00 \\
\hline 20-3401-60-3610 Programs-Elementary Youth & 0.00 & 0.00 & 21,145.00 & -21,145.00 & 0.00 \\
\hline 20-3401-60-3620 Programs-Teen & 0.00 & 0.00 & 12,925.00 & -12,925.00 & 0.00 \\
\hline 20-3401-60-3630 Programs-Adult & 0.00 & 741.00 & 11,706.00 & -11,706.00 & 0.00 \\
\hline 20-3401-60-4610 Before/After School Program & 0.00 & 19,610.00 & 240,777.00 & -240,777.00 & 0.00 \\
\hline 20-3401-70-3700 Misc Revenue & 0.00 & 590.94 & 3,411.80 & -3,411.80 & 0.00 \\
\hline 20-3401-70-3710 Interest on Savings & 0.00 & 687.57 & 6,817.83 & -6,817.83 & 0.00 \\
\hline 20-3401-70-3800 Scholarship Fund & 0.00 & -500.00 & -1,000.00 & 1,000.00 & 0.00 \\
\hline 20-3401-80-3800 Fundraisers & 0.00 & 0.00 & 1,491.00 & -1,491.00 & 0.00 \\
\hline All - & 0.00 & 22,962.51 & 488,813.93 & -488,813.93 & 0.00 \\
\hline
\end{tabular}

Town of Barrington
As Of: December 31, 2019 GL Year 2019
\begin{tabular}{|c|c|c|c|c|c|}
\hline Account Number & Est Rev & MTD Rev & YTD Rev & Balance & \%Coll \\
\hline 20-3401-10-3100 Basketball-Youth & 0.00 & 0.00 & 720.00 & -720.00 & 0.00 \\
\hline 20-3401-20-3200 Soccer-Youth & 0.00 & 0.00 & 3,885.00 & -3,885.00 & 0.00 \\
\hline 20-3401-30-3300 Flag Football-Youth & 0.00 & 0.00 & 825.00 & -825.00 & 0.00 \\
\hline 20-3401-40-3430 Summer Camps & 0.00 & 0.00 & 134,718.08 & -134,718.08 & 0.00 \\
\hline 20-3401-40-3431 Summer Camp Field Trips & 0.00 & 0.00 & 30,170.62 & -30,170.62 & 0.00 \\
\hline 20-3401-50-3500 Trips \& Events & 0.00 & 0.00 & 750.00 & -750.00 & 0.00 \\
\hline 20-3401-60-3600 Programs-Preschool & 0.00 & 0.00 & 6,294.00 & -6,294.00 & 0.00 \\
\hline 20-3401-60-3610 Programs-Elementary Youth & 0.00 & 0.00 & 14,402.00 & -14,402.00 & 0.00 \\
\hline 20-3401-60-3620 Programs-Teen & 0.00 & 0.00 & 10,194.00 & -10,194.00 & 0.00 \\
\hline 20-3401-60-3630 Programs-Adult & 0.00 & 0.00 & 6,632.50 & -6,632.50 & 0.00 \\
\hline 20-3401-60-4610 Before/After School Program & 0.00 & 0.00 & 150,063.00 & -150,063.00 & 0.00 \\
\hline 20-3401-70-3700 Misc Revenue & 0.00 & 0.00 & 7,457.67 & -7,457.67 & 0.00 \\
\hline 20-3401-70-3710 Interest on Savings & 0.00 & 0.00 & 3,156.47 & -3,156.47 & 0.00 \\
\hline 20-3401-70-3800 Scholarship Fund & 0.00 & 0.00 & -500.00 & 500.00 & 0.00 \\
\hline All - & 0.00 & 0.00 & 368,768.34 & -368,768.34 & 0.00 \\
\hline
\end{tabular}

October 7, 2019 Budget Presentation - Richard Walker - Fire/EMS/Amublance/Cemeteries
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4195-01-4350 & Cemetery-Contracts/Mowing & \$ & 11,680 & \$ & 11,680 & \$ & & \$ & 11,680 & S & - & 0.00\% \\
\hline 01-4195-01-4439 & Cemetery-Maintenance & \$ & 1,000 & \$ & 1,000 & \$ & & \$ & 1,000 & \$ & - & 0.00\% \\
\hline 01-4195-01-4622 & Cemetery-Electric & \$ & 220 & \$ & 220 & \$ & - & \$ & 220 & \$ & - & 0.00\% \\
\hline 01-4195-01-4651 & Cemetery-Operating Supplies & \$ & 1,500 & \$ & 1,500 & \$ & - & \$ & 1,500 & \$ & - & 0.00\% \\
\hline 01-4195-01-4740 & Cemetery-Improvements \& Expansio & \$ & 3,500 & \$ & 3,500 & \$ & - & & 3,500 & \$ & - & 0.00\% \\
\hline & & \$ & 17,900 & \$ & 17,900 & \$ & - & \$ & 17,900 & \$ & - & 0.00\% \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 Budget & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & & 0 Budget & & Change & Percent Change \\
\hline 01-4220-01-4110 & Fire Chief Salary & \$ 75,300 & \$ & 72,366 & \$ & 2,934 & \$ & 75,239 & \$ & (61) & -0.08\% \\
\hline 01-4220-01-4111 & Fire/EMS-FT hourly wages & \$ 84,989 & \$ & 81,818 & \$ & 3,171 & \$ & 87,248 & \$ & 2,259 & 2.66\% \\
\hline 01-4220-01-4112 & Fire/EMS-PT Hourly & \$ 18,000 & \$ & 8,500 & \$ & 9,500 & \$ & 20,800 & \$ & 2,800 & 15.56\% \\
\hline 01-4220-01-4121 & Fire/EMS Responder Points & \$ 39,201 & \$ & 39,000 & \$ & 201 & \$ & 34,650 & \$ & \((4,551)\) & -11.61\% \\
\hline 01-4220-01-4122 & Fire/EMS EMS On-Call & \$ 35,040 & \$ & 33,500 & \$ & 1,540 & \$ & 35,040 & \$ & - & 0.00\% \\
\hline 01-4220-01-4124 & Fire/EMS Per-diem hourly & \$ 83,570 & \$ & 50,000 & \$ & 33,570 & \$ & 115,633 & \$ & 32,063 & 38.37\% \\
\hline 01-4220-01-4140 & Fire/EMS Overtime & \$ 8,000 & \$ & 10,000 & \$ & \((2,000)\) & \$ & 9,000 & \$ & 1,000 & 12.50\% \\
\hline 01-4220-01-4145 & Fire/EMS Holiday Pay & \$ 6,681 & \$ & 6,681 & \$ & \$ - & \$ & 7,206 & \$ & 525 & 7.85\% \\
\hline 01-4220-01-4154 & Fire/EMS-E/T Buyout & \$ 9,917 & \$ & 9,917 & \$ & \$ - & \$ & 9,917 & \$ & - & 0.00\% \\
\hline 01-4220-01-4290 & Fire/EMS-Employee Benefits & \$ 155,892 & \$ & 117,955 & \$ & 37,937 & \$ & 162,023 & \$ & 6,131 & 3.93\% \\
\hline 01-4220-01-4350 & Fire/EMS Contracts & \$ 23,600 & \$ & 23,000 & \$ & 600 & \$ & 21,900 & \$ & \((1,700)\) & -7.20\% \\
\hline 01-4220-01-4351 & Fire/EMS AMB Contract Billing & \$ 26,500 & \$ & 13,000 & \$ & 13,500 & \$ & 26,500 & \$ & - & 0.00\% \\
\hline 01-4220-01-4432 & Fire/EMS Equipment Maintenance & \$ 2,500 & \$ & 5,000 & \$ & \((2,500)\) & \$ & 3,700 & \$ & 1,200 & 48.00\% \\
\hline 01-4220-01-4433 & Fire/EMS Vehicle Maintenance & \$ 15,000 & \$ & 15,000 & \$ & \$ - & \$ & 15,000 & \$ & - & 0.00\% \\
\hline 01-4220-01-4531 & Fire/EMS-Communications & \$ 5,700 & \$ & 5,100 & \$ & 600 & \$ & 5,100 & \$ & (600) & -10.53\% \\
\hline 01-4220-01-4560 & Fire/EMS Conferences \& Training & \$ 4,000 & \$ & 4,000 & \$ & \$ - & \$ & 4,000 & \$ & - & 0.00\% \\
\hline 01-4220-01-4570 & Fire/EMS Dues \& Fees & \$ 2,000 & \$ & 2,000 & \$ & \$ - & \$ & 2,000 & \$ & - & 0.00\% \\
\hline 01-4220-01-4580 & Fire/EMS Mileage \& Expenses & \$ 200 & \$ & 200 & \$ & \$ - & \$ & 200 & \$ & - & 0.00\% \\
\hline 01-4220-01-4611 & Fire/EMS Office Supplies & \$ 1,000 & \$ & 1,000 & \$ & \$ - & \$ & 1,000 & \$ & - & 0.00\% \\
\hline 01-4220-01-4651 & Fire Operating Supplies & \$ 5,000 & \$ & 4,500 & \$ & 500 & \$ & 3,500 & \$ & \((1,500)\) & -30.00\% \\
\hline 01-4220-01-4652 & Fire/EMS Protective Gear & \$ 18,100 & \$ & 18,100 & \$ & \$ - & \$ & 18,100 & \$ & - & 0.00\% \\
\hline 01-4220-01-4754 & Fire/EMS Equipment & \$ 15,600 & \$ & 15,600 & \$ & \$ - & \$ & 12,500 & \$ & \((3,100)\) & -19.87\% \\
\hline 01-4220-01-4820 & Fire/EMS Grant Match & \$ 2,000 & \$ & - & \$ & 2,000 & \$ & 2,000 & \$ & - & 0.00\% \\
\hline 01-4220-02-4121 & Fire/EMS Deputy Chief Stipend & \$ 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4220-02-4651 & Fire/EMS EMS Operating Supplies & \$ 4,000 & \$ & 6,000 & \$ & \((2,000)\) & \$ & 6,000 & \$ & 2,000 & 50.00\% \\
\hline 01-4220-02-4820 & Fire/Emergency Management Grant & \$ 500 & \$ & - & \$ & 500 & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4220-03-4651 & Fire/EMS Prevention & \$ 2,500 & \$ & 2,500 & \$ & \$ - & \$ & 2,500 & \$ & - & 0.00\% \\
\hline 01-4220-03-4820 & Fire/EMS Fire Grant & \$ 1 & \$ & - & \$ & 1 & \$ & - & \$ & (1) & -100.00\% \\
\hline & & \$ 644,792 & \$ & 544,737 & \$ & 100,055 & \$ & 681,257 & \$ & 36,465 & 5.66\% \\
\hline
\end{tabular}

October 7, 2019 Budget Presentation - Richard Walker - Fire/EMS/Amublance/Cemeteries


\section*{Fire/EMS Wages and Benefits - 2020 Budget}


2019 Fire \& Rescue Department Budget Spending Summary

\section*{Lines that will be \(\mathbf{1 0 \%}\) or more overspent}

01-4140 Overtime
- 2019 Budget: \$8,000
- 2019 Est. Yearend expenses: \(\$ 10,000\)
- 2020 Proposed Budget: \(\$ 9.000\)
- Line will be overspent by:

25\%
- With an unanticipated new hire there was overlap between former employee and new hire that created open shifts that we were not able to cover with Per-Diem employees.
02-4651 EMS Operating Supplies
- 2019 Budget: \(\$ 4,000\)
- 2019 Est. Yearend expenses: \(\$ 6,000\)
- 2020 Proposed Budget: \(\$ 6,000\)
- Line will be overspent by: 30\%
- This line was underbudgeted in FY 2019.

\section*{Lines that will be \(10 \%\) or more underspent}

01-4112 P/T Hourly
- 2019 Budget: \$18,000
- 2019 Est. Yearend expenses: \(\$ 8,500\)
- 2020 Proposed Budget: \(\$ 20,800\)
- Line will be underspent by: \(53 \%\)
- This program started about 6 months later than anticipated in 2019.

\section*{01-4121 Points system}
- 2019 Budget:
\$39,201
- 2019 Est. Yearend expenses:
\$27,000
- 2020 Proposed Budget: \(\$ 34,650\)
- Line will be underspent by: 31\%
- This line is hard to track as it depends on call volume, responder availability and time to complete a call.
- 2019 Budget: \(\$ 83,570\)
- 2019 Est. Yearend expenses: \$50,000
- 2020 Proposed Budget:
\$115,632
- Line will be underspent by: \(40 \%\)
- This line included 2 overnight weekend employees on Friday and Saturday nights. This program was budgeted to start in March and due to circumstances out of our control the sleeping space is not ready.

\section*{01-4351 Ambulance Contracts}
- 2019 Budget
- 2019 Est. Yearend expenses:
- 2020 Proposed Budget:
- Line was underspent by:
- We budgeted for the Frisbie billing to begin in January, but they just started billing us Sept. \(1^{\text {st }}\).

\section*{01-4432 Equipment Maintenance}
- 2019 Budget
\$2,500
- 2019 Est. Yearend expenses: \(\$ 2,000\)
- 2020 Proposed Budget: \(\$ 3,700\)
- Line was underspent by: 20\%
- Line has been adjusted we moved \(\$ 1,700\) from line 4350 to this line and

01-4433 Vehicle Maintenance
- 2019 Budget:
- 2019 Est. Yearend expenses:
- Line was underspent by:
\$26,500
\$16,000
\$26,500
39.5\%

\section*{reduced the overall line by \(\$ 500\) in FY 2020.}
- Line was increased in the FY 2019 budget to reflect actual expenses.
- Perhaps we can adjust this line down in FY 2021.

01-4531 Communications
- 2019 Budget:
\$5,700
- 2019 Est. Yearend expenses:
\$5,100
- Line was underspent by: 10\%
- Line has been reduced in FY 2020.

01-4651 Operating expenses
- 2019 Budget:
\$5,000
- 2019 Est. Yearend expenses:
\$3,500
- Line was underspent by: 30\%
- Line was overbudgeted, and 02-4651 was underbudgeted. Adjustments have been made in the FY 2020 budget.

01/02-4820 Fire \& Rescue Grant Match
- 2019 Budget:
\$2,500
- 2019 Est. Yearend expenses: \$0
- Line was underspent by: 100\%
- No grant awards to this point in FY 2019.

\section*{Lines that project a 10\% or higher increase in FY 2020}

01-4112 P/T Hourly
- 2019 Budget:
\$18,000
- 2019 Est. Yearend expenses:
\(\$ 8,500\)
- 2020 Proposed:
\$20,800
- Budget is proposed to increase:
- I anticipate promoting a Firefighter to a Lieutenant in FY 2020.

This line is hard to budget for because of the different variables, number of calls, availability and length of calls.
- 2019 Budget:
- 2019 Est. Yearend expenses:
- 2020 Proposed:
- Budget is proposed to increase:
- Increase is due to adding 4 per-diem weekend nightshifts for 14 weeks that were not budgeted for in FY2019. I have also added another nightshift (2) 12 hour overnight shifts to complete the weekend overnights. This position is budgeted for 38 weeks in FY 2020.

\section*{01-4140 Overtime}
- 2019 Budget:
\$8,000
- 2019 Est. Yearend expenses:
\$10,000
- 2020 Proposed: \$9,000
- Budget is proposed to increase: \(12.5 \%\)
- A more accurate reflection of actual expenditures over the last few years.

01-4432 Equipment Maintenance
- 2019 Budget:
\$2,500
- 2019 Est. Yearend expenses: \$2,000
- 2020 Proposed:
\$3,700
- Budget is proposed to increase:

48\%
- Removed \(\$ 1,700\) from line 01-4350 for air pack flow testing and added it to this line (where it should be) then reduced this line overall by \(\$ 500\) to more accurately reflect expenditures.

02-4651 EMS Operating supplies
- 2019 Budget:
- 2019 Est. Yearend expenses:
- 2020 Proposed:
- Budget is proposed to increase:
\$4,000
\$6,000
\$6,000
50\%

\title{
BARRINGTON FIRE \& RESCUE
}

\author{
774 Franklin Pierce Highway Barrington NH 03825
}

\author{
Rick Walker \\ Fire Chief
}

\author{
(603) 664-2241 \\ "Dur fancily helping yours"
}

Backup information for the proposed 2020 Fire \& Rescue budget

With a staff of 30 call members, 3 full-time, and 2 part-time Firefighter/EMT's. Barrington Fire \& Rescue proudly protects its \(9,000+\) residents and guests located on 49 square miles of mixed residential, commercial and forest lands with ample lakes and trails for recreational purposes. We respond to over 1000 calls for service each year in an effort to protect our residents and over a 1-billion-dollar property tax base.
About 20 years ago we started to experience an increase in call volume, particularly with EMS calls and a decrease in available volunteer responders, especially during the day. We began to provide financial incentives to our volunteers with the Ambulance, with limited success. We soon began to realize that we would need to do more, so in 2007 we hired our first full-time Fire Chief and in 2008 our first full-time Firefighter/EMT. This provided much needed support to our sparse daytime crews. In 2011 we began to provide a stipend to our Firefighters, but we still struggled with daytime support. In 2017 we added a third full-time Firefighter/EMT and currently we provide coverage of 2 people for 12 hours a day 7 days a week and 3 people 10 hours a day M-F. In 2016 we implemented an EMS On-Call system in which we pay 2 EMT's (Emergency Medical Technician) to be available 6pm-6am every day. We are for the most part staffing our ambulance 24 hours a day 7 days a week. All these changes have made a positive impact on our ability to provide quality emergency services, but it is not enough. We have come to the realization that the volunteer Fire \& EMS service will not be able to continue as they have in the past. This is not a unique problem to the Town of Barrington, every community in Strafford county except for Madbury, Middleton and New Durham have paid staff on hand every day some 24 hour a day.
Some issues that attribute to the decline of the volunteer system include
- Lack of time for people to volunteer because of work and family commitments.
- Loss of \(2^{\text {nd }}\) and \(3^{\text {rd }}\) shift jobs in the area.
- Loss of company supported volunteer work release programs.
- Constant training requirements that take away from family time.
- Increased call volume.
- Lack of 'Exciting" calls.
- A changing generation that does not put the same emphasis on volunteering that their parents and Grandparents did.

When you add a number of these factors together you begin to see why we must make changes in how we do business to meet the demands of the job. We will be looking to have a discussion with the select-board about supporting the placement of a warrant article to hire two more full-time Firefighter/EMT's in FY 20 We are part of a great mutual aid system in which we can draw from our neighbors during our time of need, but we must be ready to help when they call as well.
We are in a very challenging position about \(65 \%\) of our calls are EMS and \(35 \%\) are fire related. While most EMS calls can be handled with 2 people, many fire calls require 8-10 at a minimum. We know hiring that many people is not an option, so we are tasked with finding ways to get people to stay interested and respond when needed.
Another problem that we are facing is the job market, which has had an impact on hiring Part-time and Full-time employees, low unemployment equates to a tight job market. We lost a full-time employee to an area department and we struggled to replace him. Our other long-time full-time employee is a finalist for the City of Rochester. Money and work schedules are contributing factors in our struggle to retain employees, it is imperative that we provide a competitive compensation package to our employees sooner rather than later. In FY 2019 we budgeted to hire two per-diem employees to cover the overnight 6pm-6am on Friday and Saturday nights. In FY 2020 we have added to the Perdiem line for the 14 weeks not budgeted in FY 2019. In FY 2020 we are looking to add Sunday night coverage as well.
We have proposed a modest 5\% budget increase in FY 2020 most of which is in the Perdiem line.
If you have any questions, feel free to give me a call.

\author{
Rick Walker
}

\section*{2020 Proposed Fire \& Rescue Department Budget Backup Information}

\section*{Line}

2019 App.
2020 Req.
\$ Diff.
\% Change
01-4220-
01-4110 Fire Chief Salary
\$75,300
\$75,239
-\$61
0\%

This line represents the salary amount paid to the Fire Chief. This position is salary exempt. This line does not include benefits. This line represents the ability for a step and COLA Increase. This line was over budgeted in 2019 hence the decrease.
01-4111 F/T Hourly
\$84,989
\$87,248
\(+\$ 2,259\)
2.6\%

This line represents the hourly wages for the two full-time employees that work an average of 42 hours a week, over a two week cycle they currently work (3) 12-hour shifts one week and (4) 12-hour shifts the next week. One shift works M, F, S, S and the other works T, W, T on alternating schedules. This line does not include benefits or overtime pay. (This line may increase based on the compensation survey.)
\[
\begin{array}{lllll}
01-4112 & \text { P/T Hourly } & \$ 18,000 & \$ 20,800 & +\$ 2,800
\end{array}
\]

This line is used to pay the Officers an hourly rate for responding to emergencies and or mandatory call in. Currently 5 Officers are paid from this line and I anticipate the possibility of adding a 6th Officer to this line in FY 2020. The part-time officers do not receive any benefits. This line is underspent in FY 2019 because it was approved to begin about 4 months later than budgeted for. This line is hard to budget for because of unknows that include call volume, duration and individual availability. (This line may increase based on the compensation survey.)
01-4121 Responder Points \(\quad \$ 39,201 \quad \$ 34,650 \quad-\$ 4,551 \quad-11.6 \%\)

This line is used to pay all call responders that are not paid as a full-time or part-time employee's This line remains very fluid because of unknowns, that include call volume, duration of calls, and individual availability. Points are assigned based on individual response and additional points are distributed based on length of calls.
01-4122 EMS on Call
\$35,040
\$35,040
\$0
\(0 \%\)

This line is used to pay Emergency Medical Technicians (EMT's) stand by coverage pay. 2 responders, 12 -hour shifts ( \(6 \mathrm{p}-6 \mathrm{a}\) ) at a rate of \(\$ 4\) per hour.

This line is used to pay per-diem employees to cover 1 shift per day Monday-Sunday \(6 \mathrm{a}-6 \mathrm{p}\) and 2 shifts per day Friday and Saturday \(6 p-6 a\). The increase in this line is based on 2 factors 1 being budgeting for 14 weeks of the 2 overnight shifts that were not budgeted in FY 2019 and in FY 2020 I have budgeted to add 2 overnight shifts for 1 more day for 38 weeks. This line will be underspent in FY 2019 as circumstances have dictated that we have not been able to start the overnight shifts yet.
01-4140 Overtime
\$8,000
\$9,000
+\$1,000

13\%
This line covers overtime for the 2 full-time employees. There are times when a per-diem shift is open and must be filled with a fulltime employee. The increase in this line is based on spending around \(\$ 9,000\) in 2018 and likely around \(\$ 10,000\) in 2019.
01-4145 Holiday pay
\$6,681
\$7,206
+\$525
8\%

Full-time employees by town policy are paid for their holiday hours from this line at a rate of 1.8 hours a week, which is paid at their normal base rate of pay and added to their check weekly. The increase to this line is is based on projected hourly rate increases. (This line may be adjusted based on compensation study results.).
\(01-4154 \mathrm{E} / \mathrm{T}\) Buyout
\$9,917
\$9,917
\$0
\(0 \%\)

Past practice shows that our department usually purchases the maximum amount of time allowed by town policy. Fire and Police personnel can purchase up to \(60 \%\) of their accrued time. Our department has 3 full-time and 2 part-time employees that are eligible for this benefit.
01-4290 Employee Benefits \(\$ 155,892 \quad \$ 163,972 \quad+\$ 8,080 \quad 5.2 \%\)
This line covers employee benefits which include health insurance, workman's compensation insurance, long and short-term disability insurance and retirement match for our full-time employees, and workman's compensation and social security taxes, FICA etc. for our part-time and call members. Increase is based on increased salary line budgets and a projected health insurance premium increase.
These numbers will be adjusted once the final health insurance numbers are in. Further questions about this line should be directed to the finance department.

This line covers the contracted services listed below. This line generally remains stable, and we typically are notified of any projected price increases in advance of budget time. The decrease in this line is because air pack flow testing was moved to the equipment maintenance line. (4432)
\begin{tabular}{lrrr} 
START team contract & \(\$ 2,900\) & \(\$ 2,900\) & \(\$ 0\) \\
UNH dispatch contract & \(\$ 12,500\) & \(\$ 12,500\) & \(\$ 0\) \\
E-Dispatch & \(\$ 1,600\) & \(\$ 1,600\) & \(\$ 0\) \\
NFIRS reporting & \(\$ 1,500\) & \(\$ 1,500\) & \(\$ 0\) \\
Hose testing & \(\$ 1,400\) & \(\$ 700\) & \(\$ 0\) \\
Cardiac monitor contract & \(\$ 750\) & \(\$ 50\) & \(\$ 0\) \\
Ladder testing & \(\$ 500\) & \(\$ 350\) & \(\$ 0\) \\
Air gas lease & \(\$ 350\) & \(\$ 400\) & \(\$ 0\) \\
SCBA bottle assessment & \(\$ 400\) & \(\$ 0\) & \(0 \%\) \\
Air Pack flow testing & \(\$ 1,700\) & \(\$ 1,700\) & \(0 \%\) \\
\hline
\end{tabular}

START Team- Each member of the Seacoast Technical Assistance Response Team (START) is assessed an annual fee based on the communities assessed value and population In the event of a Hazardous Materials emergency in town, we could activate the START team, and we would not be billed by them for any of their services or materials used in the event that we cannot identify the responsible party. For example, a non-member community could expect to pay a minimum
of \(\$ 1,000\) for response and the cost escalates rapidly. Barrington had a minor incident that required their response this summer. Barrington is a high-risk community for a Haz-mat incident because of the high volume of truck traffic on our highways.

UNH Dispatch contract-UNH provides exceptional 24/7 emergency dispatching services to our town. They currently handle upwards of 1300-1600 emergency and non-emergency calls a year for us. To provide our own dispatching services it would cost about \(\$ 500,000\) a year.

E-Dispatch - E-Dispatch sends emergency call notifications to a responder's phone; the town is charged by call volume and number of responders. This has proven to be both popular and reliable to our responders.

NFIRS Contract- National Fire Incident Reporting System (NFIRS) we are required to report all emergency responses to the state of NH. This service is managed by an outside \(3^{\text {rd }}\) party vendor, in which the cost is based on volume. We currently use a software system called Emergency reporting system; this system also includes several other valuable services that we take advantage of.

Hose Testing_We test all the hose on both front-line engines each year. We partner with Lee, Madbury and Nottingham allowing each of us to get a better price. It costs about \(\$ .30\) per foot to test hose.

Cardiac Monitor Contract- Our cardiac monitor must be serviced, calibrated and certified each year. This contract allows for free software upgrades about twice a year, free loaner monitor if ours cannot be repaired in the field. We have found a bundle contract to be more economical than an ala-carte service.

Ladder Testing.. This is a requirement of NFPA that all ground ladders are tested and certified annually. Code compliance and making sure we have safe equipment greatly reduces the liability to the town.

Air Gas Lease- We lease all our medical oxygen bottles from Air Gas in Dover NH. There is an annual lease contract
Air Bottle Assessment-Each member community of the Seacoast Chiefs Association is assessed a \(\$ 20\) per air pack bottle fee. Barrington carries 20 air packs
01-4351 EMS Contracts \(\$ 26,500 \quad \$ 26,500 \quad \$ 0 \%\)

This line is used for Ambulance billing contracts. We currently have contracts with the following agencies.
Quick Med Claims - Quick Med Claims is our ambulance transport billing service, they charge \(5.5 \%\) of all transport fees they collect on our behalf. This contract runs through Nov. 2020.
Frisbie EMS- Frisbie has notified us that starting in January 2019 they will be charging communities \(\$ 175\) for every transport intercept. They provide an intercept about 6-7 times a month for us. They ultimately decided in the spring not to implement the program until Fall 2019.
McGregor EMS- McGregor EMS charges us \(\$ 195\) for every transport intercept that they do with us.
Dover Fire \& Rescue- Dover Charges \(\$ 400\) for every transport intercept they do with us. They provide \(4-5\) intercepts a year with us. Estimated figures as follows:
\begin{tabular}{lr} 
Frisbie EMS & \(\$ 14,700\) \\
Quick Med Claims & \(\$ 6,000\) \\
McGregor EMS & \(\$ 3,800\) \\
Dover F\&R & \(\$ 2,000\) \\
Total & \(\$ 26,500\)
\end{tabular}
01-4432 Equipment Maintenance \(\$ 2,500 \quad \$ 3,700 \quad \$ 1,200 \quad 48 \%\)

This line is used to track the costs to maintain all our chain saws, generators, portable pumps, air packs etc. This line will allow for better budgeting purposes after we have it in place for a few more years. I moved \(\$ 1,700\) from line 4350 (Contracts) to this line for Air Pack Flow testing. And removed \(\$ 500\) from the line, hence the \(\$ 1,200\) increase.

This line represents the cost to maintain our fleet of vehicles. Annual service and inspection of all vehicles as well as we maintain a vehicle battery replacement schedule. All fire apparatus gets an annual pump test as well. This line is intended to carry about \(\$ 1,000+\) dollars extra in the event that an unexpected repair must take place such as cutting tires at an accident scene. Below is the list of vehicles we currently maintain.
Engine 12001 Smeal Class A Pumper
Engine 2007 Smeal Class A Pumper
Forestry \(3 \quad 1993\) Ford F350 4X4 with a utility body
Tanker 41995 International Tanker
Rescue 12006 Chevrolet Rescue
Ambulance 12017 Ford F450 Ambulance
Ambulance 2009 Ford F450 Ambulance
Utility 12018 Dodge 4X4 P/U
Boat \(1 \quad 1976\) Boat, motor and trailer
2004 Forestry trailer
2004 Emergency Services Trailer
This line was overspent by a considerable margin in 2018-2019 primarily because we incurred some very high engine repair bills on the ambulance.In FY 2020 We will be replacing the 1995 Tanker. It is my hope that maintenance expenses will level off and we may see a surplus in this line.
01-4531 Communications \(\$ 5,700 \quad \$ 5,100 \quad-\$ 600 \quad-10.5 \%\)
This line remains very stable and covers the monthly costs for our dedicated emergency line, our monthly repeater phone line, long distance line and cell phone charges. Currently there are cell phones in Ambulance 2, Engine1, and Engine 2. Chief 1 and Chief 2 each have an assigned cell phone. This line is reduced because cell phone charges are lower. I anticipate putting a cell phone in the new ambulance, but I believe that we can cover it within the allotted line request.
01-4560 Conf. \& Training
\(\$ 4,000\)
\(\$ 4,000\)
\$0
\(0 \%\)

This line covers the costs of conferences and training for our Firefighter's and EMT's. We attempt to use free and low-cost training whenever possible, but these classes are dependent on available state or federal funding. Firefighter certification classes by example run \(\$ 800-\$ 1,000\) per class if state funding is available and over \(\$ 2,000\) per class if no funding is available. EMT classes currently run \(\$ 1,200-\$ 1,500\) per class. We will pay for classes or reimburse members if they meet our response requirements. The State of NH requires a doctor's physical now before a member can participate in many training classes. A physical can run \(\$ 400-\$ 500\). We provide monthly continuing education classes on predetermined National Registry of EMS topics.

Quality training is the backbone of our existence. We are committed to providing quality training and education to our members on a regular basis. This line was reduced in
FY 2019 to more adequately reflect spending trends over the last 2-3 years. While I am confident that this line is adequate at \(\$ 4,000\), I am committed to find other funding sources if necessary, to insure any and all training needs are met.
01-4570 Dues and Fees
\$2,000
\$2,000
\$0
\(0 \%\)

This line covers dues to various federal, state and local Fire \& EMS organizations. They provide a valuable service to our department in many ways. This line also covers a small life and disability insurance policy our responders.
01-4580 Mileage
\$200
\(\$ 200\)
\$0
\(0 \%\)

This line covers the use of personal vehicles for department functions. We make every effort to use a department vehicle but there are times when it is not practical, and a responder must use their personal vehicle.
\begin{tabular}{lcccc}
\(01-4611\) Office supplies & \(\$ 1,000\) & \(\$ 1,000\) & \(\$ 0\) & \(0 \%\) \\
This line is used to purchase general office supplies. & \(\$ 5,000\) & \(\$ 3,500\) & \(-\$ 1,500\) & \(-30 \%\) \\
\(01-4651\) Operating supplies & \(\$ 5\) & & & \\
\hline
\end{tabular}

This line represents expendable supplies, items with a definite life span or is single use. We use batteries for much of our equipment including, lights, radios, air packs, gas monitors, pagers etc. Portable radio batteries run about \(\$ 100\) each. We typically replace 10-15 radio batteries a year. This line also is used to purchase rehab supplies including food and drink at emergency scenes, paint and hardware supplies as well. Looking at what has been spent to date I feel it is prudent to reduce this line.
\begin{tabular}{lcc}
\(01-4652\) Protective gear & \(\$ 18,100\) & \(\$ 18,100\) \\
Uniform allowance & \(\$ 1,800\) & \\
Replacement gear & \(\$ 2,000\) & \\
Boot program & \(\$ 2,000\) & \\
EMS Gear & \(\$ 1,500\) & \\
Firefighting structural gear & \(\$ 10,800\) &
\end{tabular}

Uniform allowance- We provide \(\$ 600\) per full-time employee for pants, polo shirts, sweat shirts and jackets each year.
Replacement gear- This line covers Structural gloves (\$60 pair) Extrication gloves (\$35 pair) Forestry gloves (\$15 pair) Hoods (\$40 each) Structural helmets ( \(\$ 275\) each) Forestry helmets ( \(\$ 40\) each) Structural fire boots ( \(\$ 150\) pair) Suspenders ( \(\$ 30\) pair) these items are periodically replaced because of wear, loss or damage or become outdated. Structural helmets must be removed form service every 10 years.

Boot program- Each member in good standing may purchase 1 pair of leather work boots for forestry calls.
EMS Gear- This line is for shirts, vests, jackets and replacement of personal clothing that is contaminated with bodily fluids while working with patients. We assign each member with tee shirt, polo shirt, sweatshirt and jacket that is clearly marked with Barrington as we are often entering residents homes before an emergency vehicle arrives on scene.

Protective Fire gear- New gear cost us about \(\$ 1850\) per set. We try and buy \(4-5\) sets each year so we can keep up with our replacement schedule. Our goal is for each Firefighter to have a spare set of gear so that they always have clean gear to wear.
01-4754 Equipment \(\$ 15,600 \quad \$ 12,500 \quad-\$ 3.100 \quad-20 \%\)

The following is a list of proposed purchases for FY 2020. Unless a piece of equipment needs to be purchased immediately for whatever reason, this line is usually not spent until late in the year. This line is used as a safety net for unexpected expenses that arise that create a drain on this budget.
\begin{tabular}{lr} 
Air cylinders & \(\$ 5,000\) \\
Pagers & \(\$ 2,000\) \\
4"Supply Hose & \(\$ 2.650\) \\
\(1.75 "\) Attack Hose & \(\$ 1,500\) \\
\(2.5 "\) Hose & \(\$ 1,000\) \\
Hand tools & \(\$ 350\)
\end{tabular}

Air cylinders \(\quad 10\) @ \$500 each.
We currently maintain about 50 self-contained breathing apparatus (SCBA) bottles that have a Department of Labor mandated shelflife of 15 years. We purchase bottles on a regular basis so that we are not trying to replace them all in one year.

Pagers 4 @ \$500 each
We are constantly trying to keep responders tone pagers, if we replace 4 a year by the time, we get the last person swapped out their pager is about 8-10 years.
4 " Supply Hose \(\quad 10100 \mathrm{ft}\) lengths

We are due to replace supply line we carry about 2800 feet on 3 trucks much of it well over \(15 y\) years old.
1.75 -inch Attack Hose 1000 ft @ \(\$ 1.50\) per foot

We need to begin the process of rotating out the older hose and replacing it. This is the workhorse hose of the fire department.
2.5-inch Structural Hose 500 feet @ 2.00 per foot

We will begin replacing outdated hose.

01-4820 Fire/EMS Grant match
We usually apply for a few grants each year; we have been very successful in the past year or so. In most cases there is a cash match of between \(5-50 \%\). We have applied for a forestry grant that is a \(50 / 50\) match. We are also looking at a couple of different federal grants in 2020.
\begin{tabular}{lrrrr}
\(02-4121\) Deputy Chief Stipend & \(\$ 1\) & \(\$ 1\) & \(\$ 0\) & \(0 \%\) \\
\(02-4651\) EMS Operating supplies & \(\$ 4,000\) & \(\$ 6,000\) & \(+\$ 2.000\) & \(+50 \%\)
\end{tabular}

This was a new line in FY 2018 with an eye toward better understanding the costs for medical supplies being used. This budget number in FY 2019 was based on the previous year's expenses. This line is used to purchase expendable supplies most of which are on the Ambulance. Everything on the ambulance has a shelf life and state regulations require that we always stay in compliance. This line increase is more realistic of actual anticipated expenditures.
02-4820 Emergency Management Grant \(\$ 500 \quad \$ 500 \quad \$ 0 \%\)
This line is used for the purpose of match funding an Emergency Management Grant, Some EMPG grants require a cash match and some can be in kind services match.
03-4651 Prevention \(\$ 2,500 \quad \$ 2,500 \quad \$ 0 \%\)

This line is used to purchase Fire and EMS educational supplies for Fire and EMS Open House activities as well as school and daycare programs.
03-4820 Fire \& EMS Grant
\$1
0
-\$1
-100\%
Totals
\$644,792
\$683,205
\(+\$ 38,413\)
\(+5.9 \%\)

\begin{tabular}{|l|r|r|r|}
\cline { 2 - 4 } & \#/Week & Shift & Hours \\
\hline Salary 4110 & \(57 \mathrm{a}-5 \mathrm{p}\) & 50 \\
\hline F/T 4111 & 7 & \(7 \mathrm{ar}-6 \mathrm{p}\) & 84 \\
\hline Per-Diem 4124 & & \(46 \mathrm{p}-6 \mathrm{p}\) & 96 \\
\hline Amb. Revolving & 3 & \(6 \mathrm{a}-6 \mathrm{p}\) & 36 \\
\hline EMS On-Call 4122 & 14 & \(6 \mathrm{p}-6 \mathrm{a}\) & 168 \\
\hline & & & \\
\hline Total & & & \(\mathbf{4 3 4}\) \\
\hline
\end{tabular}

\section*{Summary}

96 hours from operating
36 hours from revolving
3 nights with no staffed coverage

Proposed Fire/EMS Staffing - 2020 Budget



Summary
120 hours from operating (plus 24)
36 hours from revolving (plus 12)
0 nights with no staffed coverage

\section*{2020 Proposed Fire \& Rescue Budget Numbers Breakdown}

01-4220-
20192020 \$ diff.

01-4112 P/T Hourly \(\$ 18,000 \quad \$ 20,800 \quad+\$ 2,800\)
2019 rates
1 person \(\$ 19.00 \mathrm{hr}\). 3 people \(\$ 18.00 \mathrm{hr}\). 2 people \(\$ 17.00 \mathrm{hr}\). \(=\$ 17.83\) per hour average
\(\$ 17.83\) per hour X 23 hours wk.(average) = \$410
(Rounded down) \$400 per week X 52 weeks= \$20,800.00
01-4121 Responder Points \$39,201 \$34,650 - \$ 4,551
Average of 165 points per month 165 X 12 months = 1980 points
1980 points \(\mathrm{X} \$ 17.50\) point \(=\$ 34,650\)

01-4122 EMS on Call \$35,040 \$35,040 \$0
(2) 12 hour shifts per day \(6 p-6 a \quad 365 \mathrm{X} 24\) hours \(=8,760\) hours

8,760 hours \(\mathrm{X} \$ 4\) per hour \(=\$ 35,040\)

01-4124 Per Diem \$83,570 \$115,620 \$32,050
6456 hours @ \(\$ 17.50\) per hour = \$112,980
(4) 24-hour shifts/week (Thursday-Sunday) for 52 weeks \(=4992\) hours-Budgeted in 2019 for 39 weeks added 13 weeks to 2020 proposed budget.
(2) 12-hour night shift/week (Monday and Wednesday 6p-6a) for 38 weeks \(=912\) hours. Proposed as new coverage in FY 2020.
(46) 12- hour day shifts to cover F/T Employees Vacation days and Training days= 552 hours.

Weekend and Holiday shift differential pay
(2) 24-hour weekend days \(=48\) hours X \(52=2496\) hours
(12) 12-hour holidays = 144 hours

2496+144 = 2640 hours @ \$1 shift differential
\(\$ 112,980+\$ 2,640=\$ 115,620\)

\section*{2020 Proposed Cemetery Budget}
Line
2019 App.
2020 Req.
\$ Diff.
\% Change
01-4195-
01-4350
Contracts
\$11,680
\$11,680
\$0
0\%

This line covers the mowing contract that we have with the Barrington School District. In FY 2018 we contracted with a company to provide a computer based records program. The annual cost for these services will be \(\$ 1,680\).
01-4439 Maintenance
\$1,000
\$1,000
\$0
0\%

This line is used for general maintenance of the cemetery including painting, fence repair, stone repairs, road repair etc. We anticipate some fence repair around the Historical society building/ War Dog memorial site in FY 2019
01-4622 Electric
\$220
\$220
\$0
0\%

The bulk of the electric bill is to run the water pump during the summer months.
01-4651 Operating supplies
\$1,500
\$1,500
\$0
0\%

This line is used to purchase lime, fertilizer, pest control products, paint, plywood for protecting open graves etc. the bulk of this line is used in the fall just before we close the cemetery.
01-4740 Improvement/ Expansion \$3,500
\$3,500
\$0
0\%

In FY 2019 we anticipate making improvements in the old section of the cemetery laying out a road; leveling loaming and seeding the area designated as future burial area.
Totals
\$17,900
\$17,900
\$0
\(0 \%\)

C/R Request
Add funds collected in FY 2018 from the sale of grave sites to the existing cemetery Capitol Reserve account.
\begin{tabular}{ll} 
From: & Richard Walker \\
Sent: & Wednesday, October 2, 2019 5:09 PM \\
To: & Conner Maclver \\
Subject: & Cemetery Budget
\end{tabular}

Good Afternoon
In light of recent events surrounding the school and town I will be asking the Selectboard to increase the Cemetery Mowing line by \(\$ 8,000\) to \(\$ 18,000\). Assuming they approve If we remain in contract with the school department for mowing, we can remove it in FY 21
Thanks
Rick Walker
Fire Chief/ Fire Warden
Emergency Management Director
Town of Barrington
603-664-0211

\author{
"Our Family Helping Yours"
}

TOWN OF BARRINGTON CONFIDENTIALITY AND DISCLOSURE NOTICE:

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Proposed 2020 Fire \& Rescue Warrant Articles
Truck Replacement C/R \$50,000

This is an addition to an existing capitol reserve for the replacement of a truck. We are scheduled for our next truck replacement in 2020.
Communication C/R
\$50,000

Barrington, Lee and Madbury will be faced with a significant radio upgrade within the next 3-4 years. We have been told by Fairpoint that we need to be looking at upgrading our system as the system in place now is outdated and will not be serviced into the future. For budgeting purposes we are faced with about \(\$ 125,000\) for our portion.

We also will need to replace all our portable radios. They are currently about 15 years old and parts to repair them are not available. The town elected to use funds from this account to construct the repeater tower when the town hall was taken down.

Equipment \(C / R\)
\$10,000
We currently have about \(\$ 60,000\) in this account. We would like to build it up to \(\$ 100,000\). We have some bigger ticket items coming down the road in the next 58 years that include:

We need to install an exhaust vent system in the apparatus bays. We anticipate the cost of this project to be about \(\$ 100,000\). We are in the process of getting a quote for this now and we intend to apply for a federal grant. Assuming we do not get the grant this needs to be done sooner rather than later.

Cardiac monitors are about \(\$ 35,000\) each. We are looking at purchasing 1 of them in the next year and the other within 3 years perhaps sooner.

A new power cot for Ambulance 2 in the next 5 years todays cost about \$15,000 best guess is \(\$ 18,000-\$ 20,000\) by the time we make the purchase.
\begin{tabular}{llr}
\multicolumn{2}{c}{ Truck Replacement Schedule } \\
2020 & 1995 International Tanker (T-4) & \(\$ 325,00025\) years \\
2023 & 1993 F350 4X4 Forestry truck (F-3) & \(\$ 100,00030\) years \\
2024 & 2008 F450 Ambulance & \(\$ 250,00016\) years \\
2026 & 2001 Smeal Pumper (E- 1) & \(\$ 650,00025\) years \\
2027 & 2017 Dodge 4X4 Extended-cab P/U & \(\$ 45,00010\) years \\
2030 & 2006 Chevrolet Rescue Truck (R-1) & \(\$ 150,00024\) years \\
2032 & 2007 Smeal Pumper (E- 2) & \(\$ 650,00025\) years \\
& Revenue sources &
\end{tabular}
\begin{tabular}{lll} 
Capitol Reserve 2019 Town Report & \(\$ 423,670\) \\
2018 & \(\$ 50,000\) & \(\$ 423,670\) \\
2019 & \(\$ 50,000\) & \(\$ 473,670\) \\
2020 & \(\$ 50,000\) & \(\$ 523,670\) \\
2021 & \((-\$ 325,000)\) \\
2022 & \(\$ 60,000\) & \(\$ 258,670\) \\
2023 & \(\$ 60,000\) & \(\$ 318,670\) \\
2024 & \(\$ 75,000\) & \(\$ 393,670 \quad(\$ 100,000)\) \\
2025 & \(\$ 75,000\) & \(\$ 368670\) \\
2026 & \(\$ 75,000\) & \(\$ 443,670\) \\
275,000 & \(\$ 518,670\)
\end{tabular}

Revised 11/2015
Revised 11/2018
Revised 10/2019

\title{
2020 POLC E BUDGET
}

\author{
Town of Ba mington, New Hampshire
}

\subsection*{4.31\%}

\title{
\$59,577 INCREASE \\ \$1,383,257.00-2019 \\ \$1,442,834.00-2020
}
- \$48,882: Health Insura nce Inc rease
- \$10,695: Formal Presented Inc rease
(3/4 \% inc rease from 2019)

\section*{01-4210-01-4110 SALARY \$161,119}
- Police Chief-(fixed at \(\$ 86,000\) till 2020)

Deputy Police Chief \((\$ 75,119)\)

\section*{01-4210-01-4111 F/THOURLY \$443,984}
- 2 Full Time Police Sergeants (AB, EB \$25.69 X 2080hrs X 2=\$106,870.40)
- 7 Full Time Police Officers
- (MC , JY, TC \$23.44 X 2080hrs X 3=\$146,265.60)
- (DM, TS \$21.87 X 2080hrs X 2=\$90,979.20)
- (SA \$25.10 X 2080hrs =\$52,208)
- (One Vacancy =\$21.13 X \(2080=\$ 43,950.40\) )
- This line was adjusted for J an-Apr, a nd Apr-Dec for inc reases
- Inc ludes shift differential of \$8,760-(formenty line \#01-4210-01-4123)
- (Final adjusted total is noted above. Prior submission of 443,784 in September)

\section*{CURRENTPOLCE STAFFING SUMMARY}
- Current Ba mington Police Depa rtment Sta ffing-
- US DOJ North East New England Average-
- US DOJ New Hampshire Average-
- Carsey School Strafford County Average-
- Bartell Formula (Not including the Chief of Police)-
10.5 Officers

25 Officers

18 Officers

15 Officers
13.5 Officers

\section*{01-4210-01-4112 P/THOURLY \$39,578}
- 1 Part Time Police Offic er (SY \(\$ 24.33 \times 1584=\$ 38,538.72\) )
- ( \(\$ 24.33 \times 1.25 \%\) cola \(=\$ 24.63\) (SY is top of pay scale)
- ( \(30 \mathrm{hrs} \times 52\) weeks= 1,560 hrs add 2 hrs per month X 12 mo=1,584 hrs)
- 1584 Yearly Hours
- \$24.63x1584=\$39,013.92
- (top step pay scale-over 30 years of servic e: \(\$ 564.00\) budgeted)

\section*{01-4210-01-4140 POLC E OVERTIME \$60,000}
- Overtime is used to compensate offic ers working in excess of their sta ndard work period. Depending upon assignment, officers a re scheduled \(8,10,12\) or flexible hours per work day. The department is on a 21 day work cycle and a verages 40 hours per week.
- Overtime is Utilized for a variety of rea sons:
- To compensate an offic er held over at the end of their shift
- Covertra ining time in excess of their scheduled work week
- To provide additional coverage during stoms/events or when additional officers are needed.
- To cover open shifts when coverage is critical
(\$62,264.85-3 yr. a verage 2016, 2017, 2018)

\section*{01-4210-01-4141 POUCE WITNESS FEES-OVERTIME \$ 2,500}
- This line is used to compensate offic ers to attend court.

\section*{01-4210-01-4145 HOLDAY PAY \$22,100}
- Police officers are not scheduled to be off on holidays. The accumulation of holiday hours in eamed time set police officers a part from the rest of the town employees
- Per Collective Ba rga ining Agreement (See 17.2) - Full time swom employees will be paid for the 12 holidays whether they worked them or not and that time will not count as time worked. This will be done by paying these full time swom employees for 48 hours of holiday pay on or about J une \(1^{\text {st }}\) and 48 hours of holiday pay on or about December \(1^{\text {st }}\) of each year, provided that they were employed for that six month period. Any officer working less than six holiday periods shall ha ve their holiday pay prorated for holida ys worked during their employment period

\section*{01-4210-01-4154 POLCE E/TBUYOUT \$16,500}
- This account providesfor the personnel to purchase up to \(70 \%\) of their a nnual ea med time accumulation pursuant to the Town of Ba mington Personnel Policy. This line does not need to be funded fully to cover the antic ipated buyout.
- \$38,410.24 - Maximum Liability
- \$16,498.61 - 3 YearAverage \((2016,2017,2018)\)
- \$19,205.12- is ha lf of the maximum lia bility

\section*{01-4210-01-4196 HIGHWAY SAFEIY GRANT\$2,612.00}
- SIEP
- DW
- NATIONALC LLCK IT/TIC KET-UDRIVE-UTEXT-UPAY
- Federal grant \$10,445.00---Town match is \$2,611.25

\section*{01-4210-01-4290 POLCE EMPLOYEE BENEFITS \$508,873}
- This line funds the Town's portion of the employee benefits including health insurance and NH Retirement
- Increased because of censuschange within the department

\section*{01-4210-01-4332 POLCE - PROSECUIION \$11,500}
- The Strafford County Sheriff's Office has provided prosec ution sevic esfor local police departments since 2004. The current prosecution team is located within the Strafford County Attomey's Office. They will prosecute all misdemea nor and violation level offenses This provides a better service to the community by alleviating the prosecutorial burden and workload from the police offic ers a nd transfers it to a team who exclusively litigates cases fa irly and impartially through the legal system. This also reduces the impact on the overtime line item.

\section*{01-4210-01-4350 POLC E-C ONTRAC TS \$21,255}
- Strafford County Dispatch \(=\$ 12,017\) yearly
- IMC (PD Computer Program) =\$4,642 yearly
- WB Mason =\$225 yearly
- Major Waldron =\$950
- Cochec o Valley Humane Society =\$250
- Schedule Anywhere =\$300
- GPSMonitoring \(=\$ 1,600\)
- Swat Team=\$1,000
- Alam=\$270

This line is used to pay maintenance agreements a nd contract costs listed above totaling \$21,254.25

\section*{01-4210-01-4432 EOUIPMENTAND VEHICLE MAINTENANCE \(\$ 18,000\) NO CHANGE}
- As equipment ages, maintena nce and repair become more expensive. This line is used to mainta in and repair the vehicles and the equipment within the vehicles.
- \$19,216.77 - 3 year a verage - 2016, 2017, 2018
- 2017 was \(\$ 39,631\) because of \(\$ 20,000\) Taurus purchase. The \(\$ 20,000\) was not included in the 3 year a verage, \(\$ 19,631\) was used for the 2017 figure

\section*{01-4210-01-4434 POLCE - OFFICEEQUIPMENT MAINTENANCE \(\$ 1.00\)}
-This line was formerly used for Sea coast Computers.

\section*{01-4210-01-4443 COPIER LEASE AND SUPPLES \$2,500 \\ NO CHANGE}
- Copier Lease (5 Years) - \$1,728.00
- Tech Agreement - \$200.00
- Contract Base Rate - \(\$ 396.00\)
- All of the listed total \(\$ 2,324.00\). Please use \(\$ 2,500\) to cover printing overages perthe contract.

\section*{01-4210-01-4531 COMMUNICATIONS \$10,500}
- Verizon - 5 MDTs - \(\$ 2,770.50\) yearly
- Verizon - 2 Cell Phones - \(\$ 567.96\) yearly
- AT\&TLong Distance - \(\$ 311.88\) yearly
- Consolidated Communications (FKA Faipoint) (phones) - \(\$ 768\) yearly
- First Light(FKA Bayring) (fiber optic) - \$5,940.00 yearly
- All of the listed vendors a bove total \(\$ 10,358.34\) Plea se use \(\$ 10,500\) to cover a ny potential mid-year inc reases

\section*{01-4210-01-4550 POLC E-PRINTING \$250 NO CHANGE}
- This is to pay for forms and businesscards which need to be printed

\section*{01-4210-01-4560 POLCE CONFERENCE/TRAINING \$7,500-}
- Police officers are required to attend training a nnually to keep their police certification. There is an a bundance of quality training available to the department at a reasonable cost.
- (AB, SA-2015) (EB-2016) (MC,JY,TC-2017) (DM,TS-2018) (New-2020)
- 2.375 Avera ge years of experience for full time officers listed a bove.
- Anticipated corrected average of 1.875 for 2020

\section*{01-4210-01-4570 POLCE-DUES AND FEES \$800}
- This account is used to pay membership fees and buy updates for periodicals and reference materials.
- NH Chiefs Association
- Intemational Association of Chiefs of Police
- D.A.R.E.
- United States Police Canine Association
- NH-LEAP
- Reduced \$200-chief retiring and belonged to FBI-NA

\section*{01-4210-01-4580 MILEAGE \& EXPENSES \$500}
- Increased to cover staff attending training in there Personally owned vehic les when a cruiser is not a vaila ble for them.

\section*{01-4210-01-4612 POSTAGE \$2,000}
- Used for all department mailings

\section*{01-4210-01-4651 SUPPLES \$11,000}

In 2018 we combined our old office supplies line a nd old operating supplies line. This line covers ta sers, a mmunition, operating equipment, a nd a nything office related.

\section*{01-4210-01-4652 UNIFORMS AND PROTEC TIVE GEAR \$6,500}
- Covers all uniforms a nd ba llistic vests for offic ers
- 3 year a verage - \$10,397.55 (2016, 2017, 2018)

\section*{01-4210-01-4752 VEHIC LES - \$33,000}
- One new cruiser
- We have a fleet of 8 cruisers. We will trade in one of our oldest cruisers.
- We transferred the HUM-V to a nother community in 2016.
- We reduced the actual cruiser fleet from 9 cruisers to 8 in 2017.
- We eliminated the police motorcycle program in 2018.

\section*{01-4210-01-4752 VEHICLES \$33,000}
- Below is a history of the cruiser line:
- 2006 - One new cruiser
- 2007 - One new cruiser
- 2008 - One new cruiser
- 2009 - No cruiser (The Great Recession)
- 2010 - One new cruiser
- 2011 - One new cruiser
- 2012 - Two new cruisers
- 2013 - Two new cruisers
- 2014 - One new cruiser
- 2015 - One new cruiser
- 2016 - One new cruiser
- 2017 - Two new cruisers
- 2018 - No cruiser
- 2019 - One new cruiser

\section*{01-4210-01-4754 EQUIPMENT - \$13,500}
- Used to replace all electronic/digital equipment i.e. computers, printers, hardware and software, that are either scheduled to be replaced orfail during the year.
- Body Cams for 2020. Then reduce this line to \(\$ 8,000\) for 2021.

\section*{01-4210-01-4810 C ONTINGENCY \(\$ 1.00\) NO CHANGE}

\section*{01-4210-01-4111 POLCE CLERICAL \$44,267}
- 1 Administrative Assistant - 40 hours per week
- (top pay scale)

\section*{01-4210-01-4651 POLCE K-9 \$2,500}
- This line is used for K-9 Gypsy veterina rian, kenneling, leashes and dog food.


\section*{THANK YOU FOR YOUR TIME AND CONSIDERATION}


October 21, 2019 Budget Presentation - Robert Williams - Police


October 21, 2019 Budget Presentation - Robert Williams - Police
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 Budget & & 2019 Year End Estimate & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4210-01-4110 & Police -Salary & \$ 161,317 & \$ & 161,317 & \$ & - & \$ & 161,119 & \$ & (198) & -0.12\% \\
\hline 01-4210-01-4111 & Police-F/T Hourly Wages & \$ 442,683 & \$ & 420,548 & \$ & 22,135 & \$ & 443,984 & \$ & 1,301 & 0.29\% \\
\hline 01-4210-01-4112 & Police-P/T Hourly Wages & \$ 38,539 & \$ & 38,539 & \$ & - & \$ & 39,578 & \$ & 1,039 & 2.70\% \\
\hline 01-4210-01-4123 & Police-Shift Differential & \$ & \$ & \$ - & \$ & - & \$ & - & \$ & - & \#DIV/0! \\
\hline 01-4210-01-4140 & Police-Overtime & \$ 60,000 & \$ & 55,000 & \$ & 5,000 & \$ & 60,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4141 & Police-Witness Fees-Overtime & \$ 2,500 & \$ & 2,000 & \$ & 500 & \$ & 2,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4145 & Police-Holiday Pay & \$ 24,501 & \$ & \$ 23,276 & \$ & 1,225 & \$ & 22,094 & \$ & \((2,407)\) & -9.83\% \\
\hline 01-4210-01-4154 & Police-E/T Buyout & \$ 15,000 & \$ & \$ 18,000 & \$ & \((3,000)\) & \$ & 16,500 & \$ & 1,500 & 10.00\% \\
\hline 01-4210-01-4196 & Police-Highway Safety Grants & \$ 1,286 & \$ & 1,286 & \$ & - & \$ & 2,612 & \$ & 1,326 & 103.11\% \\
\hline 01-4210-01-4290 & Police-Employee Benefits & \$ 459,991 & \$ & 413,992 & \$ & 45,999 & \$ & 508,873 & \$ & 48,882 & 10.63\% \\
\hline 01-4210-01-4332 & Police-Legal & \$ 11,500 & \$ & 11,500 & \$ & - & \$ & 11,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4350 & Police-Contracts & \$ 20,300 & \$ & 20,300 & \$ & - & \$ & 21,255 & \$ & 955 & 4.70\% \\
\hline 01-4210-01-4432 & Police-Vehicle \& Vehicle Equipment Maint. & \$ 18,000 & \$ & 18,000 & \$ & - & \$ & 18,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4434 & Police-Office Equipment Maint & \$ 1,040 & \$ & \$ & \$ & 1,040 & \$ & - & \$ & \((1,040)\) & -100.00\% \\
\hline 01-4210-01-4443 & Police-Copier Supplies & \$ 2,500 & \$ & 2,700 & \$ & (200) & \$ & 2,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4531 & Police-Communications & \$ 10,500 & \$ & 10,185 & \$ & 315 & \$ & 10,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4550 & Police-Printing & \$ 250 & \$ & \$ 250 & \$ & - & \$ & 250 & \$ & - & 0.00\% \\
\hline 01-4210-01-4560 & Police-Conference/Training & \$ 6,000 & \$ & 6,000 & \$ & - & \$ & 7,500 & \$ & 1,500 & 25.00\% \\
\hline 01-4210-01-4570 & Police-Dues \& Fees & \$ 1,000 & \$ & \$ 830 & \$ & 170 & \$ & 800 & \$ & (200) & -20.00\% \\
\hline 01-4210-01-4580 & Police Mileage \& Expenses & \$ 250 & \$ & \$ 650 & \$ & (400) & \$ & 500 & \$ & 250 & 100.00\% \\
\hline 01-4210-01-4612 & Police-Postage & \$ 2,000 & \$ & 2,000 & \$ & - & \$ & 2,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4651 & Police-Operating Supplies & \$ 11,000 & \$ & \$ 11,500 & \$ & (500) & \$ & 11,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4652 & Police-Uniforms & \$ 6,500 & \$ & 7,500 & \$ & \((1,000)\) & \$ & 6,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4752 & Police-Vehicles & \$ 33,000 & \$ & \$ 33,000 & \$ & - & \$ & 33,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4754 & Police-Equipment & \$ 8,000 & \$ & 8,016 & \$ & (16) & \$ & 13,500 & \$ & 5,500 & 68.75\% \\
\hline 01-4210-01-4810 & Police-Contingency & \$ & \$ & \$ 3,801 & \$ & \((3,800)\) & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4210-01-4820 & Police-Grant Match & \$ & \$ & 1 & \$ & - & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4210-02-4111 & Police-Clerical & \$ 43,097 & \$ & 43,097 & \$ & - & \$ & 44,267 & \$ & 1,170 & 2.71\% \\
\hline 01-4210-02-4651 & Police-K9 & \$ 2,500 & \$ & \$ 2,500 & \$ & - & \$ & 2,500 & \$ & - & 0.00\% \\
\hline & & \$ 1,383,256 & \$ & S 1,315,788 & \$ & 67,468 & \$ & 1,442,834 & \$ & 59,578 & 4.31\% \\
\hline
\end{tabular}

October 21, 2019 Budget Presentation - Robert Williams - Police
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
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\hline 01-4210-01-4111 & Police-F/T Hourly Wages & \$ 442,683 & \$ & 420,548 & \$ & 22,135 & \$ & 443,984 & \$ & 1,301 & 0.29\% \\
\hline 01-4210-01-4112 & Police-P/T Hourly Wages & \$ 38,539 & \$ & 38,539 & \$ & - & \$ & 39,578 & \$ & 1,039 & 2.70\% \\
\hline 01-4210-01-4123 & Police-Shift Differential & \$ & \$ & \$ - & \$ & - & \$ & - & \$ & - & \#DIV/0! \\
\hline 01-4210-01-4140 & Police-Overtime & \$ 60,000 & \$ & 55,000 & \$ & 5,000 & \$ & 60,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4141 & Police-Witness Fees-Overtime & \$ 2,500 & \$ & 2,000 & \$ & 500 & \$ & 2,500 & \$ & - & 0.00\% \\
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\hline 01-4210-01-4154 & Police-E/T Buyout & \$ 15,000 & \$ & \$ 18,000 & \$ & \((3,000)\) & \$ & 16,500 & \$ & 1,500 & 10.00\% \\
\hline 01-4210-01-4196 & Police-Highway Safety Grants & \$ 1,286 & \$ & 1,286 & \$ & - & \$ & 2,612 & \$ & 1,326 & 103.11\% \\
\hline 01-4210-01-4290 & Police-Employee Benefits & \$ 459,991 & \$ & 413,992 & \$ & 45,999 & \$ & 517,642 & \$ & 57,651 & 12.53\% \\
\hline 01-4210-01-4332 & Police-Legal & \$ 11,500 & \$ & 11,500 & \$ & - & \$ & 11,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4350 & Police-Contracts & \$ 20,300 & \$ & 20,300 & \$ & - & \$ & 21,255 & \$ & 955 & 4.70\% \\
\hline 01-4210-01-4432 & Police-Vehicle \& Vehicle Equipment Maint. & \$ 18,000 & \$ & 18,000 & \$ & - & \$ & 18,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4434 & Police-Office Equipment Maint & \$ 1,040 & \$ & \$ & \$ & 1,040 & \$ & - & \$ & \((1,040)\) & -100.00\% \\
\hline 01-4210-01-4443 & Police-Copier Supplies & \$ 2,500 & \$ & 2,700 & \$ & (200) & \$ & 2,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4531 & Police-Communications & \$ 10,500 & \$ & 10,185 & \$ & 315 & \$ & 10,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4550 & Police-Printing & \$ 250 & \$ & \$ 250 & \$ & - & \$ & 250 & \$ & - & 0.00\% \\
\hline 01-4210-01-4560 & Police-Conference/Training & \$ 6,000 & \$ & 6,000 & \$ & - & \$ & 7,500 & \$ & 1,500 & 25.00\% \\
\hline 01-4210-01-4570 & Police-Dues \& Fees & \$ 1,000 & \$ & \$ 830 & \$ & 170 & \$ & 800 & \$ & (200) & -20.00\% \\
\hline 01-4210-01-4580 & Police Mileage \& Expenses & \$ 250 & \$ & \$ 650 & \$ & (400) & \$ & 500 & \$ & 250 & 100.00\% \\
\hline 01-4210-01-4612 & Police-Postage & \$ 2,000 & \$ & 2,000 & \$ & - & \$ & 2,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4651 & Police-Operating Supplies & \$ 11,000 & \$ & \$ 11,500 & \$ & (500) & \$ & 11,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4652 & Police-Uniforms & \$ 6,500 & \$ & 7,500 & \$ & \((1,000)\) & \$ & 6,500 & \$ & - & 0.00\% \\
\hline 01-4210-01-4752 & Police-Vehicles & \$ 33,000 & \$ & \$ 33,000 & \$ & - & \$ & 33,000 & \$ & - & 0.00\% \\
\hline 01-4210-01-4754 & Police-Equipment & \$ 8,000 & \$ & 8,016 & \$ & (16) & \$ & 13,500 & \$ & 5,500 & 68.75\% \\
\hline 01-4210-01-4810 & Police-Contingency & \$ & \$ & \$ 3,801 & \$ & \((3,800)\) & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4210-01-4820 & Police-Grant Match & \$ & \$ & 1 & \$ & - & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4210-02-4111 & Police-Clerical & \$ 43,097 & \$ & 43,097 & \$ & - & \$ & 44,267 & \$ & 1,170 & 2.71\% \\
\hline 01-4210-02-4651 & Police-K9 & \$ 2,500 & \$ & \$ 2,500 & \$ & - & \$ & 2,500 & \$ & - & 0.00\% \\
\hline & & \$ 1,383,256 & \$ & S 1,315,788 & \$ & 67,468 & \$ & 1,451,603 & \$ & 68,347 & 4.94\% \\
\hline
\end{tabular}

Police Wages and Benefits - 2020 Budget


\section*{PERSONNEL}

Account 01-4210-01-4110
\$161,119.00

\section*{Police Chief/Deputy Chief Salaries}

Police Chief \$86,000 (3yr fixed contractual rate)
Deputy Chief \$75,119

Account 01-4210-01-4111
\$443,784

\section*{Police F/T Hourly Wages}

Staffing levels authorized:
- 2 Sergeants
- (AB, EB \$25.69 X 2080hrs X 2=\$106,870.40)
- 7 Officers
- (MC, JY, TC \$23.44 X 2080hrs X 3=\$146,265.60)
- (DM, TS \$21.87 X 2080hrs X 2=\$90,979.20)
- (SA \$25.10 X 2080hrs =\$52,208)
- (One Vacancy \(\$ 21.13 \times 2080=\$ 43,950.40)\)
(Includes shift differential \$8,760)
(This line was adjusted to reflect pay rates from Jan-Apr, then Apr-Dec)

Account 01-4210-01-4112
\$39,578.00

\section*{Police Part Time Hourly Wages}

One Part Time Officer 1584 hours yearly
(SY \$24.63 X \(1584=\$ 39,013.92\) ) plus top of scale one time payment

\section*{Police Overtime}

Overtime is used to compensate officers working in excess of their standard work period. Depending upon assignment officers are scheduled \(8,10,12\) or flexible hours per work day. The department is on a 21 day reconcile work cycle and averages 40 hours per week.

Overtime is utilized for a variety of reasons:
- To compensate an officer held over at the end of their shift
- Cover training time in excess of their scheduled work week
- To provide additional coverage during storm events or when additional officers are needed.
- To cover open shifts when coverage is critical
(\$62,264.85-3 yr. average 2016, 2017, 2018)

Account 01-4210-01-4141 \(\mathbf{\$ 2 , 5 0 0 . 0 0}\)

\section*{Police-Witness Fees-Overtime}

This line is used to compensate officers to attend court.

Account 01-4210-01-4145
\$22,100

\section*{Police - Holiday Pay}

Police Officers are not scheduled to be off on holidays. The accumulation of holiday hours in earned time set Police Officers apart from the rest of the Town employees.

Per Collective Bargaining Agreement (See 17.2) -Full time sworn police officers will be paid for the 12 holidays whether they work them or not and that time will not count as time worked. This will be done by paying these full time sworn police officers for 48 hours of Holiday pay on or about June 1 st and for 48 hours of holiday pay on or about December \(1_{\text {st }}\) of each year provided they were employed for that six month period. Any Officer working less than the six holiday periods shall have their holiday pay prorated for holidays worked during their employment period.

\section*{Police E/T Buyout}

This account provides for the personnel to purchase up to \(70 \%\) of their annual earned time accumulation pursuant to the Town of Barrington Personnel Policy and Union Contract. This line does not need to be funded fully to cover the anticipated buyout but is difficult to anticipate an actual "bottom line" because we don't know who or how much earned time any staff member may actually use in the coming year.
\$38,410.24- Maximum Liability
\$16,498.61-3 Year average (2015, 2016, 2017)
(\$19,205.12 is half of the maximum liability)
01-4210-01-4196 Highway Safety Grant \$2,612.00

\section*{STEP, DWI}

Account 01-4210-01-4290 \$517,676.00

\section*{Police - Employee Benefits}

This line funds the Towns portion of Employee Benefits including Health Insurance and NH Retirement.

Account 01-4210-01-4332
\$11,500

\section*{Police-Legal/Prosecution}

The Strafford County Sheriff's has provided prosecution services for local Police Departments since 2004. The current Prosecution Team is located within the Strafford County Attorney's Office. They will prosecute all Misdemeanor and Violation level offenses. This provides a better service to the community by alleviating the prosecutorial burden and workload from the police officers and transfers it to a team who exclusively litigates cases fairly and impartially through the legal system. This also reduces the impact on the overtime line item.

\section*{Police - Contracts}
- Strafford County Dispatch = \$12,017 yearly
- IMC (PD Computer Program) = \$4,642 yearly
- WB Mason = \$225 yearly
- Major Waldron = \$950
- Cocheco Valley Humane Society = \$250
- Schedule Anywhere = \$300
- GPS Monitoring = \$1,600
- Swat Team=\$1,000
- Alarm=\$270

This line is used to pay maintenance agreements and contract costs listed above totaling \$21,254.25

Account 01-4210-01-4432 \(\mathbf{\$ 1 8 , 0 0 0 . 0 0}\)

\section*{Police - Vehicle Equipment Maintenance}

As equipment ages, maintenance and repair become more expensive. This line is used to maintain and repair the vehicles and the equipment within the vehicles.
( \(\$ 19,216.77\) three year average, 2016, 2017, 2018) ( 2017 was \(\$ 39,631\) because of \(\$ 20,000\) Tauras purchase, \(\$ 20,000\) is not included in 3 yr average, \(\mathbf{\$ 1 9 , 6 3 1}\) was used for 2017 figure)

Account 01-4210-01-4434

\section*{Police - Office Equipment Maintenance}

This line was formerly used for Seacoast Computers. (Do we still need this line funded with new vendor-Rockport)?

Account 01-4210-01-4443
\$2,500.00

\section*{Police - Copier Lease and Supplies}

Copier Lease (5 years) - \$1,728.00
Tech Agreement - \(\$ 200.00\)

All of the listed total \(\$ 2,324.00\). Please use \(\$ 2,500.00\) to cover print overage fees

Account 01-4210-01-4531
\$10,500

\section*{Police - Communications}
- Verizon - 5 MDT's - \(\$ 2,770.50\) yearly
- Verizon - 2 Cell Phones - \(\$ 567.96\) yearly
- AT\&T Long Distance - \(\$ 311.88\) yearly
- Consolidated Communications (FKA Fairpoint) (phones) - \(\$ 768\) yearly
- First Light(FKA Bayring) (fiber optic) - \$5,940.00 yearly
- All of the listed vendors above total \(\$ 10,358.34\) Please use \(\$ 10,500\) to cover any potential mid-year increases

Account 01-4210-01-4550
\$250.00

\section*{Police - Printing}

This is to pay for forms and business cards which need to be printed.

\section*{Account 01-4210-01-4560 \\ \$7,500.00}

\section*{Police - Conference/Training}

Police Officers are required to attend training annually to keep their police certification. There is an abundance of quality training available to the department at a reasonable cost.
- (AB, SA-2015) (EB-2016) (MC, JY, TC-2017) (DM, TS-2018) (New-2020)
- 2.375 Average years of experience for full time officers listed above.

This line is increased because of the low tenure rate within the agency. Less experienced officers need more training.

Account 01-4210-01-4570 \$800.00

\section*{Police - Dues and Fees}

This account is used to pay membership fees and buy updates for periodicals and reference materials. Reduced 20\% (FBI-NA and 1 DARE renewal)

NH Chiefs Association
International Association of Chiefs of Police
D.A.R.E.

Local Media Subscription (Fosters Daily Democrat)
United States Police Canine Association
NHLEAP

Account 01-4210-01-4580 \(\mathbf{\$ 5 0 0 . 0 0}\)

\section*{Mileage \& Expenses}

Account 01-4210-01-4612 \(\mathbf{\$ 2 , 0 0 0 . 0 0}\)
Police - Postage
Used for all department mailings

Account 01-4210-01-4651 \$11,000.00

\section*{Police - Supplies}

This line covers tasers, ammo, operating equipment, and anything office related. In 2018 we combined the old office supply line and the old operating supply line into one line.

Account 01-4210-01-4652
\$6,500.00

\section*{Police - Uniforms and Protective Gear}

Covers all uniforms and ballistic vests for officers.
- 3 year average - \(\$ 10,397.55(2016,2017,2018)\)

\section*{Police - Vehicles}

One new cruiser
We have a fleet of 8 cruisers, (reduced from 9). We will trade-in one of our oldest cruisers. (Please feel free to see me for further information).

Account 01-4210-01-4754 \$13,500.00

\section*{Police-Equipment}

This line is used to replace electronic equipment such as computers, printers, hardware, software, and cameras that are either scheduled to be replaced or fail during the year.

Body cams for 2020 then reduce line back to \(\$ 8,000\) for 2021

Account 01-4210-01-4810 \$1.00

\section*{Police - Contingency}

01-4210-01-4820 Grant Match
\(\$ 1.00\)

Account 01-4210-02-4111 \$44,267

\section*{Police Clerical}

1-Administrative Assistant 40 hours per week.
\((\) KP \$20.98 X \(2080=\$ 43,638.40+\$ 764.00)\)
(Jan-Apr, then Apr-Dec)

Account 01-4210-02-4651
\(\mathbf{\$ 2 , 5 0 0 . 0 0}\)

\section*{Police - K-9}

This line is used for veterinarian, kenneling, leashes, dog food for K-9 "Gypsy".


\section*{2020 Budget Presentation}

\section*{Prepared by Melissa Huette}

\section*{4550-01-4290- Benefits: \(\$ 92,089.00\)}
- Adjusted health insurance rate of \(1 \%\) over last year's rates.
- Decrease of \(\$ 2,494.00\) for 2020 budget.

Total Rate of Change: +\$14,443.00

4550-01-4321-Contracts: \(\$ 5,878.00\)
- Ancestry Library Edition and Heritage Quest rates remain the same for 2020 (\$800.00).
- New York Times digital access was not approved for 2020 (\$410.00).

Total Rate of Change: - \(\$ 2,004.00\)
where community connects
4550-01-4322- Program Expenses: \$5,000.00
Total Rate of Change: \(+\$ 1,000.00\)

\section*{ABC Question: Grants Received \& Narrative Explanation}
- 2019-3 Grants from New Hampshire Humanities Council
- \$600.00 total
- Narrative change: The Library will use about \$2,000 above the town-funded amount to provide additional programming.

Other payment sources for 2020:
- Friends of the Barrington Public Library: \(\$ 1,500.00\) approved for 2020.
- New Hampshire Humanities Council: up to \(\$ 400.00\) ( 2 speakers per fiscal year)
- Kids, Books and the Arts Grant- amount awarded depends on:
- Number of library applicants
- Per capita support (reported in NH Public Library Annual Report)
- Funds received from replacement library cards and out of town card fees
where community connects

\section*{4550-01-4332- First Bond Counsel: \$8,000.00}

\section*{ABC Question: Bond Counsel}
- This was moved to Town's legal line in 2019.
- Will be moved for 2020 as well.

\section*{4550-01-4431- Library Building Improvements \& Maintenance: \$5,972.00}
- Door Control Inc.: \$3,292.00
- 2 Horton 7100 series surface mount low energy swing door operator
- 2 Receivers
- 4 BEA PBS452 Press wall switches with wireless transmitters
- Electrical (Bob Salisbury): \$1,180.00
- Running a new 20amp circuit
- Installation of wall switches and connection to door openers

Total Rate of Change: +\$4,472.00
where community connects
4550-01-4431- Library Building Improvements \& Maintenance: \$5,972.00

\section*{ABC Question: Are we legally required to install automatic door openers?}
- No
- BUT this would make accessibility much easier for all patrons, community members and visitors

4550-01-4560 Conference \& Training: \$1,525.00
- Accounts for increase in conference registrations rates and hotel accommodations.

Total Rate of Change: \(+\$ 150.00\)
where community connects

\section*{4550-01-4570 Dues \& Fees: \(\$ 1,040.00\)}
- Increase in fees for dues and licensing costs.

Total Rate of Change: +\$47.00

\section*{4550-01-4643 Digital Materials: \(\$ 6,433.00\)}
- Increase in NH Downloadable consortium fee.
- Increase in hoopla usage.

Total Rate of Change: \(+\$ 923.00\)
where community connects
Updated 2020 Budget Numbers
Wages \& Benefits: \(\$ 303,348.00\)
Operating Budget: \$52,544.00

\section*{Total Library Budget: \$355,892.00}

Total Rate of Change: +\$26,201.27

\section*{Thank you!}

\section*{ABC Questions Regarding New Facility and Future Services}
- New Library and Community Center
- Building that is adequately sized for current operations
- Staffing
- Services
- Collection
- Programming
- But can also support growth
- Collection
- Services and resources
- Programs
- Multiple concurrent uses

\section*{ABC Questions Regarding New Facility and Future Services}

\section*{Immediate Changes:}
- Custodian hours increased to care for a larger building.

Future Changes:
- Evaluate data after 1 year of being in new space:
- Staffing
- Programming
- Collection usage

\section*{Warrant Article for New Library Project}

Total Cost of Project: \$4,734,617.32
- \(7 \%\) increase in from last year's bond amount.
- Bauen Corporation recommended 7\%.

\section*{Warrant Article for New Library Project}

Total Amount of Bond Requested: Offset by Foundation Funds
- Do we report total funds available by March 2020
OR
- Funds available by construction groundbreaking (October 2020)?

October 28, 2019 Budget Presentation - Melissa Huette - Library
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4550-01-4110 & Library-Salary & \$ & 52,966 & \$ & 54,349 & \$ & \((1,383)\) & \$ & 56,493 & \$ & 3,527 & 6.66\% \\
\hline 01-4550-01-4111 & Library-FT Hourly Wages & \$ & 70,606 & \$ & 61,557 & \$ & 9,049 & \$ & 72,738 & \$ & 2,132 & 3.02\% \\
\hline 01-4550-01-4112 & Library-PT & \$ & 73,752 & \$ & 78,920 & \$ & \((5,168)\) & \$ & 77,028 & \$ & 3,276 & 4.44\% \\
\hline 01-4550-01-4154 & Library-E/T Buyout & \$ & 5,000 & \$ & 4,997 & \$ & 3 & \$ & 5,000 & \$ & - & 0.00\% \\
\hline 01-4550-01-4290 & Library-Employee Benefits & \$ & 77,728 & \$ & 77,728 & \$ & & \$ & 92,089 & \$ & 14,361 & 18.48\% \\
\hline 01-4550-01-4321 & Library-Contracts & \$ & 7,882 & \$ & 5,385 & \$ & 2,497 & \$ & 5,878 & \$ & \((2,004)\) & -25.43\% \\
\hline 01-4550-01-4322 & Library-Program Expenses & \$ & 4,000 & \$ & 4,700 & \$ & (700) & \$ & 5,000 & \$ & 1,000 & 25.00\% \\
\hline 01-4550-01-4431 & Library-Building Maintenance & \$ & 1,500 & \$ & 600 & \$ & 900 & \$ & 5,972 & S & 4,472 & 298.13\% \\
\hline 01-4550-01-4434 & Library-Equipment Maintenance & \$ & 1,300 & \$ & 1,275 & \$ & 25 & \$ & 1,300 & \$ & & 0.00\% \\
\hline 01-4550-01-4439 & Library-Book Maintenance & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4550-01-4443 & Library-Copier Lease \& Maint & \$ & 2,498 & \$ & 2,876 & \$ & (378) & \$ & 2,198 & \$ & (300) & -12.01\% \\
\hline 01-4550-01-4531 & Library-Communications & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4550-01-4540 & Library-Advertising/Public Relations & \$ & 350 & \$ & 350 & \$ & & \$ & 350 & \$ & & 0.00\% \\
\hline 01-4550-01-4560 & Library-Conferences \& Training & \$ & 1,375 & \$ & 1,310 & \$ & 65 & \$ & 1,525 & \$ & 150 & 10.91\% \\
\hline 01-4550-01-4570 & Library-Dues \& Fees & \$ & 993 & \$ & 991 & \$ & 2 & \$ & 1,040 & S & 47 & 4.73\% \\
\hline 01-4550-01-4580 & Library-Mileage \& Expenses & \$ & 500 & \$ & 650 & \$ & (150) & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4550-01-4612 & Library-Postage & \$ & 246 & \$ & 260 & \$ & (14) & \$ & 246 & \$ & & 0.00\% \\
\hline 01-4550-01-4641 & Library-Periodicals & \$ & 500 & \$ & 497 & \$ & 3 & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4550-01-4642 & Library-Books \& Multi-media & \$ & 18,000 & \$ & 18,800 & \$ & (800) & \$ & 18,000 & \$ & - & 0.00\% \\
\hline 01-4550-01-4643 & Library-Digital Materials & \$ & 5,510 & \$ & 5,473 & \$ & 37 & \$ & 6,433 & \$ & 923 & 16.75\% \\
\hline 01-4550-01-4651 & Library-Operating Supplies & \$ & 2,800 & & 3,263 & \$ & (463) & s & 2,800 & \$ & & 0.00\% \\
\hline & & \$ & 328,307 & \$ & 324,780 & \$ & 3,527 & \$ & 355,891 & \$ & 27,584 & 8.40\% \\
\hline
\end{tabular}

October 28, 2019 Budget Presentation - Melissa Huette - Library
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4550-01-4110 & Library-Salary & \$ & 52,966 & \$ & 54,349 & \$ & \((1,383)\) & \$ & 56,493 & \$ & 3,527 & 6.66\% \\
\hline 01-4550-01-4111 & Library-FT Hourly Wages & \$ & 70,606 & \$ & 61,557 & \$ & 9,049 & \$ & 72,738 & \$ & 2,132 & 3.02\% \\
\hline 01-4550-01-4112 & Library-PT & \$ & 73,752 & \$ & 78,920 & \$ & \((5,168)\) & \$ & 77,028 & \$ & 3,276 & 4.44\% \\
\hline 01-4550-01-4154 & Library-E/T Buyout & \$ & 5,000 & \$ & 4,997 & \$ & 3 & \$ & 5,000 & \$ & - & 0.00\% \\
\hline 01-4550-01-4290 & Library-Employee Benefits & \$ & 77,728 & \$ & 77,728 & \$ & & \$ & 92,089 & \$ & 14,361 & 18.48\% \\
\hline 01-4550-01-4321 & Library-Contracts & \$ & 7,882 & \$ & 5,385 & \$ & 2,497 & \$ & 6,288 & \$ & \((1,594)\) & -20.22\% \\
\hline 01-4550-01-4322 & Library-Program Expenses & \$ & 4,000 & \$ & 4,453 & \$ & (453) & \$ & 5,000 & \$ & 1,000 & 25.00\% \\
\hline 01-4550-01-4431 & Library-Building Maintenance & \$ & 1,500 & \$ & 600 & \$ & 900 & \$ & 11,500 & S & 10,000 & 666.67\% \\
\hline 01-4550-01-4434 & Library-Equipment Maintenance & \$ & 1,300 & \$ & 1,275 & \$ & 25 & \$ & 1,300 & \$ & & 0.00\% \\
\hline 01-4550-01-4439 & Library-Book Maintenance & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4550-01-4443 & Library-Copier Lease \& Maint & \$ & 2,498 & \$ & 2,500 & \$ & (2) & \$ & 2,198 & \$ & (300) & -12.01\% \\
\hline 01-4550-01-4531 & Library-Communications & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4550-01-4540 & Library-Advertising/Public Relations & \$ & 350 & \$ & 350 & \$ & & \$ & 350 & \$ & & 0.00\% \\
\hline 01-4550-01-4560 & Library-Conferences \& Training & \$ & 1,375 & \$ & 1,310 & \$ & 65 & \$ & 1,525 & \$ & 150 & 10.91\% \\
\hline 01-4550-01-4570 & Library-Dues \& Fees & \$ & 993 & \$ & 991 & \$ & 2 & \$ & 1,040 & S & 47 & 4.73\% \\
\hline 01-4550-01-4580 & Library-Mileage \& Expenses & \$ & 500 & \$ & 650 & \$ & (150) & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4550-01-4612 & Library-Postage & \$ & 246 & \$ & 246 & \$ & - & \$ & 246 & \$ & & 0.00\% \\
\hline 01-4550-01-4641 & Library-Periodicals & \$ & 500 & \$ & 628 & \$ & (128) & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4550-01-4642 & Library-Books \& Multi-media & \$ & 18,000 & \$ & 18,000 & \$ & - & \$ & 18,000 & \$ & - & 0.00\% \\
\hline 01-4550-01-4643 & Library-Digital Materials & \$ & 5,510 & \$ & 5,473 & \$ & 37 & \$ & 6,433 & \$ & 923 & 16.75\% \\
\hline 01-4550-01-4651 & Library-Operating Supplies & \$ & 2,800 & & 2,800 & \$ & & S & 2,800 & \$ & & 0.00\% \\
\hline & & \$ & 328,307 & \$ & 323,012 & \$ & 5,295 & \$ & 361,829 & \$ & 33,522 & 10.21\% \\
\hline
\end{tabular}

October 28, 2019 Budget Presentation - Melissa Huette - Library
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 & Budget & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4550-01-4110 & Library-Salary & \$ & 52,966 & \$ & 54,349 & \$ & \((1,383)\) & \$ & 56,493 & \$ & 3,527 & 6.66\% \\
\hline 01-4550-01-4111 & Library-FT Hourly Wages & \$ & 70,606 & \$ & 61,557 & \$ & 9,049 & \$ & 72,738 & \$ & 2,132 & 3.02\% \\
\hline 01-4550-01-4112 & Library-PT & \$ & 73,752 & \$ & 78,920 & \$ & \((5,168)\) & \$ & 77,028 & \$ & 3,276 & 4.44\% \\
\hline 01-4550-01-4154 & Library-E/T Buyout & \$ & 5,000 & \$ & 4,997 & \$ & 3 & \$ & 5,000 & \$ & - & 0.00\% \\
\hline 01-4550-01-4290 & Library-Employee Benefits & \$ & 77,728 & \$ & 77,728 & \$ & - & \$ & 94,583 & \$ & 16,855 & 21.69\% \\
\hline 01-4550-01-4321 & Library-Contracts & \$ & 7,882 & \$ & 5,385 & \$ & 2,497 & \$ & 6,288 & \$ & \((1,594)\) & -20.22\% \\
\hline 01-4550-01-4322 & Library-Program Expenses & \$ & 4,000 & \$ & 4,453 & \$ & (453) & \$ & 5,000 & \$ & 1,000 & 25.00\% \\
\hline 01-4550-01-4431 & Library-Building Maintenance & \$ & 1,500 & \$ & 600 & \$ & 900 & \$ & 11,500 & \$ & 10,000 & 666.67\% \\
\hline 01-4550-01-4434 & Library-Equipment Maintenance & \$ & 1,300 & \$ & 1,275 & \$ & 25 & \$ & 1,300 & \$ & - & 0.00\% \\
\hline 01-4550-01-4439 & Library-Book Maintenance & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4550-01-4443 & Library-Copier Lease \& Maint & \$ & 2,498 & \$ & 2,500 & \$ & (2) & \$ & 2,198 & \$ & (300) & -12.01\% \\
\hline 01-4550-01-4531 & Library-Communications & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4550-01-4540 & Library-Advertising/Public Relations & \$ & 350 & \$ & 350 & \$ & - & \$ & 350 & \$ & - & 0.00\% \\
\hline 01-4550-01-4560 & Library-Conferences \& Training & \$ & 1,375 & \$ & 1,310 & \$ & 65 & \$ & 1,525 & \$ & 150 & 10.91\% \\
\hline 01-4550-01-4570 & Library-Dues \& Fees & \$ & 993 & \$ & 991 & \$ & 2 & \$ & 1,040 & \$ & 47 & 4.73\% \\
\hline 01-4550-01-4580 & Library-Mileage \& Expenses & \$ & 500 & \$ & 650 & \$ & (150) & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4550-01-4612 & Library-Postage & \$ & 246 & \$ & 246 & \$ & - & \$ & 246 & \$ & - & 0.00\% \\
\hline 01-4550-01-4641 & Library-Periodicals & \$ & 500 & \$ & 628 & \$ & (128) & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4550-01-4642 & Library-Books \& Multi-media & \$ & 18,000 & \$ & 18,000 & \$ & - & \$ & 18,000 & \$ & - & 0.00\% \\
\hline 01-4550-01-4643 & Library-Digital Materials & \$ & 5,510 & \$ & 5,473 & \$ & 37 & \$ & 6,433 & \$ & 923 & 16.75\% \\
\hline 01-4550-01-4651 & Library-Operating Supplies & \$ & 2,800 & \$ & 2,800 & \$ & - & \$ & 2,800 & \$ & - & 0.00\% \\
\hline & & \$ & 328,307 & \$ & 323,012 & \$ & 5,295 & \$ & 364,323 & \$ & 36,016 & 10.97\% \\
\hline
\end{tabular}

Updated: 9/11/2019

\section*{Library Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & & Total Wages \\
\hline Library & Desk Clerk & 01-4550-01-4112 & Susan & Milioto & 1,404 & 5 & 7 & 11.26 & 5 & 8 & 11.60 & & 0 & 16,167 \\
\hline Library & Processor & 01-4550-01-4112 & Krissy & Montesano & 1404 & 8 & 3 & 12.33 & 8 & 4 & 12.71 & & 0 & 17,711 \\
\hline Library & Desk Clerk & 01-4550-01-4112 & Autumn & Smith & 1300 & 5 & 6 & 11.06 & 5 & 7 & 11.4 & & 0 & 14,710 \\
\hline Library & Custodian & 01-4550-01-4112 & New & New & 572 & 9 & 3 & 13.01 & 9 & 4 & 13.41 & & 0 & 7,613 \\
\hline Library & Interlibrary Loan Librarian & 01-4550-01-4112 & Amy & Inglis & 1404 & 10 & 3 & 13.73 & 10 & 4 & 14.14 & & 0 & 19,709 \\
\hline Library & Technology & 01-4550-01-4111 & Adam & Shlager & 2080 & 11 & 5 & 14.99 & 11 & 6 & 15.45 & & 0 & 31,897 \\
\hline Library & Assistant Director/Children's Librarian & 01-4550-01-4111 & Wendy & Rowe & 2080 & 14 & 10 & 19.2 & 14 & 11 & 19.78 & & 0 & 40,841 \\
\hline Library & Library Director & 01-4550-01-4110 & Melissa & Huette & 2080 & 22 & 4 & 26.56 & 22 & 5 & 27.36 & & 0 & 56,493 \\
\hline Library & Fill In & 01-4550-01-4112 & Fill In & Fill In & 100 & 6 & 3 & 11.08 & 6 & 3 & 11.22 & & 0 & 1,119 \\
\hline
\end{tabular}

Benefits \(\quad 94,583\) 01-4550-01-4290 Includes E/T Buyout Benefits

\section*{Earned Time Buyout}

Line
01-4550-01-411
1-4550-01-
01-4550-01-415
1-4550-01-4290

5,000 01-4550-01-4154

56,493
72,738
77,028
5,000
\(\mathbf{9 4 , 5 8 3}\)

Updated: 9/11/2019

\section*{DEPARTMENT OVERVIEW: LIBRARY}

The Barrington Public Library's (BPL) charge is outlined in statute (RSA 202-A) and overseen by Library Trustees who are elected by the voters. Through the full-time Library Director, Children's Librarian/Assistant Director and IT/Circulation Library Assistant, plus four part-time staff members, the Library serves an average of 130 people per day. In 2018, we had 10,323 people attend programs, from children through adults. Services provided to the community include computer and web access and technology help, outreach programs for youth and teens, an extensive summer reading program for all ages, story times, author visits, adult art and crafting workshops, history and genealogy programs, natural history and wildlife programs, exam proctoring, museum and state park passes, notary services, home delivery service when requested, book delivery to the schools in town, and meeting space. We provide important family activities such as performances, science, technology, engineering, arts, and math related activities and literacy building programs for all ages, as well as a location for groups such as the Barrington Bloomers and other local committees to meet.

The Library also participates in the inter-library loan (ILL) program helping to get our patrons materials we cannot afford to purchase, and loaning to other libraries as a reciprocal service. We are one of the busiest libraries in the state for ILL services. We circulated a total of 84,791 items in 2018, which includes circulation of 11,346 digital items (a \(10 \%\) increase from 2017). As of August 1, 2019, we have a total of 3,981 registered patrons (about \(44 \%\) of the population). Children under the age of five are NOT counted in this number as they don't get cards until after that age. Our people counter noted 46,622 total visits in 2018. Last year, at least \(51 \%\) of registered card holders checked out items, and many more that did not check out materials utilized program services, tech help, and public computers/wireless access.

The Library also plays an important role in providing access and information about Barrington and other local services for the community. We are also used by many people wishing to access the internet that do not have access at home, such as to file taxes online. The Library acts as a resource for the Early Childhood Learning Center (ECLC): ECLC kindergarten classes come on a weekly, rotating schedule for story time and book selection. The ECLC preschool classes also come once a month for story time and book selection. These story times are above our five weekly sessions we offer to preschool children. We also provide multiple copies of books for several middle school book groups and conduct school visits to inform children of statewide reading lists. We also provide materials for all teachers within the Barrington school district, who can also take advantage of our interlibrary loan program. Teachers can either pick up these materials or have them delivered to their school once a week. The Library also coordinates with the Barrington Middle School to circulate copies of BMS library books during the summer to meet the demand for summer reading lists for students.

The Library serves as the hub of the community, where people can meet, get to know one another, educate themselves and their families, and come together to discuss a wide array of topics. With increasing demands for greater inventory, services, and meeting space, the Library struggles to provide the level of service and materials requested by the community in the current facility. Most recently, we have seen an increase in requests for additional adult educational opportunities, such as art classes, computer classes, and history/genealogy assistance. When these classes are being held, the entire children's room is unavailable to all children.

We've seen an increase in drop-in meetings, tutoring sessions and other types of meeting needs. When comparing the Barrington Public Library to other libraries within the state, based solely on square footage, population size, number of library card holders and library visits, it is apparent from the data that our current facility is not adequately sized to accommodate our users and our services and collection.

2018 NH Library State Report Square Footage Comparison
\begin{tabular}{|l|r|r|r|r|r|}
\hline \multicolumn{1}{|c|}{ Town/City } & \begin{tabular}{c} 
Library \\
Square \\
Footage
\end{tabular} & Population & \begin{tabular}{c} 
\# of Library \\
Card Holders
\end{tabular} & Service Hours & \multicolumn{1}{c|}{\begin{tabular}{c} 
Number of \\
Library Visits
\end{tabular}} \\
\hline LISBON & 3,572 & 1,611 & 2,562 & 1,144 & 12,300 \\
\hline MARLBOROUGH & 3,582 & 2,135 & 1,580 & 1,508 & 7,000 \\
\hline CHESTER & 3,600 & 5,100 & 1,972 & 1,976 & 13,497 \\
\hline JACKSON & 3,700 & 841 & 827 & 1,537 & 15,197 \\
\hline BARRINGTON & 3,740 & 8,922 & 3,801 & 2,548 & 46,622 \\
\hline NEW HAMPTON & 3,742 & 2,252 & 1,757 & 2,184 & 11,267 \\
\hline NORTHWOOD & 3,803 & 4,240 & 2,725 & 2,028 & 22,880 \\
\hline LYME & 3,886 & 1,717 & 1,213 & 1,980 & 21,118 \\
\hline
\end{tabular}

The libraries listed above are located in facilities with square footage close in size to our own. The current square footage of BPL is most comparable to towns with approximately 3,350 residents. Barrington's library has not kept pace with the town's growth in population. A significant shortage of space exists and will for the foreseeable future as the town continues to grow. The time has come for the Town to expand its Library facilities to better serve the community.

\section*{2020 Library Budget}

\section*{01-4550-01-4110 - Library-Salary (Melissa): \$56,493.00}

Grade 22 Step 4 (25\%) - \$26.56 then Grade 22 Step 5 ( \(75 \%\) )- \$27.36 for the remainder of 2020. Covers 2080 hours this year and any extra time worked. The Director performs all administrative duties, selection and weeding of collection, purchasing, financial tracking, adult program planning, and all duties as requested by the Library Trustees.
Library Salary Rate of Change: +\$2,144.00

\section*{01-4550-01-4111 - Full-Time Hourly Wages: \$72,738.00} Assistant Director/Children's YA Librarian (Wendy): \$40,841.00
Grade 14 Step 10 ( \(25 \%\) ) - \(\$ 19.20\) then Grade 14 Step 11 ( \(75 \%\) ) - \(\$ 19.78\) which covers 2080 hours this year. Wendy does weekly story hours, including special story times for the ECLC preschool and kindergarten, and local daycares. She is also responsible for running our school-age and teen programming. She provides book talks to the schools for statewide book awards, and helps with the selection of materials and weeding of the children's area. Wendy also serves as the Assistant Director.

\section*{Technology \& Circulation Library Assistant (Adam): \$31,897.00}

Grade 11 Step 5 (25\%) - \(\$ 14.99\) then Grade 11 Step 6 ( \(75 \%\) ) - \(\$ 15.45\) which covers 2080 hours this year. Adam handles all networking and computer issues, staff and patron training on technology use, and social media and website content. Adam also assists the Director in planning for future technology improvements and negotiating with technology vendors. He helps to set up and train staff on new databases and systems offered as well as on updates to the current circulation system. Adam is also responsible for handling all overdue materials and updating expired accounts.
Full-Time Hourly Rate of Change: \(\mathbf{+} \mathbf{2 , 1 3 2 . 0 0}\)

\section*{01-4550-01-4112 - Part-Time Hourly Wages (plus vacation hours): \$77,028.00 Interlibrary Loan (Amy): \$19,708.00}

Grade 10 Step 3 ( \(25 \%\) ) - \(\$ 13.73\) then Grade 10 Step 4 ( \(75 \%\) ) - \$14.14, which covers 1404 hours per year. Amy processes all incoming and outgoing interlibrary loan requests, along with creating book displays, leading the monthly book group, and acts as a secondary processor for new items. Amy also helps with Suncook Interlibrary Cooperative purchases and deletions along with assisting in the processing of new items for the Cooperative.

\section*{Processing (Krissy): \$17,711.00}

Grade 8 Step 3 (25\%) - \$12.33 then Grade 8 Step 4 ( \(75 \%\) ) - \$12.71, which covers 1404 hours per year. Krissy processes and catalogs all new materials for circulation, repairs damaged items, and maintains addition and deletion statistics.

\section*{Desk Clerk 1 (Susan): \$16,167.00}

Grade 5 Step 7 ( \(25 \%\) ) - \$11.26 then Grade 5 Step 8 ( \(75 \%\) ) - \$11.60, which covers 1404 hours per year. Susan handles all circulation desk tasks such as checking items in and out, shelving materials, shelf reading, and assisting with book displays.

Desk Clerk 2 (Autumn): \$14,710.00

Grade 5 Step 6 (25\%) - \$11.06 then Grade 5 Step 7 ( \(75 \%\) ) - \$11.40, which covers 1300 hours per year. Autumn handles all circulation desk tasks such as checking items in and out, shelving materials, shelf reading, and assisting with book displays.

Custodian: \$7,613.00
Grade 9 Step 3 ( \(25 \%\) ) - \$13.01 then Grade 9 Step 4 ( \(75 \%\) ) - \$13.41 which covers 572 hours per year.

\section*{Temporary Employees (Vacation/Sickness Coverage): \$1,118.50}

Grade 6 Step 3 (25\%) - \$11.08 then Grade 6 Step 3 ( \(75 \%\) ) - \$11.22, which covers 100 hours per year. These hours are used to cover shifts when someone calls in sick or goes on vacation so we are not short-staffed during heavy patron use.
Part-Time Hourly Rate of Change: \(+\$ 5,380.00\)

\section*{01-4550-4154 - Earned Time: \$5,000.00}

Covers cash-in of earned time by Library employees. Staff was polled about what they expect to cash in next year. This number, plus \(25 \%\) buffer (in case folks change their minds mid-year) is what is budgeted here.
Rate of Change: \(\mathbf{\$ 0 . 0 0}\)

\section*{01-4550-01-4290 - Benefits: \$94,583.00}

Pays all benefits for Library staff. Increase due to full year at increased pay rates for all employees that were approved by the Select Board last year. Number provided by Conner MacIver, Town Administrator.
Rate of Change: +\$16,937.00

\section*{2020 Staffing Total with Wages, Benefits, Sick Hours \& Earned Time: \$305,842.00 2019 Staffing Total with Wages, Benefits, Sick Hours \& Earned Time: \$281,434.73 Total Rate of Change: +\$24,407.27}

\section*{01-4550-01-4321 - Contracts: \$6,288.00}

Our annual contract to have our security and fire alarm hooked up to CMS (\$444). Yearly hosting and tech support contract for our circulation system, Atriuum, and EZCat cataloging module (\$1590). Annual contract for the Library web page with Piper Mountain Webs (\$649). Includes hosting, support, Security Socket Layer (SSL) certificate, and tech help/training for staff updating the site, and email hosting. Annual contract for the event registration and calendar module from Assabet Interactive ( \(\$ 800\) ). Contract fee for patron access to Ancestry Library Edition and Heritage Quest databases, which are very popular genealogy research databases ( \(\$ 800-\) this amount may increase if NH State Library cannot negotiate a lower fee). We are striving to add one new digital resource each year to meet the demands of a population that wants access to information 24/7. This year we would like to add an electronic subscription to the New York Times, which is a periodical often requested by our patrons. Contract fee for digital access to the New York Times ( \(\$ 410\) - this amount is an estimate from vendor and has not yet been approved by all participating state libraries). Yearly support contract fee for our summer reading program software through Demco (\$350). Contract fee for patron access to Pronunciator, an online language learning program (\$520). Contract fee for patron access to Chilton's Auto Repair database (\$725).
Rate of Change: -\$1,594.00

\section*{01-4550-01-4322 - Program Expenses: \$5,000.00}

Covers all adult, young adult, and children's programming expenses including story time supplies, summer reading supplies for over 300 children, teens, adults, and artists' performance costs. With an increase in population and registered library patrons, there is also an increase in requests for different kinds of programs and more of our popular programming, such as cooking, STEM, arts and crafts, and informational presentations. This is an area we would like to expand further to meet demands. Our programming number for children and adults has seen an increase each year. We continue to write grants to cover any costs above this town funded line. Please see the attached sheet listing the programs we offered in 2019 thus far.
Rate of Change: \(\mathbf{+} \mathbf{1 , 0 0 0 . 0 0}\)
Other Payment Sources: The Library will use about \(\$ 2,000\) above the town-funded amount to provide the programs currently offered. These funds will come from grants (if available), the Friends of the Library, and from fees collected for out-of-town cards and replacement fees for lost cards. The Friends of the Library also donate \(\$ 300\) per year so we can provide a pass for the Children's Museum in Dover as part of our programming. In 2011 they also began a museum reimbursement program of up to \(\$ 500\) so patrons can visit other New England museums. We also have most of our summer reading prizes donated by local residents and businesses so this does not have to come from tax funding. Last year, the Friends of the Library and Recreation Department split the cost for us to offer the NH State Parks Pass as well.

\section*{01-4550-01-4332: First Bond Counsel: \$8,000.00}

These funds will be used to obtain counsel for the bonding of the new library building.

\section*{01-4550-01-4431 - Library Building Improvements \& Maintenance: \$11,500.00}

This will purchase maintenance and cleaning supplies, equipment, paint, cleaners, light bulbs plus any other repair items needed, or emergency repairs to items such as fixtures (\$750). This year we would like to install entry doors that are ADA compliant, which results in some light renovation to the current entry and new doors ( \(\$ 10,000\) ). This also includes garden maintenance/landscaping, including mulch and woodchips and some labor to lay these down plus poison ivy removal when needed ( \(\$ 750\) ). We also ask for help from the local garden club, volunteers, and local organizations to weed, rake, etc. to keep costs as low as possible.
Rate of Change: +\$10,000.00
Other Payment Sources: The gardener also gives us a discounted labor rate. We also ask for help from the local garden clubs and volunteers to weed, rake, etc. to keep this as low as possible. This results in approximately \(\$ 400\) in free labor to maintain our gardens and outdoor space.

\section*{01-4550-01-4434 - Equipment Maintenance: \(\mathbf{\$ 1 , 3 0 0 . 0 0}\)}

Includes ( \(\$ 600\) ) for emergency repairs to printers, carts, or other equipment (circulating telescope/kits/devices), as well as buffer wheels annually for our DVD cleaner. Funds are used to replace the fire/security alarm batteries as needed on a rotating schedule (\$200). We also budgeted for technology support from Back Bay Networks (\$500) in case of an emergency (this is NOT a prepaid contract with Back Bay, these are funds in case we have problems with hard drives, motherboards, power supplies, networking issues etc. on any of the older systems we have). This would assist us in networking issues or sudden hardware failure of any kind from computers to
routers to battery backups. All other technology expenses this year will come from the Technology Fund set up via warrant article.
Rate of Change: \$0.00

\section*{01-4550-01-4439 - Book/Collection Maintenance: \(\mathbf{\$ 8 0 0 . 0 0}\)}

This is money used to pay for the Baker \& Taylor service which sends books pre-covered or laminated, to increase their durability. This amount also covers maintenance of our growing DVD/CD collection. Our DVD cleaning machine fixes about \(50-70 \%\) of damaged items but it does require supplies (solutions, etc). Repairing is far cheaper than replacing the many DVDs and CDs that are used.
Rate of Change: \$0.00
Other Payment Sources: The Library will pay about \(\$ 350.00\) over the budgeted amount to care for the collection. These funds will come from fax and copy fees charged to patrons.

\section*{01-4550-01-4443 - Library Copier Lease \& Maintenance: \$2,198.00}

Covers the second year of a 60 -month lease and service agreement for our networked copier with color printing and fax capability ( \(\$ 1548\) ) and overage costs for our color copier ( \(\$ 650\) ).
Rate of Change: - \(\$ 300.00-\) This reduction is due to no setups costs and other fees associated with installing the new copier.

\section*{01-4550-01-4531 - Telephone: \$1.00}

VOIP through the Town covers all phone costs. Funds just to keep the budget line open in case phone configuration changes and we need to budget in here again. The Town pays \(\$ 64.95\) per month from the admin line for the Internet Connection to the Library. Another free line provided to the Library by Metrocast is used to provide VOIP connection to the Recreation Department. This gives sufficient signal to both departments for phone services; the free line can't handle all the traffic of phones (and data for the Library) for both departments.
Rate of Change: \$0.00

\section*{01-4550-01-4540 - Advertising/Public Relations: \$350.00}

Covers ads to locate new employee candidates (Craig's List and other sources), materials such as bookmarks, brochures, and posters to promote services and events as well as PR items such as swinger signs or letters for those signs to promote events. We do a lot of in-house production of such materials but sometimes we need to purchase specific bookmarks to support statewide lists, national events, and digital services. We are trying to reach citizens with more handouts around town and attending events to give out materials with our address and website.
Rate of Change: \(\mathbf{\$ 0 . 0 0}\)
Other Payment Sources: Friends group supports giveaways for other programs yearly at about \(\$ 100.00\) per year.

\section*{1-4550-01-4560 - Conferences \& Training: \$1,525.00}

These funds allow for the Children's Librarian to attend up to two annual children's librarian-specific conferences per year ( \(\$ 100\) ), the Director and one full-time staff member to attend the yearly New England Library Association (NELA) conference, including hotel (\$925), and the Technology Librarian to attend one conference (\$100). This amount also covers the cost for four Trustees and the Director
to attend the New Hampshire Library Trustee Association's annual conference in the spring (\$400). Other employees will do free training classes via the State Library or at conferences.
Rate of Change: \(\mathbf{+ \$ 1 5 0 . 0 0}\) - To accommodate conference registrations and hotel accommodations rates increasing.

\section*{01-4550-01-4570 - Dues \& Fees: \$1,040.00}

NH Library Association dues (based on salary) for the Director, Children's Librarian, and Library Technology Assistant (\$240). Our yearly dues to belong to the Suncook Interlibrary Cooperative (SILC) that provides a rotating supply of DVDs and audiobooks (\$300). This collection is a good resource to extend our current collection. The Director is the purchaser for the Co-op (using Co-op funds) to make sure the Co-op has items we do not own in our collection. Fee for movie licensing agreements that allow us to show films in the Library, and for campers at the summer program to watch films here or in the Recreation Department (\$380). Yearly fee for our staff scheduling software called Schedule Base; this allows staff to check schedules from home, mobile devices, etc. and allows the Director to more easily shift schedules (\$120).
Rate of Change: +\$47.00 - Increase in fees for dues and licensing costs.

\section*{01-4550-01-4580 - Mileage \& Expenses: \$500.00}

This covers all mileage accrued by staff going to conferences and training as well as mileage for doing Library errands such as delivering books to home-bound residents, making bank or post office runs, getting needed supplies, or visiting local schools. Also covers quarterly SILC cooperative meetings to get our fresh supply of audio/video, attending State consortium meetings, and training sessions.
Rate of Change: \(\mathbf{\$ 0 . 0 0}\)

\section*{01-4550-01-4612 - Postage: \$246.00}

Covers the cost of mailing bills, packages, or letters that the Library needs to send. The Library pays for an Amazon Prime subscription with monies collected from overdue fines/fees, which saves on shipping costs (free 2 day shipping for most items). Also, this allows us access to purchase new releases that often have a later release date for those without a Prime account.
Rate of Change: \(\mathbf{\$ 0 . 0 0}\)
Other Sources of Funding: We ask for stamps every year from our "Giving Tree" during the holidays and usually get 1-2 rolls to help out saving the Town \$50-100.00 a year so we did not budget for an additional roll of stamps.

\section*{01-4550-01-4641 - Periodicals: \$500.00}

The total cost of current subscriptions is \(\$ 1,686.90\). This amount is not stable and fluctuates year to year. We are budgeting ( \(\$ 500\) ) for periodicals not covered by donations plus an additional amount in case past donors do not wish to renew their subscription adoption.
Rate of Change: \(\mathbf{\$ 0 . 0 0}\)
Other Sources of Funding: The Friends of the Library donate \(\$ 500.00\) annually and the remaining balance comes from private donors who have adopted subscriptions or donate copies of magazines directly to the Library.

This covers books, audiobooks, music sets, and computer software for loan to the general public. The majority of this money is spent on books and audiobooks. We use vendors who give us up to 40-45\% discounts on many materials, but lesser discounts are offered on library bound materials which we need when purchasing high circulation titles. Demand for these materials has been steady over the past few years in these areas.
Rate of Change: \$0.00
Other Sources of Funding: The anticipated income from fines/fees and book sale items will be used to purchase audio/visual materials added to the collection, replace items lost or damaged by patrons, and purchase additional books ( \(\$ 6,500\) ). This is an estimate based upon income and expenditures on materials from the first 6 months of 2019; the Library has been supplementing the tax funded monies in past years in this manner, making the current collection possible. RSA 202-A: 11- All money received from fines and payments for lost or damaged books or for the support of a library in another city or town under contract to furnish library service to such town or city, shall be used for general repairs and upgrading, and for the purchase of books, supplies and incomegenerating equipment, shall be held in a non-lapsing separate fund and shall be in addition to the appropriation.

\section*{01-4550-01-4643 - Digital Materials: \$6,433.00}

Digital material use has seen a steady increase over the past couple of years and comprises approximately \(20 \%\) or our total circulation. OverDrive consortium dues provide our patrons with access to borrow hundreds of digital items to download to their computers, tablets, MP3 players, or smart phones. Service includes downloadable eBooks, audiobooks and magazines, \(\$ 3,183\). The increase is from the consortium voting in favor of increasing the budget by \(14 \%\) to meet demand of users and to allow for collection development and maintenance. As of July 2019, we have 426 registered OverDrive users who have accessed over 5,000 audiobooks, eBooks and periodicals. hoopla is another digital service we offer our patrons that provides instant access to eBooks, audiobooks, movies, music and comic books. This is a pay-per-use service, which is a more expensive option per circulation costs, but the variety of content and instant access makes hoopla a popular service to our patrons. For 2018 our patrons accessed over 1,900 unique titles that were not available in OverDrive. Since hoopla is a pay-per-use service, we estimate a total of \(\$ 5,700\) for the year to support current usage rates and accommodate growth in use. We are including (\$3,250)-in the budget with the remaining amount \(\$ 2,450\) to be paid from fines and fees taken in by the Library. Rate of Change: \(\mathbf{+ \$ 9 2 3 . 0 0}\)

\section*{01-4550-01-4651 - Operating Supplies: \$2,800.00}

Covers all office supplies, book covers, audiobook and video cases, book laminate, binders for DVDS, toner, ink, book barcodes, and patron library card supplies, spine labels, register receipt paper, circulation receipt paper, ratings and genre stickers, etc. used on a daily basis. This includes ink supplies for two inkjet printers, one for the office and one for public.
Rate of Change: \$0.00

\section*{01-4550-01-4754 - Equipment Purchases: \(\mathbf{\$ 1 . 0 0}\)}

No capital expenditures for equipment are projected for this year. We could use more space for items in most areas but have few options for inexpensive ways to do this within the existing building. If we are in this building for more than another 2-3 years, we will have to spend some significant funds (my estimate is \(\$ 20,000\) ) to purchase more wall-mounted shelving units, and extend existing 2-4
shelf high units to \(4-6\) shelf high shelving units. This is not the optimal solution as it makes books for children too high to reach and causes poor sight lines within the building; therefore, we will wait as long as possible to institute this solution in the hopes a new facility can be planned and executed. This line can also be used for hardware purchases but our Library Technology Capital Reserve Fund will take care of any necessary hardware upgrades this year for staff. \(\$ 1.00\) to keep the line in our budget for future use.

\section*{Rate of Change: \$0.00}

Town Portion of the Operating Budget: \$66,482.00
Town Portion of Budget 2020: \$372,324.46
Town Portion of Budget 2019: \$329,690.73
Difference: +\$42,543.27

\section*{11.4\% increase over last year's budget.}

\section*{Warrant Article Request- Technology Fund}

To add \(\$ 3,000.00\) to the Library Technology Capital Reserve Fund. These funds are saved yearly to be used towards the purchase of technology equipment upgrades and additions.

\section*{Warrant Article Request- Library/Community Center Bond Request}

To request a bond in the amount of \(\$ 4,734,617.32\) to build a new library/community center. The Barrington Library Foundation has raised \(\$ 404,489.00\) and these monies will be used to furnish the interior to the new building.

\section*{The Library is approximately \(\mathbf{4 . 5 \%}\) of the overall 2019 municipal budget.}

\section*{Narrative of Savings \& Fundraising}
> We attract energetic, smart, and enthusiastic townspeople to serve as volunteers. We have volunteers who specifically come on board to help during the summer reading program and we average six year-round volunteers who come in weekly. (In 2018 we had approximately \(\$ 5,625.00\) worth of volunteer minimum wage labor) and the Friends group and new Library Foundation donated 836 hours doing projects to raise money that the Library taps into yearly.
> We write and apply for grants to augment our programming line. In 2019 we have already received grants and cash donations totaling more than \(\$ 5,100.00\). We also invite local talent who can provide free or low cost workshops to residents, helping to keep programming costs reasonable.
> In conjunction with the Friends group, we hold fundraisers such as book sales, the annual plant sale, and the "Just Desserts" fundraiser to help earn money for services. The 2019 Friends' plant sale generated a record amount of over \(\$ 3,300.00\).
> The Barrington Library Foundation's main goal has been to raise funds towards a new library building to help offset the costs associated with a new building. The Foundation has raised approximately \(90 \%\) of their goal amount during the first year of their fundraising efforts. With the Community Phase of their efforts starting up again in September 2019, they will continue to reach their goal by March 2020.

\section*{2019 Programs \& clubs offered at the Barrington Public Library}

Events listed are planned through December 31 \({ }^{\text {st }}\)

Story Times with Craft Ages 4-6
Wee Read! Story Hours for Ages 1-3 \& Parent Wee Play! Sensory Play Time for ages 6-36 months Kindergarten classes Reading Time:

ECLC Preschool Library Visits Visits to Local Daycare
Children's LEGO Program for Grade K-4 \({ }^{\text {th }}\)
Teen Video Game Tournaments
Technology Training for Public Adult Book Group
CPR/AED Course
Babysitting Course
Genealogy Workshops
Mindfulness Workshop
Teen Winter STEM Program
Peeps Contest
Take a Child to the Library Day with local author Sandy Dodge
Cake Decorating
NH Fish \& Game Canine program
Candidate Meet \& Greet
Books in Bloom
New England Maple House Tours
Easter Egg Hunt
Adult Art Classes
Monthly Art Exhibits of Local Artists
Darby Field \(1^{\text {st }}\) Ascent of Mt Washington
Author Visits (Szczesny, Bruno, Ward)
Adult Terrarium Workshop
Info Night with TeeTonka - Therapy Dog
Reading with TeeTonka
Comics in World History presentation Intro to Bee Keeping
Gardens for Pollinators and Wildlife
Power Aging
Chair Yoga
Infusing Chakras
Big House, Little House, Back House Barn Overview of Medicare

Pickity Place Presentation
Escape Rooms
Mosaic Glass Art Class
Pilgrims of Woodstock
Understanding Black Bears
Introduction to Sketching Loon Presentation
Child Voice presentation and Art Display
Bizarre Birds of the World
Know the Early Signs of Alzheimer's
Trunk or Treat
Green Burial Informational Program
Gingerbread House Workshop
Gingerbread House Contest
Polar Express
Summer Reading Program: Performances: Mr. Aaron, Theremin music presentation, Hampstead Stage The Jungle Book, Ice Cream party and Wildlife Encounters. Teen STEM program - DIY Planetarium, Nebula in a Bottle, Pressure bottle rockets, Teen craft program Galaxy Shirts, Kids STEM 4-H Aerospace Adventure, NASA Ambassador and the International Space Station, Moon Craters and Phases, Kids Crafts: CD Saturns, UV Bead Bracelets, All Ages: Live webcast for 50 \({ }^{\text {th }}\) anniversary of Moon Landing, Touch-a-Truck Event, NH Astronomical Society program on the Sun

\section*{Clubs Meeting Here}

Genealogy Club
Mahjong Group
Cribbage Club
Democratic Committee: Monthly Meetings with Speakers
Barrington Bloomers Monthly with Some Speakers
Knitting Club - Fall/Winter
Writers Group
Dungeons \& Dragons Club Middle Grade

\section*{WARRANT ARTICLE REQUEST FORM}

\section*{REQUESTING DEPARTMENT: Barrington Public Library}

PURPOSE: (Describe the purpose of the request, i.e., what you wish to purchase or save for, etc.)

The Barrington Public Library would like to build a new library building and community center with a total project cost of \(\$ 4,734,617.32\). The Barrington Library Foundation has raised \(\$ 404,489.00\), which will be used to offset the cost of the total project. Therefore, we request a bond in the amount of \(\$ 4,330,128.32\) to build the new library/community center.

TOTAL COST OF ITEM: (i.e., purchase price estimate) \(\$ 4,734,617.32\)
AMOUNT REQUESTED IN THIS ARTICLE: \$4,330,128.32
Is this request to create a new Capital Reserve Fund?
YES
NO_X
If YES, specify the requested fund name:
Will this request involve a withdrawal of monies from the existing Capital Reserve Fund during the budget year? YES \(\qquad\) NO \(\quad \mathrm{X}\)

If YES, indicate how much money from the existing fund will be withdrawn and for what purpose? \$ \(\qquad\)
Current Fund balance: \$0.00
Is the withdrawal of monies from the existing fund for the purpose of equipment replacement? YES__ NO_X

If YES, please indicate the proposed usage or destiny of surplus equipment being replaced: (trade-in, disposal, advertise for bid, etc.)

Current inventory \# of surplus equipment
\# \(\qquad\)
Current value of surplus equipment
\$

\section*{WARRANT ARTICLE REQUEST FORM}

\section*{REQUESTING DEPARTMENT: Barrington Public Library}

PURPOSE: (Describe the purpose of the request, i.e., what you wish to purchase or save for, etc.)

To add \(\$ 3,000.00\) to the Library Technology Capital Reserve Fund. These funds are saved yearly to be used towards the purchase of technology equipment upgrades and additions.

TOTAL COST OF ITEM: (i.e., purchase price estimate) \$3,000.00
AMOUNT REQUESTED IN THIS ARTICLE: \$3,000.00
Is this request to create a new Capital Reserve Fund?
YES \(\qquad\) NO__X
If YES, specify the requested fund name:
Will this request involve a withdrawal of monies from the existing Capital Reserve Fund during the budget year? YES \(\qquad\) NO_X

If YES, indicate how much money from the existing fund will be withdrawn and for what purpose? \$ \(\qquad\)
Current Fund balance: \(\$ 8,751.32\)
Is the withdrawal of monies from the existing fund for the purpose of equipment replacement? YES NO

If YES, please indicate the proposed usage or destiny of surplus equipment being replaced: (trade-in, disposal, advertise for bid, etc.)

Current inventory \# of surplus equipment
\# \(\qquad\)
Current value of surplus equipment
\$
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Numbers & Budget Line & \multicolumn{2}{|l|}{2020 Proposed Town Budget} & & d Fees \& & \multicolumn{2}{|l|}{Anticipated Grants/Donations/ Rewards Credits} & \multicolumn{2}{|l|}{Total 2020 Budget} & \multicolumn{2}{|l|}{\begin{tabular}{l}
2019 \\
Approved Town Budget
\end{tabular}} & \multicolumn{2}{|l|}{Difference} \\
\hline 01-4550-01-4110 & Librarian Salary & \$ & 56,493.00 & & & \$ & - & \$ & 56,493.00 & \$ & 54,348.80 & \$ & 2,144.20 \\
\hline 01-4550-01-4111 & Full-Time Staff (2) & \$ & 72,738.00 & & & \$ & - & \$ & 72,738.00 & \$ & 70,605.60 & \$ & 2,132.40 \\
\hline 01-4550-01-4112 & Part-Time Staff (5) & \$ & 77,028.00 & & & \$ & - & \$ & 77,028.00 & \$ & 73,752.33 & \$ & 3,275.67 \\
\hline 01-4550-01-4154 & Earned Time Buyout & \$ & 5,000.00 & & & \$ & - & \$ & 5,000.00 & \$ & 5,000.00 & \$ & - \\
\hline 01-4550-01-4290 & Employee Benefits & \$ & 94,583.00 & & & \$ & - & \$ & 94,583.00 & \$ & 77,728.00 & \$ & 16,855.00 \\
\hline & Total Wages, Benefits, Sick and ET & \$ & 305,842.00 & & & & & \$ & 305,842.00 & \$ & 281,434.73 & \$ & 24,407.27 \\
\hline 01-4550-01-4321 & Contracts- Audio-Visual Co-Op & \$ & 6,288.00 & & & & & \$ & 6,288.00 & \$ & 7,882.00 & \$ & \((1,594.00)\) \\
\hline 01-4550-01-4322 & Program Expenses & \$ & 5,000.00 & & & \$ & 2,000.00 & \$ & 7,000.00 & \$ & 4,000.00 & \$ & 1,000.00 \\
\hline 01-4550-01-4332 & First Bond Counsel & \$ & 8,000.00 & & & & & \$ & 8,000.00 & \$ & - & \$ & 8,000.00 \\
\hline 01-4550-01-4431 & Building Maintenace & \$ & 11,500.00 & & & \$ & 400.00 & \$ & 11,900.00 & \$ & 1,500.00 & \$ & 10,000.00 \\
\hline 01-4550-01-4434 & Equipment Maintenance & \$ & 1,300.00 & & & \$ & - & \$ & 1,300.00 & \$ & 1,300.00 & \$ & - \\
\hline 01-4550-01-4439 & Book/Collection Maintenance & \$ & 800.00 & \$ & 350.00 & \$ & - & \$ & 1,150.00 & \$ & 800.00 & \$ & - \\
\hline 01-4550-01-4443 & Copier Lease \& Maintenance & \$ & 2,198.00 & & & & & \$ & 2,198.00 & \$ & 2,498.00 & \$ & (300.00) \\
\hline 01-4550-01-4531 & Telephone & \$ & 1.00 & & & \$ & - & \$ & 1.00 & \$ & 1.00 & \$ & - \\
\hline 01-4550-01-4540 & Advertising/PR & \$ & 350.00 & & & \$ & 100.00 & \$ & 450.00 & \$ & 350.00 & \$ & - \\
\hline 01-4550-01-4560 & Conferences \& Training & \$ & 1,525.00 & & & & & \$ & 1,525.00 & \$ & 1,375.00 & \$ & 150.00 \\
\hline 01-4550-01-4570 & Dues \& Fees & \$ & 1,040.00 & & & & & \$ & 1,040.00 & \$ & 993.00 & \$ & 47.00 \\
\hline 01-4550-01-4580 & Mileage \& Expenses & \$ & 500.00 & & & \$ & - & \$ & 500.00 & \$ & 500.00 & \$ & - \\
\hline 01-4550-01-4612 & Postage & \$ & 246.00 & & & \$ & 100.00 & \$ & 346.00 & \$ & 246.00 & \$ & - \\
\hline 01-4550-01-4641 & Periodicals & \$ & 500.00 & & & \$ & 1,186.70 & \$ & 1,686.70 & \$ & 500.00 & \$ & - \\
\hline 01-4550-01-4642 & Books \& Multi-media & \$ & 18,000.00 & \$ & 6,500.00 & \$ & - & \$ & 24,500.00 & \$ & 18,000.00 & \$ & - \\
\hline 01-4550-01-4643 & Digital Materials & \$ & 6,433.00 & \$ & 2,450.00 & & & \$ & 8,883.00 & \$ & 5,510.00 & \$ & 923.00 \\
\hline 01-4550-01-4651 & Operating Supplies & \$ & 2,800.00 & & & & & \$ & 2,800.00 & \$ & 2,800.00 & \$ & - \\
\hline 01-4550-01-4754 & Equipment Purchases & \$ & 1.00 & & & & & \$ & 1.00 & \$ & 1.00 & \$ & - \\
\hline & Total Operating Budget & \$ & 66,482.00 & & & & & \$ & 79,568.70 & \$ & 48,256.00 & \$ & 18,226.00 \\
\hline & Total Budget & \$ & 372,324.00 & \$ & 9,300.00 & \$ & 3,786.70 & \$ & 385,410.70 & \$ & 329,690.73 & \$ & 42,633.27 \\
\hline Approximately 3.5\% Trustees are authori in order to provide o unexpected donation simply to replace a & funds to run the Library will come from d to expend by RSA 202:4 c/d and 202 current level of services. We should hat will increase this percentage. item and is not available for purchas & tic & funds. In the by town vote kind volunte the fines/fe terials. Fin & \[
\text { in } 1!
\] & ave had un 99, and 20 (we estima patrons decreasin &  & grants or d all funding 6,000 wort or damage better ema & & s during the NOT coming unteer labor) m. This mo xt notificati &  & which the The Town for possibly an is used ystems. & & \\
\hline Town & rtion \(=\$ 41.72\) Per Capita Expendit & & 20 Budget & & Capita & & s (inclu & & pated fund & & & & \\
\hline & & & & & & & & & & & & & \\
\hline 01-4550-01-4981 & Principal Repayment (not until 2022) & & & & & & & & & & N/A & & \\
\hline 01-4550-01-4982 & Second Bonding & & & & & & & & & & N/A & & \\
\hline 01-4550-01-4983 & Third Bond Anticipation Notes & & & & & & & & & & N/A & & \\
\hline
\end{tabular}

November 4, 2019 Budget Presentation -Marcia Gasses - Planning/Land Use
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & \multirow[t]{2}{*}{Percent Change} \\
\hline 01-4190-01-4110 & Land Use Salary & \$ & & \$ & - & \$ & & \$ & 59,420 & \$ & 59,420 & \\
\hline 01-4190-01-4111 & Land Use F/T Hourly Wages & \$ & 40,210 & \$ & 42,011 & \$ & \((1,801)\) & \$ & 41,053 & \$ & 843 & 2.10\% \\
\hline 01-4190-01-4112 & Land Use P/T Hourly Wages & \$ & 1,500 & \$ & 1,500 & \$ & - & \$ & 2,454 & \$ & 954 & 63.57\% \\
\hline 01-4190-01-4154 & Land Use ET Buyout & \$ & 1,000 & \$ & 1,000 & \$ & & \$ & 2,000 & \$ & 1,000 & 100.00\% \\
\hline 01-4190-01-4290 & Land Use-Employee Benefits & \$ & 27,781 & \$ & 27,844 & \$ & (63) & \$ & 48,457 & \$ & 20,676 & 74.43\% \\
\hline 01-4190-01-4349 & Land Use Consultants & \$ & 8,000 & \$ & & \$ & 8,000 & \$ & 3,000 & \$ & \((5,000)\) & -62.50\% \\
\hline 01-4190-01-4439 & Land Use Forest and Trails & \$ & 375 & \$ & 173 & \$ & 202 & \$ & 375 & \$ & - & 0.00\% \\
\hline 01-4190-01-4442 & Land Use Equipment Rental & \$ & 1 & \$ & 1 & \$ & - & \$ & 1 & \$ & & 0.00\% \\
\hline 01-4190-01-4443 & Land Use Copier Lease \& Maint & \$ & 450 & \$ & 450 & \$ & & \$ & 750 & \$ & 300 & 66.67\% \\
\hline 01-4190-01-4531 & Land Use-Communications & \$ & 300 & \$ & 300 & \$ & & \$ & 300 & \$ & & 0.00\% \\
\hline 01-4190-01-4540 & Land Use Advertising & \$ & 5,500 & \$ & 4,000 & \$ & 1,500 & \$ & 5,500 & \$ & & 0.00\% \\
\hline 01-4190-01-4541 & Land Use Education \& Outreach & \$ & 100 & \$ & 100 & \$ & & \$ & 100 & \$ & & 0.00\% \\
\hline 01-4190-01-4550 & Land Use Printing & \$ & 500 & \$ & 500 & \$ & & \$ & 1 & \$ & (499) & -99.80\% \\
\hline 01-4190-01-4560 & Land Use Conferences \& Training & \$ & 2,000 & \$ & 500 & \$ & 1,500 & \$ & 1,800 & \$ & (200) & -10.00\% \\
\hline 01-4190-01-4570 & Land Use Dues \& Fees & \$ & 1,200 & \$ & 800 & \$ & 400 & \$ & 1,200 & \$ & - & 0.00\% \\
\hline 01-4190-01-4571 & Land Use Registry of Deeds & \$ & 1,000 & \$ & 600 & \$ & 400 & \$ & 800 & \$ & (200) & -20.00\% \\
\hline 01-4190-01-4580 & Land Use Mileage \& Expenses & \$ & 600 & \$ & 400 & \$ & 200 & \$ & 600 & \$ & & 0.00\% \\
\hline 01-4190-01-4611 & Land Use Office Supplies & \$ & 800 & \$ & 700 & \$ & 100 & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4190-01-4612 & Land Use Postage & \$ & 4,000 & \$ & 3,250 & \$ & 750 & \$ & 4,000 & \$ & - & 0.00\% \\
\hline 01-4190-01-4754 & Land Use Equipment & \$ & 1,000 & \$ & 250 & \$ & 750 & \$ & 1,000 & \$ & - & 0.00\% \\
\hline & & S & \(\mathbf{9 6 , 3 1 7}\) & \$ & 84,378 & \$ & 11,939 & \$ & 173,611 & \$ & 77,294 & 80.25\% \\
\hline
\end{tabular}

Updated: 12/3/2019

November 4, 2019 Budget Presentation -Marcia Gasses - Planning/Land Use


Updated: 10/31/2019

\section*{November 4, 2019 Budget Presentation -Marcia Gasses - Planning/Land Use}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & & Budget & & 9 Year End Estimate & & stimated Remaining & & 20 Budget & & Change & Percent Change \\
\hline 01-4190-01-4110 & Land Use Salary & \$ & - & \$ & - & \$ & - & \$ & 59,420 & \$ & 59,420 & \\
\hline 01-4190-01-4111 & Land Use F/T Hourly Wages & \$ & 40,210 & \$ & 40,210 & \$ & - & \$ & 41,053 & \$ & 843 & 2.10\% \\
\hline 01-4190-01-4112 & Land Use P/T Hourly Wages & \$ & 1,500 & \$ & 1,500 & \$ & - & \$ & 2,454 & \$ & 954 & 63.57\% \\
\hline 01-4190-01-4154 & Land Use ET Buyout & \$ & 1,000 & \$ & 1,000 & \$ & - & \$ & 2,000 & \$ & 1,000 & 100.00\% \\
\hline 01-4190-01-4290 & Land Use-Employee Benefits & \$ & 27,781 & \$ & 27,781 & \$ & - & \$ & 49,626 & \$ & 21,845 & 78.63\% \\
\hline 01-4190-01-4349 & Land Use Consultants & \$ & 8,000 & \$ & 8,000 & \$ & - & \$ & 3,000 & \$ & \((5,000)\) & -62.50\% \\
\hline 01-4190-01-4439 & Land Use Forest and Trails & \$ & 375 & \$ & 375 & \$ & - & \$ & 375 & \$ & - & 0.00\% \\
\hline 01-4190-01-4442 & Land Use Equipment Rental & \$ & 1 & \$ & 1 & \$ & - & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4190-01-4443 & Land Use Copier Lease \& Maint & \$ & 450 & \$ & 450 & \$ & - & \$ & 750 & \$ & 300 & 66.67\% \\
\hline 01-4190-01-4531 & Land Use-Communications & \$ & 300 & \$ & 300 & \$ & - & \$ & 300 & \$ & - & 0.00\% \\
\hline 01-4190-01-4540 & Land Use Advertising & \$ & 5,500 & \$ & 5,500 & \$ & - & \$ & 5,500 & \$ & - & 0.00\% \\
\hline 01-4190-01-4541 & Land Use Education \& Outreach & \$ & 100 & \$ & 100 & \$ & - & \$ & 100 & \$ & - & 0.00\% \\
\hline 01-4190-01-4550 & Land Use Printing & \$ & 500 & \$ & 500 & \$ & - & \$ & 1 & \$ & (499) & -99.80\% \\
\hline 01-4190-01-4560 & Land Use Conferences \& Training & \$ & 2,000 & \$ & 2,000 & \$ & - & \$ & 2,000 & \$ & - & 0.00\% \\
\hline 01-4190-01-4570 & Land Use Dues \& Fees & \$ & 1,200 & \$ & 1,200 & \$ & - & \$ & 1,200 & \$ & - & 0.00\% \\
\hline 01-4190-01-4571 & Land Use Registry of Deeds & \$ & 1,000 & \$ & 1,000 & \$ & - & \$ & 1,000 & \$ & - & 0.00\% \\
\hline 01-4190-01-4580 & Land Use Mileage \& Expenses & \$ & 600 & \$ & 600 & \$ & - & \$ & 600 & \$ & - & 0.00\% \\
\hline 01-4190-01-4611 & Land Use Office Supplies & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4190-01-4612 & Land Use Postage & \$ & 4,000 & \$ & 4,000 & \$ & - & \$ & 4,000 & \$ & - & 0.00\% \\
\hline 01-4190-01-4754 & Land Use Equipment & \$ & 1,000 & \$ & 1,000 & \$ & - & \$ & 1,000 & \$ & - & 0.00\% \\
\hline & & \$ & \(\mathbf{9 6 , 3 1 7}\) & \$ & 96,317 & \$ & - & \$ & 175,181 & \$ & 78,864 & 81.88\% \\
\hline
\end{tabular}

Updated: 9/12/2019

\section*{Planning/Land Use Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Planning & Administrative Assistant & 01-4190-01-4111 & Barbara & Irvine & 1,976 & 14 & 13 & 20.23 & 14 & 413 & 20.48 & 708 & 41,053 \\
\hline Planning & Planner & 01-4190-01-4110 & Marcia & Gasses & 2080 & 21 & 10 & 27.93 & 21 & 111 & 28.78 & 0 & 59,420 \\
\hline Planning & Minute Taker & 01-4190-01-4112 & Patrice & Lenzi & 160 & 11 & 5 & 14.99 & 11 & 1 6 & 15.45 & 0 & 2,454 \\
\hline Benefits & 49,62 & 01-4190-01-4290 & Includes E/T & Buyout Bene & & & & & & & & & \\
\hline
\end{tabular}
Earned Time Buyout \(\quad \mathbf{2 , 0 0 0}\) 01-4190-01-4154
\begin{tabular}{lrr} 
Line & Budget & \\
\(01-4190-01-4110\) & & \(\mathbf{5 9 , 4 2 0}\) \\
\(01-4190-01-4111\) & & \(\mathbf{4 1 , 0 5 3}\) \\
\(01-4190-01-4112\) & & \(\mathbf{2 , 4 5 4}\) \\
\(01-4190-01-4154\) & & \(\mathbf{2 , 0 0 0}\) \\
\(01-4190-01-4290\) & & \(\mathbf{4 9 , 6 2 6}\)
\end{tabular}

Updated: 9/12/2019

\section*{November 4, 2019 Budget Presentation - John Huckins - Building/Codes}


November 4, 2019 Budget Presentation - John Huckins - Building/Codes
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & \multirow[t]{2}{*}{Percent Change
\(3.65 \%\)} \\
\hline 01-4240-01-4111 & Building-FT Hourly & \$ & 101,061 & \$ & 101,061 & \$ & - & \$ & 104,749 & \$ & 3,688 & \\
\hline 01-4240-01-4112 & Building-PT Hourly Wages & \$ & 29,573 & \$ & 29,573 & \$ & - & \$ & 25,821 & \$ & \((3,752)\) & -12.69\% \\
\hline 01-4240-01-4140 & Building-Overtime & \$ & 3,000 & \$ & 4,500 & \$ & \((1,500)\) & \$ & 3,000 & \$ & - & 0.00\% \\
\hline 01-4240-01-4154 & Building-ET Buyout & \$ & 1,000 & \$ & - & \$ & 1,000 & \$ & 1,000 & \$ & - & 0.00\% \\
\hline 01-4240-01-4290 & Building-Employee Benefits & \$ & 71,417 & \$ & 71,417 & \$ & - & \$ & 63,848 & \$ & \((7,569)\) & -10.60\% \\
\hline 01-4240-01-4332 & Building-Legal & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4240-01-4432 & Building-Equipment \& Vehicle Maintenance & \$ & 1,400 & \$ & 1,700 & \$ & (300) & \$ & 1,700 & \$ & 300 & 21.43\% \\
\hline 01-4240-01-4434 & Building-Office Equipment Maint & \$ & 100 & \$ & - & \$ & 100 & \$ & - & \$ & (100) & -100.00\% \\
\hline 01-4240-01-4442 & Building-Equipment Rental & \$ & - & \$ & - & \$ & - & \$ & - & \$ & - & N/A \\
\hline 01-4240-01-4443 & Building-Copier Lease \& Maintenance & \$ & 250 & \$ & 200 & \$ & 50 & \$ & 250 & \$ & - & 0.00\% \\
\hline 01-4240-01-4531 & Building-Communications & \$ & 1,300 & \$ & 450 & \$ & 850 & \$ & 750 & \$ & (550) & -42.31\% \\
\hline 01-4240-01-4560 & Building-Conferences \& Training & \$ & 2,500 & \$ & 1,100 & \$ & 1,400 & \$ & 2,500 & \$ & - & 0.00\% \\
\hline 01-4240-01-4570 & Building-Dues \& Fees & \$ & 800 & \$ & 650 & \$ & 150 & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4240-01-4580 & Building-Mileage \& Expenses & \$ & 250 & \$ & 250 & \$ & - & \$ & 400 & \$ & 150 & 60.00\% \\
\hline 01-4240-01-4611 & Building-Office Supplies & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4240-01-4612 & Building-Postage & \$ & 200 & \$ & 20 & \$ & 180 & \$ & 100 & \$ & (100) & -50.00\% \\
\hline 01-4240-01-4651 & Building-Operating Supplies & \$ & 550 & \$ & 540 & \$ & 10 & \$ & 550 & \$ & - & 0.00\% \\
\hline 01-4240-01-4652 & Building-Uniforms \& Protective Gear & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4240-01-4754 & Building-Equipment & \$ & 500 & \$ & - & \$ & 500 & \$ & 2,200 & \$ & 1,700 & 340.00\% \\
\hline & & \$ & 215,502 & \$ & 213,061 & \$ & 2,441 & \$ & 209,268 & \$ & \((6,234)\) & -2.89\% \\
\hline
\end{tabular}

November 4, 2019 Budget Presentation - John Huckins - Building/Codes
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4240-01-4111 & Building-FT Hourly & \$ & 101,061 & \$ & 101,061 & \$ & - & \$ & 104,749 & \$ & 3,688 & 3.65\% \\
\hline 01-4240-01-4112 & Building-PT Hourly Wages & \$ & 29,573 & \$ & 29,573 & \$ & - & \$ & 25,821 & \$ & \((3,752)\) & -12.69\% \\
\hline 01-4240-01-4140 & Building-Overtime & \$ & 3,000 & \$ & 3,000 & \$ & - & \$ & 3,000 & \$ & - & 0.00\% \\
\hline 01-4240-01-4154 & Building-ET Buyout & \$ & 1,000 & \$ & - & \$ & 1,000 & \$ & 1,000 & \$ & - & 0.00\% \\
\hline 01-4240-01-4290 & Building-Employee Benefits & \$ & 71,417 & \$ & 71,417 & \$ & - & \$ & 65,407 & \$ & \((6,010)\) & -8.42\% \\
\hline 01-4240-01-4332 & Building-Legal & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4240-01-4432 & Building-Equipment \& Vehicle Maintenance & \$ & 1,400 & \$ & 600 & \$ & 800 & \$ & 1,700 & \$ & 300 & 21.43\% \\
\hline 01-4240-01-4434 & Building-Office Equipment Maint & \$ & 100 & \$ & - & \$ & 100 & \$ & - & \$ & (100) & -100.00\% \\
\hline 01-4240-01-4442 & Building-Equipment Rental & \$ & - & \$ & - & \$ & - & \$ & - & \$ & - & N/A \\
\hline 01-4240-01-4443 & Building-Copier Lease \& Maintenance & \$ & 250 & \$ & 200 & \$ & 50 & \$ & 250 & \$ & - & 0.00\% \\
\hline 01-4240-01-4531 & Building-Communications & \$ & 1,300 & \$ & 450 & \$ & 850 & \$ & 750 & \$ & (550) & -42.31\% \\
\hline 01-4240-01-4560 & Building-Conferences \& Training & \$ & 2,500 & \$ & 1,100 & \$ & 1,400 & \$ & 2,500 & \$ & - & 0.00\% \\
\hline 01-4240-01-4570 & Building-Dues \& Fees & \$ & 800 & \$ & 650 & \$ & 150 & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4240-01-4580 & Building-Mileage \& Expenses & \$ & 250 & \$ & 250 & \$ & - & \$ & 400 & \$ & 150 & 60.00\% \\
\hline 01-4240-01-4611 & Building-Office Supplies & \$ & 800 & \$ & 550 & \$ & 250 & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4240-01-4612 & Building-Postage & \$ & 200 & \$ & 20 & \$ & 180 & \$ & 100 & \$ & (100) & -50.00\% \\
\hline 01-4240-01-4651 & Building-Operating Supplies & \$ & 550 & \$ & 540 & \$ & 10 & \$ & 550 & \$ & - & 0.00\% \\
\hline 01-4240-01-4652 & Building-Uniforms \& Protective Gear & \$ & 800 & \$ & 800 & \$ & - & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4240-01-4754 & Building-Equipment & \$ & 500 & \$ & - & \$ & 500 & \$ & 500 & \$ & - & 0.00\% \\
\hline & & \$ & 215,502 & \$ & 210,211 & \$ & 5,291 & \$ & 209,127 & \$ & \((6,375)\) & -2.96\% \\
\hline
\end{tabular}

\section*{Building Inspection Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Building & Deputy Building Insp./Code Enf. Officer & 01-4240-01-4112 & John & Abbott & 1,040 & 20 & 5 & 24.28 & 20 & 6 & 25.01 & 0 & \(0 \quad 25,821\) \\
\hline Building & Building Insp./Code Enf. Officer & 01-4240-01-4111 & John & Huckins & 2080 & 24 & 9 & 32.24 & 24 & 10 & 33.21 & & \(0 \quad 68,572\) \\
\hline Building/Assessing & Administrative Assistant & 01-4240-01-4111 & Amanda & Noyes & 2080 & 14 & 3 & 17.01 & 14 & 4 & 17.52 & & 0 36,176 \\
\hline Benefits & & 01-4240-01-4290 & Includes OT/ & ET Buyout B & efits & & & & & & & & \\
\hline
\end{tabular}

\section*{Overtime}

\section*{Earned Time Buyou}

Line
Budget
4240-01-4111
01-4240-01-4112
01-4240-01-4140
01-4240-01-4154
01-4240-01-4290

3,000 01-4240-01-4140

1,000 01-4240-01-4154

104,749
                            3,000
                            1,000
65,407

Updated: 9/11/2019

\section*{2019 Building Department Budget Report Overview}
```

<10% Overspent
<10% Budget Increase
Line 01-4240-01-4432 Building-Equipment \& Vehicle Maintenance

```

This line is under spent for the last 2 years. In 2015 it was overspent, \(\$ 1619\) total expended, the car needed tires. At that time the car was between 4-5 years old, next year the car will be 9 years old, tires again. With no major work needed like in 2017 (\$2181). Just tires, service and oil under coat.

I am asking to increase this line from \$1400 to \$1700
<10\% Underspent
<10\% Budget Decrease
Line 01-4240-01-4434 Building-Office Equipment Maintenance
Was not used, the only office equipment maintenance is the copier and that is covered by line 01-4240-01-4443.

I have \$0 for this line.

\section*{<10\% possible Underspent \\ Line 01-4240-01-4443 Building-Copier Lease \& Maintenance}

Line may be underspent by more than \(10 \%\). \(\$ 200\) is \(1 / 2\) the lease \(\&\) maintenance cost (Planning has other \(1 / 2\) ). There is an additional charge if we go over allowed copies. The \(\$ 50\) is to pay the additional charge if necessary.

I want to leave this line at \(\$ 250\).
<10\% Underspent
<10\% Budget Decrease
Line 01-4240-01-4531 Building-Communication
This line is used for cellphones. It is also underspent by more than \(10 \%\). We have been using the same phones for years, there is an upcharge when we upgrade our phones. If new phones are needed the cost is \(\$ 750\) for the year.

I changed this line from \(\$ 1300\) to \(\$ 750\).
```

<10% Underspent
Line 01-4240-01-4560 Building-Conferences \& Training

```

This line is also underspent. We done training updates for the change over to the 2015 codes. We have not added any new certifications. Even though this line is 50\% underspent, 2014 to 2018 the amount spent on conferences and training averaged \$2081. I now must include Amanda's training for Accessing.

With some of the cost increasing I want to leave this line at \(\$ 2500\).

\section*{<10\% Budget Increase \\ Line 01-4240-01-4580 Building-Mileage \& Expenses}

This line is going to be within the \(10 \%\). Amanda is going to training for accessing where she uses her own car and sometimes there is a training that I go to while John is in town doing inspections. This year we did not have to use are own vehicle to do inspections because the town's car did not require any work that keep it out of service.

I proposed this line to be \(\$ 400\) it was \(\$ 250\) last year, I had asked for \(\$ 500\).
```

<10% Underspent
<10% Budget Decrease
Line 01-4240-01-4612 Building-Postage

```

This line used to be appropriate, when I first started postage paid \$116 in 2014, \$133 in 2015, \$185 in 2016 since then \(2017 \$ 82,2018 \$ 42\) this year \(\$ 20\). This is used to send letters regular \& certified for Zoning Violations. Old violations have been addressed, only a few new violations the past few years.

I have cut this line in half to \(\$ 100\)
```

<10% Underspent
<10% Budget Increase
Line 01-4240-01-4754 Building-Equipment

```

This line is also underspent. In the past it has been used for file cabinets and computers. The newest computer in the building department is 6 years old, the others have Microsoft 7 operating system.

We are going to need 2 desks for the building department.
Also, a desk and 2 chairs for the accessing firm.
3 desks @ \(\$ 600,2\) chairs @ \(\$ 200\) for a total of \(\$ 2200\).
I propose this line to be \(\$ 2200\).

\section*{2019 Building Department Budget Report Overview}
```

<10% Underspent
<10% Budget Increase
Line 01-4240-01-4432 Building-Equipment \& Vehicle Maintenance

```

This line is under spent for the last 2 years. In 2015 it was overspent, \(\$ 1619\) total expended, the car needed tires. At that time the car was between 4-5 years old, next year the car will be 9 years old, tires again. With no major work needed like in 2017 (\$2181). Just tires, service and oil under coat.

I am asking to increase this line from \$1400 to \$1700
<10\% Underspent
<10\% Budget Decrease
Line 01-4240-01-4434 Building-Office Equipment Maintenance
Was not used, the only office equipment maintenance is the copier and that is covered by line 01-4240-01-4443.

I have \$0 for this line.
```

<10% possible Underspent
Line 01-4240-01-4443 Building-Copier Lease \& Maintenance

```

Line may be underspent by more than \(10 \%\). \(\$ 200\) is \(1 / 2\) the lease \& maintenance cost (Planning has other \(1 / 2\) ). There is an additional charge if we go over allowed copies. The \(\$ 50\) is to pay the additional charge if necessary.

I want to leave this line at \(\$ 250\).
```

<10% Underspent
<10% Budget Decrease

```

Line 01-4240-01-4531 Building-Communication
This line is used for cellphones. It is also underspent by more than \(10 \%\). We have been using the same phones for years, there is an upcharge when we upgrade our phones. If new phones are needed the cost is \(\$ 750\) for the year.

I changed this line from \(\$ 1300\) to \(\$ 750\).

\section*{<10\% Underspent}

Line 01-4240-01-4560 Building-Conferences \& Training
This line is also underspent. We done training updates for the change over to the 2015 codes. We have not added any new certifications. Even though this line is 50\% underspent, 2014 to 2018 the amount spent on conferences and training averaged \$2081. I now must include Amanda's training for Accessing.

With some of the cost increasing I want to leave this line at \(\$ 2500\).
```

<10% Budget Increase
Line 01-4240-01-4580 Building-Mileage \& Expenses

```

This line is going to be within the \(10 \%\). Amanda is going to training for accessing where she uses her own car and sometimes there is a training that I go to while John is in town doing inspections. This year we did not have to use are own vehicle to do inspections because the town's car did not require any work that keep it out of service.

I proposed this line to be \(\$ 400\) it was \(\$ 250\) last year, I had asked for \(\$ 500\).
```

<10% Underspent
Line 01-4240-01-4611 Building-Office Supplies

```

This line is also underspent. I use this line for code books and related materials. Last year I overspent this line by \(55 \%\) it was more cost effective to buy the 2015 code as a set. If you add last year and this year together, I am with \$ 1 for the 2-year cycle.

I am proposing to keep this line at \(\$ 800\) staying on the cycle that I have been on. Not spending 2-3,000 one year then a couple hundred the other years (stay with a consistent yearly expenditure)
```

<10% Underspent
<10% Budget Decrease
Line 01-4240-01-4612 Building-Postage

```

This line used to be appropriate, when I first started postage paid \(\$ 116\) in \(2014, \$ 133\) in 2015, \(\$ 185\) in 2016 since then \(2017 \$ 82\), \(2018 \$ 42\) this year \(\$ 20\). This is used to send letters regular \& certified for Zoning Violations. Old violations have been addressed, only a few new violations the past few years.

I have cut this line in half to \$100
```

<10% Underspent
Line 01-4240-01-4754 Building-Equipment

```

This line is also underspent. In the past it has been used for file cabinets and computers. The newest computer in the building department is 6 years old, the others have Microsoft 7 operating system.

\section*{2019 Building Department Budget Report}

The estimated revenue generated by permits issued by the building department this year will be \(\$ 78,000\). The projected revenue was 119,000 . I believe this is down because of a lack of available building lots. With the subdivisions that have been approved this year I expect an increase next year.

With the reformate of the Building department (the cost for accessing being added to my budget). The percentage of the departments time spent dealing with building has changed from \(66 \%\) to \(59 \%\). Adding \(\$ 20,000\) for administration cost to the expected year end expenditure of \(\$ 210,211\) equals \(\$ 230,211\) with a revenue of \(\$ 78,000\).
\(78,000 / 230,211=34 \%\). Being \(25 \%\) under
Last year we were at \(74 \%\) when we had a target of \(66 \% .12 \%\) more.
I will look at surrounding city/towns fee structure and present to the board possible fee changes.

\section*{Line 01-4240-01-4432 Building-Equipment \& Vehicle Maintenance}

This line is under spent for the last 2 years. In 2015 it was overspent ( \(\$ 1619\) ) the car needed tires. At that time the car was between 4-5 years old, next year the car will be 9 years old, tires again. With no major work needed like in 2017 (\$2181). Just tires, service and oil under coat.

I am asking to increase this line from \$1400 to \$1700
Line 01-4240-01-4434 Building-Office Equipment Maintenance
Was not used, the only office equipment maintenance is the copier and that is covered by line 01-4240-01-4443.

I have \(\$ 0\) for this line.

\section*{Line 01-4240-01-4443 Building-Copier Lease \& Maintenance}

Line may be underspent by more than \(10 \%\). \(\$ 200\) is \(1 / 2\) the lease \& maintenance cost (Planning has other \(1 / 2\) ). There is an additional charge if we go over allowed copies. The \(\$ 50\) is to pay the additional charge if necessary.

I want to leave this line at \(\$ 250\).

\section*{Line 01-4240-01-4531 Building-Communication}

This line is used for cellphones. It is also underspent by more than \(10 \%\). We have been using the same phones for years, there is an upcharge when we upgrade our phones. If new phones are needed the cost is \(\$ 750\) for the year.

I changed this line from \(\$ 1300\) to \(\$ 750\).

\section*{Line 01-4240-01-4560 Building-Conferences \& Training}

This line is also underspent. We done training updates for the change over to the 2015 codes. We have not added any new certifications. Even though this line is 50\% underspent, 2014 to 2018 the amount spent on conferences and training averaged \$2081. I now must include Amanda's training for Accessing.

With some of the cost increasing I want to leave this line at \(\$ 2500\).

\section*{Line 01-4240-01-4580 Building-Mileage \& Expenses}

This line is going to be within the \(10 \%\). Amanda is going to training for accessing where she uses her own car and sometimes there is a training that I go to while John is in town doing inspections. This year we did not have to use are own vehicle to do inspections because the town's car did not require any work that keep it out of service.

I proposed this line to be \(\$ 400\) it was \(\$ 250\) last year, I had asked for \(\$ 500\).

\section*{Line 01-4240-01-4611 Building-Office Supplies}

This line is also underspent. I use this line for code books and related materials. Last year I overspent this line by \(55 \%\) it was more cost effective to buy the 2015 code as a set. If you add last year and this year together, I am with \(\$ 1\) for the 2 -year cycle.

I am proposing to keep this line at \$800 staying on the cycle that I have been on. Not spending 2-3,000 one year then a couple hundred the other years (stay with a consistent yearly expenditure)

\section*{Line 01-4240-01-4612 Building-Postage}

This line used to be appropriate, when I first started postage paid \$116 in 2014, \$133 in 2015, \$185 in 2016 since then \(2017 \$ 82,2018 \$ 42\) this year \(\$ 20\). This is used to send letters regular \& certified for Zoning Violations. Old violations have been addressed, only a few new violations the past few years.

I have cut this line in half to \(\$ 100\)

\section*{Line 01-4240-01-4754 Building-Equipment}

This line is also underspent. In the past it has been used for file cabinets and computers. The newest computer in the building department is 6 years old, the others have Microsoft 7 operating system.

\section*{November 18, 2019 Budget Presentation - Marc Moreau - Highway/Dams}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4311-01-4110 & Highway Dept-Salary & \$ 72,287 & \$ 55,000 & \$ 17,287 & \$ 77,886 & \$ 5,599 & 7.74\% \\
\hline 01-4311-01-4111 & Highway Dept-FT Hourly Wages & \$ 277,891 & \$ 287,388 & \$ \((9,497)\) & \$ 317,279 & \$ 39,388 & 14.17\% \\
\hline 01-4311-01-4112 & Highway Dept-PT \& Temp Hourly Wages & \$ 53,330 & \$ 43,216 & \$ 10,114 & \$ 32,917 & \$ \((20,413)\) & -38.28\% \\
\hline 01-4311-01-4140 & Highway Dept-Overtime & \$ 65,000 & \$ 65,000 & \$ & \$ 65,000 & \$ & 0.00\% \\
\hline 01-4311-01-4154 & Highway-E/T Buyout & \$ 6,000 & \$ 6,000 & \$ & \$ 10,000 & \$ 4,000 & 66.67\% \\
\hline 01-4311-01-4290 & Highway-Employee Benefits & \$ 261,581 & \$ 223,554 & \$ 38,027 & \$ 268,534 & \$ 6,953 & 2.66\% \\
\hline 01-4311-01-4349 & Highway-Consultants & \$ 1 & \$ & \$ & \$ 1 & \$ & 0.00\% \\
\hline 01-4311-01-4431 & Highway-Building Maint & \$ 40,000 & \$ 40,000 & \$ & \$ 30,000 & \$ \((10,000)\) & -25.00\% \\
\hline 01-4311-01-4442 & Highway-Equipment Rental & \$ 30,000 & \$ 28,000 & \$ 2,000 & \$ 30,000 & \$ & 0.00\% \\
\hline 01-4311-01-4531 & Highway Dept-Communications & \$ 1,500 & \$ 500 & \$ 1,000 & \$ 1,000 & \$ (500) & -33.33\% \\
\hline 01-4311-01-4540 & Highway-Advertising & \$ 1,000 & \$ 1,100 & \$ (100) & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4311-01-4560 & Highway-Conferences \& Training & \$ 1,000 & \$ 700 & \$ 300 & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4311-01-4570 & Highway-Dues \& Fees & \$ 500 & \$ 500 & \$ & \$ 500 & \$ & 0.00\% \\
\hline 01-4311-01-4611 & Highway-Office Supplies & \$ 1,000 & \$ 900 & \$ 100 & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4311-01-4612 & Highway-Postage & \$ 100 & \$ 90 & \$ 10 & \$ 100 & \$ & 0.00\% \\
\hline 01-4311-01-4652 & Highway-Safety Equipment/Uniforms & \$ 14,000 & \$ 8,750 & \$ 5,250 & \$ 12,000 & \$ \((2,000)\) & -14.29\% \\
\hline \multirow[t]{2}{*}{01-4311-01-4661} & Highway-Equip/Tools/Hardware/Supplies & \$ 3,500 & \$ 3,500 & \$ & \$ 3,500 & \$ & 0.00\% \\
\hline & & \$ 828,690 & \$ 764,198 & \$ 64,492 & \$ 851,717 & \$ 23,027 & 2.78\% \\
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4312-01-4344 & Highway-Layouts \& re-establishments/ROW & \$ 12,000 & \$ 15,006 & \$ \((3,006)\) & \$ 12,000 & \$ & 0.00\% \\
\hline 01-4312-01-4350 & Highway Road Maint.-Contracts/Mowing/Tr & \$ 30,000 & \$ 30,000 & \$ & \$ 30,000 & \$ & 0.00\% \\
\hline 01-4312-01-4433 & Highway-Vehicle Maintenance & \$ 65,000 & \$ 72,000 & \$ \((7,000)\) & \$ 85,000 & \$ 20,000 & 30.77\% \\
\hline 01-4312-01-4435 & Highway-Paved Roads & \$ 85,000 & \$ 80,000 & \$ 5,000 & \$ 85,000 & \$ & 0.00\% \\
\hline 01-4312-01-4439 & Highway-Street Sign Maintenance & \$ 6,000 & \$ 5,500 & \$ 500 & \$ 6,000 & \$ & 0.00\% \\
\hline 01-4312-01-4452 & Highway-Paving & \$ 600,000 & \$ 600,000 & \$ & \$ 600,000 & \$ & 0.00\% \\
\hline 01-4312-01-4662 & Highway-Materials \& Supplies & \$ 8,000 & \$ 7,500 & \$ 500 & \$ 8,000 & \$ & 0.00\% \\
\hline 01-4312-02-4435 & Highway-Gravel Roads & \$ 15,000 & \$ 14,000 & \$ 1,000 & \$ 1 & \$ \((14,999)\) & -99.99\% \\
\hline 01-4312-03-4435 & Highway-Gravel Road Upgrades & \$ 30,000 & \$ 30,000 & \$ & \$ 40,000 & \$ 10,000 & 33.33\% \\
\hline 01-4312-05-4350 & Highway-Winter-Contractors & \$ 133,000 & \$ 133,000 & \$ & \$ 133,000 & \$ & 0.00\% \\
\hline 01-4312-05-4432 & Highway-Winter Equip Maint/Parts \& Suppli & \$ 25,000 & \$ 25,000 & \$ & \$ 25,000 & \$ & 0.00\% \\
\hline \multirow[t]{2}{*}{01-4312-05-4663} & Highway-Operating Supplies-Salt \& Sand & \$ 210,560 & \$ 212,978 & \$ \((2,418)\) & \$ 210,560 & \$ & 0.00\% \\
\hline & & \$ 1,219,560 & \$ 1,224,984 & \$ \((5,424)\) & \$ 1,234,561 & \$ 15,001 & 1.23\% \\
\hline \[
\begin{aligned}
& \text { Account Number } \\
& 01-4313-01-4435 \\
& \hline
\end{aligned}
\] & Account Description Highway-Bridges/Rails/Culverts & \[
\begin{array}{|cc|}
\hline 2019 & \text { Budget } \\
\$ & 15,000 \\
\hline
\end{array}
\] & \begin{tabular}{l}
2019 Year End Estimate \\
\(\$ \quad 15,000\) \\
\hline
\end{tabular} & \begin{tabular}{l} 
Estimated Remaining \\
\(\$\) \\
\hline
\end{tabular} & \[
\begin{array}{|ll|}
\hline 2020 & \text { Budget } \\
\$ & 15,000 \\
\hline
\end{array}
\] & Amount Change \$ & \[
\begin{array}{r}
\text { Percent Change } \\
0.00 \% \\
\hline
\end{array}
\] \\
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4339-01-4439 & Town Dams-Gate Repair & \$ 10,500 & \$ 10,000 & \$ 500 & \$ 10,500 & \$ & 0.00\% \\
\hline \multirow[t]{2}{*}{01-4339-01-4570} & Town Dams-Registration Fee & \$ 2,300 & \$ 2,300 & \$ & \$ 2,300 & \$ & 0.00\% \\
\hline & & \$ 12,800 & \$ 12,300 & \$ 500 & \$ 12,800 & \$ & 0.00\% \\
\hline
\end{tabular}

\section*{November 18, 2019 Budget Presentation - Marc Moreau - Highway/Dams}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4311-01-4110 & Highway Dept-Salary & \$ 72,287 & \$ 55,000 & \$ 17,287 & \$ 77,886 & \$ 5,599 & 7.74\% \\
\hline 01-4311-01-4111 & Highway Dept-FT Hourly Wages & \$ 277,891 & \$ 277,891 & \$ & \$ 284,426 & \$ 6,535 & 2.35\% \\
\hline 01-4311-01-4112 & Highway Dept-PT \& Temp Hourly Wages & \$ 53,330 & \$ 53,330 & \$ & \$ 57,394 & \$ 4,064 & 7.62\% \\
\hline 01-4311-01-4140 & Highway Dept-Overtime & \$ 65,000 & \$ 65,000 & \$ & \$ 65,000 & \$ & 0.00\% \\
\hline 01-4311-01-4154 & Highway-E/T Buyout & \$ 6,000 & \$ 6,000 & \$ & \$ 10,000 & \$ 4,000 & 66.67\% \\
\hline 01-4311-01-4290 & Highway-Employee Benefits & \$ 261,581 & \$ 261,581 & \$ & \$ 253,055 & \$ (8,526) & -3.26\% \\
\hline 01-4311-01-4349 & Highway-Consultants & \$ 1 & \$ & \$ 1 & \$ 1 & \$ & 0.00\% \\
\hline 01-4311-01-4431 & Highway-Building Maint & \$ 40,000 & \$ 40,000 & \$ & \$ 40,000 & \$ & 0.00\% \\
\hline 01-4311-01-4442 & Highway-Equipment Rental & \$ 30,000 & \$ 28,000 & \$ 2,000 & \$ 30,000 & \$ & 0.00\% \\
\hline 01-4311-01-4531 & Highway Dept-Communications & \$ 1,500 & \$ 500 & \$ 1,000 & \$ 1,000 & \$ (500) & -33.33\% \\
\hline 01-4311-01-4540 & Highway-Advertising & \$ 1,000 & \$ 1,100 & \$ (100) & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4311-01-4560 & Highway-Conferences \& Training & \$ 1,000 & \$ 700 & \$ 300 & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4311-01-4570 & Highway-Dues \& Fees & \$ 500 & \$ 500 & \$ & \$ 500 & \$ & 0.00\% \\
\hline 01-4311-01-4611 & Highway-Office Supplies & \$ 1,000 & \$ 900 & \$ 100 & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4311-01-4612 & Highway-Postage & \$ 100 & \$ 90 & \$ 10 & \$ 100 & \$ & 0.00\% \\
\hline 01-4311-01-4652 & Highway-Safety Equipment/Uniforms & \$ 14,000 & \$ 8,750 & \$ 5,250 & \$ 12,000 & \$ (2,000) & -14.29\% \\
\hline 01-4311-01-4661 & Highway-Equip/Tools/Hardware/Supplies & \$ 3,500 & \$ 3,500 & \$ & \$ 3,500 & \$ & 0.00\% \\
\hline & & \$ 828,690 & \$ 802,842 & \$ 25,848 & \$ 837,861 & \$ 9,171 & 1.11\% \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4312-01-4344 & Highway-Layouts \& re-establishments/ROW & \$ 12,000 & \$ 15,006 & \$ \((3,006)\) & \$ 12,000 & \$ & 0.00\% \\
\hline 01-4312-01-4350 & Highway Road Maint.-Contracts/Mowing/Tr & \$ 30,000 & \$ 30,000 & \$ & \$ 30,000 & \$ & 0.00\% \\
\hline 01-4312-01-4433 & Highway-Vehicle Maintenance & \$ 65,000 & \$ 72,000 & \$ \((7,000)\) & \$ 85,000 & \$ 20,000 & 30.77\% \\
\hline 01-4312-01-4435 & Highway-Paved Roads & \$ 85,000 & \$ 80,000 & \$ 5,000 & \$ 85,000 & \$ & 0.00\% \\
\hline 01-4312-01-4439 & Highway-Street Sign Maintenance & \$ 6,000 & \$ 5,500 & \$ 500 & \$ 6,000 & \$ & 0.00\% \\
\hline 01-4312-01-4452 & Highway-Paving & \$ 600,000 & \$ 600,000 & \$ & \$ 600,000 & \$ & 0.00\% \\
\hline 01-4312-01-4662 & Highway-Materials \& Supplies & \$ 8,000 & \$ 7,500 & \$ 500 & \$ 8,000 & \$ & 0.00\% \\
\hline 01-4312-02-4435 & Highway-Gravel Roads & \$ 15,000 & \$ 14,000 & \$ 1,000 & \$ & \$ \((14,999)\) & -99.99\% \\
\hline 01-4312-03-4435 & Highway-Gravel Road Upgrades & \$ 30,000 & \$ 30,000 & \$ & \$ 40,000 & \$ 10,000 & 33.33\% \\
\hline 01-4312-05-4350 & Highway-Winter-Contractors & \$ 133,000 & \$ 133,000 & \$ & \$ 133,000 & \$ & 0.00\% \\
\hline 01-4312-05-4432 & Highway-Winter Equip Maint/Parts \& Suppli & \$ 25,000 & \$ 25,000 & \$ & \$ 25,000 & \$ & 0.00\% \\
\hline \multirow[t]{2}{*}{01-4312-05-4663} & Highway-Operating Supplies-Salt \& Sand & \$ 210,560 & \$ 212,978 & \$ \((2,418)\) & \$ 210,560 & \$ & 0.00\% \\
\hline & & \$ 1,219,560 & \$ 1,224,984 & \$ \((5,424)\) & \$ 1,234,561 & \$ 15,001 & 1.23\% \\
\hline Account Number 01-4313-01-4435 & \(|\)\begin{tabular}{r} 
Account Description \\
Highway-Bridges/Rails/Culverts
\end{tabular} & \[
\begin{array}{|cc|}
\text { 2019 } & \text { Budget } \\
\$ & 15,000
\end{array}
\] & \[
\begin{array}{lr}
2019 & \text { Year End Estimate } \\
\$ & 15,000 \\
\hline
\end{array}
\] & Estimated Remaining \$ & \[
\begin{array}{ll}
2020 & \text { Budget } \\
\$ & 15,000 \\
\hline
\end{array}
\] & Amount Change \$ & \(\begin{array}{r}\text { Percent Change } \\ \mathbf{0 . 0 0 \%} \\ \hline\end{array}\) \\
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4339-01-4439 & Town Dams-Gate Repair & \$ 10,500 & \$ 10,000 & \$ 500 & \$ 10,500 & \$ & 0.00\% \\
\hline 01-4339-01-4570 & Town Dams-Registration Fee & \$ 2,300 & \$ 2,300 & \$ & \$ 2,300 & \$ & 0.00\% \\
\hline & & \$ 12,800 & \$ 12,300 & \$ 500 & \$ 12,800 & \$ & 0.00\% \\
\hline
\end{tabular}

Highway Wages and Benefits - 2020 Budget
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Highway & Support Assistant & 01-4311-01-4112* & Erin & Paradis & 2002 & 14 & 6 & 17.91 & 14 & 7 & 21.06 & 0 & 40,770 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Steve & Paul & 2080 & 15 & 13 & 21.34 & 15 & 13 & 21.61 & 787 & 45,595 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Bryan & Dodier & 2080 & 15 & 13 & 21.34 & 15 & 13 & 21.61 & 787 & 45,595 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Shane & Elliott & 2080 & 15 & 6 & 18.9 & 15 & 7 & 19.47 & 0 & 40,201 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Jim & Chase & 2080 & 17 & 13 & 23.75 & 17 & 13 & 24.05 & 875 & 50,743 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Dana & Drake & 2080 & 17 & 13 & 23.75 & 17 & 13 & 24.05 & 875 & 50,743 \\
\hline Highway & Road Agent & 01-4311-01-4110 & Marc & Moreau & 2080 & 28 & 4 & 36.62 & 28 & 5 & 37.72 & 0 & 77,886 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Jere & Calef & 2080 & & & 24.55 & & & 24.86 & 0 & 51,548 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4112 & Robert & Brown & 600 & & & 25 & & & 25 & 0 & 15,000 \\
\hline
\end{tabular}

\section*{Overtime}

Earned Time Buyout

Part Time

On Call Pay (add to \(\mathbf{F}^{\text {' }}\)

Line
01-4311-01-4110
01-4311-01-4111
01-4311-01-4112
01-4311-01-4140
01-4311-01-4154
01-4311-01-4290

268,534 01-4311-01-4290 Includes OT/ET Buyout/Part Time/On-Call Benefits

65,000 01-4311-01-4140

10,000 01-4311-01-4154

10,000 01-4311-01-4112

14,000 01-4311-01-4111

Updated: 11/14/2019

Highway Wages and Benefits - 2020 Budget
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Highway & Support Assistant & 01-4311-01-4112 & Erin & Paradis & 1,768 & 14 & 46 & 17.91 & 14 & 7 & 18.46 & 0 & 32,394 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Steve & Paul & 2080 & 15 & 513 & 21.34 & 15 & 13 & 21.61 & 787 & 45,595 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Bryan & Dodier & 2080 & 15 & -13 & 21.34 & 15 & 13 & 21.61 & 787 & 45,595 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Shane & Elliott & 2080 & 15 & - 6 & 18.9 & 15 & 7 & 19.47 & 0 & 40,201 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Jim & Chase & 2080 & 17 & \(7 \quad 13\) & 23.75 & 17 & 13 & 24.05 & 875 & 50,743 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Dana & Drake & 2080 & 17 & \(7 \quad 13\) & 23.75 & 17 & 13 & 24.05 & 875 & 50,743 \\
\hline Highway & Road Agent & 01-4311-01-4110 & Marc & Moreau & 2080 & 28 & - 4 & 36.62 & 28 & 5 & 37.72 & 0 & 77,886 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4111 & Jere & Calef & 2080 & & & 24.55 & & & 24.86 & 0 & 51,548 \\
\hline Highway & Truck Driver/Laborer & 01-4311-01-4112 & Robert & Brown & 600 & & & 25 & & & 25 & 0 & 15,000 \\
\hline Benefits & 253,055 & 01-4311-01-4290 & Includes OT & /ET Buyout/P & Tim & On-Call Bene & & & & & & & \\
\hline
\end{tabular}

Overtime
65,000 01-4311-01-4140

Earned Time Buyout
\(\mathbf{1 0 , 0 0 0}\) 01-4311-01-4154

Part Time
10,000 01-4311-01-4112

On Call Pay (add to \(\mathbf{F}^{\text { }}\)
14,000 01-4311-01-4111

Line
01-4311-01-4110
01-4311-01-4111
01-4311-01-4112
01-4311-01-4140
01-4311-01-4154
01-4311-01-4290

\section*{Budget}

\section*{77,886}

284,426
57,394 Includes 10,000 winter Part Time
65,000
10,000
253,055

Updated: 9/11/2019

\section*{Highway Department Budget:}

\section*{4311-01-4110- Highway Salary}
- 2019 Budget: \$72,287
- 2019 Estimated Year End Expenditures: \$55,000
- 2020 Proposed Budget: \(\$ 77,886\)
- Line will be under spent by \(23 \%\)
- At the April Select Board meeting the Road Agent resigned, and a new Road Agent was hired in August so there was a four-month period we were not paying a Road Agent Salary.

\section*{4311-01-4531- Telephone}
- 2019 Budget: \$1,500
- 2019 Estimated Year End Expenditures: \$500
- 2020 Proposed Budget: \$1,000
- Line will be underspent by \(66 \%\)
- Went four months paying on one phone, would like to reduce this line by only \(\$ 500\) in case there is a foreman in the future and have money for that phone.

\section*{4311-01-4652- Safety Equipment/Uniforms}
- 2019 Budget: \$14,000
- 2019 Estimated Year End Expenditures: \(\$ 8,750\)
- 2020 Proposed Budget: \(\$ 12,000\)
- Line will be underspent by \(37 \%\)
- Many employees are opting not to use uniforms and would like to look at a uniform allowance. Reducing this line by \(\$ 2,000\)

\section*{4312-01-4344-Layouts \& Re-Establishments}
- 2019 Budget: \$12,000
- 2019 Estimated Year End Expenditures: \$15,006
- 2020 Proposed Budget: \(\$ 12,000\)
- Line will be overspent by \(25 \%\)
- At the Select Board meeting it was voted to purchase property on Wildcat for the purpose of building a turnaround for the buses and the plow truck. This cost includes the purchase, title, appraisal fee and titles services for Wildcat

\section*{4312-01-4433-Vehicle Maintenance}
- 2019 Budget: \$65,000
- 2019 Estimated Year End Expenditures: 78,499.31
- 2020 Proposed Budget: \(\$ 85,000\)
- Line will be overspent \(21 \%\)
- We encountered some unexpected repairs with a few of our trucks in order to pass inspection. Looking to increase this line due to the expense for the repairs on older vehicles and equipment.

\section*{Transfer Station Budget}

\section*{4321-01-4112-PT Hourly Wages}
- 2019 Budget: \(\$ 22,709\)
- 2019 Estimated Year End Expenditures: \$30,000
- 2020 Proposed Budget: \(\$ 30,609\)
- Line will be overspent by \(32 \%\)
- Wages were improperly budgeted for the staff schedule (see 2018 expenditures)

\section*{4321-01-4154-E/T Buyout}
- 2019 Budget: \(\$ 800\)
- 2019 Estimated Year End Expenditures: \$400
- 2020 Proposed Budget: \(\$ 800\)
- Line will be underspent by \(50 \%\)
- Based on staff utilization

\section*{4324-01-4363-Electronics Recycling}
- 2019 Budget: \$16,000
- 2019 Estimated Year End Expenditures: \$14,000
- 2020 Proposed Budget: \(\$ 16,000\)
- Line will be underspent by \(12 \%\)
- Even though it looks like we will have \(\$ 2,000\) left in this line, I would not decrease it, with the amount residents are still coming in with. Especially with the new subdivisions being built.

\section*{2020 Proposed Highway Budget}

The 2020 Highway budget shows an increase of \(\$ 24,172\) over the 2019 budget. The cause of the increase is due to the merit, step increase and the increase in the vehicle maintenance line.


\begin{tabular}{|lll|}
\hline 01-4312-01-4452 Highway Paving & Same as 2019 & \(\mathbf{\$ 6 0 0 , 0 0 0}\) \\
\hline 01-4312-01-4662 Highway Material \& Supplies & Same as 2019 & \(\mathbf{\$ 8 , 0 0 0}\) \\
\hline \begin{tabular}{l} 
01-4312-02-4435 Highway Gravel Roads \\
Looking to combine this line and gravel road upgrades
\end{tabular} & \(\$ 45,000\) to \$40,000 & \(\mathbf{- \$ 5 , 0 0 0}\) \\
\hline \begin{tabular}{l} 
01-4312-03-4435 Highway Gravel Road Upgrades \\
Removing this line from the budget
\end{tabular} & Same as 2019 & \(\mathbf{\$ 1 3 3 , 0 0 0}\) \\
\hline 01-4312-05-4350 Highway Winter Contractors & Same as 2019 & \(\mathbf{\$ 2 5 , 0 0 0}\) \\
\hline \(\mathbf{0 1 - 4 3 1 2 - 0 5 - 4 4 3 2 ~ H i g h w a y ~ W i n t e r ~ E q u i p m e n t ~}\) & \(\mathbf{\$ 2 1 0 , 5 6 0}\) \\
\hline \(\mathbf{0 1 - 4 3 1 2 - 0 5 - 4 6 6 3 ~ H i g h w a y ~ O p e r a t i n g ~ S u p p l i e s ~ S a l t / S a n d ~}\) & Same as 2019 & \(\mathbf{\$ 1 0 , 0 0 0}\) \\
\hline \(\mathbf{0 1 - 4 3 1 3 - 0 1 - 4 4 3 5 ~ H i g h w a y ~ B r i d g e s / R a i l s / C u l v e r t s ~}\) & Same as 2019 & \\
\hline
\end{tabular}
\begin{tabular}{cr}
2019 Budget & \(\$ 2,063.250\) \\
2020 Proposed & \(\$ 2,087.422\) \\
\hline Difference & \(+\$ 24,172\)
\end{tabular}

\section*{2020 Proposed Dam Budget}

The 2020 proposed Dam Budget shows no increase to the budget. We are still waiting for the 2019 Annual registration fee. We will begin the work on the sleuth way and the columns after draw down this October. Other work will consist of mowing, fence repair, rip rap work on the face of the dam and hydro seeding the cap.
\begin{tabular}{|ccc|}
\hline \(01-4339-01-439\) & Town Dams-Gate Repair & Same as 2019 \\
\hline \(01-4339-01-4570\) & Town Dams-Registration Fee & Same as 2019 \\
\hline
\end{tabular}


\section*{Barrington Transfer Station and Recycling Center Budget 2020}

The 2020 proposed Transfer Station and Recycling Center Budget shows an increase of \(\$ 9,305\) over the 2019 budget. All increase occur in the Employee Wages and Benefit Lines.


\section*{Revenue}

To Date the Transfer Station has brought in:

\$ 671 (Planet Aid)
\(\$ \quad 47,760\) (outside bag sales)
\(\overline{\$} 162,911\) Revenue as of 11/18/2019

\section*{Waste Management Tonnage Totals}



To date we have recycled 10.8 tons of T.V's., 108 Refrigerators and 415 tires!

> To date the Transfer Station has given out permit stickers to 45 new residents!


\section*{Goals for 2020:}
- Better Communication with Residents
- More educational opportunities for residents
- Information Board at the Transfer Station
- New Resident Packet
- Reduce Household Waste


We need to do a better job with keeping the residents informed!

\section*{RECYCLE OFTEN. RECYCLE RIGHT.'}


Myth: The recycling arrows and or number means it's recyclable.

Fact: The numbers and recycling symbol are not a reliable indicator of what can be recycled. The number only indicates the primary plastic ingredient in the recipe. Many plastics can't be made into new materials at this time.


\section*{Information Board}

We are looking to install a weather resistant information board on the Recycling building to house up-to-date information on Transfer Station news as well as other Town information. Saturdays at the Transfer Station is the social event of the week!


\section*{New Residents Packet}
-We are looking into creating a new resident packet that can be easily handed out at the Transfer Station or Town Hall that would include some of the following:

\author{
*Vehicle Permit (only available at Transer Station) \\ *User fees \\ *Accepted Waste \\ *Household Hazardous Waste Day \\ *Transfer Station Hours of Operation
}

\section*{As our Town population grows so does the amount of household trash that is created in Town.}

Removing recyclable items from the solid waste stream will result in the reduction of expenditures on Solid Waste and Recycling Operations, as well as working towards a cleaner and healthier environment.
While reducing household tonnage is an important goal, it's not just to reduce the operational costs but also to the benefit of the environment.
We encourage residents to challenge themselves to reduce their household solid waste by keeping more out of the trash bag.


\section*{Reduce Waste}

The best way to manage waste is not to produce it.
- Avoid buying over packaged goods
- Buy durable items instead of disposables


Residents please take notice! The Transfer Station and Recycling Center will be closed/open on the following dates:

\section*{Christmas Holiday}

Tuesday December 24,2019 CLOSED
Wednesday December 25,2019 CLOSED
Thursday December 26,2019 OPEN 8:00am - 5:00pm
Saturday December 28,2019 OPEN 8:00am-5:00pm

\section*{New Year's Holiday}

Tuesday December 31,2019 OPEN 1:00pm- 5:00pm
Wednesday January 1, 2019 CLOSED

We will resume regular hours of operation Saturday Jan. 4, 2020
Any questions please call 664-0166
-Wisnimg you a Happy and itealthy 1-toliday season,
The Barrington Transfer Station and Recycling center


PLEASE FLATTEN BOXES

Holidays are fast approaching and this bring an influx of cardboard, please make sure you breakdown and flatten your cardboard boxes before you come to the transfer station.

\section*{November 18, 2019 Budget Presentation - Erin Paradis - Transfer}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & & 9 Budget & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4321-01-4111 & Transfer Station-FT Hourly Wages & \$ & 38,304 & \$ & 37,877 & \$ & 427 & \$ & 39,458 & \$ & 1,154 & 3.01\% \\
\hline 01-4321-01-4112 & Transfer Station-PT Hourly Wages & \$ & 22,709 & \$ & 31,058 & \$ & \((8,349)\) & \$ & 30,609 & \$ & 7,900 & 34.79\% \\
\hline 01-4321-01-4154 & Transfer Station-E/T Buyout & \$ & 800 & \$ & 400 & \$ & 400 & \$ & 800 & \$ & - & 0.00\% \\
\hline 01-4321-01-4290 & Transfer Station-Employee Benefits & \$ & 37,435 & \$ & 36,551 & \$ & 884 & \$ & 36,634 & \$ & (801) & -2.14\% \\
\hline 01-4321-01-4342 & Transfer Station-Landfill Monitoring & \$ & 3,000 & \$ & 3,000 & \$ & - & \$ & 3,000 & \$ & - & 0.00\% \\
\hline 01-4321-01-4343 & Transfer Station-Monitoring Wells & \$ & 2,000 & \$ & 2,730 & \$ & (730) & \$ & 2,000 & \$ & - & 0.00\% \\
\hline 01-4321-01-4431 & Transfer Station-Building Maintenance & \$ & 15,000 & \$ & 15,000 & \$ & - & \$ & 10,000 & \$ & \((5,000)\) & -33.33\% \\
\hline 01-4321-01-4432 & Transfer Station - Equipment Maintenance & \$ & 5,700 & \$ & 5,700 & \$ & - & \$ & 5,700 & \$ & - & 0.00\% \\
\hline 01-4321-01-4442 & Transfer Station-Equipment Rental & \$ & 500 & \$ & 500 & \$ & - & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4321-01-4560 & Transfer Station-Conferences \& Training & \$ & 500 & \$ & 450 & \$ & 50 & \$ & 500 & \$ & - & 0.00\% \\
\hline 01-4321-01-4570 & Transfer Station-Dues/Fees/Training & \$ & 1,000 & \$ & 950 & \$ & 50 & \$ & 1,000 & \$ & - & 0.00\% \\
\hline 01-4321-01-4580 & Transfer Station Mileage \& Expenses & \$ & 1 & \$ & 37 & \$ & (36) & & 1 & \$ & - & 0.00\% \\
\hline 01-4321-01-4651 & Transfer Station-Operating Supplies & \$ & 25,000 & \$ & 25,000 & \$ & - & \$ & 25,000 & \$ & - & 0.00\% \\
\hline & & \$ & 151,949 & \$ & 159,254 & \$ & \((7,305)\) & \$ & 155,201 & \$ & 3,252 & 2.14\% \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4324-01-4350 & Transfer Station-Contracts/Waste Manageme & \$ & 105,000 & \$ & 96,000 & \$ & 9,000 & \$ & 105,000 & \$ & - & 0.00\% \\
\hline 01-4324-01-4361 & Transfer Station-Bulky Waste Disposal & \$ & 75,000 & \$ & 68,000 & \$ & 7,000 & \$ & 75,000 & \$ & - & 0.00\% \\
\hline 01-4324-01-4362 & Transfer Station-Recycling & \$ & 55,000 & \$ & 55,000 & \$ & - & \$ & 55,000 & \$ & - & 0.00\% \\
\hline 01-4324-01-4363 & Transfer Station-Electronics Removal & \$ & 16,000 & \$ & 14,000 & \$ & 2,000 & \$ & 16,000 & \$ & - & 0.00\% \\
\hline 01-4324-01-4364 & Transfer Station-Metal \& Tire Removal & \$ & 2,000 & \$ & 2,000 & \$ & - & \$ & 2,000 & \$ & - & 0.00\% \\
\hline & & \$ & 253,000 & \$ & 235,000 & \$ & 18,000 & \$ & 253,000 & \$ & - & 0.00\% \\
\hline
\end{tabular}

Updated: 12/3/2019

\section*{November 18, 2019 Budget Presentation - Erin Paradis - Transfer}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4321-01-4111 & Transfer Station-FT Hourly Wages & \$ 38,304 & \$ 38,304 & \$ & \$ 39,458 & \$ 1,154 & 3.01\% \\
\hline 01-4321-01-4112 & Transfer Station-PT Hourly Wages & \$ 22,709 & \$ 30,000 & \$ (7,291) & \$ 30,609 & \$ 7,900 & 34.79\% \\
\hline 01-4321-01-4154 & Transfer Station-E/T Buyout & \$ 800 & \$ 400 & \$ 400 & \$ 800 & \$ & 0.00\% \\
\hline 01-4321-01-4290 & Transfer Station-Employee Benefits & \$ 37,435 & \$ 37,435 & \$ & \$ 37,686 & \$ 251 & 0.67\% \\
\hline 01-4321-01-4342 & Transfer Station-Landfill Monitoring & \$ 3,000 & \$ 3,000 & \$ & \$ 3,000 & \$ & 0.00\% \\
\hline 01-4321-01-4343 & Transfer Station-Monitoring Wells & \$ 2,000 & \$ 2,000 & \$ & \$ 2,000 & \$ & 0.00\% \\
\hline 01-4321-01-4431 & Transfer Station-Building Maintenance & \$ 15,000 & \$ 15,000 & \$ & \$ 15,000 & \$ & 0.00\% \\
\hline 01-4321-01-4432 & Transfer Station - Equipment Maintenance & \$ 5,700 & \$ 5,700 & \$ & \$ 5,700 & \$ & 0.00\% \\
\hline 01-4321-01-4442 & Transfer Station-Equipment Rental & \$ 500 & \$ 500 & \$ & \$ 500 & \$ & 0.00\% \\
\hline 01-4321-01-4560 & Transfer Station-Conferences \& Training & \$ 500 & \$ 450 & \$ 50 & \$ 500 & \$ & 0.00\% \\
\hline 01-4321-01-4570 & Transfer Station-Dues/Fees/Training & \$ 1,000 & \$ 950 & \$ 50 & \$ 1,000 & \$ & 0.00\% \\
\hline 01-4321-01-4580 & Transfer Station Mileage \& Expenses & \$ 1 & \$ 37 & \$ (36) & \$ & \$ & 0.00\% \\
\hline \multirow[t]{2}{*}{01-4321-01-4651} & Transfer Station-Operating Supplies & \$ 25,000 & \$ 25,000 & \$ & \$ 25,000 & \$ & 0.00\% \\
\hline & & \$ 151,949 & \$ 158,776 & \$ (6,827) & \$ 161,253 & \$ 9,304 & 6.12\% \\
\hline Account Number & Account Description & 2019 Budget & 2019 Year End Estimate & Estimated Remaining & 2020 Budget & Amount Change & Percent Change \\
\hline 01-4324-01-4350 & Transfer Station-Contracts/Waste Manageme & \$ 105,000 & \$ 96,000 & \$ 9,000 & \$ 105,000 & \$ & 0.00\% \\
\hline 01-4324-01-4361 & Transfer Station-Bulky Waste Disposal & \$ 75,000 & \$ 68,000 & \$ 7,000 & \$ 75,000 & \$ & 0.00\% \\
\hline 01-4324-01-4362 & Transfer Station-Recycling & \$ 55,000 & \$ 55,000 & \$ & \$ 55,000 & \$ & 0.00\% \\
\hline 01-4324-01-4363 & Transfer Station-Electronics Removal & \$ 16,000 & \$ 14,000 & \$ 2,000 & \$ 16,000 & \$ & 0.00\% \\
\hline 01-4324-01-4364 & Transfer Station-Metal \& Tire Removal & \$ 2,000 & \$ 2,000 & \$ & \$ 2,000 & \$ & 0.00\% \\
\hline & & \$ 253,000 & \$ 235,000 & \$ 18,000 & \$ 253,000 & \$ & 0.00\% \\
\hline
\end{tabular}

Updated: 9/11/2019

\section*{Transfer Station Wages and Benefits - 2020 Budget}


Earned Time Buyout \(\quad \mathbf{8 0 0}\) 01-4321-01-4154
\begin{tabular}{lr} 
Line & \multicolumn{1}{r}{ Budget } \\
\(01-4321-01-4111\) & \(\mathbf{3 9 , 4 5 8}\) \\
\(01-4321-01-4112\) & \(\mathbf{3 0 , 6 0 9}\) \\
\(01-4321-01-4154\) & \(\mathbf{8 0 0}\) \\
\(01-4321-01-4290\) & \(\mathbf{3 7 , 6 8 6}\)
\end{tabular}

Updated: 9/11/2019

\section*{2020 Proposed Transfer Station and Recycling Center Budget}

The 2020 proposed Transfer Station and Recycling Center budget shows an increase of \(\$ 9,305\) over the 2019 budget. All increases occur in the Employee Wages and benefit lines.


\section*{01-4324-06-4680 Transfer Station Operating Supplies}
same as 2019
\$25,000
The following is covered under this line: Staples, crystal rock, department shirts and Barrington Trash Bags. Revenue generated from trash bag sales is \(\$ 47,413\) [to-date] and includes large and small package sales at the Transfer Station. Additional trash bag revenue is generated through outside bag sales (Calef's, George Calef's, Warrens hardware, Market Basket, Aubuchon Hardware) and totaled \$37,680 [to-date].

\section*{01-4324-06-4394 Transfer Station Contracts W/M \\ Same as 2019 \\ \$105,000}

This line is used for our annual Household Hazardous waste day the Waste Management bills for MSW (household trash) and glass. YTD, we have expended \(\$ 55,032.77\) ( 7 months of bills) We still have 5 months to pay out of this line (approx. \(\$ 40,000\) ). Also, this line is affected annually due to the increase in new residents and overall volume of trash the Town is creating.

\section*{01-4324-09-4395 Transfer Station Bulky Waste}
same as 2019
\$75,000
This line is used for Waste Management bills for Demo and Bulky waste. This summer we added another temp demo open top to keep up with the increase of material residents are bringing in. YTD, we have expended \(\$ 39,556.80\) ( 7 months of bills) We still have 5 months to pay out of this line (approx. \(\$ 29,000\) ) With the increase of tonnage yearly due to the increase of residents, we recommend holding this line.

\section*{01-4324-04-4850 Transfer Station Recycling Same as 2019}
\$55,000
This line is used for the Waste Management bills for Single Stream. YTD, we have expended \(\$ 31,818\) ( 7 months of bills) We still have 5 months to pay out of this line (approx. \(\$ 23,000\) ) Annually, we are seeing an increase in tonnage due to new residents and overall volume.
01-4324-06-4831 Transfer Station-Electronics Removal
same as 2019
\$16,000
This line is used for Electronic Recycling invoices from North Coast Services. YTD, we have expended \(\$ 6,888\). This summer we are on automatic pickup every two weeks. We still have approx. \(\$ 7,000\) in bills to pay. We have been able to reduce some of our bills by turning in commodities which consists of ram, wire, computer mother boards, hard drives, optical drives, and computers. While we are able to reduce some of our bills the quantity of electronics coming in is still increasing. The truth is that things are not made to last and to ensure they are recycled properly; we would recommend holding the line.
01-4324-06-4830 Transfer Station Metal/Tire Removal
same as 2019
\$2,000
This line is used for Tire Removal invoices from B.D.S. Waste Disposal and YTD, we have expended \(\$ 1,005\). The container is scheduled to be picked up at least 3 more times before the end of the year.
\begin{tabular}{lc}
2019 Budget & \(\$ 404,949\) \\
2020 Proposed & \(\$ 414,254\) \\
& ------------1 \\
Difference & \(+\$ 9,305\)
\end{tabular}

\section*{November 25, 2019 Budget Presentation - Kim Kerekes - Town Clerk/Election}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4140-01-4110 & Town Clerk-Salary & \$ & 60,855 & \$ & 60,434 & \$ & 421 & \$ & 62,686 & \$ & 1,831 & 3.01\% \\
\hline 01-4140-01-4111 & Town Clerk-F/T Hourly Wages & \$ & 37,035 & \$ & 35,897 & \$ & 1,138 & \$ & 35,552 & \$ & \((1,483)\) & -4.00\% \\
\hline 01-4140-01-4112 & Town Clerk-P/T Hourly Wages & \$ & 32,570 & \$ & 27,689 & \$ & 4,881 & \$ & 33,278 & \$ & 708 & 2.17\% \\
\hline 01-4140-01-4154 & Town Clerk-E/T Buyout & \$ & 4,500 & \$ & 4,000 & \$ & 500 & \$ & 4,500 & \$ & - & 0.00\% \\
\hline 01-4140-01-4290 & Town Clerk-Employee Benefits & \$ & 53,141 & \$ & 52,006 & \$ & 1,135 & \$ & 66,052 & \$ & 12,911 & 24.30\% \\
\hline 01-4140-01-4310 & Town Clerk-Contracts & \$ & 650 & \$ & \$ & \$ & 650 & \$ & - & \$ & (650) & -100.00\% \\
\hline 01-4140-01-4434 & Town Clerk-Maintenance & \$ & 500 & \$ & \$ 583 & \$ & (83) & \$ & 1,200 & \$ & 700 & 140.00\% \\
\hline 01-4140-01-4443 & Town Clerk-Copier Lease \& Maint & \$ & 300 & \$ & \$ 255 & \$ & 45 & \$ & 300 & \$ & - & 0.00\% \\
\hline 01-4140-01-4550 & Town Clerk-Printing & \$ & 1,150 & \$ & 1,047 & \$ & 103 & \$ & 1,150 & \$ & - & 0.00\% \\
\hline 01-4140-01-4560 & Town Clerk-Conferences \& Training & \$ & 3,200 & \$ & 3,300 & \$ & (100) & \$ & 3,660 & \$ & 460 & 14.38\% \\
\hline 01-4140-01-4570 & Town Clerk-Dues \& Fees & \$ & 220 & \$ & 225 & \$ & (5) & \$ & 230 & \$ & 10 & 4.55\% \\
\hline 01-4140-01-4572 & Town Clerk-Service Fees & \$ & 375 & \$ & \$ & \$ & 375 & \$ & 375 & \$ & - & 0.00\% \\
\hline 01-4140-01-4580 & Town Clerk-Mileage \& Expenses & \$ & 350 & \$ & \$ 422 & \$ & (72) & \$ & 550 & \$ & 200 & 57.14\% \\
\hline 01-4140-01-4611 & Town Clerk-Office Supplies & \$ & 2,000 & \$ & 2,000 & \$ & - & \$ & 2,300 & \$ & 300 & 15.00\% \\
\hline 01-4140-01-4612 & Town Clerk-Postage & \$ & 5,500 & \$ & 5,500 & \$ & - & \$ & 6,500 & \$ & 1,000 & 18.18\% \\
\hline 01-4140-01-4754 & Town Clerk-Equipment & \$ & 3,310 & \$ & \$ 3,404 & \$ & (94) & \$ & 6,225 & \$ & 2,915 & 88.07\% \\
\hline 01-4140-03-4112 & Election-P/T Hourly Wages & \$ & 5,000 & \$ & 4,100 & \$ & 900 & \$ & 22,000 & \$ & 17,000 & 340.00\% \\
\hline 01-4140-03-4432 & Election-Equipment Maintenance & \$ & 650 & \$ & 750 & \$ & (100) & \$ & 800 & \$ & 150 & 23.08\% \\
\hline 01-4140-03-4540 & Election-Advertising & \$ & 100 & \$ & \$ - & \$ & 100 & \$ & 100 & \$ & - & 0.00\% \\
\hline 01-4140-03-4550 & Election-Printing/Coding Ballot Machine & \$ & 3,500 & \$ & 2,415 & \$ & 1,085 & \$ & 7,800 & \$ & 4,300 & 122.86\% \\
\hline 01-4140-03-4560 & Election Conferences \& Training & \$ & 20 & \$ & 200 & \$ & (180) & \$ & 200 & \$ & 180 & 900.00\% \\
\hline 01-4140-03-4580 & Election-Mileage \& Expenses & \$ & 50 & \$ & 60 & \$ & (10) & \$ & 100 & \$ & 50 & 100.00\% \\
\hline 01-4140-03-4611 & Election-Office Supplies & \$ & 300 & \$ & 342 & \$ & (42) & \$ & 800 & \$ & 500 & 166.67\% \\
\hline 01-4140-03-4612 & Election-Postage & \$ & 200 & \$ & 200 & \$ & - & \$ & 850 & \$ & 650 & 325.00\% \\
\hline 01-4140-03-4754 & Election-Equipment & \$ & 1,500 & \$ & \$ 655 & \$ & 845 & \$ & 1,500 & \$ & - & 0.00\% \\
\hline & & \$ & 216,976 & \$ & S 205,484 & \$ & 11,492 & \$ & 258,709 & \$ & 41,733 & 19.23\% \\
\hline
\end{tabular}

Updated: 12/3/2019

\section*{November 25, 2019 Budget Presentation - Kim Kerekes - Town Clerk/Election}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4140-01-4110 & Town Clerk-Salary & \$ & 60,855 & \$ & 60,855 & \$ & - & \$ & 62,686 & \$ & 1,831 & 3.01\% \\
\hline 01-4140-01-4111 & Town Clerk-F/T Hourly Wages & \$ & 37,035 & \$ & 37,035 & \$ & - & \$ & 35,552 & \$ & \((1,483)\) & -4.00\% \\
\hline 01-4140-01-4112 & Town Clerk-P/T Hourly Wages & \$ & 32,570 & \$ & 32,570 & \$ & - & \$ & 33,278 & \$ & 708 & 2.17\% \\
\hline 01-4140-01-4154 & Town Clerk-E/T Buyout & \$ & 4,500 & \$ & 1,768 & \$ & 2,732 & \$ & 4,500 & \$ & - & 0.00\% \\
\hline 01-4140-01-4290 & Town Clerk-Employee Benefits & \$ & 53,141 & \$ & 53,141 & \$ & - & \$ & 66,052 & \$ & 12,911 & 24.30\% \\
\hline 01-4140-01-4310 & Town Clerk-Contracts & \$ & 650 & \$ & \$ 555 & \$ & 95 & \$ & - & \$ & (650) & -100.00\% \\
\hline 01-4140-01-4434 & Town Clerk-Maintenance & \$ & 500 & \$ & \$ & \$ & 500 & \$ & 1,200 & \$ & 700 & 140.00\% \\
\hline 01-4140-01-4443 & Town Clerk-Copier Lease \& Maint & \$ & 300 & \$ & \$ 255 & \$ & 45 & \$ & 300 & \$ & - & 0.00\% \\
\hline 01-4140-01-4550 & Town Clerk-Printing & \$ & 1,150 & \$ & 1,047 & \$ & 103 & \$ & 1,150 & \$ & - & 0.00\% \\
\hline 01-4140-01-4560 & Town Clerk-Conferences \& Training & \$ & 3,200 & \$ & 3,300 & \$ & (100) & \$ & 3,660 & \$ & 460 & 14.38\% \\
\hline 01-4140-01-4570 & Town Clerk-Dues \& Fees & \$ & 220 & \$ & 225 & \$ & (5) & \$ & 230 & \$ & 10 & 4.55\% \\
\hline 01-4140-01-4572 & Town Clerk-Service Fees & \$ & 375 & \$ & \$ & \$ & 375 & \$ & 375 & \$ & - & 0.00\% \\
\hline 01-4140-01-4580 & Town Clerk-Mileage \& Expenses & \$ & 350 & \$ & \$ 422 & \$ & (72) & \$ & 550 & \$ & 200 & 57.14\% \\
\hline 01-4140-01-4611 & Town Clerk-Office Supplies & \$ & 2,000 & \$ & 2,000 & \$ & - & \$ & 2,300 & \$ & 300 & 15.00\% \\
\hline 01-4140-01-4612 & Town Clerk-Postage & \$ & 5,500 & \$ & 5,500 & \$ & - & \$ & 6,500 & \$ & 1,000 & 18.18\% \\
\hline 01-4140-01-4754 & Town Clerk-Equipment & \$ & 3,310 & \$ & \$ 3,346 & \$ & (36) & \$ & 6,225 & \$ & 2,915 & 88.07\% \\
\hline 01-4140-03-4112 & Election-P/T Hourly Wages & \$ & 5,000 & \$ & 4,100 & \$ & 900 & \$ & 22,000 & \$ & 17,000 & 340.00\% \\
\hline 01-4140-03-4432 & Election-Equipment Maintenance & \$ & 650 & \$ & 750 & \$ & (100) & \$ & 800 & \$ & 150 & 23.08\% \\
\hline 01-4140-03-4540 & Election-Advertising & \$ & 100 & \$ & \$ - & \$ & 100 & \$ & 100 & \$ & - & 0.00\% \\
\hline 01-4140-03-4550 & Election-Printing/Coding Ballot Machine & \$ & 3,500 & \$ & 2,415 & \$ & 1,085 & \$ & 7,300 & \$ & 3,800 & 108.57\% \\
\hline 01-4140-03-4560 & Election Conferences \& Training & \$ & 20 & \$ & 200 & \$ & (180) & \$ & 200 & \$ & 180 & 900.00\% \\
\hline 01-4140-03-4580 & Election-Mileage \& Expenses & \$ & 50 & \$ & 60 & \$ & (10) & \$ & 100 & \$ & 50 & 100.00\% \\
\hline 01-4140-03-4611 & Election-Office Supplies & \$ & 300 & \$ & 342 & \$ & (42) & \$ & 800 & \$ & 500 & 166.67\% \\
\hline 01-4140-03-4612 & Election-Postage & \$ & 200 & \$ & 200 & \$ & - & \$ & 850 & \$ & 650 & 325.00\% \\
\hline 01-4140-03-4754 & Election-Equipment & \$ & 1,500 & \$ & \$ 600 & \$ & 900 & \$ & 1,500 & \$ & - & 0.00\% \\
\hline & & \$ & 216,976 & \$ & S 210,686 & \$ & 6,290 & \$ & 258,209 & \$ & 41,233 & 19.00\% \\
\hline
\end{tabular}

Updated: 10/28/2019

\section*{November 25, 2019 Budget Presentation - Kim Kerekes - Town Clerk/Election}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & & 9 Budget & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4140-01-4110 & Town Clerk-Salary & \$ & 60,855 & \$ & 60,855 & \$ & - & \$ & 62,686 & \$ & 1,831 & 3.01\% \\
\hline 01-4140-01-4111 & Town Clerk-F/T Hourly Wages & \$ & 37,035 & \$ & 37,035 & \$ & - & \$ & 57,753 & \$ & 20,718 & 55.94\% \\
\hline 01-4140-01-4112 & Town Clerk-P/T Hourly Wages & \$ & 32,570 & \$ & 32,570 & \$ & - & \$ & 16,659 & \$ & \((15,911)\) & -48.85\% \\
\hline 01-4140-01-4154 & Town Clerk-E/T Buyout & \$ & 4,500 & \$ & 1,768 & \$ & 2,732 & \$ & 4,500 & \$ & - & 0.00\% \\
\hline 01-4140-01-4290 & Town Clerk-Employee Benefits & \$ & 53,141 & \$ & 53,141 & \$ & - & \$ & 69,967 & \$ & 16,826 & 31.66\% \\
\hline 01-4140-01-4310 & Town Clerk-Contracts & \$ & 650 & \$ & 555 & \$ & 95 & \$ & - & \$ & (650) & -100.00\% \\
\hline 01-4140-01-4434 & Town Clerk-Maintenance & \$ & 500 & \$ & - & \$ & 500 & \$ & 1,200 & \$ & 700 & 140.00\% \\
\hline 01-4140-01-4443 & Town Clerk-Copier Lease \& Maint & \$ & 300 & \$ & 255 & \$ & 45 & \$ & 300 & \$ & - & 0.00\% \\
\hline 01-4140-01-4550 & Town Clerk-Printing & \$ & 1,150 & \$ & 1,047 & \$ & 103 & \$ & 1,150 & \$ & - & 0.00\% \\
\hline 01-4140-01-4560 & Town Clerk-Conferences \& Training & \$ & 3,200 & \$ & 3,300 & \$ & (100) & \$ & 3,660 & \$ & 460 & 14.38\% \\
\hline 01-4140-01-4570 & Town Clerk-Dues \& Fees & \$ & 220 & \$ & 225 & \$ & (5) & \$ & 230 & \$ & 10 & 4.55\% \\
\hline 01-4140-01-4572 & Town Clerk-Service Fees & \$ & 375 & \$ & - & \$ & 375 & \$ & 375 & \$ & - & 0.00\% \\
\hline 01-4140-01-4580 & Town Clerk-Mileage \& Expenses & \$ & 350 & \$ & 422 & \$ & (72) & \$ & 550 & \$ & 200 & 57.14\% \\
\hline 01-4140-01-4611 & Town Clerk-Office Supplies & \$ & 2,000 & \$ & 2,000 & \$ & - & \$ & 2,300 & \$ & 300 & 15.00\% \\
\hline 01-4140-01-4612 & Town Clerk-Postage & \$ & 5,500 & \$ & 5,500 & \$ & - & \$ & 6,500 & \$ & 1,000 & 18.18\% \\
\hline 01-4140-01-4754 & Town Clerk-Equipment & \$ & 3,310 & \$ & 3,346 & \$ & (36) & \$ & 6,225 & \$ & 2,915 & 88.07\% \\
\hline 01-4140-03-4112 & Election-P/T Hourly Wages & \$ & 5,000 & \$ & 4,100 & \$ & 900 & \$ & 22,000 & \$ & 17,000 & 340.00\% \\
\hline 01-4140-03-4432 & Election-Equipment Maintenance & \$ & 650 & \$ & 750 & \$ & (100) & \$ & 800 & \$ & 150 & 23.08\% \\
\hline 01-4140-03-4540 & Election-Advertising & \$ & 100 & \$ & - & \$ & 100 & \$ & 100 & \$ & - & 0.00\% \\
\hline 01-4140-03-4550 & Election-Printing/Coding Ballot Machine & \$ & 3,500 & \$ & 2,415 & \$ & 1,085 & \$ & 7,300 & \$ & 3,800 & 108.57\% \\
\hline 01-4140-03-4560 & Election Conferences \& Training & \$ & 20 & \$ & 200 & \$ & (180) & \$ & 200 & \$ & 180 & 900.00\% \\
\hline 01-4140-03-4580 & Election-Mileage \& Expenses & \$ & 50 & \$ & 60 & \$ & (10) & \$ & 100 & \$ & 50 & 100.00\% \\
\hline 01-4140-03-4611 & Election-Office Supplies & \$ & 300 & \$ & 342 & \$ & (42) & \$ & 800 & \$ & 500 & 166.67\% \\
\hline 01-4140-03-4612 & Election-Postage & \$ & 200 & \$ & 200 & \$ & - & \$ & 850 & \$ & 650 & 325.00\% \\
\hline 01-4140-03-4754 & Election-Equipment & \$ & 1,500 & \$ & 600 & \$ & 900 & \$ & 1,500 & \$ & - & 0.00\% \\
\hline & & \$ & 216,976 & \$ & 210,686 & \$ & 6,290 & \$ & 267,706 & \$ & 50,730 & 23.38\% \\
\hline
\end{tabular}

\section*{Town Clerk/Election Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Town Clerk & Assistant Town Clerk & 01-4140-01-4112 & Debra & Griffin & 1,040 & 11 & 13 & 17.23 & 11 & 13 & 17.44 & 317 & 18,400 \\
\hline Town Clerk & Deputy Town Clerk & 01-4140-01-4111 & Regina & Lytle & 2,080 & 14 & 2 & 16.71 & 14 & 3 & 17.22 & 0 & 35,552 \\
\hline Town Clerk & Assistant Town Clerk & 01-4140-01-4112 & New & New & 1,040 & 11 & 1 & 13.99 & 11 & 2 & 14.41 & 0 & 14,877 \\
\hline Town Clerk & Town Clerk & 01-4140-01-4110 & Kim & Kerekes & 2,080 & 22 & 10 & 29.47 & 22 & 11 & 30.36 & 0 & 62,686 \\
\hline Benefits & 66,05 & 01-4140-01-4290 & Includes E/T & Buyout Bene & & & & & & & & & \\
\hline
\end{tabular}

Earned Time Buyout
\begin{tabular}{lrr} 
Line & Budget & \\
\(01-4140-01-4110\) & & \(\mathbf{6 2 , 6 8 6}\) \\
\(01-4140-01-4111\) & & \(\mathbf{3 5 , 5 5 2}\) \\
\(01-4140-01-4112\) & & \(\mathbf{3 3 , 2 7 8}\) \\
\(01-4140-01-4154\) & & \(\mathbf{4 , 5 0 0}\) \\
\(01-4140-01-4290\) & & \(\mathbf{6 6 , 0 5 2}\)
\end{tabular}

Updated: 10/28/2019

\section*{Town Clerk/Election Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Town Clerk & Assistant Town Clerk & 01-4140-01-4112 & Debra & Griffin & 1,560 & 11 & 13 & 17.23 & 11 & 13 & 17.44 & 476 & 27,628 \\
\hline Town Clerk & Assistant Town Clerk & 01-4140-01-4112 & Regina & Lytle & 1,560 & 11 & 3 & 14.48 & 11 & 4 & 14.92 & 0 & 25,241 \\
\hline Town Clerk & Deputy Town Clerk & 01-4140-01-4111 & Camille & Browne & 1,040 & 14 & 13 & 20.23 & 14 & 13 & 20.48 & 373 & 21,542 \\
\hline Town Clerk & Town Clerk & 01-4140-01-4110 & Kim & Kerekes & 2,080 & 22 & 10 & 29.47 & 22 & 11 & 30.36 & 0 & 62,686 \\
\hline Benefits & 69,967 & 01-4140-01-4290 & Includes E/T & Buyout Bene & & & & & & & & & \\
\hline
\end{tabular}

\section*{Earned Time Buyout}

\section*{Line}

01-4140-01-4110
01-4140-01-4111
01-4140-01-4112
01-4140-01-4154
01-4140-01-4290

69,967 01-4140-01-4290 Includes E/T Buyout Benefits

Camille, used formula below, 520 hours at 20.23, 520 hours at 20.48, top of scale

Regina, used formuala below; 260 hours at 14.48, 260 hours at 14.92, 1040 hours at 14-2 (16.92)
Deb, used formula below; 260 hours at 17.23, 1300 hours at 17.44, plus top of scale

\footnotetext{
Updated: 9/11/2019
}

\title{
Explanations of increase/decrease
}

\section*{BUDGET 2020}

\section*{Town Clerk Budget}

\section*{SALARY LINES \& BENEFITS LINE}

I am requesting to switch from (2 full-time and 2 part-time positions) to (3 full-time positions). My deputy, Camille Browne, will be retiring as of June 30, 2020 barring any unforeseen circumstances. Regina Lytle will be promoted to the Deputy Clerk position which is currently a full-time position. My Asst. Town Clerk, Deb Griffin, will be switched to a full-time position. The timing is right, where the impact will be for half a year with the third full time position starting July 1, 2020.

\section*{01-4140-01-4310-CONTRACTS}

This line has no dollar amount. It was previously used for the folding machine service contract that has been moved to the maintenance line 01-4140-01-4434.

\section*{01-4140-01-4434-TC MAINTENANCE}

Includes service maintenance contract for the existing folding machine (estimate for 2020 is \(\$ 590.00\) ) and for the (3) DMV printers I have requested which will have approx. \(\$ 600.00\) price which includes service maintenance, toners and service calls are included in the maintenance cost.

\section*{01-4140-01-4443 COPIER-LEASE/MAINTENANCE}

A service contract for my copier was \(\$ 254.86\) for 2019, price increase possibly for 2020. This amount is a portion of what is charged for the Town Hall.

\section*{01-4140-01-4550 PRINTING}

Printing includes envelopes (approx. \(\$ 570.00\) ) and the dog licenses (approx. \(\$ 500.00\) )

\section*{01-4140-01-4560 TC CONFERENCE \& TRAINING}

Increase for fourth person in office to receive training at yearly spring workshop, annual conference and start the certification process (which is a 3 -year, one week per year process)

Mileage for training of fourth person, week long class ( 74 m round trip \(\times 5\) days=370miles/ \(\$ 185.00\) for mileage reimbursement).

\section*{01-4140-01-4611 TC SUPPLIES}

Increase line to account for increase in products.
\begin{tabular}{|c|c|c|c|c|}
\hline SUPPLIES & \multicolumn{3}{|l|}{2020} & \\
\hline MODEL & DESCRIPTION & QTY & PRICE & TOTAL PRICE \\
\hline 64015SA & DMV PRINTER DEB \& MINE & 2 & 175 & 350 \\
\hline T650A11A & DMV PRINTER CAM & 2 & 235 & 470 \\
\hline R1427 & CALCULATOR RIBBON & 8 & 5 & 40 \\
\hline 952XL & SCANNER/COPIER BLK & 2 & 47 & 94 C/M/Y \\
\hline 952XL & SCANNER/COPIER COLORS & 6 & 36 & 216 BLACK \\
\hline 950XL & SCANNER/COPIER BLK & 1 & 44 & 44 BLACK \\
\hline 951XL & SCANNER/COPIER COLORS & 3 & 35 & \(105 \mathrm{C} / \mathrm{M} / \mathrm{Y}\) \\
\hline & COPY PAPER-CASE & 6 & 50 & 300 \\
\hline & SCOTCH TAPE-10PAK & 3 & 20 & 60 \\
\hline & LABEL MAKER TAPE & 2 & 25 & 50 \\
\hline 8387 & POST CARDS (200 PK-DOGS) & 9 & 30 & 270 \\
\hline 5971 & NEON LABELS (750 PK-DOGS) & 3 & 25 & 75 \\
\hline 142-6 & PACKING TAPE (6 PK) & 2 & 16 & 32 \\
\hline 3750 & STAPLES & 9 & 5 & 45 \\
\hline & PAPER CLIPS (10 PK) & 2 & 10 & 20 \\
\hline TOTAL & & & & 2171 \\
\hline
\end{tabular}

\section*{01-4140-01-4612 TC POSTAGE}

Increase line to account for increase in postage.

\section*{01-4140-01-4754 TC EQUIPMENT}

The top 4 items listed below are an estimate for the new Town Hall building, totaling \(\$ 1,300.00\).
\begin{tabular}{|l|l|l|l|}
\hline \multicolumn{2}{l}{ Approximate costs: } & \multicolumn{1}{l}{ QUANTITY } & PRICE
\end{tabular} TOTAL PRICE

\section*{Election Budget}

Overall increase in Budget because there will be 4 elections for 2020
1. Presidential Primary in January
2. Town Election in March
3. State Primary in September
4. State General in November

\section*{01-4140-03-4112 ELECTION P/T HOURLY WAGES}

Increase due to 4 elections and training classes.

\section*{01-4140-03-4432 ELECTION EQUIPMENT MAINTENANCE}

There are 3 Accuvote machines and maintenance fees are increasing by an amount to be determined. And maintenance line was cut for 2019 and over expended due to the maintenance for the 3 Accuvote machines.

\section*{EXPLANATIONS OF LINES 2020}

\section*{TOWN CLERK}

\section*{01-4140-01-4310 TC-CONTRACTS}

Line is being eliminated, previous service for folding machine is being moved to the TC MAINTENANCE LINE

\section*{01-4140-01-4434-TC MAINTENANCE}

Used for service maintenance for the folding machine and the 3 new DMV printers.

\section*{01-4140-01-4443-TC COPIER-LEASE MAINTENANCE}

Used for the Sharp Copier, the service contract is for the entire Town Hall and is split between departments.

\section*{01-4140-01-4550-TC PRINTING}

Envelopes and dog tags.

\section*{01-4140-01-4560-TC CONFERENCES \& TRAINING}

Includes the annual Regional meeting in the spring, training that my deputy clerk will be attending, yearly training I have attended at Plymouth University, the annual Clerk conference in the fall and the New England Clerk Conference.

\section*{01-4140-01-4570-TC DUES \& FEES}

Includes annual dues to the New Hampshire Clerks Association, New England Clerks Association and membership with International Institute of Municipal Clerks.

\section*{01-4140-01-4572-TC SERVICE FEES}

For paperless service charges.

\section*{ELECTIONS}

01-4140-03-4432-ELECTION EQUIPMENT MAINTENANCE
Yearly maintenance for 3 Accuvote machines.

01-4140-03-4550-ELECTION PRINTING/CODING BALLOT MACHINE Printing of ballots and coding of Accuvote machine for ALL elections.

\section*{01-4140-03-4754-ELECTION EQUIPMENT}

Sound system used for Deliberative Session, replacement or parts for Accuvote machines.

\section*{CONFERENCES \& TRAINING}
\(\underline{2020}\)
Approximate Cost
Spring Conference ..... \(\$ 200.00\)
NEMCI ..... \(\$ 1200.00\)
NH CERTIFICATION (DEPUTY CLERK) ..... \(\$ 270.00\)
NH CONFERENCE REGISTRATION ..... \$ 310.00
NH CONFERENCE LODGING \& MEALS

\[
\$ 580.00
\] NH CONFERENCE TOTAL ..... \(\$ 890.00\)
NE CONVENTION REGISTRATION ..... \$ 350.00
NE CONVENTION LODGING \& MEALS ..... \$ 750.00
NE CONVENTION TOTAL ..... \(\$ 1100.00\)
Training total\(\$ 3660.00\)

Quote Number: RTG-4034-23-Q Version: 1 Quote Date: August 14, 2019
```

Client: Town of Barrington
Conner Maclver
PO Box }66
333 Calef Highway
Barrington, NH 03825
Phone: (603) 664-0146
Fax:
Rockport Technology Group, Inc. appreciates the opportunity to offer the materials and services quoted below. To
engage Rockport Technology's services, please fax a purchase order to 617.507.7937.
Thank You!
Sincerely,
Tom Moore

```
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{3}{|r|}{\begin{tabular}{l}
Customer Number 4034 \\
Sales Representative Tom Moore
\end{tabular}} & & \multicolumn{2}{|l|}{\begin{tabular}{l}
Quote Duration \\
Valid for 30 days \\
Payment Terms \\
50\% Deposit, 50\% Net 30
\end{tabular}} \\
\hline Item & Qty & Part & Description & Unit Price & Ext. Price \\
\hline \multicolumn{6}{|l|}{MATERIALS} \\
\hline 1 & 1 & 6nT02UT\#ABA & \begin{tabular}{l}
HP EliteBook 850 G5 15.6" Notebook - \(1920 \times 1080\) - Core i5 i5-8250u \\
8 GB RAM - 256 GB SSD - Windows 10 Pro 64-bit - Inte 1 UHD Graphics 620 - In-plane Switching (IPS) Technology - Bluetooth I5-8250U 8GB 256GB SSD 15.6IN W10P
\end{tabular} & \$1,265.00 & \$1,265.00 \\
\hline 2 & 1 & 2UK37AA\#ABA & HP Thunderbolt Dock G2 (120w) - for workstation - 120 w - USB 3.0 Type C - 5 x USB Ports - \(3 \times\) USB 3.0 - Network (RJ-45) - VGA Displayport - Audio Line In - Audio Line Out - Thunderbolt - wired DESKTOP & \$380.00 & \$380.00 \\
\hline 3 & 1 & 7LL87UT\#ABA & ELITEDESK 800 G5 SFF 17-9700 8GB 256GB & \$1,165.00 & \$1,165.00 \\
\hline
\end{tabular}

Note: \(\quad\) Shipping and sales tax are not included in the above quoted materials and services. Sales tax will be charged, collected and remitted on all applicable sales made in the states within which Rockport Technology Group, Inc. is registered. In all other cases, the burden of tax is on the purchaser, who is expected to file the appropriate Use Tax returns

Seacoast Business Machines, Inc. Offices in Barrington \& Manchester www.sbmweb.com


\section*{November 25, 2019 Budget Presentation - Linda Markiewicz - Tax}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & & 9 Budget & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & Percent Change \\
\hline 01-4150-01-4110 & Admin-Salary & \$ & 57,674 & \$ & 54,806 & \$ & 2,868 & \$ & 1 & \$ & \((57,673)\) & -100.00\% \\
\hline 01-4150-01-4111 & Admin-F/T hourly Wages & \$ & 95,633 & \$ & 91,049 & \$ & 4,584 & \$ & 98,176 & \$ & 2,543 & 2.66\% \\
\hline 01-4150-01-4112 & Admin-P/T Hourly Wages & \$ & 28,956 & \$ & 28,002 & \$ & 954 & \$ & 1 & \$ & \((28,955)\) & -100.00\% \\
\hline 01-4150-01-4154 & Admin-E/T Buyout & \$ & 2,500 & \$ & 4,000 & \$ & \((1,500)\) & \$ & 2,000 & \$ & (500) & -20.00\% \\
\hline 01-4150-01-4290 & Admin-Employee Benefits & \$ & 80,054 & \$ & 78,202 & \$ & 1,852 & \$ & 53,680 & \$ & \((26,374)\) & -32.95\% \\
\hline 01-4150-01-4310 & Admin-Contracts & \$ & 58,000 & \$ & 65,000 & \$ & \((7,000)\) & \$ & 108,000 & \$ & 50,000 & 86.21\% \\
\hline 01-4150-01-4331 & Admin-Auditing Contracts & \$ & 13,500 & \$ & 16,701 & \$ & \((3,201)\) & \$ & 14,500 & \$ & 1,000 & 7.41\% \\
\hline 01-4150-01-4434 & Admin-Equipment Maintenance & \$ & 8,000 & \$ & - & \$ & 8,000 & \$ & 1 & \$ & \((7,999)\) & -99.99\% \\
\hline 01-4150-01-4442 & Admin-Equipment Rental & \$ & 1,650 & \$ & 1,626 & \$ & 24 & \$ & 1,650 & \$ & - & 0.00\% \\
\hline 01-4150-01-4443 & Admin-Copier Lease \& Maint & \$ & 800 & \$ & 900 & \$ & (100) & \$ & 900 & \$ & 100 & 12.50\% \\
\hline 01-4150-01-4531 & Admin-Communications & \$ & 500 & \$ & 750 & \$ & (250) & \$ & 800 & \$ & 300 & 60.00\% \\
\hline 01-4150-01-4550 & Admin-Printing & \$ & 3,000 & \$ & 3,000 & \$ & - & \$ & 3,000 & \$ & - & 0.00\% \\
\hline 01-4150-01-4560 & Admin-Conferences \& Training & \$ & 3,500 & \$ & 3,500 & \$ & - & \$ & 3,500 & \$ & - & 0.00\% \\
\hline 01-4150-01-4570 & Admin-Dues \& Fees & \$ & 450 & \$ & 450 & \$ & - & \$ & 450 & \$ & - & 0.00\% \\
\hline 01-4150-01-4571 & Admin-Registry of Deeds & \$ & 200 & \$ & 200 & \$ & - & \$ & 200 & \$ & - & 0.00\% \\
\hline 01-4150-01-4580 & Admin-Mileage \& Expenses & \$ & 1,500 & \$ & 1,500 & \$ & - & \$ & 1,500 & \$ & - & 0.00\% \\
\hline 01-4150-01-4611 & Admin-Office Supplies & \$ & 4,500 & \$ & 3,000 & \$ & 1,500 & \$ & 4,500 & \$ & - & 0.00\% \\
\hline 01-4150-01-4612 & Admin-Postage & \$ & 1,900 & \$ & 1,900 & \$ & - & \$ & 1,900 & \$ & - & 0.00\% \\
\hline 01-4150-01-4754 & Admin-Equipment & \$ & 1,500 & \$ & 4,000 & \$ & \((2,500)\) & \$ & 9,500 & \$ & 8,000 & 533.33\% \\
\hline 01-4150-03-4310 & Assessing-Contracts & \$ & 45,000 & \$ & 35,000 & \$ & 10,000 & \$ & 40,000 & \$ & \((5,000)\) & -11.11\% \\
\hline 01-4150-04-4110 & Tax Coll-Salary & \$ & 51,006 & \$ & 50,690 & \$ & 316 & \$ & 52,546 & \$ & 1,540 & 3.02\% \\
\hline 01-4150-04-4111 & Tax Coll-F/T Hourly Wages & \$ & 33,760 & \$ & 30,161 & \$ & 3,599 & \$ & 35,552 & \$ & 1,792 & 5.31\% \\
\hline 01-4150-04-4112 & Tax Coll-P/T Hourly Wages & \$ & - & \$ & - & \$ & - & \$ & - & \$ & - & N/A \\
\hline 01-4150-04-4154 & Tax Coll-E/T Buyout & \$ & 1,500 & \$ & 1,000 & \$ & 500 & \$ & 1,500 & \$ & - & 0.00\% \\
\hline 01-4150-04-4290 & Tax Coll-Employee Benefits & \$ & 53,701 & \$ & 48,945 & \$ & 4,756 & \$ & 51,746 & \$ & \((1,955)\) & -3.64\% \\
\hline 01-4150-04-4310 & Tax Coll-Contracts & \$ & 2,500 & \$ & 2,604 & \$ & (104) & \$ & 2,800 & \$ & 300 & 12.00\% \\
\hline 01-4150-04-4434 & Tax Coll-Office Equip Maint & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4150-04-4442 & Tax Coll-Equipment Rental & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4150-04-4443 & Tax Coll-Copier Lease \& Maint & \$ & 300 & \$ & - & \$ & 300 & \$ & 1 & \$ & (299) & -99.67\% \\
\hline 01-4150-04-4550 & Tax Coll-Printing & \$ & 2,500 & \$ & 2,520 & \$ & (20) & \$ & 2,625 & \$ & 125 & 5.00\% \\
\hline 01-4150-04-4560 & Tax Coll-Conferences \& Training & \$ & 1,360 & \$ & 1,235 & \$ & 125 & \$ & 2,000 & \$ & 640 & 47.06\% \\
\hline 01-4150-04-4570 & Tax Coll-Dues \& Fees & \$ & 190 & \$ & 100 & \$ & 90 & \$ & 190 & \$ & - & 0.00\% \\
\hline 01-4150-04-4571 & Tax Coll-Registry of Deeds & \$ & 1,050 & \$ & 1,350 & \$ & (300) & \$ & 1,050 & \$ & - & 0.00\% \\
\hline 01-4150-04-4580 & Tax Coll-Mileage \& Expenses & \$ & 600 & \$ & 733 & \$ & (133) & \$ & 1,200 & \$ & 600 & 100.00\% \\
\hline 01-4150-04-4611 & Tax Coll-Office Supplies & \$ & 600 & \$ & 500 & \$ & 100 & \$ & 600 & \$ & - & 0.00\% \\
\hline 01-4150-04-4612 & Tax Coll-Postage & \$ & 7,000 & \$ & 6,000 & \$ & 1,000 & \$ & 6,000 & \$ & \((1,000)\) & -14.29\% \\
\hline 01-4150-04-4754 & Tax Coll-Equipment & \$ & 1 & \$ & - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4150-05-4110 & Treasurer-Salary & \$ & 6,852 & \$ & 6,852 & \$ & - & \$ & 7,058 & \$ & 206 & 3.00\% \\
\hline 01-4150-06-4110 & Deputy Treasurer Salary & \$ & 1,010 & \$ & - & \$ & 1,010 & \$ & 1,040 & \$ & 30 & 3.00\% \\
\hline & & \$ & 572,749 & \$ & 546,277 & \$ & 26,472 & \$ & 510,171 & \$ & \((62,578)\) & -10.93\% \\
\hline
\end{tabular}

\section*{November 25, 2019 Budget Presentation - Linda Markiewicz - Tax}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Account Number & Account Description & \multicolumn{2}{|l|}{| 2019 Budget} & \multicolumn{2}{|l|}{2019 Year End Estimate} & \multicolumn{2}{|l|}{Estimated Remaining} & \multicolumn{2}{|l|}{2020 Budget} & \multicolumn{2}{|l|}{Amount Change} & \multirow[t]{2}{*}{Percent Change
\(-100.00 \%\)} \\
\hline 01-4150-01-4110 & Admin-Salary & \$ & 57,674 & \$ & 57,674 & \$ & & \$ & 1 & \$ & \((57,673)\) & \\
\hline 01-4150-01-4111 & Admin-F/T hourly Wages & \$ & 95,633 & \$ & 86,419 & \$ & 9,214 & \$ & 98,176 & \$ & 2,543 & 2.66\% \\
\hline 01-4150-01-4112 & Admin-P/T Hourly Wages & \$ & 28,956 & \$ & 28,956 & \$ & & \$ & 1 & \$ & \((28,955)\) & -100.00\% \\
\hline 01-4150-01-4154 & Admin-E/T Buyout & \$ & 2,500 & \$ & 3,000 & \$ & (500) & \$ & 2,000 & \$ & (500) & -20.00\% \\
\hline 01-4150-01-4290 & Admin-Employee Benefits & \$ & 80,054 & \$ & 80,054 & \$ & - & \$ & 54,732 & \$ & \((25,322)\) & -31.63\% \\
\hline 01-4150-01-4310 & Admin-Contracts & \$ & 58,000 & \$ & 58,000 & \$ & - & \$ & 58,000 & \$ & - & 0.00\% \\
\hline 01-4150-01-4331 & Admin-Auditing Contracts & \$ & 13,500 & \$ & 15,300 & \$ & \((1,800)\) & \$ & 14,500 & \$ & 1,000 & 7.41\% \\
\hline 01-4150-01-4434 & Admin-Equipment Maintenance & \$ & 8,000 & \$ & \$ - & \$ & 8,000 & \$ & 1 & \$ & \((7,999)\) & -99.99\% \\
\hline 01-4150-01-4442 & Admin-Equipment Rental & \$ & 1,650 & \$ & 1,626 & \$ & 24 & \$ & 1,650 & \$ & - & 0.00\% \\
\hline 01-4150-01-4443 & Admin-Copier Lease \& Maint & \$ & 800 & \$ & 900 & \$ & (100) & \$ & 900 & \$ & 100 & 12.50\% \\
\hline 01-4150-01-4531 & Admin-Communications & \$ & 500 & \$ & 750 & \$ & (250) & \$ & 800 & \$ & 300 & 60.00\% \\
\hline 01-4150-01-4550 & Admin-Printing & \$ & 3,000 & \$ & 3,000 & \$ & & \$ & 3,000 & \$ & - & 0.00\% \\
\hline 01-4150-01-4560 & Admin-Conferences \& Training & \$ & 3,500 & \$ & 3,500 & \$ & - & \$ & 3,500 & \$ & - & 0.00\% \\
\hline 01-4150-01-4570 & Admin-Dues \& Fees & \$ & 450 & \$ & 450 & \$ & & \$ & 450 & \$ & - & 0.00\% \\
\hline 01-4150-01-4571 & Admin-Registry of Deeds & \$ & 200 & \$ & 200 & \$ & - & \$ & 200 & \$ & - & 0.00\% \\
\hline 01-4150-01-4580 & Admin-Mileage \& Expenses & \$ & 1,500 & \$ & 1,500 & \$ & - & \$ & 1,500 & \$ & - & 0.00\% \\
\hline 01-4150-01-4611 & Admin-Office Supplies & \$ & 4,500 & \$ & 4,500 & \$ & - & \$ & 4,500 & \$ & - & 0.00\% \\
\hline 01-4150-01-4612 & Admin-Postage & \$ & 1,900 & \$ & 1,900 & \$ & - & \$ & 1,900 & \$ & - & 0.00\% \\
\hline 01-4150-01-4754 & Admin-Equipment & \$ & 1,500 & \$ & 4,000 & \$ & \((2,500)\) & \$ & 9,500 & \$ & 8,000 & 533.33\% \\
\hline 01-4150-03-4310 & Assessing-Contracts & \$ & 45,000 & \$ & 45,000 & \$ & - & \$ & 49,500 & \$ & 4,500 & 10.00\% \\
\hline 01-4150-04-4110 & Tax Coll-Salary & \$ & 51,006 & \$ & 51,006 & \$ & & \$ & 52,546 & \$ & 1,540 & 3.02\% \\
\hline 01-4150-04-4111 & Tax Coll-F/T Hourly Wages & \$ & 33,760 & \$ & 33,760 & \$ & & \$ & 35,552 & \$ & 1,792 & 5.31\% \\
\hline 01-4150-04-4112 & Tax Coll-P/T Hourly Wages & \$ & - & \$ & \$ - & \$ & - & \$ & - & \$ & - & N/A \\
\hline 01-4150-04-4154 & Tax Coll-E/T Buyout & \$ & 1,500 & \$ & 1,000 & \$ & 500 & \$ & 1,500 & \$ & - & 0.00\% \\
\hline 01-4150-04-4290 & Tax Coll-Employee Benefits & \$ & 53,701 & \$ & 53,701 & \$ & - & \$ & 53,188 & \$ & (513) & -0.95\% \\
\hline 01-4150-04-4310 & Tax Coll-Contracts & \$ & 2,500 & \$ & 2,604 & \$ & (104) & \$ & 2,800 & \$ & 300 & 12.00\% \\
\hline 01-4150-04-4434 & Tax Coll-Office Equip Maint & \$ & 1 & \$ & \$ - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4150-04-4442 & Tax Coll-Equipment Rental & \$ & 1 & \$ & \$ - & \$ & 1 & \$ & 1 & \$ & - & 0.00\% \\
\hline 01-4150-04-4443 & Tax Coll-Copier Lease \& Maint & \$ & 300 & \$ & & \$ & 300 & \$ & 1 & \$ & (299) & -99.67\% \\
\hline 01-4150-04-4550 & Tax Coll-Printing & \$ & 2,500 & \$ & 2,564 & \$ & (64) & \$ & 2,625 & \$ & 125 & 5.00\% \\
\hline 01-4150-04-4560 & Tax Coll-Conferences \& Training & \$ & 1,360 & \$ & 1,235 & \$ & 125 & \$ & 2,000 & \$ & 640 & 47.06\% \\
\hline 01-4150-04-4570 & Tax Coll-Dues \& Fees & \$ & 190 & \$ & 100 & \$ & 90 & \$ & 190 & \$ & - & 0.00\% \\
\hline 01-4150-04-4571 & Tax Coll-Registry of Deeds & \$ & 1,050 & \$ & 950 & \$ & 100 & \$ & 1,050 & \$ & & 0.00\% \\
\hline 01-4150-04-4580 & Tax Coll-Mileage \& Expenses & \$ & 600 & \$ & 678 & \$ & (78) & \$ & 1,200 & \$ & 600 & 100.00\% \\
\hline 01-4150-04-4611 & Tax Coll-Office Supplies & \$ & 600 & \$ & 500 & \$ & 100 & \$ & 600 & \$ & - & 0.00\% \\
\hline 01-4150-04-4612 & Tax Coll-Postage & \$ & 7,000 & \$ & 6,000 & \$ & 1,000 & \$ & 6,000 & \$ & \((1,000)\) & -14.29\% \\
\hline 01-4150-04-4754 & Tax Coll-Equipment & \$ & 1 & \$ & \$ - & \$ & 1 & \$ & 4,700 & \$ & 4,699 & 469900.00\% \\
\hline 01-4150-05-4110 & Treasurer-Salary & \$ & 6,852 & \$ & 6,852 & \$ & & \$ & 7,058 & \$ & 206 & 3.00\% \\
\hline 01-4150-06-4110 & Deputy Treasurer Salary & \$ & 1,010 & \$ & & \$ & 1,010 & \$ & 1,040 & \$ & 30 & 3.00\% \\
\hline & & \$ & 572,749 & \$ & 557,679 & \$ & \(\mathbf{1 5 , 0 7 0}\) & \$ & 476,864 & \$ & \((95,885)\) & -16.74\% \\
\hline
\end{tabular}

\section*{Financial Administration Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & & Wages \\
\hline Financial Administration & Finance Officer & 01-4150-01-4111 & Amy & Doherty & 2,080 & 19 & 2 & 221.84 & 19 & 3 & 22.50 & & 0 & 46,457 \\
\hline Financial Administration & Finance/Human Resources Director & 01-4150-01-4111 & Lynne & Murphy & 2,080 & 21 & 2 & 224.31 & 21 & 3 & 25.05 & & 0 & 51,719 \\
\hline Benefits & 53,9 & 01-4150-01-4290 & Includes E/T & Buyout Bene & & & & & & & & & & \\
\hline Earned Time Buyout & & 01-4150-01-4154 & & & & & & & & & & & & \\
\hline Line & Budget & & & & & & & & & & & & & \\
\hline 01-4150-01-4111 & 98,17 & & & & & & & & & & & & & \\
\hline 01-4140-01-4154 & 2,00 & & & & & & & & & & & & & \\
\hline 01-4140-01-4290 & 54,732 & Plus Treasurer Be & fits & & & & & & & & & & & \\
\hline
\end{tabular}

01-4140-01-4154
01-4140-01-4290

2,000
\(\mathbf{5 4 , 7 3 2}\) Plus Treasurer Benefits

\section*{Financial Administration Budget Narrative - 2020}
\begin{tabular}{|l|l|l|l|l|l|l|}
\hline Account Number & Account Description & 2019 Budget & 2020 Budget & Amount Change & Percent Change \\
\hline \(01-4150-01-4110\) & Admin-Salary & \(\$ 57,674\) & \(\$\) & 1 & \(\$\) & \((57,673)\) \\
\(-100.00 \%\) \\
\hline
\end{tabular}

This line will be unused for 2020. Previously, this line was used to fund the salary of the Town Planner. These wages were moved to the Land Use portion of the budget.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4150-01-4111\) & Admin-F/T hourly Wages & \(\$ 95,633\) & \(\$ 98,176\) & \(\$\) & 2,543 & \(2.66 \%\) \\
\hline
\end{tabular}

This line is used to fund the full-time wages of the Finance and Human Resources Director and Finance Officer.
\begin{tabular}{|l|l|ll|l|ll|l|}
\hline \(01-4150-01-4112\) & Admin-P/T Hourly Wages & \(\$ 28,956\) & \(\$\) & 1 & \(\$\) & \((28,955)\) & \(-100.00 \%\) \\
\hline
\end{tabular}

This line will be unused for 2020. Previously, this line was used to fund the part-time wages of the Select Board Administrative Assistant. These wages were moved to the Executive portion of the budget for the Municipal Office Administrator.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4154\) & Admin-E/T Buyout & \(\$ 2,500\) & \(\$\) & 2,000 & \(\$\) & (500) & \(-20.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the earned-time buyout of the Financial Administration employees. This line is reduced for 2020 to reflect the transfer of the Town Planner to the Land Use budget.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4150-01-4290\) & Admin-Employee Benefits & \(\$ 80,054\) & \(\$ 84,732\) & \(\$\) & \((25,322)\) & \(-31.63 \%\) \\
\hline
\end{tabular}

This line is used to fund the payroll taxes and benefits of the Financial Administration employees. This line is reduced for 2020 to reflect the transfer of the Town Planner to the Land Use budget.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4310\) & Admin-Contracts & \(\$ 58,000\) & \(\$ 58,000\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund certain Town contracts including IT services.
\begin{tabular}{|l|l|ll|l|l|l|l|}
\hline \(01-4150-01-4331\) & Admin-Auditing Contracts & \(\$ 13,500\) & \(\$ 14,500\) & \(\$\) & 1,000 & \(7.41 \%\) \\
\hline
\end{tabular}

This line is used to fund the Town's annual financial audit. The price increase in 2020 reflects the contracted price.
\begin{tabular}{|l|l|ll|l|l|l|l|}
\hline \(01-4150-01-4434\) & Admin-Equipment Maintenance & \(\$\) & 8,000 & \(\$\) & 1 & \(\$\) & \((7,999)\) \\
\hline
\end{tabular}

This line was used for duplicated purposes as Admin-Equipment 01-4150-01-4754. The reduction of \(\$ 8,000\) is offset but an increase in the equipment budget line.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4442\) & Admin-Equipment Rental & \(\$ 1,650\) & \(\$\) & 1,650 & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund equipment rental for the Town Offices.
\begin{tabular}{|l|l|cc|cc|c|l|}
\hline Account Number & Account Description & 2019 Budget & 2020 Budget & Amount Change & Percent Change \\
\hline \(01-4150-01-4443\) & Admin-Copier Lease \& Maint & \(\$\) & 800 & \(\$\) & 900 & \(\$\) & 100 \\
\(12.50 \%\) \\
\hline
\end{tabular}

This line is used to fund the administrative offices portion of the copier maintenance contract.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4150-01-4531\) & Admin-Communications & \(\$\) & 500 & \(\$\) & 800 & \(\$\) & 300 & \(60.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the mobile communication needs of the administrative staff.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4550\) & Admin-Printing & \(\$ 3,000\) & \(\$\) & 3,000 & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the printing costs of the administrative offices.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4560\) & Admin-Conferences \& Training & \(\$\) & 3,500 & \(\$\) & 3,500 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund the conferences and trainings of the Financial Administration employees.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4570\) & Admin-Dues \& Fees & \(\$\) & 450 & \(\$\) & 450 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund the annual Government Finance Officers Association dues.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4571\) & Admin-Registry of Deeds & \(\$\) & 200 & \(\$\) & 200 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund the Registry of Deeds expenses of the administrative offices.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4580\) & Admin-Mileage \& Expenses & \(\$\) & 1,500 & \(\$\) & 1,500 & \(\$\) & - \\
\hline
\end{tabular}

This line is used to fund the mileage and expenses reimbursements for the Financial Administration staff while traveling for Barrington purposes.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4611\) & Admin-Office Supplies & \(\$ 4,500\) & \(\$ 4,500\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the office supplies for the administrative offices.
\begin{tabular}{|l|l|ll|ll|l|l|}
\hline \(01-4150-01-4612\) & Admin-Postage & \(\$\) & 1,900 & \(\$ 1,900\) & \(\$\) & - & \(0.00 \%\) \\
\hline
\end{tabular}

This line is used to fund the postage of the administrative offices.
\begin{tabular}{|l|l|ll|ll|ll|l|}
\hline \(01-4150-01-4754\) & Admin-Equipment & \(\$\) & 1,500 & \(\$\) & 9,500 & \(\$\) & 8,000 & \(533.33 \%\) \\
\hline
\end{tabular}

This line is used to meet the equipment needs of the administrative offices. The increase of \(\$ 8,000\) in 2020 is offset by a reduction in the equipment maintenance line 01-4150-01-4434 of the same amount.

Tax Wages and Benefits - 2020 Budget
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours & 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Tax & Deputy Tax Collector & 01-4150-04-4111 & Payton & Goodell & 2080 & 14 & 2 & 16.71 & 14 & 43 & 17.22 & 0 & ) 35,552 \\
\hline Tax & Tax Collector & 01-4150-04-4110 & Linda & Markiewicz & 2080 & 20 & 6 & 24.7 & 20 & - 7 & 25.45 & 0 & ) 52,546 \\
\hline Benefits & 53,188 & 01-4150-04-4290 & Includes E/T & Buyout Bene & & & & & & & & & \\
\hline
\end{tabular}

Earned Time Buyout \(\quad \mathbf{1 , 5 0 0} 01-4150-04-4154\)
\begin{tabular}{lrr} 
& Budget & \\
Line & \(\mathbf{5 2 , 5 4 6}\) \\
\(01-4150-04-4110\) & & \(\mathbf{3 5 , 5 5 2}\) \\
\(01-4150-04-4111\) & & \(\mathbf{1 , 5 0 0}\) \\
\(01-4150-04-4154\) & & \(\mathbf{5 3 , 1 8 8}\)
\end{tabular}

Updated: 9/11/2019

\section*{Treasurer Wages and Benefits - 2020 Budget}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & Position Title & Budget Line & First Name & Last Name & Hours 19-20 Grade & 19-20 Step & Jan-Mar Rate & 20-21 Grade & 20-21 Step & Apr-Dec Rate & Top Of Scale Bonus & Total Wages \\
\hline Treasurer & Treasurer & 01-4150-05-4110 & Peter & Royce & & & & & & & & 7,058 \\
\hline Treasurer & Deputy Treasurer & 01-4150-06-4110 & New & New & & & & & & & & 1,040 \\
\hline Benefits (add to Finan & & 765 01-4150-01-4290 & & & & & & & & & & \\
\hline Line & Budget & & & & & & & & & & & \\
\hline 01-4150-05-4110 & & 7,058 & & & & & & & & & & \\
\hline 01-4150-06-4110 & & 1,040 & & & & & & & & & & \\
\hline
\end{tabular}

Updated: 9/11/2019

\title{
LINE ITEM EXPLANATIONS FOR 2020 YEAR BUDGET TAX COLLECTOR
}

\author{
01-4150-04-4110 - P/T Hourly Wages - 35,552 \\ 01-4150-04-4110 - Salary - 52,546 \\ 01-4150-04-4154 - Buyout - 1,500 \\ 01-4150-04-4290 - Employee Benefits - 53,188 \\ 01-4150-04-4310 - Contracts - 2,800.00 \\ One Contract - Mortgagee Search Vendor \$1,944.00 Mortgagee Search \& Notices for Impending Lien \$ 660.00 Mortgagee Search for Impending Deed \& Notices
}

01-4150-04-4434 - Office Equipment Maintenance - 1.00

\section*{01-4150-04-4442- Equipment Rental - 1.00}

No equipment rental at this time but keeping the lineopen for future.
\[
\text { 01-4150-04-4443- Copier - } 1.00
\]

01-4150-04-4550 - Printing - 2,625
Vendor: Mailings Unlimited - printing tax bills, approximately 9,480 tax bills annually - this includes a window envelope to send to taxpayer, a return envelope for payment, and paper and ink to print bill. \(\$ 1,232.40 \times 2=\$ 2,464.80(\$ 0.26\) per piece \()\)

01-4150-04-4460 - Conferences \& Training - 2,000
\(\$ 100 \quad\) Spring Workshop for Tax Collector \& Deputy Tax Collector
\$200 Certification Training for Deputy Tax Collector (3rd year)
\(\$ 800\) Annual Tax Collector's Conference for two people
\$620. Gov't Accounting Cert Program (Dep TC)
\$ 75. Re-Certification for Tax Collector

01-4150-04-4570 - Dues \& Fees - 190.00
\begin{tabular}{lr} 
NHTCA due \(2 \times 20.00\) & \(\$ 50.00\) \\
Spring Workshop & 40.00 \\
Annual Tax Collectors Conference & 100.00
\end{tabular}

01-4150-04-4571- Registry of Deeds - \$ 1,050.00
*Lien Redemption recordings (12 mos.) 432.00
*Recording of Execution of Lien (June) 464.00
*Any recording fees at the Registry are charged back to the customer.

\section*{01-4150-04-4580 - Mileage \& Expenses - 1,200.00}

Mileage \& Expenses - this allows for the mileage rate of \(\$ .50\). Tax Collector expensing mileage for trips post office only. Bank now has courier, occasional trips to bank. (during busy tax seasons 2 x year)
\begin{tabular}{lr} 
Spring Workshop & 172.10 \\
TC Training & 92.60 \\
Certification Training (Dep TC) & 108.25 \\
Annual Conference TC & 85.40 \\
\multicolumn{1}{c}{ Dep TC } & 130.20 \\
Gov't Accounting Cert Program (Dep TC) & 173.20 \\
Re-Certification Training (TC) & 25.00 \\
Trips to PO \& bank during busy tax season \(\$ 275.00\)
\end{tabular}

01-4150-04-4611 - Office Supplies - 600.00
This includes copy paper, pens, pencils, pads of paper, ink for adding machines, paid date stamps, binders to store records in, etc.

01-4150-04-4612 - Postage - 6,000.00
\(1^{\text {st }}\) issue Tax Bill (regular mail) (4,763 pieces) \(\quad \$ 1,665\).
Delinquency Letter: Postage (regular mail) (approx. 355 pieces ) 178.
Impending Lien Postage (certified w/RRR) ( approx. 197 pieces ) 1,340.
Mortgagee Notice for 2018 Lien ( 58 pieces) certified w/ RRR 395.
*Impending Deed Notices (certified w/ RRR) ( 43 pieces) 292.
Mortgagee Notice for 2016L (deed) (27 pieces) 185.
\(2^{\text {nd }}\) issue Tax Bill (regular mail) (est. 4763 pieces) \(1,665\).
Sub Total \(\quad \$ 5,720\).
Misc. for year - 280.
TOTAL \(\$ 6,000\).
*Tax bill vendor - Mailings Unlimited - tax bills will be split out under printing and postage line items.
Postage has a savings of 10 cents per stamp x 9,480 tax bills - a savings of \(\$ 948\). per year by using this vendor.
*The cost of Certified/Return Receipt Request mailings postage is charged back to the customer, the monies need to be in the budget to initially pay the postage bill.

01-4150-04-4754 - Equipment - 1.00
Allowing for purchase of a new printer/copier/scanner

\section*{Total Anticipated Budget for 2020-\$159,255}

Respectfully Submitted,

Linda Markiewicz
Tax Collector

\section*{BUDGET SUMMARY}

Equipment - This line item has been \(\$ 1.00\) to keep the line item open. Two years ago my office printer died and was replaced with a home office printer/copier/scanner for under \$200. It was a band-aid but lasted for two years.

I have had to replace the drum this past year for \(\$ 85.00\). The printer told me it was out of paper when it was not, needed another drum when it did not and was forever jamming, it finally quit working.

I moved the printer by my desk over to the front window area for the time being as I need a printer, but now I don't have scanner or copier capabilities.

With the fall tax season fast approaching the tax office is in dire need of a new printer/copier/scanner.

I have tried to offset the cost on my 2020 Budget by lowering my postage line by \$1,000.

Seacoast Business Machines has quoted \(\$ 4,672.00\) for a new machine, thus the copier line item is at \(\$ 4,700\)

Conferences and Training - This line item will increase for two extra training sessions this year, one for my Re-Certification Training (every 5 yrs) and one for the Deputy to attend 12 training sessions related to her admin/finance position, the tax office will absorb this cost.

Mileage - with training comes additional mileage
1. The Deputy will be attending the Tax Collector's Annual Conference along with the Tax Collector, this is a wonderful opportunity for networking.
2. The Deputy will be travelling to Concord approximately 12 different times within 2020 for the training. The tax office is absorbing the cost.
3. The Tax Collector will be travelling to Concord for a one-day re-certification training.

\title{
LINE ITEM EXPLANATIONS FOR 2020 YEAR BUDGET TAX COLLECTOR
}

\author{
01-4150-04-4110 - P/T Hourly Wages - 35,552 \\ 01-4150-04-4110 - Salary - 52,546 \\ 01-4150-04-4154 - Buyout - 1,500 \\ 01-4150-04-4290 - Employee Benefits - 53,188 \\ 01-4150-04-4310 - Contracts - 2,800.00 \\ Mortgagee Search Vendor \$1,944.00 Mortgagee Search \& Notices for Impending Lien \$ 660.00 Mortgagee Search for Impending Deed \& Notices
}

01-4150-04-4434 - Office Equipment Maintenance - 1.00
01-4150-04-4442- Equipment Rental - 1.00
01-4150-04-4443- Copier - 1.00
Proposed purchase of new copier, Town budget will not be impacted by additional maintenance

\section*{01-4150-04-4550 - Printing - 2,625}

Vendor: Mailings Unlimited - printing tax bills, approximately 9,480 tax bills annually - this includes a window envelope to send to taxpayer, a return envelope for payment, and paper and ink to print bill. \(\$ 1,232.40 \times 2=\$ 2,464.80(\$ 0.26\) per piece \()\)

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\$200 Certification Training for Deputy Tax Collector (3rd year)
\$800 Annual Tax Collector's Conference for two people
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Spring Workshop 40.00
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01-4150-04-4571- Registry of Deeds - \$ 1,050.00
*Lien Redemption recordings ( 12 mos.) 432.00
*Recording of Execution of Lien (June) 464.00

\section*{01-4150-04-4580 - Mileage \& Expenses - 1,200.00}

Mileage \& Expenses - this allows for the mileage rate of \$.50. Tax Collector expensing mileage for trips post office only. Bank now has courier, occasional trips to bank. (during busy tax seasons 2 x year)
\begin{tabular}{lr} 
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Certification Training (Dep TC) & 108.25 \\
Annual Conference TC & 85.40 \\
\multicolumn{1}{c}{ Dep TC } & 130.20 \\
Gov’t Accounting Cert Program (Dep TC) & 173.20 \\
Re-Certification Training (TC) & 25.00 \\
Trips to PO \& bank during busy tax season \(\$ 275.00\)
\end{tabular}

\section*{01-4150-04-4611 - Office Supplies - 600.00}

This includes copy paper, pens, pencils, pads of paper, ink for adding machines, paid date stamps, binders to store records in, etc.

\section*{01-4150-04-4612 - Postage - 6,000.00}
\begin{tabular}{lr} 
st issue Tax Bill (regular mail) (4,763 pieces) & \(\$ 1,665\). \\
Delinquency Letter: Postage (regular mail) (approx. 355 pieces ) & 178. \\
Impending Lien Postage (certified w/RRR) ( approx. 197 pieces ) & \(1,340\). \\
& \\
Mortgagee Notice for 2018 Lien (58 pieces) certified w/ RRR & 395. \\
*Impending Deed Notices (certified w/ RRR) ( 43 pieces) & 292. \\
Mortgagee Notice for 2016L (deed) (27 pieces) & 185. \\
\(2^{\text {nd }}\) issue Tax Bill (regular mail) (est. 4763 pieces) & \(1,665\). \\
Sub Total & \(\$ 5,720\). \\
\hline Misc. for year & \(-\$ 6,000\). \\
\hline TOTAL & \\
\hline
\end{tabular}
*Tax bill vendor - Mailings Unlimited - tax bills will be split out under printing and postage line items. Postage has a savings of 10 cents per stamp \(\times 9,526\) tax bills - a savings of \(\$ 952.60\). per year by using this vendor.
*The cost of Certified/Return Receipt Request mailings postage is charged back to the customer. The monies need to be in the budget to initially pay the postage bill.

01-4150-04-4754 - Equipment - 4,700
Allowing for purchase of a new printer/copier/scanner
Total Anticipated Budget for 2020-\$163,954

Respectfully Submitted,

\section*{Linda Markiewicz}

Tax Collector

\section*{2020 Warrant Articles}
- \$400,000 - Greenhill Bridge Replacement
o To see if the town will vote to raise and to appropriate \(\$ 2,000,000\) for the purpose of replacing the bridge on Greenhill Road over the Isinglass River and accept \$1,600,000 from the New Hampshire Department of Transportation Bridge fund and the remainder of \(\$ 400,000\) to come from the unassigned fund balance with no amount to be raised by taxation. This special warrant article will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the replacement of the Greenhill Road Bridge is completed or December 31, 2023, whichever is sooner. [Majority Vote Required].
- \$100,000 - Paving and Related Road Work
o To see if the town will vote to raise and appropriate the sum of \(\$ 100,000\) for road paving and reconstruction. This sum to come from fund balance and no amount to be raised from taxation. This is a special warrant article and will not lapse until December 31, 2021. [Majority Vote Required].
- \$75,000 - Highway Equipment Capital Reserve
o To see if the town will vote to raise and appropriate the sum of \(\$ 75,000\) to be added to the Highway Heavy Equipment Capital Reserve previously established, this sum to come from fund balance and no amount to be raised from taxation. [Majority Vote Required].
- \$75,000 - Bridge and Culvert Capital Reserve
o To see if the town will vote to raise and appropriate the sum of \(\$ 75,000\) to be added to the Bridge Capital Reserve fund previously established, this sum to come from fund balance and no amount to be raised from taxation. Such funds may be expended for the purposes of the fund and may be used to apply for \(80 \%\) state funding from the New Hampshire Bridge Aid Program for some of this work. [Majority Vote Required].
- \$50,000 - Emergency Communication Capital Reserve
o To see if the town will vote to raise and appropriate the sum of \(\$ 50,000\) to be added to the Communications Upgrade for Emergency Services Capital Reserve Fund previously established. This sum to come from fund balance and no amount to be raised from taxation. [Majority Vote Required].
- \(\mathbf{\$ 5 0 , 0 0 0}\) - Fire Truck Capital Reserve
o To see if the town will vote to raise and appropriate the sum of \(\$ 50,000\) to be added to the Fire Truck Capital Reserve Fund previously established. This sum to
come from fund balance and no amount to be raised from taxation. [Majority Vote Required].
- \(\mathbf{\$ 1 0 , 0 0 0 ~ - ~ F i r e ~ R e s c u e ~ E q u i p m e n t ~ C a p i t a l ~ R e s e r v e ~}\)
o To see if the town will vote to raise and appropriate the sum of \(\$ 10,000\) to be added to the Fire and Rescue Equipment Capital Reserve Fund previously established. This sum to come from fund balance and no amount to be raised from taxation. [Majority Vote Required].
- \$5,000 - Tricentennial Celebration Expendable Trust
o To see if the town will vote to raise and appropriate the sum of \(\$ 5,000\) to be added to the Tricentennial Celebration Expendable Trust previously established, this sum to come from fund balance and no amount to be raised from taxation. [Majority Vote Required].
- \$3,000 - Library Technology Capital Reserve
o To see if the town will vote to raise and appropriate the sum of \(\$ 3,000\) to be added to the Library Technology Fund Capital Reserve previously established; this sum to come from fund balance and no amount to be raised from taxation. [Majority Vote Required].
- \$2,000 - Cemetery Capital Reserve
o To see if the town will vote to raise and appropriate the sum of \(\$ 2,000\) to be added to the Cemetery Capital Reserve previously established, this sum to come from fund balance and no amount to be raised from taxation. This is the amount the Town collected in 2019, from sale of cemetery lots and other cemetery revenue. [Majority Vote Required].

TOWN OF BARRINGTON
NEW HAMPSHIRE
Office of the Town Administrator

\section*{MEMORANDUM}

\author{
TO: Barrington Select Board \\ FROM: Amanda Noyes, Assessing Administrative Assistant \\ SUBJECT: Exemption and Credit Analysis \\ DATE: Tuesday, September 17, 2019
}

At the October 7, 2019 Select Board meeting, the Board will be reviewing exemptions and credits offered to Barrington residents. The information provided below is updated from information provided in April of 2019. The New Hampshire Department of Revenue Administration publishes exemption and credit information for each town in the state. I used this spreadsheet to perform the analysis below (https://www.revenue.nh.gov/mun-prop/property/equalization-2018/documents/etc-county.pdf). I used internal data to provide information regarding the credits and exemptions currently on file in Barrington.

Please note that the information used for county and state comparison was from 2018; 2019 data is not yet available. The data for Barrington is current. A credit reduces the tax bill and an exemption reduces the amount that is taxed. For example; a \(\$ 300,000\) property with no credit or exemption would have a tax bill of \(\$ 7,434\). A \(\$ 2,000\) credit (disabled veteran/surviving spouse) would reduce the tax bill to \(\$ 5,434\). A \(\$ 161,500\) exemption (elderly \(80+\) ) on the same property would reduce the tax bill to \(\$ 3,432\).

This analysis does not cover the untaxed (or tax reduction) extended in the following circumstances:
- Current Use - 13,526.56 acres (297 owners and 519 parcels)
- Tax Exempt/Non-Taxable Land - 2,862.27 acres
- Tax Exempt/Non-Taxable Buildings - \$39,824,900
- Payments in Lieu of Taxes (Frisbie) - \$15,000

\section*{Summary}

Total Participants: 688
Total: \$577,598
Exemption Total: \(\quad \$ 11,398,227\)
Credit Total: \$295,150

\section*{TOWN OF BARRINGTON}

NEW HAMPSHIRE

\section*{Veteran Credits}

Veteran's Credit (RSA 72:28)
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ 450\) & \(\$ 450\) & \(\$ 366\) & \(\$ 50\) & \(\$ 500\) \\
\hline
\end{tabular}

Barrington currently has \(\mathbf{4 3 8}\) veteran credits representing \$197,100 in credit value.

All Veteran's Credit (RSA 72:28-b)
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ 450\) & \(\$ 163\) & \(\$ 199\) & \(\$ 0\) or \(\$ 50\) & \(\$ 500\) \\
\hline
\end{tabular}

Barrington currently has \(\mathbf{4 9}\) veteran credits representing \$22,050 in credit value.

Surviving Spouse Tax Credit (RSA 72:29-a)
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ \mathbf{2 , 0 0 0}\) & \(\$ 1,308\) & \(\$ 991\) & \(\$ 700\) & \(\$ 2,000\) \\
\hline
\end{tabular}

Barrington currently has \(\mathbf{3}\) surviving spouse credits representing \(\$ \mathbf{6 , 0 0 0}\) in credit value.

Service-Connected Total Disability Credit (RSA 72:35)
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ \mathbf{2 , 0 0 0}\) & \(\$ 1,669\) & \(\$ 1,427\) & \(\$ 700\) & \(\$ 2,000\) \\
\hline
\end{tabular}

Barrington currently has \(\mathbf{3 5}\) service-connected disability credits representing \(\mathbf{\$ 7 0 , 0 0 0}\) in credit value.

Elderly and Disabled Exemptions (RSA 72-39-a) and (RSA 72:37-a)
Elderly exemptions are offered for three age groups; 65-74, 75-79, and 80+; the disabled exemption is offered to qualifying residents. There are income and asset limitations for the elderly and disabled exemptions which differ depending on marital status. The applicant's home and first two acres of property do not count toward the asset limits. The higher the exemption amount and the higher the asset limit, the more generous the exemption is to the applicant.

\section*{Elderly Exemption Age 65-74}
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline \(\mathbf{\$ 8 5 , 0 0 0}\) & \(\$ 73,192\) & \(\$ 45,033\) & \(\$ 5,000\) & \(\$ 200,000\) \\
\hline
\end{tabular}
- 33 Properties
- \(\mathbf{\$ 2 , 3 1 6 , 0 0 0}\) in untaxed value

\section*{TOWN OF BARRINGTON}

\section*{NEW HAMPSHIRE}

Office of the Town Administrator

Elderly Exemption Age 75-79
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ \mathbf{1 2 7 , 5 0 0}\) & \(\$ 99,115\) & \(\$ 61,049\) & \(\$ 5,000\) & \(\$ 300,000\) \\
\hline
\end{tabular}
- 30 Properties
- \$2,919,000 in untaxed value

Elderly Exemption Age 80+
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ 161,500\) & \(\$ 126,808\) & \(\$ 83,995\) & \(\$ 5,000\) & \(\$ 500,000\) \\
\hline
\end{tabular}
- 33 Properties
- \(\$ 4,418,927\) in untaxed value

Elderly Exemption Income Limits
\begin{tabular}{|c|c|c|c|c|c|}
\hline & Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline Single & \(\mathbf{\$ 3 0 , 0 0 0}\) & \(\$ 33,231\) & \(\$ 25,727\) & \(\$ 13,400\) & \(\$ 50,000\) \\
\hline Married & \(\mathbf{\$ 5 0 , 0 0 0}\) & \(\$ 46,338\) & \(\$ 35,918\) & \(\$ 20,400\) & \(\$ 80,000\) \\
\hline
\end{tabular}

Elderly Exemption Asset Limits
\begin{tabular}{|c|c|c|c|c|c|}
\hline & Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline Single & \(\mathbf{\$ 1 2 5 , 0 0 0}\) & \(\$ 117,869\) & \(\$ 79,783\) & \(\$ 35,000\) & \(\$ 500,000\) \\
\hline Married & \(\mathbf{\$ 1 2 5 , 0 0 0}\) & \(\$ 117,869\) & \(\$ 80,927\) & \(\$ 35,000\) & \(\$ 500,000\) \\
\hline
\end{tabular}

\section*{Disabled Exemption}
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline \(\mathbf{\$ 5 0 , 0 0 0}\) & \(\$ 30,262\) & \(\$ 22,618\) & \(\$ 0\) & \(\$ 165,000\) \\
\hline
\end{tabular}
- 35 Properties
- \(\$ \mathbf{1 , 5 6 4}, 300\) in untaxed value

\section*{Disabled Exemption Income Limits}
\begin{tabular}{|c|c|c|c|c|c|}
\hline & Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline Single & \(\mathbf{\$ 3 0 , 0 0 0}\) & \(\$ 14,692\) & \(\$ 11,068\) & \(\$ 0\) & \(\$ 50,000\) \\
\hline Married & \(\mathbf{\$ 5 0 , 0 0 0}\) & \(\$ 21,077\) & \(\$ 15,319\) & \(\$ 0\) & \(\$ 67,500\) \\
\hline
\end{tabular}

TOWN OF BARRINGTON
NEW HAMPSHIRE
Office of the Town Administrator

\section*{Disabled Exemption Asset Limits}
\begin{tabular}{|c|c|c|c|c|c|}
\hline & Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline Single & \(\mathbf{\$ 7 5 , 0 0 0}\) & \(\$ 45,754\) & \(\$ 34,721\) & \(\$ 0\) & \(\$ 300,000\) \\
\hline Married & \(\mathbf{\$ 7 5 , 0 0 0}\) & \(\$ 45,754\) & \(\$ 35,257\) & \(\$ 0\) & \(\$ 300,000\) \\
\hline
\end{tabular}

\section*{Other Exemptions and Credits}

Blind Exemption
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ \mathbf{1 5 , 0 0 0}\) & \(\$ 28,077\) & \(\$ 16,650\) & \(\$ 0\) & \(\$ 115,000\) \\
\hline
\end{tabular}
- 2 Properties
- \(\mathbf{\$ 3 0 , 0 0 0}\) in untaxed value

Solar Energy Exemptions
\begin{tabular}{|c|c|c|c|c|}
\hline Barrington & County Avg. & State Avg. & State Min. & State Max. \\
\hline\(\$ \mathbf{5 , 0 0 0}\) & \(\$ 225,377\) & \(\$ 120,127\) & \(\$ 0\) & \(\$ 5,008,900\) \\
\hline
\end{tabular}
- *Note: The exemption amount is \(\$ 5,000 /\) property but is reported as total exemptions/year
- 30 Total Solar Properties
- \(\mathbf{\$ 1 5 0 , 0 0 0}\) in untaxed value*

\section*{Conclusion}

The Town of Barrington offers generous exemptions and credits to residents (when compared to state and county averages). Over \(7 \%\) of our population utilize a credit or exemption and our Town Hall staff work carefully and closely with all applicants. Historically, as the state has increased credit limits, Barrington has been quick to raise them for residents.


\title{
Over \$2 Billion and Counting for our Schools
}

\author{
KENO 603 Business Survey \\ Executive Summary and Key Findings University of New Hampshire Survey Center
}

The University of New Hampshire Survey Center conducted a survey for the New Hampshire Lottery Commission to provide insight and understanding on how KENO 603 has integrated with New Hampshire businesses. The UNH Survey Center sent an email invitation to all KENO 603 retailers in September 2018.

The Survey Center mailed paper surveys to those who did not complete the survey online and made follow-up phone calls to those who did not respond to the mailed paper version. Responses were collected through the end of October 2018. Overall, 105 KENO 603 retailers completed the survey, yielding a response rate of 66-percent.

Key findings include:
- Nearly two-thirds of respondents said the main reason they decided to offer KENO 603 was to increase revenue or the number of customers. Respondents noted they decided to offer the game because customers requested it, to improve the customer experience, or to compete with similar gaming options elsewhere.
- About three-quarters of respondents agreed KENO 603 has brought in new customers and increased their total number of customers, as well as encouraging customers to spend more time and money at their business.
- The vast majority of respondents said offering KENO 603 has had a very or somewhat positive effect on their customers' overall experience and nearly half of respondents said offering KENO 603 has increased their business's food and beverage revenues.
- Just over half of those who said their food and beverage revenues have increased since they began offering KENO 603, estimated revenues have increased up to 10-percent as a direct result of KENO 603.

\section*{WARRANT ARTICLE REQUEST FORM}

\section*{REQUESTING DEPARTMENT: Barrington Public Library Foundation}

PURPOSE: We would respectfully ask the Select Board to discard the warrant article of the same intent submitted on \(10 / 24 / 2019\). We ask you to consider the following request to improve the likelihood that citizens will vote to support a bond to build the new Library and Community Center.

To establish a Capital Reserve Fund for construction of the new Barrington Public Library and Community Center in the amount of \(\$ 200,000\) drawn from the unreserved fund balance, in order to provide an incremental increase in the buffer for Barrington residents above, the \(\$ 500,000\) goal already in place from the Barrington Library Foundation, to at least partially mitigate the impact of any tax increase related to the Library and Community Center bond. This CRF, it is suggested, could be used in its entirety the first year of the bond to help offset the tax impact of the remaining Barrington Middle School bond (repayment complete October 1, 2022) and the firstyear repayment for the Library and Community Center. In the event the warrant article for the building of the Library and Community Center does not gain a supermajority, this warrant article will also become inactive.

TOTAL COST OF ITEM: \(\$ 4,734,617.32\)
AMOUNT REQUESTED IN THIS ARTICLE: \(\$ 200,000\)
Is this request to create a new Capital Reserve Fund? YES
If YES, specify the requested fund name: Barrington Public Library and Community Center

Will this request involve a withdrawal of monies from the existing Capital Reserve Fund during the budget year? NO

10/29/2019

\section*{Submitted by Roger Gingrich, President of the Barrington Public Library Foundation}
- Four in five respondents reported no negative impact on their business as a result of offering KENO 603 and one-third of respondents said there is nothing the New Hampshire Lottery could do to improve their experience with the game. Of those who did have suggestions, respondents most frequently mentioned more marketing or promotions, an increased share of revenue, or changes to the structure of the game.
- Nearly two-thirds of respondents said the 8-percent sales commission they receive is fair.
- Four in five respondents said they are very likely to renew their license and continue offering KENO 603, while nearly all others said they were somewhat likely to do so.
- When asked how likely they are to recommend offering KENO 603 to another bar or restaurant in New Hampshire, just over half of respondents gave a score of 10 or 9 on a 0-10 scale, while one in five gave a score of 6 or lower.
- When asked why they would be likely to recommend it, respondents most often said because KENO 603 provides additional revenue, while others said it improves their customers' experience or is easy to offer.
- Just over half of respondents said knowing the profits from KENO 603 help fund full-day kindergarten in New Hampshire makes them more likely to continue offering KENO 603.

\section*{WARRANT ARTICLE REQUEST FORM}

\section*{REQUESTING DEPARTMENT: Barrington Public Library}

PURPOSE: (Describe the purpose of the request, i.e., what you wish to purchase or save for, etc.)

The Barrington Public Library would like to build a new library building and community center with a total project cost of \(\$ 4,734,617.32\). The Barrington Library Foundation has raised \(\$ 404,489.00\), which will be used to offset the cost of the total project. Therefore, we request a bond in the amount of \(\$ 4,330,128.32\) to build the new library/community center.

TOTAL COST OF ITEM: (i.e., purchase price estimate) \(\$ 4,734,617.32\)
AMOUNT REQUESTED IN THIS ARTICLE: \$4,330,128.32
Is this request to create a new Capital Reserve Fund?
YES
NO_X
If YES, specify the requested fund name:
Will this request involve a withdrawal of monies from the existing Capital Reserve Fund during the budget year? YES \(\qquad\) NO \(\quad \mathrm{X}\)

If YES, indicate how much money from the existing fund will be withdrawn and for what purpose? \$ \(\qquad\)
Current Fund balance: \$0.00
Is the withdrawal of monies from the existing fund for the purpose of equipment replacement? YES__ NO_X

If YES, please indicate the proposed usage or destiny of surplus equipment being replaced: (trade-in, disposal, advertise for bid, etc.)

Current inventory \# of surplus equipment
\# \(\qquad\)
Current value of surplus equipment
\$

\title{
Response from Trustees and Foundation Board to questions posed by Select Board - for September 9, 2019 Select Board Meeting \\ Lindsey Marziaz, President of Trustees - email: Imm.trustee@gmail.com Roger Gingrich, President of the Foundation Board - email: \\ roger.gingrich@gmail.com \\ Kris Pavlik, Treasure, Foundation Board - email: krispav@aol.com
}

Please provide a copy of the Foundation's 2018 IRS form 990 (tax-exempt organization financial information form)
(Separate document included)
1. What portion of the total project budget is the reserve or contingency?

10\%
2. What is the total amount billed for work by the architects to date?
\(\$ 17,300\) for adjustments due to removal of basement
\$ 825 for expenses related to presentations
\$18,125
a. What portion of that amount is for revisions from the project proposed at Town Meeting in 2019?
\$0 - no changes
3. What is the total amount billed for fundraising to date (fees paid for feasibility study and capital campaign work)?

Feasibility Study - \$15,500
Advanced Phase - \$51,000
Community Phase - \$24,000
\$90,500
The figures provided are the campaign fundraising funds only. They do not include the monies received from the Trustees (including the \(\$ 8 \mathrm{k}\) from the Swain endowment and \(\$ 47,078\) from the Trustees for Sandra Mitchell, consultant). The funds from the Trustees are not considered campaign fundraising funds.

The Foundation Board has agreed to hold promotional costs to under \$5000 from campaign funds for 2019-20.
4. What funding source(s) has been used for work billed (architect and fundraising)?

Architect - Campaign Funds
Feasibility Study - Campaign Funds (Foundation Board Members)
Community Phase - Campaign Funds (Foundation Board Members)
Advanced Phase - Barrington Library Trustees
What is the total pledged support?
\$490,907
a. What are the commitments or timelines of the pledged money?
\[
\begin{array}{ll}
2019 & \$ 72,459 \\
2020 & \$ 150,038 \\
2021 & \$ 26,283 \\
& \$ 248,780
\end{array}
\]
5. What is the total collected support?
\(\$ 242,127\) - year 2 pledge reminder letters go out first 2 weeks of Sept.
6. Provide a list of all grants applied for including amounts received and committed.

AWARDED:
- OPL Charities - \(\$ 10,000\) granted; (formerly Wentworth Charities; a Portsmouth based charity for education and select disease research)
- Saul O'Sidore - \(\$ 2,500\) granted; (a memorial charity started in 1974 in Bedford - education)

\section*{NOT AWARDED:}
- Samuel Hunt Foundation; no online presence; for children recreation and sports
- Madeline G Von Weber Trust; supports environmental/conservation, music and arts, social services
- Cogswell Benevolent Trust; Henniker shoemaker/manufacturer; started 1924 - supports homeless shelters, etc.
- McIninich Foundation; supports education, with emphasis on higher education; support also for the arts and cultural organizations, community funds, Protestant churches, environmental programs, and land acquisition and preservation

\section*{BUSINESS APPLICATIONS}
- Federal (Seacoast) Savings Bank - applied \(\$ 50,000\) as a matching grant; awarded \(\$ 15,000\)
- Citizens Bank, Chinburg Properties, Wentworth-Douglass Hospital, Frisbie Hospital, (both have local services in Barrington), and Interventional Medicine

\section*{PENDING:}
- Mclninich Foundation Grant - \$25,000, 2nd attempt
- Eversource Grant
- NH Humanities Mini Grant

The BL Foundation with the Campaign Leadership Council has worked in a historically unparalleled fashion throughout 2018-9 to raise funds to mitigate the tax impact of this project on the community of Barrington. Along with the practical effect of reducing the bond request, we feel this "skin-in-the-game" activity may result in a favorable effect on some citizens.

One facet of fund-raising the Foundation and Trustees have discussed in detail is that of approaching the Select Board for their consideration in regard to access to the unexpended fund balance. This source of funds for building a town library has been used in other communities. We have felt near-uniform support from the SB for this project and have received explicit encourage from at least one SB member to engage the SB in discussions about access to those funds and that we are prepared to do.
7. What is being done to change the mind of opponents?

Excellent and key question!
The Foundation and Trustees of the Barrington Public Library have done extensive 'post-mortem' analyses of the 2018-9 promotion strategies for the new library and community center leading up to the March 2019 vote with the intent of learning what should be done differently in anticipation of the March 2020 vote. We have also communicated with the staff of several NH town libraries which sought new space but failed in their first attempt but subsequently succeeded.

None of these considerations have reached the conclusion that gaining a supermajority in 2020 rests with "changing the minds of opponents" in large numbers. Clearly, opponents just like supporters are not a homogenous group of individuals and the degree to which each individual either supports or does not will vary across a wide spectrum. So, perhaps at the fringe of the group who oppose the new library may be a few who could be swayed to vote yes next March. And, very importantly, a significant swing in our approach to the Barrington voter MUST bear in mind that \(54 \%\) of voters supported the proposal
put forth, so we do not want to lose supporters who were on the line but voted yes.

We heard questions focused around the cost of the project and the need for a new library and community center or even the need for a library at all in Barrington. We also recognized that voter turn-out was only 31\%. Each of these three items requires the focused attention of the Foundation as we move toward the March 2020 vote.
1. As a prologue to discussing the cost of the proposed project, we ask the Select Board to note that the Building Committee, Trustees and Foundation Board President will be meeting on Sept 4 with the Construction Manager and SMP Architects to review their most recent recommendations for lowering the costs without compromising quality and or our size requirements. This meeting was scheduled as early as possible and we will forward the specifics of this meeting to the SB as soon as possible.

Regarding cost (2019 cost estimates were based on projected 2020 costs): the Trustees, Building Committee and SMP architects have gone over and over the plans versus a 2008 Needs Assessment report (recommended 17,000 sf for a library in a community our size; we are at 13,120 sf as a consequence of concerted attention to the cost issue), the deficits in the current facility size and function, the input from library staff and the input from community discussion groups (the 54\% positive 2019 vote). In short, while changes have been made in the quality of the shingles and the HVAC, none of such alterations will have a significant impact on the ultimate cost in the face of rising material and building costs; perhaps, reduced interest rates will, in the end, balance the 2019 and 2020 cost estimates. In short, the Foundation and Trustees feel that more explicit detailing of the cost justification (FAQ section of our website has been redone) and focusing on these details in public events will be useful to some Barrington residents.

A corollary aspect of cost is the tax impact which for many is the critical 'cost issue'. We have redone our BLFound.com website regarding "Funding" and "Q\&A" sections with increased emphasis on the proportional relationship between a resident's property value and their tax amount. And, with respect to the proposed new library and community center (and, based on the 2019 bond request) the tax impact would be approximately \(\$ 32\) for each \(\$ 100,000\) of assessed property value. A table is present on the website to more easily see this relationship. A second important feature to be stressed about tax impact is that since the Middle School bond will be retired in 2021, the taxpayers will experience no meaningful increase in their tax bill - just a swap of one for the other. So the cost of the Library in taxes will be offset by the elimination of the cost of the MS bond.
2. We recognize that producing a convincing justification for a public library and community center for community family, friends and neighbors can be difficult and such carries some inherent risks. Taking an academic approach, i.e. providing a fact-based justification (and this approach has been taken by such experts as Professor Eric Klinenberg in his 2018 book, Palaces for the People), while highly useful to some, can be off-putting or offensive to others, particularly when scientific studies (in large measure the backbone of the Klinenberg book) are regarded with suspicion. Opponents who generally do not rely on fact-based knowledge in their approach to their personal affairs likely do not frequent the library and, therefore, do not recognize the need for a library. Nevertheless, the Foundation has sought new and innovative ways to express the manner in which many Barrington residents have found the library indispensable in raising their children from the initial exposure to 'children's story time', in ways parents or grandparents have met and made valuable new friends, in ways like-minded individuals of the community can come together to learn about the night sky, permaculture, painting techniques, use the library IT personnel to better understand their computer or make online applications, engage in book clubs or recreational activities or the old-fashioned use of the library to better themselves in some way with the acquisition of new information, etc. Showing the value of public library and what it engenders in the way of social capital and infrastructure to a significant fraction of the community, might help opponents reflect on what their opposition means for themselves, their family members friends and neighbors, perhaps, leading to a change of heart for some. Our 'billboard' at the intersection of rt 9 \& 125 with articles in the local press, our online presence, a Foundation Newsletter, a promotional library model in the First Seacoast Bank, public education-focused events and a planned neighborhood, door-to-door campaign and a public presentation by author Marilyn Johnson (This Book is Overdue) are or will be part of our move to keep our supporters and, hopefully, convince a few opponents to join in support.
3. We think of critical importance for the 2020 vote will be voter turn-out. We are counting on all of the above to energize our supporters to make every effort to get to the polls and convince like-minded family, neighbors and friends to do the same will have a significant increase on voter participation. We have created a database of supporters and are working hard to increase that in order to target supporters with information about what the Foundation is doing, to encourage recruitment of new potential or real supporters and to remind supporters of when and where the 2020 vote is to occur. We are compiling neighborhood support groups to seek out and encourage support. In an innovative fashion, we are putting together a mock election for the children of the community to be held the same day as the March 2020 municipal election. The election will be for favorite animals/pets for some made-up offices. This will be promoted through the schools and PTA. Children may vote for their favorite "candidate" on election day and at the BMS voting sight, but only after their parent(s) have voted. Two goals:
one to teach them something about why/how we vote and, second, to bring their parents to vote.

Draft minutes from the ABC: April 3, 2019
Attending: Brad Bogue, Dale Sylvia, Steve Saunders, Peter Royce
Absent: George Bailey
Also attending: Conner Maclver, Deputy Town Administrator

The meeting began at 4:00 pm at the Town Hall.
The minutes from February 3, 2019 were approved as written.
Members of the ABC make the following recommendations to the Select Board.
1. We recommend the Board determine its goals and objectives prior to the first budget session (September 23). Included in this request is to establish what percent increase is proposed and what major projects are envisioned for the 2020 budget? Obviously, this will require some of the Select Board's time prior to that meeting.
2. We recommend the Select Board offer comments and tentative opinions as budgets are presented. Last year's procedure of total review in one session at the end of the process had two problems: that procedure took a tremendous amount of time; and members of the ABC felt their efforts were diminished by the Board reserving comment until the end. We believe that ongoing discussion would prove to be more useful. One possible solution would be the ABC continue to review budgets before they are presented. As we have done in previous years, our minutes would be shared with the Town Administrator and the department head. Most department heads answered questions posed by the ABC either in advance of the budget meeting or incorporated the answers into their presentation to the Board. We then recommend the Select Board comment on presented budgets at the next Board meeting.
3. There was some discussion on the time allocated to budgets. Among the subjects were if budgets could be the only items on the agenda or if more budgets could be presented in one meeting with Board business dealt with in other meetings. Conner presented some reasons why this recommendation may not work well.
4. The members of the \(A B C\) recommend the Board establish priorities for warrant articles. We are of the opinion that not all articles should be funded from surplus, and we continue to recommend that some surplus should be considered for tax relief when there is substantial fund balance.
5. Continuing with item \#4, when budgets are presented, the warrant articles should be included. Members of the ABC have consistently asked for year-end projections, and we believe this information can assist to know what funds are available to apply to warrant articles.
6. Members of the \(A B C\) request a new organization of the budget folder. Among the suggestions are an Excel format, space for comments by department heads, and information be grouped together.
7. While we recognize that revenues are not directly applicable to the budgets, we do believe that knowing revenues assists in the evaluation of existing fees and policies.
8. While we recognize the value of the Board having a member on the \(A B C\), we believe that person should be a non-voting member.
The meeting adjourned at 5:50 pm.

Advisory Budget Committee Meeting Minutes
Wednesday July 11, 2019
In Attendance
John Morris
Dan Mannschreck
George Bailey
Steve Saunders
Peter Royce
Also attending and participating Conner MacIver
Meeting called to order 6:00 PM
The meeting was called to provide an introduction to the new members and to initiate a discussion with the Town Administrator.
It was decided that Steve will be the committee's chair, and Peter will take the minutes.
George expressed interest in a combined school and town budget committee, and discussion followed.

It was requested that the Town Administrator provide spreadsheets with the subsequent budget reports. Conner indicated that could be done and will solicit feedback on the format.
As was requested last year, the members of the ABC would like department heads to provide estimated year end numbers, and Conner to provide historical expenses.
It was requested that the Select Board provide some input after a department presents its budget to avoid last year's detailed and lengthy review at the end of all presentations.
It was requested that cost estimates are provided as the CIP is presented. Conner suggested that the Town Planner meet with the ABC.

Conner reported that he needs to get estimated revenues to the state by September 1, and he will share that information with the members of the ABC.

The Budget Appropriation Report was reviewed.
The upcoming budget season is proposed to be from September 23 to December 2. Extra days are available if necessary.

It was decided that the ABC will meet Wednesdays at 6 pm . The next meeting will be September 18 with the location to be announced.

Meeting adjourned at 7:59 PM
Respectfully submitted,
Peter Royce

Advisory Budget Committee Meeting Minutes
Wednesday September 18, 2019
In Attendance
John Morris
Dan Mannschreck
Steve Saunders
Peter Royce
Absent: George Bailey
Also attending and participating Conner MacIver
Meeting called to order at 6:00 PM. Conner distributed the Budget Bonders.
Conner is going to present his budget lines on September 23, so those were the lines reviewed. There was a brief discussion related to the legal line and other expenditures year-to-date.

In general, it was requested that projected revenues be included with line expenditures.

It was noted the Recreation Department budget only shows what funds provided by the Town (that is, not the budget from the revolving fund).

The next meeting is scheduled for September 24 at 5 pm at Town Hall.
Meeting adjourned at 7:27 PM
Respectfully submitted,
Peter Royce

Advisory Budget Committee Meeting Minutes to Review the Recreation Budget
Tuesday September 24, 2019

In Attendance
John Morris
Steve Saunders
George Bailey at 4:48 pm
Dan Mannschreck at 5:12 pm
Peter Royce
Also attending and participating until 5:30: Conner MacIver

Meeting called to order at 4:38 PM. The minutes from September 18 were amended to include the minutes from July 11, 2019 were accepted as written. Peter also corrected a typo he made on the Budget Binders.

Questions were asked on line 01-4520-01-4431. Of the \(\$ 900\) budget, it appears nothing has been spent for several years. It may be the expenses are not being given the appropriate account number. Even as the money was spent, members of the ABC feel the dumpster should be charged to the revolving fund.

Next was line 01-4520-01-4580. Comments were similar to the above discussion because nothing has been charged to this line. Members of the ABC recommend the mileage be set at \(\$ 750\) for the 2020 budget and the account numbers be reviewed.

There was some discussion related to the Equipment and Office Supplies lines, but no recommendations ensued.

Line 01-4520-01-4434 is entitled Software Security, and it appears the entire budget line is for that service. The question that came up was where the gym floor equipment and labor appear in the budget?

On the Building Block Plan, many questions arose on the validity of the numbers attached to the projects. As examples, it was doubted that a pool could be located and developed for \(\$ 42,000\) and acquiring land for Parks/Waterfront would not happen for \(\$ 20,000\). The members ask that the numbers be reviewed and a timeline be established for getting these projects done. Further it was asked if the Revolving Fund should be included in the Town's audit. Also noted in the lower right section of the plan, the size of the Revolving Fund was incorrect.

Lastly it is requested that detailed job descriptions be given to the Select Board and members of the ABC. What is of interest to us is what percent of time is administrative and what percentage is related to programs. Discussion followed as whether or not the half-time person should be in the operating budget or be funded from the Revolving Fund.

It was also noted that the part-time person budget will have a sizable surplus. Is this line overbudgeted? The next meeting is scheduled for October 1 at \(4: 30 \mathrm{pm}\) at Town Hall. Departments for review are Fire/EMS/Ambulance/Cemeteries.

Meeting adjourned at 6:02 PM

Respectfully submitted, Peter Royce

Advisory Budget Committee Meeting Minutes to Review Fire, EMS, and Cemetery Tuesday October 1, 2019

In Attendance
Dan Mannschreck Peter Royce
Steve Saunders George Bailey at \(4: 52 \mathrm{pm}\)
Also attending and participating around 5:30: Conner MacIver Absent: John Morris
Meeting called to order at 4:40 PM. The minutes from September 24 were accepted as written.
There were some unresolved issues from the presentation from the Recreation Director. Members of the ABC want to see budget items that are program related charged against the revolving fund. Two of those items are the summer dumpster and the software used to track program revenues. Members of the ABC also would like an explanation of mileage line for the AA, and we await revised numbers and explanations of the Building Block Plan. We also would like to see job descriptions for full and part time employees (year round).

A question was raised related to the Fire benefits line, but Conner explained that after his arrival.
Discussion followed regarding line items that might be better spent from the Ambulance Revolving Fund. The warrant article in 2013 allows the expenditure for "expenses directly related to the provision of ambulance services". Conner was going to check if that fund can also cover fire-related expenditures or if the Town Government would have to approve. Among the lines that were discussed were 01-4531 (Communications), the equipment capital reserve, 02-4651 (EMS operating supplies), a cardiac monitor, and a power lift.
And related to the equipment capital reserve, the Chief cited a balance of \(\$ 60,000\), but the Trustees of the Trust Funds show about \(\$ 38,640\). The question was asked if \(\$ 10,000\) a year would be enough to cover that anticipated expense.

Further discussion related to all the capital reserves. In previous years the Chief presented a proposal for the replacement of trucks. Members of the ABC request detail for the trucks and anticipated replacement dates and costs. Again, the question was if we were setting aside enough in the capital reserves to cover future needs.

We request more detail on the staffing. Is information available that shows calls by week and time of day? Does demand on services have a seasonal pattern? It was recommended that we add slowly to the staffing and see how that works before adopting another person.

A question was raised regarding the point system, and Conner explained that procedure.
The narrative cites a Start Team incident this summer. Was it LAST summer?
What other "valuable services are included in the NFIRS contract?
It is requested that we get an update on the Cemetery budget given no lines show any expense.
The next ABC meeting will be October 15 at 4:30 at the Town Hall to review the Police budget.

\section*{Meeting adjourned at 6:27 PM}

Respectfully submitted,
Peter Royce

Advisory Budget Committee Meeting Minutes to Review the Police Budget
Tuesday October 15, 2019
In Attendance
Dan Mannschreck Peter Royce
Steve Saunders George Bailey John Morris
Also attending and participating: Conner MacIver
Meeting called to order at 4:31 PM. The minutes from October 1 with one amendment. were accepted as written. The amendment follows: I suggest the minutes could be amended to reflect the following: "We request more detail on the staffing. Does demand on services have a seasonal pattern? Is information available that shows calls by week [,day,] and time of day? [In addition, the committee consensus was that unless the call volume data indicate an equal need for the extra shift all three days, we would defer adding the third shift until the value of the two shifts approved last year has been demonstrated.]" Delete the last sentence.\{ It was recommended that we add slowly to the staffing and see how that works before adopting another person\}. Motion by Dan, seconded by John.

Once again department heads are asked to respond to as many of the questions posed by members of the ABC as possible. We anticipate adherence to this suggestion will make Board meetings quicker.

A question was raised if salaries should be funded at the current level given a gap may occur in the leadership of the department. It was decided that question should be addressed later in the budget process. It was also explained that the benefits line increase as much as it did because of census changes.

Discussion followed regarding the canine unit. Members of the ABC request to know the current plan for Gypsy and will the department advocate to replace her when her service ends?

A question was raised related to the police academy. Is training funded by the State or from some other source?

We request more detail on the cruisers. Information sought includes year, miles, replacement schedule, and how each is configured (set up). It was noted that the Town currently has 8 cruisers.

A question was raised regarding the training schedule in line 01-4560. How often is it required and what does it entail?

For lines "Supplies (01-4651), Protective Gear (01-4652), and Equipment (01-4751)" it is recommended another line to separate "Office Equipment" be added. The goal is to better separate the items in those lines.

It is requested that we get an update on the plan for other items (computers among other items) cited in the body camera line (01-4754) and an update on Equipment Maintenance .

The next ABC meeting will be October 22 at 4:30 at the Town Hall to review the Library budget.
Meeting adjourned at 5:22 PM
Respectfully submitted,
Peter Royce

Advisory Budget Committee Meeting Minutes to Review the Library Budget Tuesday October 22, 2019

Members Present: Steve Saunders, Peter Royce, John Morris, and Dan Mannschreck (remote). Members Absent: George Bailey
Guests: Conner MacIver
Meeting called to order at \(4: 30 \mathrm{pm}\). The minutes from October \(15^{\text {th }}\) were accepted as written. Motion by John, Second by Steve.

The group began by discussing the proposed library project. The group raised concerns about the increased cost. It was explained that the current projections are based on a \(7 \%\) increase from last year. The warrant article will be presented during the budget presentation, but final numbers may not be available until later in the process.

Is the purpose of the proposed project a community center, a library, or both?
How will services change with a new facility and what cost will additional programming be?
The group will further discuss the proposed project once more details are available.

The group discussed whether the recommendations listed with the warrant article mean individual support or a satisfactory review of budgetary details.

The group moved on to the library operating budget. It was explained that benefit increases were a result of census changes.

Questions were raised about the \(\$ 10,000\) door. Are we legally required to install this door? Are there other options for solving the problem or improving the circumstances (buzzer)? Should we spend \(\$ 10,000\) now if we are asking for a new building?

A question was raised about bond counsel. It was explained that the \(\$ 8,000\) for bond counsel will be budgeted in the Town legal line, not within the Library budget.

Regarding programs, what grants have been applied for and received (the budget narrative referenced other payment sources)?

Line 4322 asks for \(\$ 5,000\) but the narrative explains all programs can be covered with \(\$ 2,000\), what is the additional \(\$ 3,000\) used for?

The group discussed outstanding vehicle questions from the Police budget presentation.

Is there a requirement to offer outside details and what are the benefits of doing so?

Is it possible to use high-mileage vehicles without expensive equipment for outside details? For example, instead of retiring a cruiser, relegate it to outside details and training transportation.

If we need eight cruisers for transportation to training/court, it would be cheaper to simply reimburse for mileage than owning additional vehicles.

How well do outside details cover expenses? Has the rate been reviewed to ensure adequate revenue for vehicle utilization?

What is the rotation and replacement schedule for vehicles and what is it based on? It seems that the older cruisers should have higher mileage, but that is not always the case.

At what rate do cruisers accumulate mileage?
Meeting adjourned at 5:30pm

Advisory Budget Committee Meeting Minutes to Review Planning and Building Budgets
Tuesday October 29, 2019
In Attendance
Peter Royce George Bailey
Steve Saunders Also attending and participating: Conner MacIver
Dan Mannschreck joined by phone at 4:52 not attending: John Morris
Meeting called to order at 4:34 PM. The minutes from October 22 were not part of the meeting.
Discussion started related to last night's presentation by the library. While it ultimately be up to the Board to decide if the warrant article is supported, members of the ABC await more detail on project and its projected operating expenses. We will prepare a list of concerns.

It was agreed that questions posed to the Recreation Budget remain unanswered.
In the Planning budget, it appears lines \(4540,4560,4571,4611\), and 4754 are historically underspent. It was agreed that line 4560 should be reduced to \(\$ 1800\) and line 4571 be reduced to \(\$ 800\).

Discussion turned to the new Town Hall. Conner explained the moving expenses were spread out throughout the 2020 budget. He cautioned us there may be some unexpected expenses (including 4 furnaces, paving, and more).

In the Building Department, a question arose on line 4611. Discussion ranged from a revolving fund to simply varying the request each year depending on what supplies are needed.

Lastly, it is suggested the fees be reexamined at the earliest possible time because of the reported gaps between expenses and revenues.

Meeting adjourned at 5:11 PM
Respectfully submitted, Peter Royce

Advisory Budget Committee Meeting Minutes to Review the Highway, Dams, and Transfer Budgets
Tuesday November 12, 2019
Members Present: Steve Saunders, George Bailey, John Morris, and Dan Mannschreck (remote). Members Excused: Peter Royce
Guests: Conner MacIver

Meeting called to order at \(4: 30 \mathrm{pm}\). George Bailey made a motion to approve the minutes from October \(22^{\text {nd }}\) and October \(29^{\text {th }}\), seconded by Steve Saunders. The motion passed.

The group began by reviewing the Highway budget.

Dannen asked about line 4433 (vehicle maintenance); should we be replacing aging equipment opposed to increasing the maintenance line? Conner explained that the Road Agent sees enough value in the existing equipment to warrant additional maintenance costs.

Steve asked if a replacement schedule existed for the highway equipment (similar to the Fire Department). This schedule would show Capital Reserve funds and replacement costs/years in order to properly set money aside for the purchase of highway equipment. Conner explained that this does not currently exist, but staff will work on it.

For the \(11 / 18\) meeting, Steve asked to have the three pieces of highway equipment most in need of replacement, an approximate replacement cost, and an approximate replacement year. Conner speculated that the grader and 2004 dump truck would be on that list.

George asked about the safety equipment/uniforms line; is this a proposed change of practice (to provide an allowance opposed to cleaning service)?

Steve asked if there was a more detailed budget for building maintenance in 2019 and 2020.
Conner explained that in 2019 the money will be used for upgrades recommended by the Town's property and liability insurance provider. For 2020, the needs (fuel storage, existing garage/offices, etc.) exceed \(\$ 40,000\) but there is no specific budget.

The group asked what the plans for line 4461 were through the end of 2019 ?

Steve asked how much is expected to be left over in 2019 between the two gravel roads lines?
Steve asked what the plan was for 2019 and 2020 for the line 4662 (materials)?
George suggested that the Road Agent's approach to winter maintenance could change the utilization of the operating supplies line (salt and sand).

Steve asked if it was possible to anticipate the need for line 4344 (road layout/establish ROWs). Conner explained that it is variable and can be difficult to predict. In 2019 the money was used to establish three new turnarounds.

Conner reviewed questions and comments submitted electronically by Dannen.
The group reviewed the Transfer Station budget.
Conner began by reviewing a preliminary analysis of the Transfer Station revenue and expenses. This will be elaborated on at the 11/18 Select Board meeting.

Steve suggested, based on the analysis, that we collect more revenue from bulky waste to cover expenses.

Meeting adjourned at 5:30pm

Draft of the Advisory Budget Committee Meeting Minutes to Review Town Clerk, Elections, and Tax Budgets
Tuesday November 19, 2019

In Attendance
Peter Royce George Bailey John Morris
Steve Saunders Also attending and participating: Conner MacIver
Dan Mannschreck participated by phone

Meeting called to order at 4:34 PM. The minutes from November 5 were approved as written. Motion by George; seconded by John.

Discussion started related to the staffing of the Town Clerk's office. Some changes had evolved from the initial draft of the budget and now the plan is for 2 full time and two part time persons through 2020.
Long term, the Town Clerk would like the staffing to be 3 full time persons. For the immediate planning, a part time person will be hired and Camille will be a per diem employee as needed. Given the addition of equipment expenses in the Town Clerk's budget, John brought up the need for transparency for overall cost in the new Town Hall construction. Conner has a plan to accomplish that objective.

Dan asked about the age and reliability of the voting machines. How often is the software upgraded?
Conner researched libraries of similar sizes to what the Library Trustees are proposing and estimates 2 more FTE's will be needed for the new building.

The next scheduled meeting is November 26. The agenda is dedicated to a review of all budgets and warrant articles to present our recommendations to the Select Board on December 2.

\section*{Meeting adjourned at 5:40 PM}

Respectfully submitted, Peter Royce

Draft of the Advisory Budget Committee Meeting Minutes to Review the operating budget and warrant articles
Tuesday November 26, 2019

In Attendance
Peter Royce
Dan Mannschreck
George Bailey
John Morris

Absent: Steve Saunders

Meeting called to order at 4:32 PM. No action was taken on the minutes from November 19.

Discussion began with the warrant articles. As the Select Board could alter these and other budget items, the members of the ABC will meet on January 14 for a final review. The votes here are preliminary and subject to review at that time.
1. On the library bond, it was noted the Board has established that only funds in the bank can be cited at the Deliberative Session on February 1. A remaining question is how much the library trustees have contributed, and are those funds included in the fundraising and expenses? The vote for the library bond was 1 in favor, 3 opposed.
2. Greenhill bridge; in favor 4-0
3. \(\$ 100,000\) for extra paving funds; in favor 4-0.
4. Raise Highway Equipment request to \(\$ 100,000\). It was noted that this increase brings the unreserved fund balance down to approximately \(12 \%\). Voted in favor 4-0.
5. Bridge and Culvert; in favor 4-0. It was noted that Young Road may be the next project in the future.
6. Emergency Communications: A vote was deferred until we have more information. Specifically, the members of the ABC would like more information on the timing for the purchase of the new radios and new radio upgrade. Already planned is to get the highway equipment on the current system. We question if the current level of requests will be enough to cover these expenses.
7. Fire Truck: A vote was deferred until we have more information. Again, there was concern if the Town is saving enough to cover replacement purchases. The decision on the 1995 tanker will be an important consideration (replace all or just the tanker).
8. Fire Rescue; in favor 4-0.
9. Tricentennial Celebration; in favor 4-0.
10. Library Technology; in favor 4-0.
11. Cemetery; while it will be amended based on sales, members of the ABC are in favor 4-0.

Discussion was on what expenses could be shifted to the Recreation and Ambulance Revolving funds. Among the Rec items discussed were lines 4611, 4612, and 4754. Items in the Fire/EMS budget were 4432 and 4433.
A further question focused on mileage expenses. Can the mileage expense for training and conferences be included in those lines, so mileage and conferences will be more clear as to the actual cost?

George left at 6:00 pm.

It was voted that a warrant article should be written to expand the Ambulance Revolving Fund to include the Fire Department.

Recommendations on the Operating Budget: All votes were in favor 3-0.
1. Reduce the Incident Fund (01-4130-09-4810) by \(\$ 25,000\) to \(\$ 75,000\).
2. Reduce the Legal line (01-4153-01-4332) by \(\$ 10,000\) to \(\$ 48,000\).
3. Reduce the Gen Govt Buildings-Contracts line (01-4194-01-4350) by \(\$ 2,000\) to \(\$ 16,500\) to eliminate funding for a dumpster.
4. Reduce the Gen Govt Buildings-Building Maintenance (01-4194-01-4431) by \(\$ 25,000\) to \(\$ 50,000\).
5. It is recommended to include the \(\$ 15,960\) requested by the fire chief to expand the shift coverage (line 01-4220-01-4124).
6. Reduce the Highway Building Maintenance line (01-4311-01-4431) by \(\$ 10,000\) to \(\$ 30,000\).
7. Reduce the Transfer Station Building Maintenance line (01-4321-01-4431) by \(\$ 5,000\) to \(\$ 10,000\).
8. Reduce the Rec Facilities and Maintenance line (01-4520-01-4431) by \(\$ 400\) to \(\$ 512\) to eliminate funding for a dumpster.
9. Reduce the Rec mileage line (01-4520-01-4580) by \(\$ 900\) to \(\$ 224\).

If an additional meeting is required, it will be scheduled before the January 14 date.
Meeting adjourned at 7:02 PM
Respectfully submitted,
Peter Royce```


[^0]:    Page | 5

[^1]:    * Amounts are based on a 12 month total

[^2]:    -Pregnancy covered the same as an illness.
    -Evidence of Insurability needed for all late enrollees (contributory groups only).

[^3]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

[^4]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

[^5]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

[^6]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

[^7]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

[^8]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017

[^9]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017 occupational wages were updated to June 2018 using Employment Cost Index (ECI) factors.

[^10]:    * Some occupations, such as teachers, have a nonstandard workweek and are not paid by the hour. For these occupations, annual salaries are displayed instead of hourly wage. May 2017

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